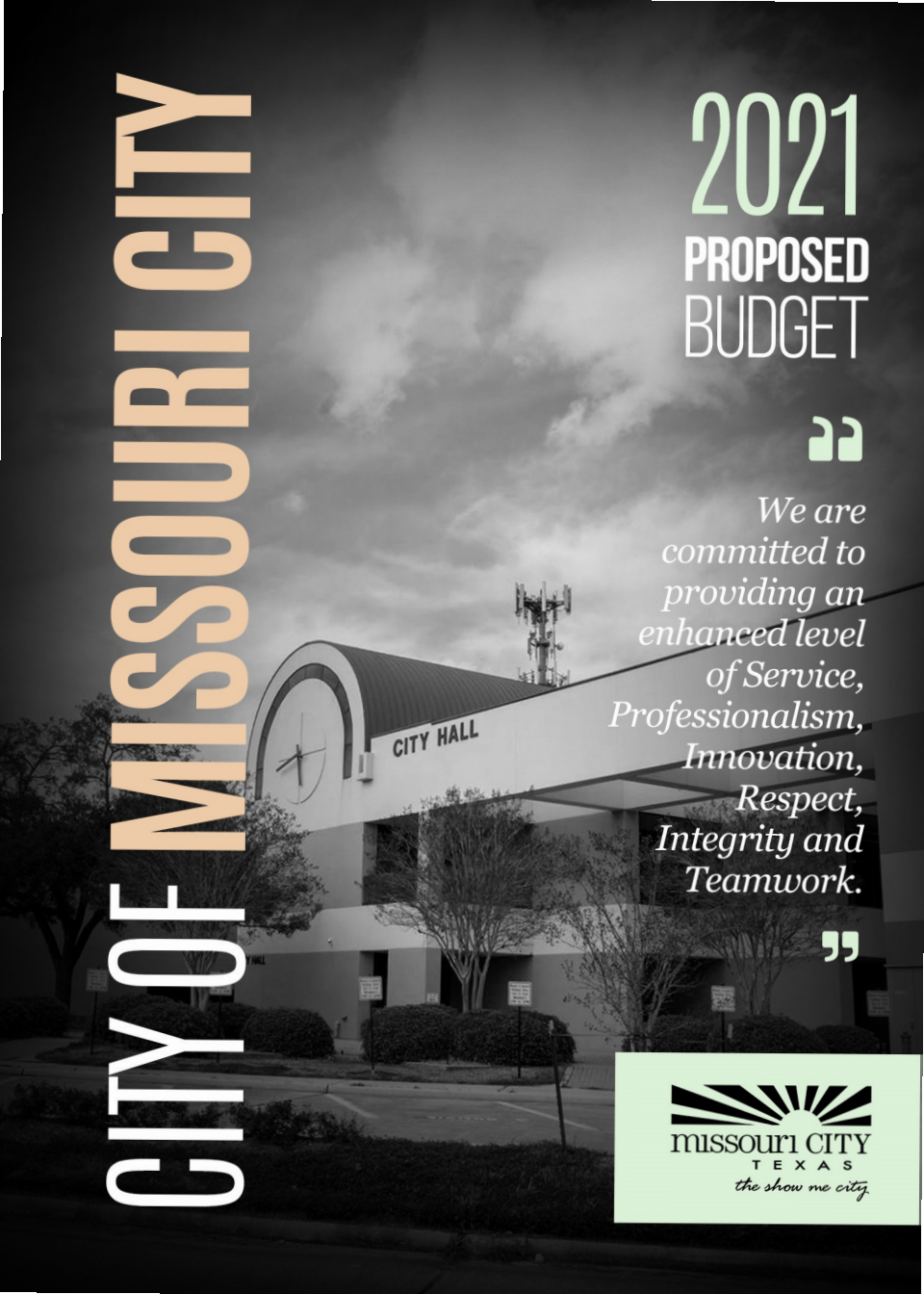
CITY OF MISSOURI CITY

2021 PROPOSED BUDGET

"We are committed to providing an enhanced level of Service, Professionalism, Innovation, Respect, Integrity and Teamwork."



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TAX INCREASE STATEMENT

The following language is required by Texas Local Government Code Section 102.005(b):

"This budget will raise more total property taxes than last year's budget by $271,320 or .62%, and of that amount $271,320 is tax revenue to be raised from new property added to the tax roll this year."

CITY COUNCIL RECORD VOTE

The members of the governing body voted on the Adoption of the budget as follows:

FOR:

AGAINST:

Per $100 Valuation	**FY 2019-20**	**FY 2020-21**
Property Tax Rate	$0.63000	$0.59804
No New Revenue Rate (formerly Effective Tax Rate)	$0.60391	$0.59804
No New Revenue M&O Tax Rate (Formerly Effective Maintenance & Operations Tax Rate)	$0.44098	$0.45353
Voter-Approval Rate (Formerly Rollback Tax Rate)	$0.63987	$0.60302
Debt Tax Rate	$0.16361	$0.14451

DEBT OBLIGATIONS

The total amount of municipal debt obligations is $158,770,275.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Missouri City

Texas

For the Fiscal Year Beginning

October 1, 2019

Christopher P. Morrill

Executive Director

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CITY MANAGER

1522 Texas Parkway
Missouri City, Texas 77489

Phone: 281.403.8500
www.missouricitytx.gov

TO: Honorable Mayor Ford and City Council
FROM: Odis Jones, City Manager
DATE: August 20, 2020
REGARDING: Proposed Fiscal Year 2021 Annual Budget and Financial Plan

Introduction

I am pleased to present to you the Proposed Budget for Fiscal Year 2021. This document represents many months of hard work by the City departments and the Leadership Team. This document is being presented in accordance with the City of Missouri City's Home Rule Charter, which calls for:

"On or before the first day of September of each year the city manager shall submit to the council a proposed budget and an accompanying message. The council shall review the proposed budget and revise as deemed appropriate prior to general circulation for public hearing."

The annual budget process and the resulting document are arguably the most important responsibilities of the City Council and City staff. This document serves four key roles in conveying the work program of the City Council and City organization to the citizens, business community and those who may wish to consider investing in or moving to the City. The first of these roles is the budget serves a policy document that provides information with respect to the policies, goals and objectives for the year, and further, it provides an explanation to the reader of the budget process that is undertaken. Second, the budget serves as a financial plan that provides explanation of the financial structure and operations and as a plan regarding the City's major revenue sources and expenditures proposed for the year. The information presented is to provide projections for current year financial activity while also comparing these programs to the past for historical comparison. Third, the budget is to act as an operations guide for the relationship between the organization's departmental programs, structure and staffing and the goals and objectives that have been defined the City's guiding documents. Finally and most importantly, this budget document is utilized to comprehensively communicate and provide transparency to the public about how the organization operates within prescribed guidelines and recommended and accepted practices to achieve its goals.

While each budget has its challenges, I must say that this one has been particularly unique, not only from a budget development standpoint, but also the environment surrounding its presentation. This past year has created an environment that has not only impacted how we utilized our resources, but it also fundamentally changed the way in which we now work. Ordinarily, many of you would be reading this message at work, but today many are reading it as you work from home. When we started our budget development process this year, it looked like we would be experiencing the strongest revenue growth the city has seen since before the Great Recession, however, the COVID-19 pandemic has not only changed how we are working and living, but also created a great deal of uncertainty about our city revenues and budget.

If the current social distancing measures are successful in controlling the spread of the virus and the economy recovers quickly, the impact on our revenues and budget may be limited. On the other hand, if the current social distancing measures need to remain in place for an extended period or the economy does not bounce back quickly once the restrictions are removed, the impact on our revenues and budget could be significant and long lasting. Faced with this uncertainty, you will see changes in the Fiscal Year 2021 Budget.

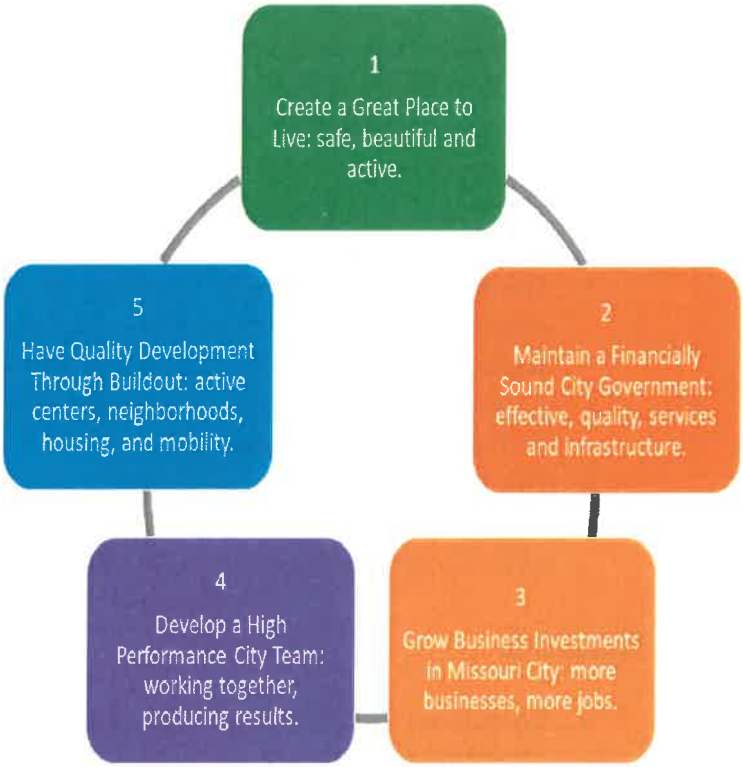
Given the uncertainty around the impacts of COVID-19, everything now depends on how well the virus is curtailed, how swiftly businesses can reopen and how quickly we can all return to normal. We will continue to work with federal, state and county officials to pursue those funds that can help offset the impact of this challenge. This year, through the CARES Act, the City received $3.7 million and the staff proposed and council authorized the expenditure of funding on four priorities. These funds are limited on how they may be expended and are available only through December of 2020. The areas they cover are the following:

- Priority 1: Existing Expenses: The items requested in this priority are expenses the city has already incurred on COVID-19 response efforts.
- Priority 2: Safety: These are items and programs that will help ensure the safety of employees and citizens as well as ensure compliance with the Governor's Open Texas guidance.
- Priority 3: Public Outreach: These consist of three (3) programs to assist the public directly with small business assistance, rental and utility assistance and personal protective equipment for senior facilities and senior citizens.
- Priority 4: Other Expenses: These consist of items permitted by the Act that will cover temporary employees for program operations, telework and meetings equipment for employees working remotely, emergency operations center enhancements for the safety of EOC workers, development of a Continuity of Operations Plan annex for the emergency operations plan.
- Priority 5: Hazardous Duty Pay: Program to be developed in recognition of the impact of COVID-19 Pandemic on employees and their families.

We will be continually monitoring our revenues to determine if changes to the budget will need to be made. The COVID-19 pandemic presents a great challenge for us and everyone else around the world. We will get through this challenge together and come through even stronger on the other side as we always do.

Even with the challenges, there were a great number of accomplishments in FY 2020. These accomplishments are in concert with the Council adopted strategic goals. These priorities are:

- Economic Development and Redevelopment
- Infrastructure
- Fire Department
- Employees
- Beautification
- Partnerships



Below is a synopsis of the activities that have taken place during FY 2019-2020 in pursuit of these goals.

<u>Economic Development and Redevelopment</u>

- Facilitated redevelopment of Glenn Lakes Professional Building
- Completed market assessment for redevelopment area
- Assessed opportunities for medical services to locate on FM2234
- Completed Grand Park Center Incentive Agreement
- Completed LOI with NewQuest for development of Fort Bend Town Center II, a Cinemark 272,000 SF Power Center
- Facilitated planning and development of ~3,000,000 SF of commercial space in and around US90A and Beltway 8

<u>Infrastructure</u>

- Initiated utility projects (Mustang Bayou and Steep Bank Flat Bank Creek Wastewater Plant Expansion) in coordination with other participants to meet growth demands of the service area
- Negotiated and executed a raw water contract with Gulf Coast Water Authority (GCWA) to secure raw water to meet ultimate build-out in the City and ETJ
- Successfully completed city-wide sidewalk and pavement assessments as part of the Pavement Maintenance and Management Program (PMMP)
- Completed Corridor Study for Cartwright Road to improve traffic progression

Fire Department

- Completed the design of Fire Station No. 6
- Took delivery of two new replacement apparatus: a new engine and tower with an expected service life of 20 years
- Replaced 18 breathing air packs and components that include the most current safety features and technology, which will allow us to better track firefighters and air levels while operating in hazardous environments
- The Missouri City Council approved an amendment to the charter on April 20th, which established the Fire Prevention – Community Risk Reduction Division. A Police agency within Missouri City Fire and Rescue Services
- A new Physical Abilities was implemented for the department to utilize in the recruiting and hiring of new firefighters
- Fire Rescue 1 Academy was implemented as a new training and records system for the Fire Department which follows best practices and provides modern learning with nearly 450 courses based on current standards

Employees

- Completed the 2020 Benefits Summary Guide
- Completed one-time 1% compensation payment to all eligible employees
- In response to COVID-19 pandemic, created new procedures & supporting documents to ensure a safe and healthy workplace for employees in compliance with related laws and regulations
- Successfully enrolled active and retired employees for the 2020 benefits year with minimal service disruption
- Processed more than 9,000 applications for employment, including administering testing for police, fire, telecommunications (911 operators), etc. to fill more than 50 vacancies in the City

Beautification

- Completed the median landscaping along Texas Parkway and Cartwright Road as part of the Corridor Enhancement project
- By Ordinance, established the Arts in Public Places Program, which is designed to create an enhanced visual environment for Missouri City Residents, to commemorate the city's cultural diversity, integrate art into the development of capital infrastructure, and to promote tourism and economic vitality through artistic design within Missouri City
- Completed major park and facility improvements including new park signage and landscape improvements at various parks
- The Forestry program oversaw the planting and maintenance of 228 new trees in city parks and properties

Partnerships

- Partnered with TxDOT for Texas Parkway turnaround improvements and median improvements on Texas Parkway and Cartwright Rd.
- City representation on various CARES Act committees in partnership with Fort Bend County
- Partnered with Centerpoint Energy to install LED street lighting throughout the City

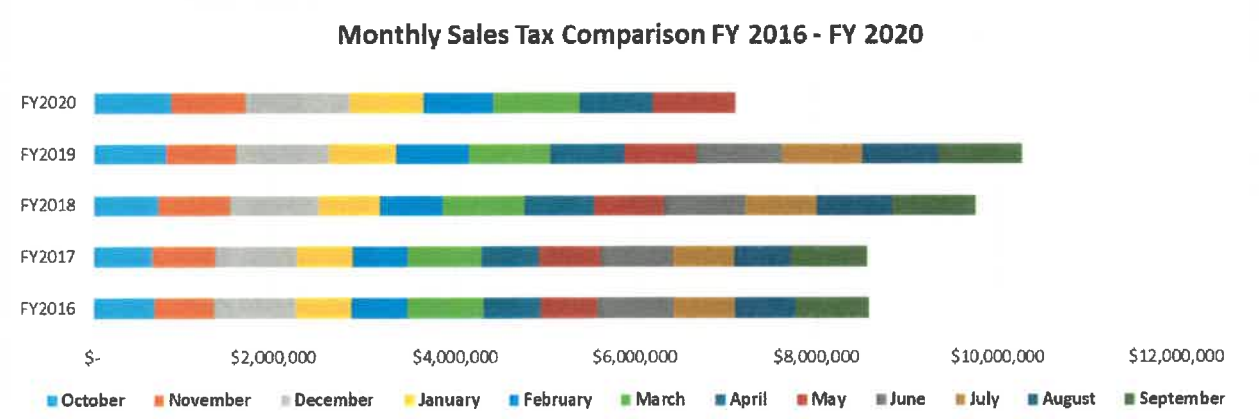
In January 2020, at the Council retreat, the priorities were reconfirmed and remain the same without any significant changes. You will see actions toward addressing these priorities imbedded in this budget document.

Economic Factors

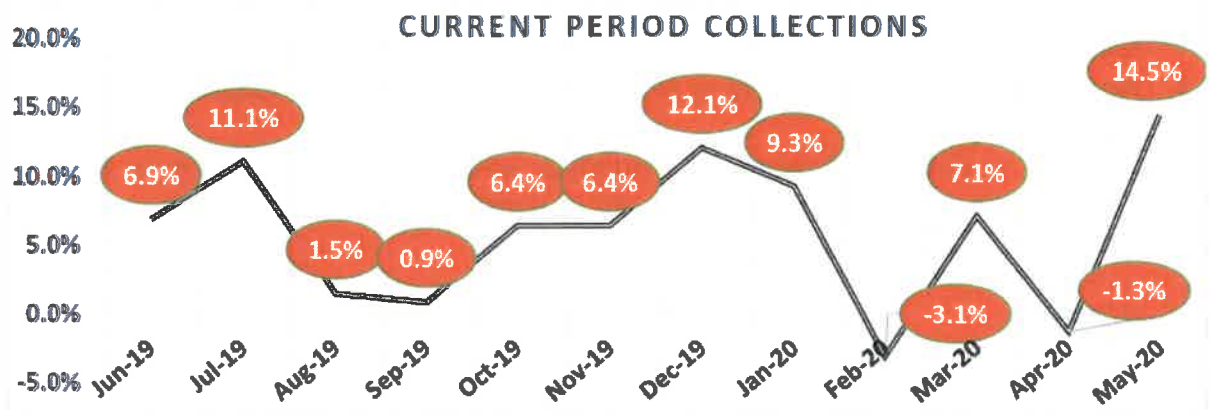
We are pleased to report that, through conservative fiscal planning and management, the City of Missouri City continues to be insulated from many of the difficulties unfortunately faced by our peers and partners in the region including the impacts of the recent COVID-19 pandemic.

As part of the budget development process, on May 18, 2020, for the fifth year, the City received an economic and demographic forecast presentation from Mr. Jon Hockenyos, President of TXP Economic Development Consultants. This presentation provided:

- Examination of trends in the regional/national/international economy with focus on variables crucial to the Houston region;
- Review of performance and outlook for the Houston regional economy;
- Review of overall trends and key sector;
- Examination of third-party forecasts;
- Examination of current structure and trends in Missouri City with focus on sectors and occupations where residents are concentrated;
- Testing of a range of variables for predictive power; and
- Creation of Missouri City forecasts using a combination of analysis, statistics, input, and judgement.



The City of Missouri City has seen an increase in sales tax revenue during the COVID-19 pandemic. This is reflective of new businesses that were not in existence in prior years, the diverse mix of business, and the impact of stay at home orders with residents shopping within the City instead of outlying areas.



This chart reflects the percentage increase/-decrease compared to the same period in the previous year. May 2020 reflects a $113,612.07 or 14.5% increase compared to May 2019.

Although sales tax receipts are trending upward, as shown in the chart below, unemployment within the City of Missouri City has increased due to the COVID-19 pandemic. This increase in unemployment was taken into consideration when projecting property tax revenues.

Regulatory and Legislative Challenges

During the 86th Legislative Session in 2019, several bills were passed that have significant impacts on the City's future.

Many of the changes in legislation became effective during FY 2020 of which impacts have been included in the FY 2021 budget. The most significant change that impacted the development of the FY 2021 budget, was imposition of the 3.5% property tax cap passed with Property Tax Reform found in Senate Bill 2. Although the City had the ability to increase the effective maintenance and operations rate which is used in determining the voter approval rate previously known as the rollback rate, the FY2021 budget was prepared at the no-new revenue rate previously known as the effective tax rate and does not include an increase in the effective maintenance & operations rate. A sample of legislative bills that have impacted the preparation of the FY 2021 budget is below:

S.B. 2 - Property Tax Reform

- Makes various changes to the property tax rate setting and appraisal processes.
- Lowers the property tax rollback rate from 8 percent to 3.5 percent (with some potential adjustments).
- Went into effect January 1, 2020, with other relevant provisions not taking effect until 2021.

S.B. 1152 – Right of Way Fees

- Telecom/Cable Providers that deliver both cable and telephone services can drop the lowest fee and only pay one fee. This impacted collections in FY 2020 and is seen in the reduced budget in the area of Franchise Fees in FY 2021.

H.B. 852 – City Fees

- Building permit fees are no longer tied to the value of buildings or cost or construction. Cities must choose other criteria like – square footage, flat fee, or other method to calculate fee. The fee schedule has been updated to reflect this new requirement and has been used in developing revenue assumptions/projections in this area for FY 2021.

Fiscal Year 2020- 2021

For the Proposed Fiscal Year 2021, Budget the focus for the city's work program will be as follows.

- Effective COVID-19 Response
- Driving Economic Growth
- Enhancing Financial Stability
- Improving Customer Service
- Enhancing Public Safety Apparatus

The City's proposed General Fund Budget is approximately $64.7 million for FY 2021, which is $9.9 million or 18.2% more than the FY 2020 Revised Budget of $54.8 million. This budget includes approximately $4.9 million of one-time expenditures funded with a one-time use of fund balance resources, which is consistent with our fund balance policy.

The total Proposed Budget (including CIP) for FY 2021, net of transfers, is $131 million. Highlights of the proposed FY 2021 Budget are noted below:

- Creates a financial plan with a tax rate that does not exceed the no-new revenue rate formerly known as the effective tax rate
- Funds a Compensation Plan
- Supports effective reporting of the Utility Funds
- Identifies resources to address economic development/redevelopment
- Supports funding appropriate level of Interest & Sinking (I&S) to fulfill voter approved bond issuances
- Maintains a fund balance consistent with policy while ensuring the highest scorecard rating in the area of fund balance with bond rating agencies
- Provides for one-time funding in line with fund balance policy
- Funds the implementation of Lean Six Sigma and Continuous Process Improvement
- Addresses community needs as identified in the 2020 Citizen Survey
- Focuses on addressing community, including small business COVID-19 recovery needs
- Funds the Fleet/Equipment Replacement Programs
- Funds added full time positions to address continued growth within the City:
    - Adds one Development Review Coordinator to the Development Services Department in response to the Plan Review Consultant recommendations;
    - Adds two Human Resources Generalists to the Human Resources Department
    - Adds one Economic Development Coordinator to the Economic Development Department;
    - Adds one manager and one writer to the Communications Department in response to the citizens' survey.

Conclusion/Acknowledgements

Many thanks go to our Mayor and City Council, who are the touchpoints to the residents of Missouri City and who constantly remind us of the priority and focus that is expected.
I would also like to thank Staff for their continued dedication through the FY 2021 budget process which, amidst the COVID-19 pandemic, facilitated the balanced plan proposed to meet the City Council's highest priorities.

I want to acknowledge Budget & Financial Planning Manager Bertha Alexander, Director of Financial Services Allena Portis, and Budget Analyst Li Su for their perseverance and dedication in preparing this document. I also thank the Financial Services Department staff for their contributions and support of the budget team during this preparation season. Additionally, I thank City Council members for their support of our workforce.

A preview of the Budget was presented to the Council at the August 17th Council meeting, with an opportunity for questions, comments and direction. Staff will present the budget for adoption at the September 21st Council meeting, with opportunities for further discussion and deliberation prior to adoption if so desired by Council.

My staff and I look forward to working with you as you review the proposed budget. During your review, please contact me with any questions that you or the public may have concerning the Proposed FY 2021 Budget.

Respectfully submitted,

Odis Jones
City Manager

READER'S GUIDE TO THE BUDGET DOCUMENT

The City of Missouri City is pleased to present the Fiscal Year 2021 Budget. This document provides the reader with comprehensive information regarding the City's estimates of revenue and expenditures for the period of October 1, 2020 through September 30, 2021.

The budget document is divided into 12 sections. To assist you with navigating through the document, a brief description of each section is provided below.

Section I - Introduction & Overview

This section includes a citywide organizational chart, introduction of the City Council and Appointed Officials, and interesting facts about the City of Missouri City and a location map.

Section II – Financial Structure, Policy & Process

This section provides an overview of the City's financial fund structure which is a combination of governmental and proprietary (business-like activities) funds, City policies, and the budget process including the budget calendar and budget guidelines.

Section III – Financial Summaries

This section provides an overview of the City's revenue sources and uses and consolidated financial schedules of revenues, expenditures and beginning and ending fund balances for the prior year actual, current year budget, current year estimated actuals and the FY 2021 budget year for all funds. Also included in this section are various graphs and schedules of revenues by sources and expenditures by uses for all funds, a schedule of fund balances for all funds, comparison information and per capita charts.

Section IV – Property Taxes

This section provides an overview of property taxes, history of adopted tax rate, the history of property tax levies and collections and a history of taxable appraised values by property type.

Section V – General Fund

This section provides an overview of the general fund, a summary of revenues, expenditures and fund balances, charts for revenues by sources, expenditures by uses and a financial forecast for the General Fund.

This section also includes a summary table of position counts for prior, current and budget years, and department information including descriptions, budgetary information, position counts, accomplishments, goals, performance indicators and activity measures.

Section VI – Special Revenue Funds

This section provides an overview and summaries of revenues, expenditures and beginning and ending fund balances for each special revenue fund.

Section VII – Debt Service Fund

This section provides an overview of the Debt Fund including revenue assumptions and trends and debt management. Also included is a schedule of revenues, expenditures and beginning and ending fund balances and a comprehensive schedule of the City's debt obligations.

Section VIII – Capital Improvement Funds

This section provides an overview of the capital improvement funds, the capital project delivery process and the Five Year Capital Improvement plan including project summary details. This section also briefly describe the impact of the capital improvement plan on the operating budget.

Section IX– Utility Funds

This section provides an overview of the utilities funds and summaries of revenues, expenditures and beginning and ending fund equity for each utility fund.

Section X – Other Enterprise Funds

This section provides an overview of the funds and summaries of revenues, expenditures and beginning and ending fund balances for each enterprise fund.

Section XI – Equipment Replacement Funds

This section provides an overview of the funds and summaries of revenues, expenditures and beginning and ending fund balances for each equipment replacement fund.

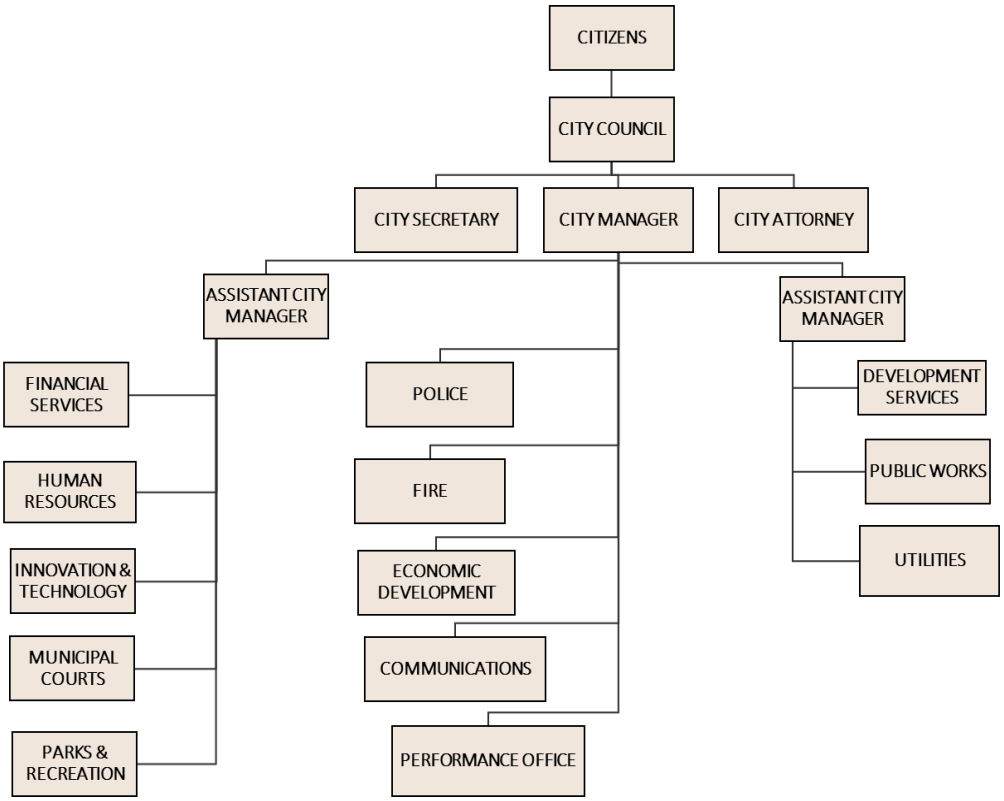
Section XII– Appendix and Supplemental Information

This section includes Truth in Taxation, general community information, Acronyms Listing and Glossary of Terms and will contain the FY 2021 Adopted Budget Ordinance and the Adopted Tax Rate Ordinance.

SECTION I

INTRODUCTION & OVERVIEW

MISSOURI CITY ORGANIZATION CHART



CITY COUNCIL MEMBERS

Chris Preston, Mayor Pro Tem
Council at Large, Position 1

Yolanda Ford, Mayor

Vashaundra Edwards
Council at Large, Position 2

Floyd Emery, Councilmember
District D

Cheryl Sterling,
Councilmember District A

Jeffrey Boney, Councilmember
District B

Anthony Maroulis,
Councilmember District C

APPOINTED OFFICIALS

Odis Jones	City Manager
Maria Jackson	City Secretary
E. Joyce Iyamu	City Attorney

EXECUTIVE MANAGERS

Bill Atkinson	Assistant City Manager
Glen Martel	Assistant City Manager
Allena J. Portis	Director of Financial Services
Mike Berezin	Police Chief
Eugene Campbell	Fire Chief
Sedrick Cole	Director of Innovation & Technology
Joe Esch	Executive Director of Economic Development
Shashi Kumar	Director of Public Works/City Engineer
Jason Magnum	Director of Parks & Recreation
Brittany Rychlik	Director of Municipal Court
Otis Spriggs	Director of Development
Stacie Walker	Director of Communications
Martin Russell	Director of Human Resources/Organizational Development

COMMUNITY PROFILE

The City of Missouri City, Texas was incorporated March 12, 1956 and adopted the "Home Rule Charter" on November 23, 1974, pursuant to the laws of the State of Texas. The City operates under a Council-Manager form of government and provides services authorized by its charter. The City Council enacts local laws, determines policies, and adopts the annual budget. The City Manager is appointed by the City Council and is responsible for daily management of the City. Presently these services include: police and fire protection, drainage, building and code inspection, planning, zoning, engineering, street repair and maintenance, park maintenance, recreational activities for citizens, and general administrative services.

The City is an independent political subdivision of the State of Texas, governed by an elected seven-member council, and it is considered a primary government. As required by generally accepted accounting principles, this budget has been prepared based on considerations regarding the potential for inclusion of other entities, organizations, or functions as part of the City's financial reporting entity. Other than blended component units, no additional entities, organizations, or functions have been included in the City's financial reporting entity. Additionally, as the City is considered a primary government for financial reporting purposes, its activities are not considered a part of any other government or other type of reporting entity.

Interesting Facts

- Missouri City is located approximately 20 miles southwest of downtown Houston, a small portion of the City extends into the southwestern section of Harris County, where its boundaries adjoin the City of Houston.

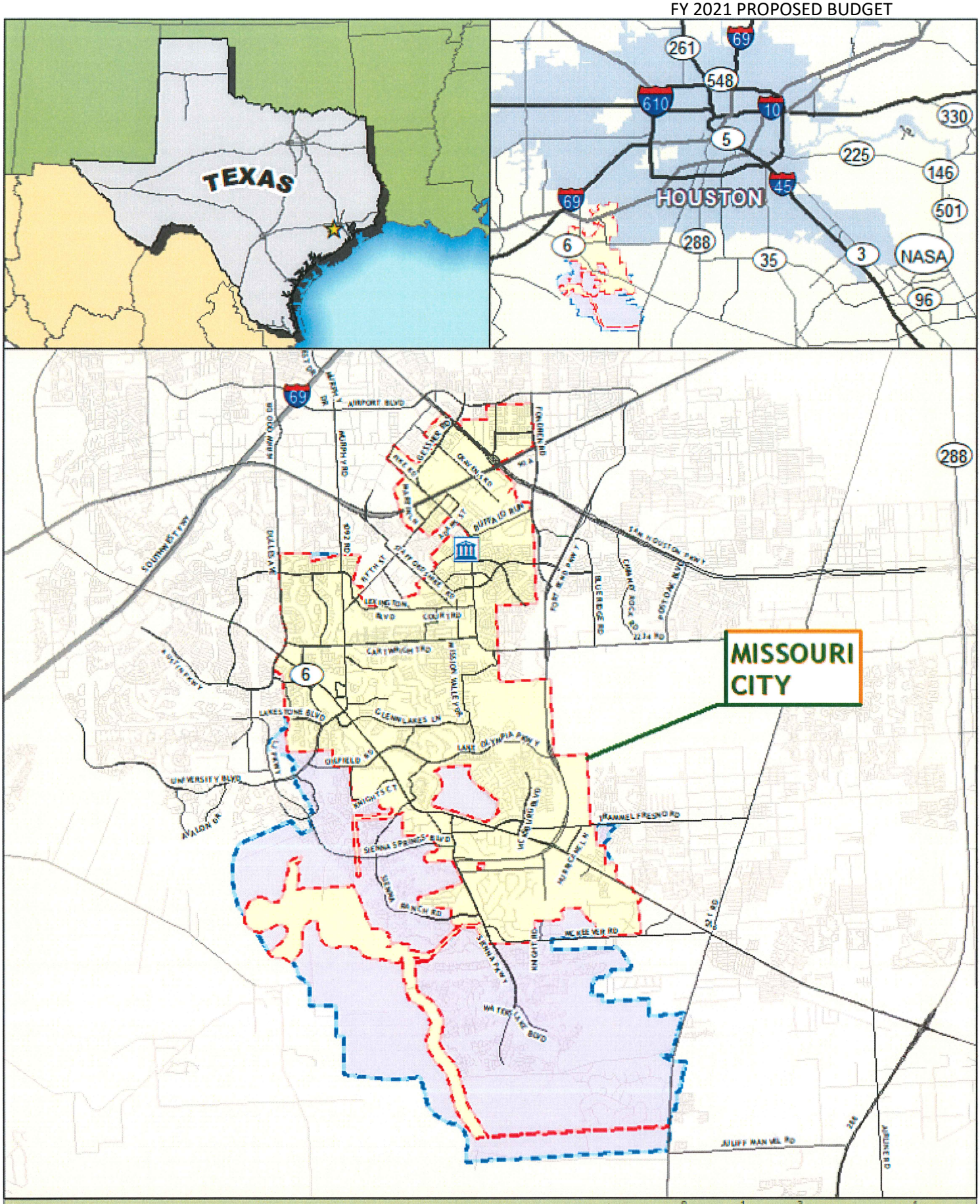
- The City of Missouri City was founded in 1890 by R.M. Cash and L.E. Luckle, two Houston real estate investors. They advertised in the St. Louis, Missouri newspaper and in surrounding towns, referring to the property as the “Land of sunshine and eternal summer.” In 1893, W.P. McElroy bought 80 acres in the vicinity and began to promote the area. To boost sales in Missouri, it was named Missouri City.

- The first business in Missouri City was a blacksmith shop, and then the Buffalo Bayou, Brazos and Colorado Railroads were built north of the town, in 1853, and a depot was constructed in 1902. The town was the railroad shipping point for the Blue Ridge oil field and salt mine.

- According to historians, in February of 1895, one of the worst blizzards in Gulf Coast history dumped 24 inches of snow in Missouri City.

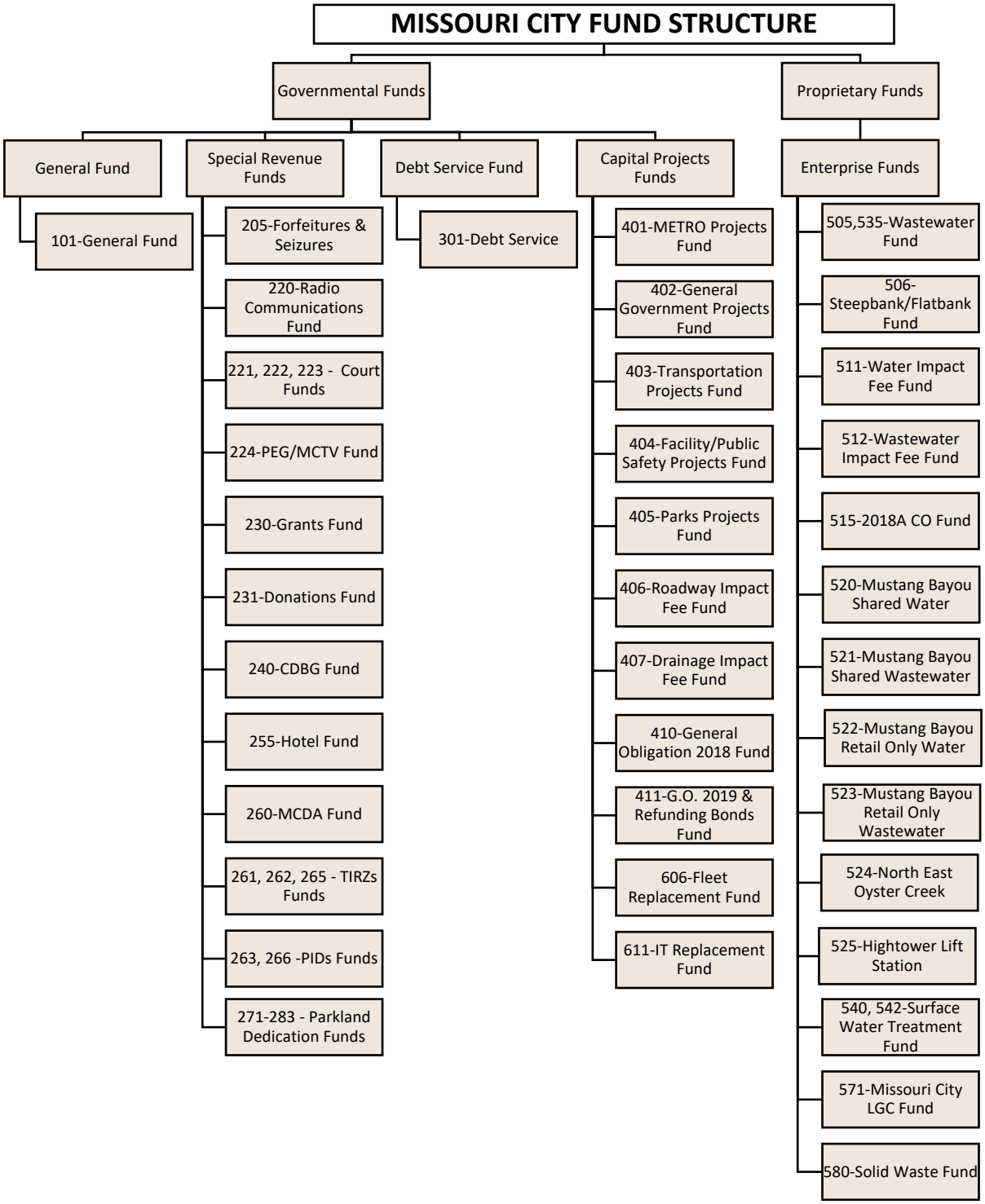
- Missouri City became the first town in Fort Bend County to make use of the natural gas which was piped underground in the early 1920s.

- In 1933, during the Great Depression, Missouri City had a population of only 86. By 1940, the population climbed to 100 and remained constant through the 1950s.


TEXAS
HOUSTON
NASA
MISSOURI CITY
Map By:
GIS Division
November 2019
Location Map
Legend
City Hall
City Limits
ETJ
Miles
Geographic Coordinate System North American Datum 1983 (NAD83)
The information on this map is provided and maintained by various agencies, including county departments, municipal governments, state and federal agencies. The map is designed to serve as a secondary representation of real property found within this jurisdiction, and is compiled from the recorded deeds, plats, and other public records, which are primary sources for this public information. The data layers do not take the place of a legal survey or other primary source documentation. The City and its vendors assume no legal responsibility for the information on this map.

SECTION II

FINANCIAL STRUCTURE, POLICY, & PROCESS


MISSOURI CITY FUND STRUCTURE
Governmental Funds
Proprietary Funds
General Fund
Special Revenue Funds
Debt Service Fund
Capital Projects Funds
Enterprise Funds
101-General Fund
205-Forfeitures & Seizures
220-Radio Communications Fund
221, 222, 223 - Court Funds
224-PEG/MCTV Fund
230-Grants Fund
231-Donations Fund
240-CDBG Fund
255-Hotel Fund
260-MCDA Fund
261, 262, 265 - TIRZs Funds
263, 266 -PIDs Funds
271-283 - Parkland Dedication Funds
301-Debt Service
401-METRO Projects Fund
402-General Government Projects Fund
403-Transportation Projects Fund
404-Facility/Public Safety Projects Fund
405-Parks Projects Fund
406-Roadway Impact Fee Fund
407-Drainage Impact Fee Fund
410-General Obligation 2018 Fund
411-G.O. 2019 & Refunding Bonds Fund
606-Fleet Replacement Fund
611-IT Replacement Fund
505,535-Wastewater Fund
506-Steepbank/Flatbank Fund
511-Water Impact Fee Fund
512-Wastewater Impact Fee Fund
515-2018A CO Fund
520-Mustang Bayou Shared Water
521-Mustang Bayou Shared Wastewater
522-Mustang Bayou Retail Only Water
523-Mustang Bayou Retail Only Wastewater
524-North East Oyster Creek
525-Hightower Lift Station
540, 542-Surface Water Treatment Fund
571-Missouri City LGC Fund
580-Solid Waste Fund

FUND STRUCTURE

Overview

The City uses funds and account groups to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities.

A fund is a separate accounting entity with a self-balancing set of accounts. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The following is a description of the various funds and account groups:

GOVERNMENT FUND TYPES

General Fund - Used to account for all financial transactions not specifically includable in other funds. The fund is the government's primary operating fund. The principal source of revenues in the General Fund are property taxes, sales and use taxes, franchise fees, permit fees, fines, and forfeitures. The primary source of expenditures in the General Fund are for general government, finance, public safety, public works, park maintenance and recreation, planning and zoning, and engineering.

Special Revenue Funds - Used to account for all financial transactions for the Parkland Dedication Fund, Narcotics Fund, Radio Communications Fund, Grants Fund, Donations Fund, Municipal Court Building Security, Technology and Juvenile Case Manager Funds, MCTV Facilities/Equipment Fund, Community Development Block Funds, Missouri City Development Authority Fund, the three Tax Incremental Reinvestment Zone Funds, and the two Public Improvement District Funds.

Debt Service Fund - Used to account for the payment of interest and principal on all general obligation debts of the City. The primary source of revenue for the debt service fund is property taxes. These funds are designated to meet current and future debt service requirements on general government debt.

Capital Projects Funds - Used to account for the proceeds from the sale of general obligation bonds and certificates of obligation and expenditures of these proceeds for the acquisition of fixed assets as designated in each bond issue or through other funding sources.

These types of funds are also used to account for activities to plan for the replacement of capital transportation, IT and other heavy equipment in accordance with replacement schedules based on life of equipment and usage. The two funds utilized for this purpose are the Transportation Equipment Replacement and IT Replacement Funds.

PROPRIETARY FUND TYPES

Enterprise Funds - Used to account for operations that are financed and operated in a manner similar to private business enterprises. Such funds are to be financed or recovered primarily through user charges. Other Enterprise Funds include the Solid Waste Collections Fund, which is used to account for user fees and expenses related to the City's garbage collection activities. Collections activities are provided by WCA. The Local Government Corporation (LGC), classified as an Other Enterprise Fund, provides for the operation and maintenance of the City Centre and the Quail Valley Golf Course.

Internal Service Funds - Used for the allocation and recovery of costs of services provided to other departments in the governmental entity. Missouri City currently has no funds of this type. In fiscal year 2015, the city eliminated the use of these types of funds, but plans to revisit the use of internal service funds for Fleet and IT equipment in the future, after further research is conducted on allocation methods.

DEPARTMENT/FUND RELATIONSHIP

Department/ Division	General Fund	Special Revenue Funds	Debt Service	Capital Projects Funds	Utility Funds	Enterprise Funds	Equipment Replacement Funds
City Council	✓						
City Manager	✓						
City Secretary	✓						
Human Resources & Org. Development	✓						
Legal	✓						
Performance Management Office	✓						
Municipal Court	✓	✓					
Communications	✓	✓					
Economic Development	✓						
Financial Services	✓						
Police	✓	✓					
Fire	✓	✓					
Public Works	✓	✓		✓	✓		✓
Parks & Recreation	✓	✓		✓			
Development Services	✓	✓					
Innovation & Technology	✓						✓
Non-departmental	✓	✓	✓	✓	✓	✓	✓
Debt			✓				
Capital Projects				✓			
Water/Wastewater Utilities					✓		
LGC						✓	
Solid Waste						✓	

ACCOUNTING AND BUDGETING BASIS AND CONTROL

Basis of Accounting

The City's accounting and financial reporting are managed in accordance with Generally Accepted Accounting Principles (GAAP). Governmental funds use a modified accrual basis of accounting. The modified accrual basis of accounting recognizes revenues when they become available and measureable; and expenditures when the liability is incurred. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period.

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

Proprietary funds use an accrual basis of accounting. The accrual basis of accounting recognizes revenue when earned and expenses when incurred, regardless of when cash is received or disbursed.

Internal Controls

Management of the City is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft or misuse, and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management

Basis of Budgeting

The City maintains control over operating expenditures by the establishment of an annual budget. Governmental Fund type budgets of the City are developed according to the modified accrual basis of accounting. Proprietary funds are budgeted using the accrual concepts. The basis of budgeting is the same as the basis of accounting except that no provision is made for depreciation, or amortization. All operating and capital expenditures and revenue are identified in the budgeting process.

The budget for a fund is prepared based on the projected revenue amount (revenue = expenditure) for the fiscal year. It is the policy of the City to adopt a balanced budget. A balanced budget is one where expenditures are equal to or less than projected revenues.

For budgeting purposes, with the modified accrual basis of budgeting, tax receipts (Ad valorem taxes, sales and franchise tax) are recorded at the time of deposit during the fiscal year. Tax receipts deposited

during the accrual period, are adjusted back to the appropriate fiscal year. Generally, other receipts are deposited to the appropriate fiscal year in which the revenues were earned if received within 60 days after the end of the fiscal year; if received after those 60 days, they are recorded in the fiscal year received. Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues (except earnings on investments) are recorded as revenues when received in cash because they are generally not measurable until they are received.

Budgetary Compliance

The City Charter provides that the City Council shall adopt an annual budget and project budgets every fiscal year for all City funds. The budgets are prepared and maintained by City management. Budgetary controls are put in place to ensure compliance with legal spending limits in annual or project appropriated budgets approved by City Council.

Budgetary Controls

During the year, each department with review of the budget provided by the Budget Division and overall control exercised by the City Manager maintains expenditure controls. Constant review of revenue and expenditure estimates is performed to assure the integrity of the adopted budget and to assure funds are available to meet current obligations. As a result of this review, it is possible to exercise administrative budgetary controls throughout the year. As demonstrated by the financial statements presented in this report, the City continues to meet its responsibility for sound financial management.

COMPREHENSIVE FINANCIAL POLICY

The Comprehensive Financial Policy for the City of Missouri City is reviewed and adjusted annually, or as needed, to follow the City's Long-Term Plan. Although the Comprehensive Financial Policy will be included in the annually adopted budget document, financial policies may be submitted to City Council for separate adoption from the City's annual budget. The established long-range policies regarding financial management are to retain the sound financial condition of the City, strive to retain the best possible bond rating on bonds, and provide future generations with the ability to borrow capital for purchase or construction of facilities, capital equipment, and infrastructure without severe financial burden.

Municipal resources must be wisely used to ensure adequate funding for services, public facilities, and infrastructure necessary to meet immediate and long-term needs. These policy statements safeguard the fiscal stability required to achieve the City's objectives and ensure long-term financial health. This will be accomplished by:

- Prudent budgeting and effective budget control;
- Maintaining stable property tax rates;
- Maintaining the General Fund Balance between 20 percent and 30 percent of estimated revenues to assure adequate reserve for emergencies;
- Pay as you go financing of capital improvements where feasible while planning for capital improvements on a five-year basis and updated annually. Minor equipment needs may be financed through lease/purchase arrangements or the issuance of certificates of obligation if properly planned;
- Major improvements, such as large facilities, streets and drainage improvements, will be approved and funded through bond elections and issuance of general obligation bonds. Major improvements such as utility facilities, which will be paid for by user fees, may be funded with Certificates of Obligation;
- Revenues and charges for services will be reviewed annually and adjusted as deemed necessary; and
- Insurance coverage will be examined annually to assure that policy limits are adequate.

I. Financial Condition

The City prepares analysis yearly to determine its ability to finance its services on a continuing basis. We address such issues by employing sound practices such as:

- Maintaining existing service levels
- Proactively meeting demands of growth
- Estimate funding to ensure availability to pay for what we are doing
- Ensure that revenues are adequate
- Continually adjust to economic and other changes

Accounting Practices, Principles, and Financial Reporting

The City will maintain accounting practices that conform to Generally Accepted Accounting Principles (GAAP) as set forth by the Governmental Accounting Standards Board (GASB), the authoritative standard setting body for units of local government. The city will comply with all prevailing federal, state and local statutes and regulations. All city financial documents, including official statements accompanying debt issues, Comprehensive Annual Financial Reports and continuing disclosure statements, will meet these standards. Monthly financial reports are on a cash basis and will be reported as budgeted. At year-end the general ledger and financials will be converted to full accrual basis.

II. Financial and Management Reports

Reporting

Pursuant to City Charter requirements, each month the City Manager shall submit to the City Council the financial condition of the city by budget item, budget estimate versus actuals for the preceding month and for the fiscal year to date. The financial records of the city will be maintained in accordance with GAAP, as prescribed in Sec. 9.07B of the City Charter. This monthly report will analyze and evaluate the city's financial performance and economic condition. Quarterly reports on the status of the City's Strategic Projects will be provided through the City Manager's office and made available to the City Council. The reports will include project scope and work plan as well as comment on noteworthy activity.

Annual Audit

Pursuant to State Statute, the City shall have its records and accounts audited annually and shall have an annual financial statement prepared based on the audit. The audit shall be performed by a certified public accounting (CPA) firm licensed to practice in the State of Texas. Although the Texas Local Government Code, Section 103.003 requires the annual financial statement, including the auditor's opinion on the statement, to be filed with the City Secretary within 180 days after the last day of the fiscal year, it is the City's goal to file the audit at the first City Council meeting in February. The audit firm shall provide a management letter to the City prior to the filing of the audit. The audit firm shall also provide a Single Audit of Federal and State grants, when necessary. An official Comprehensive Annual Financial Report (CAFR) shall be issued no later than six (6) months following the end of the fiscal year. The Chief Accountant (or equivalent) shall be responsible for establishing a process to ensure timely resolution of audit recommendations.

Finance and Services Committee

The City Council shall designate a Finance and Services Committee. The role of the committee is to review and guide the financial policies and strategic financial issues as needed and determined by the City Manager or City Council.

Annual Financial Disclosure

As required by the Securities and Exchange Commission (SEC) Rule 15c2-12, the City, with support of the City's financial advisor and bond counsel, will provide certain annual financial information to various information repositories through disclosure documents or set of documents that include the necessary information. This will include any material event notices to be filed within 10 days of occurrence of the event as required by the 2019 amendments.

III. Fund Balance Policy

Reserve funds will be established and maintained to ensure the continued delivery of City services to address emergencies, address a temporary revenue shortfall or provide stability during economic cycles. Sufficient reserve funds will be managed to provide adequate cash flow and provide continuity in service delivery.

General Fund Balance

The City must be prepared to absorb large or unexpected one-time expenditures or changes in the economy. As part of this policy and the City's financial plan, the City targets a Fund Balance within the range of 20% to 30% of operating expenditures including recurring transfers, based on current year expenditures.

The City Council may also establish commitments of fund balance from time to time in order to meet the City's needs. The City Council authorizes the City Manager to make assignments of the Fund Balance as situations may warrant. There are five categories of Fund Balance in all governmental funds, not all will always be present. The categories are defined below:

(1) *Assigned fund balance.* Amounts that are constrained by the city's intent to be used for specific purposes but are neither restricted nor committed will be classified as "Assigned" fund balance.

(2) *Committed fund balance.* Amounts that can only be used for specific purposes pursuant to constraints imposed by a formal action of the city council will be classified as "Committed" fund balance. Within the committed fund balance shall be the following reserves:

Emergency Reserve – helps mitigate the effects of unanticipated situations such as natural disasters and severe, unforeseen events. Available to address one-time emergencies and unanticipated expenditure requirements. The emergency reserve will be accessed only when emergency expenditures or an unexpected revenue reduction would result in a negative General Fund ending fund balance. The target emergency reserve shall be 2.5% of operating expenditures or $1.5 million, whichever is higher.

Operating Contingency Reserve – used to fund one-time urgent or unforeseen expenditures, which are outside the range of the usual operating budget. The target operating contingency reserve shall be 2.5% of operating expenditures or $1.5 million, whichever is higher.

(3) *Nonspendable fund balance.* Amounts that cannot be spent because they are not in spendable form (e.g. inventories, receivables, advances, etc.) or are legally and/or contractually required to be maintained intact will be classified as "Nonspendable" fund balance.

(4) *Restricted fund balance.* Amounts that are bound by externally imposed restrictions by creditors, grantors, contributors, laws or regulations of other governments or through constitutional provisions or enabling legislation will be classified as "Restricted" fund balance.

(5) *Unassigned fund balance.* Represents the remaining amount of fund balance which has not been classified as non-spendable, restricted, committed or assigned

Fund Balance Calculations

The calculation for determining the fund balance percentage will be as follows:

Fund Balance/ General Fund Expenditures plus recurring transfers

Once unassigned fund balance reaches 25% (3 months of operating expenditures), any excess revenues will first be added to the emergency reserve until it reaches $1.5 million or 2.5% of General Fund Expenditures, whichever is higher. This amount is consistent with the costs incurred during previous weather related events. Upon reaching the targeted amount in the emergency reserve, any excess revenues will be added to the Operating Contingency Reserve with a target of $1.5 million or 2.5% of General Fund Expenditures, whichever is higher. This amount represents the amount of revenue lost due to the new property tax cap legislation. If the fund balance exceeds these amounts, the amount in excess of policy requirements may be utilized to fund one-time expenditures in the next fiscal year's budget.

General Fund Balance Replenishment

Once a reserve has initially been fully funded, if the reserve should fall below its target, the City Manager will prepare and present to the City Council a plan to replenish the reserve. The City Council must approve and adopt a plan within 12 months after the reserve falls below its target, which establishes a time frame to restore the reserve to, at minimum, its target level.

Debt Service Fund Balance

The policy of the City for the debt service is to maintain a stable debt service tax rate whenever possible. This usually is done by providing a declining balance of total indebtedness schedule of principal and interest. In a rapidly growing City such as ours, this allows for the scheduling of new debt to be issued normally every two years.

The Texas Property Tax Code allows the tax rate to be set no greater than the total debt divided by the total appraised value after considering the collection rate of current taxes. However, the City may utilize existing fund balances to subsidize the total funds needed which helps to allow us to maintain the stable tax rate. This means, however, the fund balances for debt service may fluctuate greatly the year bonds are sold.

Operating Deficits

The City shall take immediate corrective action if at any time during the fiscal year expenditure and revenue estimates are such that net revenue is lower than budget. Corrective actions include:

- Deferral of capital equipment purchases
- Expenditure reductions
- Deferral of certain positions
- Hiring freezes
- Freeze merit increases
- Use of fund balance
- Use of volunteers
- Increase fees
- Reduce work hours with subsequent reduction in pay
- Eliminate positions which may require laying-off employees if there are no other vacant positions for which they are qualified.

Short-term loans as a means to balance the budget shall be avoided.

The use of fund balance, which is a one-time revenue source, may be used to fund an annual operating deficit, only with a subsequent approval of a plan to replenish the fund balance if it is brought down below the established policy level.

IV. Debt Service Policy

In a dynamic community such as Missouri City, the infrastructure needs significantly impact the demands for capital expenditures and resultant Debt Service. In addition, since Fort Bend County is one of the fastest growing counties in the State, the school and county needs, as well as municipal utility district needs, cause the overlapping debt burden to grow.

As a result of this overall growth factor, the City will monitor its sale of general obligation bonds or other debt that affects the debt service tax rate. Planned bond sales will be delayed should the economy decline and a proposed bond sale delayed another year until assessed values increase.

The City carefully monitors the debt issuance to assure that new debt does not increase the debt service tax rate in excess of $.04 for the entire life of the following bonds approved by the voters of Missouri City:

- 2003 - $75 million bond issue. The purpose of these funds was to address public safety, transportation, drainage, parks and facilities.
- 2008 - $17.5 million bond issue. The purpose of these funds was to acquire recreational park facilities.
- 2014 - $40 million bond issue. The purpose of these funds was to cover drainage, a fire stations, facilities improvements, and transportation.

V. Cash Management

The City's cash and investments are classified as cash and cash equivalents and investments. The cash and cash equivalents include cash on hand, deposits with financial institutions, short-term investments in an external public funds investment pool accounts Local Government Investment (LOGIC), Texas Local Government Investment Pool (TEXPOOL), Texas Cooperative Liquid Assets Securities System (CLASS), and other investments, which have maturities at purchase date of less than three months. The investments, which have maturities at purchase dates greater than three months, consist mainly of certificates of deposit and U.S. government obligations. For better management of cash, the City pools the cash, based on the City's needs, into deposits in the bank, in short-term investments with LOGIC, TEXPOOL, and CLASS, or in longer-term investments in certificates of deposit or U.S. Government securities. However, each fund's balance of cash and investments is maintained in the books of the City.

The Council has adopted a written investment policy regarding the investment of its funds as defined by the Public Funds Investment Act (Chapter 2256 Texas Government Code). The investments of the City are in compliance with the Council's investment policies. It is the City's policy to restrict its investments to direct obligations of the U.S. Government, commercial paper, fully collateralized certificates of deposit and other interest-bearing time and demand deposits, and other instruments and investments in public funds investment pools such as LOGIC, TEXPOOL, and CLASS.

Cash and Cash Equivalents

The City's deposits are maintained under the provisions of a depository contract as a cash concentration account for use by all City funds. The City bids out excess funds as necessary and awards the bid to the institution or agency offering the highest interest rate. (See disclosures for investments below.) With the help of City Council approved investment advisors, Financial Services ensures that all city funds are invested safely and wisely.

Credit Risk Categorization for Deposits

Collateral is required for all bank deposits at 102 percent of deposits not covered by federal depository insurance. Obligations that may be pledged as collateral are obligations of the United States and its agencies and obligations of the State and its municipalities and school districts. Collateral pledged to cover the City's deposits is required to be held in the City's name by the trust department of a bank other than the pledging bank (the City's agent). Collateral securities must bear a Baa-1 or better rating to qualify for use in securing uninsured depository balances. Deposits at year-end are representative of the types of deposits maintained by the City during the year.

The City's deposits in banks at year-end are typically covered entirely by federal depository insurance or by acceptable collateral held by the City's agent in the City's name.

VI. Investments

All investments of the City shall be made in accordance with the Act. The City authorizes the following types of investments:

- Obligations, including letters of credit, of the United States or its Agencies and Instruments, including the Federal Home Loan Banks;

- Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of the United States or its agencies and instrumentalities, including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation or by the explicit full faith and credit of the United States;

- Obligations of the State of Texas or its agencies and instrumentalities, and obligations of counties, cities, and other political subdivisions of this State rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent;

- Fully insured or collateralized deposits at eligible depositories placed in compliance with this Policy and the Act;

- Repurchase agreements structured in compliance with the Act. The term includes direct security repurchase agreements entered into by City and reverse repurchase agreements only obtained in connection with investment by City in an Eligible Investment Pool or Money Market Mutual Fund. All City repurchase agreement transactions shall be governed in accordance with a written repurchase agreement;

- Money Market Mutual Funds registered with and regulated by the Securities & Exchange Commission; that fully invest dollar-for-dollar all City funds without sales commissions or loads; that are categorized as a "Treasury" or "Government" money market fund; and, whose investment objectives include seeking to maintain a stable net asset value of $1.0000 per share. City may not invest funds under its control in an amount that exceeds 10% of the total assets of any individual money market fund,

- Eligible Investment Pools as defined by and in compliance with the Act, that have been authorized by the City Council, maintain a rating of a least AAA or AAAm, and whose investment philosophy and strategy seek to maintain a stable net asset value of $1.0000.

The Investment Officers will, in general, purchase investments with the intent to own the investment until maturity. Safety of principal with due consideration of liquidity is the foremost objective of this Investment Policy. Each investment transaction shall seek to avoid capital losses from issuer defaults or erosion of market value.

Investments purchased prior to this Policy's revision that do not meet the revised requirements of this Policy are not required to be liquidated. The Finance Committee shall monitor each investment's status to determine whether it is in the best interest of the City to hold or liquidate the investment.

Any Authorized Investment that requires a minimum rating does not qualify during the period the investment does not have the minimum rating. The City shall monitor the rating of each issuer, as applicable, at least quarterly, and take all prudent measures that are consistent with this Policy to liquidate an investment that does not have the minimum rating.

The City will practice competitive solicitations when purchasing an investment to help strengthen the investment process. The City reserves the right to reject any investment and to select the most favorable option for investment strategy achievement.

Unacceptable Investment Instruments

The following investments, although authorized by the Public Funds Investment Act, are not eligible for direct investments for the City:

- Collateralized mortgage obligations;
- Commercial paper;
- Banker's acceptances; and
- No-load mutual funds other than no-load money market mutual funds.

VII. Fixed Asset Capitalization Policy

Fixed Asset

Fixed assets are items of property that are tangible in nature and have an economic useful life longer than one year. These assets maintain their identities through their useful lives, either as separate units or as identifiable components of a unit. They are not repair or supply items.

- Capital Assets – assets purchased for $5,000 or more are capitalized and depreciated over the

useful life.

- Non-Capital Assets – assets purchased between $1,000 and $4,999 are expensed.
- Personal property of high pilferage such as audio-visual equipment, digital cameras, power tools, radio equipment, electronic, computer equipment etc. purchased for less than $5,000 may be included in the fixed asset records of the City at the direction of the department directors or may be carried as a "0" or nominal value in the fixed asset records of the City.
- Inventory of computers, printers, software, and other IT related equipment are maintained by the Innovation & Technology Department.
- The City's radios are maintained by the Radio Division of the Police Department, and pagers, and other equipment lists are maintained by the purchasing agent and departments.

Classification of Fixed Assets

Fixed assets, including leased equipment, which the City has purchased, leased or has title to will be entered into the City's accounting records. Fixed assets of enterprise funds and internal service funds shall be recorded in the appropriate proprietary type fund. General fixed assets related to governmental-type activities, such as those of the General Fund and Capital Projects Fund, including public domain infrastructure assets, shall be recorded in the General Fixed Asset Group as required by Generally Accepted Accounting Principles (GAAP) rather than the specific fund. Except, where differing treatment is required per GASB Statement.

The classifications and examples are as follows:

Land – Includes all land parcels purchased or otherwise acquired by the City for building sites, street right of way, recreation, etc. Land is characterized as having unlimited (indefinite) life.

Buildings and Building Improvements – Includes all buildings and improvements to buildings (which include permanently attached fixtures installed during the construction) are considered a part of the building. The subsequent addition of equipment may be recorded as machinery and equipment or may be included in the building component, depending on the purchase.

Improvements Other Than Buildings – These normally are public domain or infrastructure improvements such as streets, drainage improvements to roads, bridges, storm sewers, etc. are capital events that materially extend the useful life or increase the capacity or efficiency of the infrastructure, or both.

Machinery and Equipment – Includes office equipment, furnishings and equipment purchases where the purchase price exceeds $5,000. It may include groupings of smaller items such as shelves, books, etc., when bought in quantity.

Transportation equipment - Asset class is mainly used for vehicles or other similar transportation equipment, such as trailers that purchase value exceeds $5,000.

Construction in Progress – Includes partially completed construction projects entered into the financial statements as Construction in Progress. Upon completion and placement into service, the assets are transferred from this category into the fixed asset records under separate identities.

VIII. Asset Valuation

Purchase Acquisition

Fixed assets should be recorded at original (historical) or construction cost of the asset and any other necessary and reasonable costs incurred to place the asset into service. Land should include all costs in preparing the land, professional fees, legal costs, and other costs attributable to the purchase. Buildings and improvements shall be recorded at purchase or construction cost, including broker fee, architect, legal fees, and interest on construction, testing, design, and project administration. Machinery and equipment shall be recorded at purchase cost and include fees and costs to place the equipment in service, such as title fees, decals, and freight. Construction in Progress shall be capitalized into a Construction in Progress account until completed and then transferred to the appropriate classification. Fixed assets purchased in quantities of two or more shall be capitalized and recorded in aggregate as determined by the Financial Services Department.

Donations

Donations or contributed assets shall be recorded at the estimated fair market value at the time of the donation if the minimum capitalization threshold is met.
The Missouri City Parks Foundation is a 501(c) nonprofit organization. Its financial activities are recorded and reported separately.

Capital Leases

A lease shall be classified as a capital lease and capitalized if it meets one or more of the following criteria.

- The lease transfers ownership to the City at the end of the lease.
- The lease contains an option to purchase the lease property at a bargain price.
- The lease term is equal to or greater than 75 percent of the estimated useful life of the leased property.
- The present value of the rental payments equals or exceeds 90 percent of the fair market value of the leased property.

A lease that fails to meet any of the above criteria shall be classified as an operating lease and recorded as an expense.

Grant Funded Assets

Property and equipment acquired with grant funds must be used for its original purpose as long as needed.

Surplus and Salvage

All machinery and equipment that are no longer needed or usable by the department due to age, obsolescence or damage beyond repair shall be considered surplus and salvage and shall be turned over to the purchasing agent for sale or disposal. The appropriate forms may be completed with the purchasing agent taking possession of the assets, or the department may maintain responsibility for custody of the asset until the time of disposal or sale depending on the storage capacity of the purchasing agent.

Source of Funds

All fixed asset records should contain the source or sources of funds from which the asset was purchased such as:

- General Fund
- Utility Fund
- Special Revenue
- Capital Projects
- Grants
- Donations

Depreciation

Under Governmental Accounting Standards Board (GASB) Statement No. 34 requirements, depreciation will be recorded for all fixed assets.

BUDGET GUIDELINES

Budget Content - The Budget shall provide a complete financial plan of all city funds, expenditures and activities. It shall outline the proposed financial policies of the city for the ensuing fiscal year, describe the important features of the budget, and indicate any major changes in financial policies, expenditures, and revenues with reasons for such changes. The budget shall also include a summary of the city's debt position and any other material the City Manager deems necessary. A budget message explaining the budget both in fiscal terms and in terms of the work programs shall be submitted with the budget.

The budget shall begin with a clear general summary of its contents, shall show in detail, all estimated income, indicate the proposed property tax levy, and all proposed expenditures, including debt service. The proposed budget expenditures shall not exceed the total of estimated income. The budget shall be presented as to show comparative figures for actual and estimated income and expenditures of the current fiscal year and the preceding fiscal year, compared to the estimate for the budgeted year.

The budget shall include in separate sections:

1. An itemized estimate of the expense of conducting each department, division and office.
2. Reasons for proposed increases and decreases of such items of expenditure.
3. A separate schedule for each department, indicating tasks to be accomplished by the department during the year.
4. A statement of the total probable income of the city from taxes for the period covered by the estimate.
5. Tax levies, rates and collections for the preceding five (5) years.
6. An itemization of all anticipated revenue from sources other than the tax levy.
7. The amount required for interest on the city's debts, for sinking fund and for any maturing serial bonds.
8. The total amount of outstanding city debts, with a schedule of maturities on any outstanding bond issue of the city.
9. Such other information as may be required by the council.
10. Anticipated net surplus or deficit for the ensuring fiscal year of each utility owned or operated by the city, if any, and the proposed method of its disposition; subsidiary budgets for each utility. Detailed income and expenditure information shall be attached as appendices to the budget.
11. A capital program which may be revised and extended each year to indicate capital improvements pending or in process of construction or acquisition. The capital program shall include:
    a. A summary of proposed programs;
    b. A list of all capital improvements which are proposed to be undertaken during the five (5) fiscal years ensuing, with appropriate supporting documentation;
    c. Cost estimates, method of financing and recommended time schedules for each such improvement; and
    d. The estimated annual cost of operating and maintaining the facilities to be constructed or acquired.

Budget Submission - On or before the first day of September of each year, the City Manager shall submit to the council a proposed budget and an accompanying message. The Council shall review the proposed budget and revise as deemed appropriate prior to general circulation for public hearing.

Public Notice and Hearing - The Council shall post in the city Hall and shall publish a general summary of the proposed budget and a notice of a public hearing on the proposed budget in accordance with state law. After the public hearing, the Council may adopt the budget with or without amendment.

Adoption - The Council shall adopt the budget by ordinance on one reading on or before the 25th day of September of each year. Adoption of the budget shall require an affirmative vote of at least a majority of all members of the whole Council. Adoption of the budget shall constitute appropriations of the amounts specified as expenditures from the funds indicated and shall constitute a levy of the property tax proposed.

Failure to Adopt – If the Council fails to adopt the budget by the 1st day of October of each year, the amounts appropriated for the current fiscal year shall be deemed adopted for the ensuring fiscal year on a month to month basis with all items in it prorated accordingly until such time as the Council adopts a budget for the ensuing fiscal year. The levy of property tax normally approved as a part of the budget adoption will be set to equal the total current fiscal year tax receipts, unless the ensuing fiscal year budget is approved by October 1st of the current fiscal year.

Amendments After Adoption – If during the fiscal year the City Manager certifies that appropriated revenue are in excess of those estimated in the budget, the Council may, by ordinance, allocate supplemental appropriations for the year up to the amount of such access.

Emergency Appropriations – To meet a public emergency created by a natural disaster of manmade calamity affecting life, health, property or the public peace, the Council may allocate emergency appropriations, not to exceed ten (10) percent of the current fiscal year's budgeted receipts.

Reduction of Appropriations – If at any time during the fiscal year it appears probable to the City Manager that the revenues available will be insufficient to meet the amount appropriated, he shall report to the Council without delay, indicating the estimated amount of the deficit, any remedial action taken by him, and his recommendations as to any other step to be taken.

Transfer of Appropriations – No later than the sixtieth (60th) day after the last day of the fiscal year, the City Manager may transfer part or all of any unencumbered appropriations balance among programs within a department, division, or office.

Limitations – No appropriation for debt service may be reduced or transferred, and no appropriation may be reduced below any amount required by law to be appropriated or by more than the amount of the unencumbered balance thereof.

Effective Date – The supplemental and emergency appropriations and reduction or transfer of appropriations authorized by this section may be made effective immediately upon adoption of the ordinance.

FISCAL YEAR 2021 BUDGET CALENDAR

Line Item	Events	Month (01-12)	Day	Year
1	Budget Planning Events	01-January	1-31	2020
2	City Council Retreat	01-January	3-4	2020
3	Preliminary 5 Year Financial Forecast Due	01-January	4	2020
4	Create Budget Projection Model in Munis	01-January	6-10	2020
5	Budget Amendment (October 1 - January 20)	02-February	3	2020
6	Develop instructions, forms and Budget Preparation Manual for FY 2021 Budget	02-February	17-28	2020
7	City Engineer Office coordinates CIP Kickoff Email	03-March	16	2020
8	Departmental Narrative Reviews Notice sent out (City Manager & Chief Performance Officer)	03-March	16	2020
9	City Manager develops budget message for departments	03-March	26-27	2020
10	Key issues identified and prioritized by City Management	03-March	26-27	2020
11	Departmental Narrative Reviews with City Manager	04-April	7-8	2020
12	Departmental requests for CIP submitted to Public Works	04-April	13	2020
13	Budget Kick-off meeting: Directors, Managers or Representatives	04-April	14	2020
14	Departmental meeting with IT, Fleet and Facilities in Council Chambers to discuss budget requests	04-April	22 - 23	2020
15	Create Payroll Projection in Munis	04-April	27 - 30	2020
16	Appraiser provides estimate of taxable value of property	04-April	30	2020
17	Identify Economic Incentive Estimates for FY 2021 and submit to Budget Team	05-May	4	2020
18	Budget Amendment (January 20 - April 20)	05-May	4	2020
19	Updated Preliminary Five-Year Forecast	05-May	6-12	2020
20	Departmental Budget Requests due in Munis	05-May	11	2020
21	Revenue Projections due to Budget Team	05-May	11	2020
22	Post FY 2020 Salary & Benefits Projections to Budget Projection	05-May	12	2020
23	Budget Team review departmental budget submissions	05-May	13-18	2020
24	Council Policy & Budget Work Session; Hockenyos Forecast & State of the Economy	05-May	18	2020
25	City Manager Budget Reviews with departments	06-June	8-10 & 17-18	2020
26	TIRZs budgets submitted to Boards for approval	06-June	10	2020
27	Missouri City Development Authority (MCDA) and PIDs budgets submitted to Board of Directors for approval	06-June	10	2020
28	Presentation of FY 2021 Budget Overview to City Council	06-June	15	2020
29	Discussion on Council Budget Work Sessions and required budget and tax public hearings	06-June	15	2020
30	Public Works develop a Preliminary Five-year CIP Plan and submits to Financial Services for inclusion in Proposed Budget	06-June	22	2020
31	City Council Budget Worksessions	06-June	22-24	2020
32	Complete and submit County Tax Schedule and Planning Calendar	07-July	24	2020

FISCAL YEAR 2021 BUDGET CALENDAR

Line Item	Events	Month (01-12)	Day	Year
33	Receipt of Certified Tax Roll from Fort Bend County Appraisal District	07-July	27	2020
34	Prepare Proposed Budget Document, Transmittal Letter & Budget Presentation	08-August	1-20	2020
35	Presentation of the Certified Tax Rolls and the Proposed FY 2021 Budget	08-August	17	2020
36	Council to discuss and set proposed Maximum Tax Rate	08-August	17	2020
39	City Manager submits FY 2021 Proposed Budget to City Council; File with the City Secretary and posts Proposed Budget on the website.	08-August	20	2020
40	Capital Improvement Program Book submitted to City Manager	08-August	31	2020
41	Publish Notice of Budget Public Hearing in newspaper	09-September	11	2020
42	Budget Public Hearing on the approval and adoption of the FY 2021 Budget	09-September	21	2020
43	LGC submits budget to Board of Directors for approval	09-September	21	2020
44	City Council considers adoption of FY 2021 Budget on First Reading (requires a majority vote)	09-September	21	2020
45	Adoption of Tax Rate	09-September	21	2020
46	New Fiscal Year Begins	10-October	1	2020

BUDGET PROCESS

Budget Overview

The City of Missouri budget process is driven by the City's Strategic Plan. The process begins in February with strategic planning and budget planning sessions. The purpose of the sessions is to identify priorities for the upcoming budget based on the overall strategic direction of the City, Council priorities, input from the citizens and departmental goals and objectives.

The City Manager delivers a budget message to all departments detailing the priorities for the City and budget expectations. Financial Services prepare revenue estimates utilizing trend analysis where feasible, and submit the estimates to the City Manager for review and approval. Once revenue estimates have been approved, the next step is to develop the budget requests for resources.

Departments prepare and submit budget requests in MUNIS (the City's ERP System) for review by Financial Services and the City Manager. Budget requests should be at the minimum level necessary to maintain the City's existing service levels. Departments requesting additional resources must submit a Supplemental Budget Request Form in MUNIS and provide justification for the additional requests.

The City Manager schedules a budget review with each department. The reviews are detailed oriented and includes a review of the prior year's actual revenues (where applicable) and expenditures, current year-to-date revenues and expenditures and the proposed budget. Adjustments to the budget request/projection are made as deemed necessary.

After the City Manager's review and approval of departments proposed budget, budget workshops (which are open to the Community) are scheduled with City Council to review and discuss the proposed budget. In addition to the workshops, the Council holds committee meetings and public hearings on the City's proposed budget and may propose amendments to it. Once the proposed budget, as amended, is approved by the City Council by ordinance, it becomes the Annual Adopted Budget. The Annual Adopted Budget is implemented on October 1 and represents the City's budget for the fiscal year beginning on the first day of October and ending on the last day of September. Detailed budgetary events are listed in the City's Fiscal Year Budget Calendar. For more information on the events, please refer to the Budget Calendar of Events Budget Calendar.

Budgetary Control

During the year, regular reviews of revenues and expenditures are performed to ensure the departments are spending within the adopted budget. In addition, budget to actual reports and other customized reports are prepared and submitted to the City Council, City Manager and departments on a monthly basis. Reports are presented to City Council on a quarterly basis.

Preparing Budgets

The budget cycle begins with a Budget Kick-off Meeting usually held in mid-April. During this meeting, budget instructions, budget guidelines/assumptions, contact information and instructions to MUNIS are shared with the attendances. Budget preparation is done online within MUNIS by the departments and areas within Financial Services. Staff in the departments/divisions are given access (for a specified timeframe) to enter and/or update certain line-items in MUNIS.

Personnel Budget – Payroll Reporting within Financial Services projects the annual base salary and benefits estimates for all authorized full time and approved part-time positions and load the information into MUNIS. The projection is a snap shot of the citywide payroll at a particular point in time. Each filled position is budgeted at the current salary for the current fiscal year and vacant positions are budgeted at the mid-point of the salary range, with the exception of the Police Department and the Fire Departments which are budgeted at the minimum. Department Directors are required to review and signoff on payroll data and return it to Financial Services. If Department Directors deem it necessary to request additional positions, Form 12 – Personnel Request Form must be fully completed and submitted to Human Resources/Organizational Development (HR/OD) with a copy to Financial Services. The request will be reviewed by the City Manager as a part of the budget review process and if approved, the department will be notified to submit additional supporting documentation as requested.

Non-personnel Budget (Excluding Fuel and Parts Costs, Maintenance/Repairs and Telecommunications) The Budget Division rolls forward in MUNIS the prior year's non-personnel budget less any one-time allocations as the starting point for the budget. Budget requests for non-personnel should be at the minimum level necessary for continuation of services at the prior year's level. Departments requesting additional resources must submit a Supplemental Budget Request Form in MUNIS and provide justification for the additional requests.

Fuel and Parts Costs and Maintenance/Repairs – Budgets for these items are calculated by the Public Works Department and submitted to the Budget Division for entering into MUNIS at the department level.

Telecommunications – Budgets for city-wide telecommunications, including telephone services and internet, are projected by the Innovation & Technology Department and budgeted within their department.

Supplemental Budget Requests - Requests for new programs or services that were not previously funded. These requests may include new personnel above those positions approved in the prior year budget. New programs, or the addition to new programs or services that were not budgeted in the prior year budget, would constitute supplemental requests. All supplemental requests for personnel should include the necessary supplies and equipment to support the position requested. A supplemental request should include any costs savings that could be made to the basic budget by approval of these requests. An explanation of the impact on City Services as a result of funding, or not funding, a supplemental request should be adequately explained for the request to be considered for approval.

Capital Request - Requests for the purchase of capital equipment that exceeds a $5,000 threshold, per item. These are normally one time requests and are also requested as a Supplemental Request. Capital Requests in the operating budget would not include those requests that are funded out of Capital Projects Funds.

Fleet Replacement Fund - As a part of the Fleet/Equipment Replacement Program (FERP), each division's vehicles will be replaced according to the Fleet Replacement Schedule. The budgets are prepared by the Public Works Department and are entered into MUNIS by the Budget Division within Financial Services.

Amending the Approved Budget after Adoption

Budget Transfers - During the course of the fiscal year, departments may adjust various line items within their budget. To accomplish the adjustments, a budget transfer form must be completed and submitted to the Budget Division within Financial Services for processing. For additional information on budget transfers, please refer to the Budget Transfer Process.

Budget Amendment - When resources are transfer from one fund to another fund or one department to another department, it is considered an amendment to the budget and must be reviewed and approved by City Council. The Budget Division within Financial Services prepares and submits Budget Amendments to the City Council on an as needed basis. For additional information on budget amendments, please refer to the Budget Amendment Process.

SECTION III

FINANCIAL SUMMARIES

OVERVIEW OF REVENUES AND EXPENDITURES – ALL FUNDS

Revenue Sources

Revenues for the City of Missouri City total $136.5 million (including inter-fund transfers). The primary revenue sources are property taxes, sales & other taxes, franchise revenue and charges for services, which account for over 67% of the City's revenue. The remaining 33% is comprised of other sources and donations, fines, fees and forfeitures, intergovernmental grants, licenses and permits and investment earnings.

Property Taxes

Revenues from property taxes (ad valorem taxes) represent 35.5% or $48.5 million of the total revenues. Property tax revenues are based on a proposed tax rate of $0.598035 per $100 of assessed valuation for the tax year 2020. Property tax collection is authorized by the State of Texas up to $2.50 per $100 of assessed valuation for maintenance and operations and debt service. Projections for property tax revenues are based on certified tax values and historical collections.

Sales Tax and Other Taxes

Sales tax and other taxes revenue, estimated at $14.2 million, represent 10.4% of the total revenues. It is comprised of sales tax, incentive agreements, mixed beverage sales, hotel taxes and transportation sales (Metro). The sales tax rate in the city of Missouri City is 8.25% for goods and services sold or delivered within the boundaries of the City. The tax is collected by businesses making the sale and is remitted to the State Comptroller of Public Accounts on a monthly, quarterly or annual basis. Of the 8.25%, the State retains 6.25% and distributes 2% to the City. Of the 2% distributed to the City, 1% is allocated to Metro Transportation and 1% is deposited in the General Fund (Fund 101). Projections for sales tax and other taxes are based on historical trends with growth factor as appropriate.

Franchise Revenue

Franchise revenues are projected at $4.1 million or 3.0% of the overall revenue budget. Franchise revenues are derived from nonexclusive franchise agreements between the City and utilities and solid waste providers that use the City's right-of-way to conduct business. Besides defining the responsibilities of the utilities maintaining their assets, the agreements contain a franchise fee clause that requires the utilities and solid waste companies to compensate the City for use of right-of-way and streets. Generally, the fees are based on a percentage of gross receipts or a per-unit of usage charge (generated by customers located within the City's corporate limits) that ranges from 2% to 5%.

Charges for Services

Charges for services represent 17.8% or $24.3 million and include fees for services in the General, Utilities, and Solid Waste Funds. With the exception of administrative fees, charges for services are budgeted based on historical collections, with growth factors where appropriate.

Other Sources/Donations

Other Sources/Donations represent 8.6% or $11.7 million of total revenues and include bond proceeds, donations, auction proceeds, reimbursements, rebates, tower leases and other miscellaneous sources. Also included in this number is a one-time allocation of $4.1 million that will be received from the CARES Act. We forecast revenues based on agreements, historical trends and the most recent financial information and available during the budget process.

Expenditures by Uses

The FY 2021 expenditures budget (including inter-fund transfers) totals $151.6 million. Major uses of expenditures are identified below.

Personnel Costs

Expenditures for personnel costs represent 24.9% or $37.7 million of the overall expense budget. The City offers a competitive benefits package to employees, including medical and dental coverage and contributions toward dependent coverage. The City participates in the Texas Municipal Retirement System (TMRS) where employees contribute 7% of their gross pay and the City matches employee contributions 2 to 1, and employees are vested after 5 years of service.

Capital Outlay

Expenditures for capital outlay represent 14.9% or $22.5 million of the budget. These expenditures are primarily related to capital improvement projects within the City. Capital projects are funded with bond proceeds, Metro sales tax revenue, and contributions from other governmental agencies through inter-local agreements. Project types include transportation, drainage, public safety, facilities, parks, water, wastewater and surface water.

Debt Expenditures

Expenditures for debt represent 12.7% or $19.3 million of the budget. Debt expenditures include principal and interest payments on debt issued through bonds, lease purchases, and other instruments. A portion of the tax rate is directed to the Debt Service Fund for repayment of debt. Outstanding debt for Utilities is paid through user fees revenues. Surface Water debt is paid from GRP revenues.

Professional & Contractual Services

Expenditures for professional & contractual services represent 23.0% or $34.9 million of the overall budget. These expenditures include service and repair agreements, mowing services, legal services, contractual services and solid waste services. The amount also includes one-time expenditures funded from fund balance.

Utilities

Expenditures for utilities represent 2.1% or $3.3 million of the budget. These expenditures are related to the operations, maintenance, and repair of water, wastewater and surface water infrastructure, as well as solid waste services.

CONSOLIDATED ALL FUNDS SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
40 - PROP.TAX/ASSESSMENTS	$ 45,380,808	$ 48,826,812	$ 48,114,293	$ 48,502,968
41 - SALES & OTHER TAXES	13,876,179	13,323,757	13,603,157	14,168,144
42 - FRANCHISE REVENUE	4,412,825	4,136,800	4,126,800	4,060,800
43 - LICENSES AND PERMITS	3,255,200	2,800,801	2,968,913	3,263,938
44 - FINES/FEES & FORFEIT	1,096,621	954,100	551,351	782,135
45 - CHARGES FOR SERVICES	20,597,511	23,071,286	22,413,072	24,338,962
46 - INTERGOV REV/GRANTS	3,193,979	3,497,119	3,888,872	8,287,225
47 - INVESTMENT EARNINGS	3,063,730	1,919,745	2,102,379	905,660
48 - OTHER SOURCES/DONATN	39,887,267	25,944,737	17,216,434	11,687,998
TOTAL REVENUE	**$ 134,764,120**	**$ 124,475,157**	**$ 114,985,271**	**$ 115,997,830**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 35,163,569	$ 17,123,479	$ 17,645,216	$ 20,550,267
TOTAL TRANSFERS-IN	**$ 35,163,569**	**$ 17,123,479**	**$ 17,645,216**	**$ 20,550,267**
TOTAL REVENUE & TRANSFERS-IN	**$ 169,927,690**	**$ 141,598,636**	**$ 132,630,487**	**$ 136,548,097**
EXPENDITURES				
51 - PERSONNEL COSTS	$ 33,978,809	$ 36,700,481	$ 35,488,358	$ 37,728,380
52 - SUPPLIES & MATERIALS	5,503,764	7,151,062	6,100,949	6,470,928
53 - PROF/CONTRACT SERVIC	19,132,248	23,494,500	18,856,168	34,886,980
54 - REPAIR & MAINTENANCE	3,362,046	3,541,121	3,381,330	2,775,443
55 - UTILITIES	2,519,904	2,772,589	2,765,183	3,258,307
56 - OTHER EXPENDITURES	2,376,610	2,547,984	1,960,681	4,080,876
57 - DEBT EXPENDITURES	15,703,647	24,423,858	23,635,541	19,279,088
58 - CAPITAL OUTLAY	9,449,279	61,667,436	34,760,979	22,526,301
TOTAL EXPENDITURES	**$ 92,026,308**	**$ 162,299,031**	**$ 126,949,189**	**$ 131,006,303**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 35,163,569	$ 17,123,479	$ 17,645,216	$ 20,550,267
TOTAL TRANSFERS-OUT	**$ 35,163,569**	**$ 17,123,479**	**$ 17,645,216**	**$ 20,550,267**
TOTAL EXPENDITURES & TRANSFERS-IN	**$ 127,189,877**	**$ 179,422,510**	**$ 144,594,405**	**$ 151,556,570**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 42,737,813**	**$ (37,823,874)**	**$ (11,963,918)**	**$ (15,008,474)**
BEGINNING FUND BALANCE	**$ 108,012,911**	**$ 150,750,723**	**$ 150,750,723**	**$ 138,786,806**
ENDING FUND BALANCE	**$ 150,750,723**	**$ 112,926,849**	**$ 138,786,806**	**$ 123,778,331**

CONSOLIDATED ALL FUNDS SUMMARY - FY 2019 ACTUAL

OBJECT CLASS & DESCRIPTION	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUNDS	DEBT SERVICE FUND	UTILITY FUNDS	OTHER ENTERPRISE FUNDS	EQUIPMENT REPLACEMENT FUNDS	TOTAL
REVENUE								
40 - PROP.TAX/ASSESSMENTS	$ 30,673,349	$ 3,355,691	$ -	$ 11,351,768	$ -	$ -	$ -	$ 45,380,808
41 - SALES & OTHER TAXES	9,546,249	242,901	4,087,028	-	-	-	-	13,876,179
42 - FRANCHISE REVENUE	4,204,568	184,830	-	-	-	23,428	-	4,412,825
43 - LICENSES AND PERMITS	3,238,909	16,291	-	-	-	-	-	3,255,200
44 - FINES/FEES & FORFEIT	1,023,180	73,441	-	-	-	-	-	1,096,621
45 - CHARGES FOR SERVICES	451,696	-	-	-	12,946,558	7,199,258	-	20,597,511
46 - INTERGOV REV/GRANTS	2,630,729	536,325	-	-	-	26,925	-	3,193,979
47 - INVESTMENT EARNINGS	416,185	478,143	779,578	191,461	1,167,074	-	31,289	3,063,730
48 - OTHER SOURCES/DONATN	649,279	2,070,636	14,805,148	-	22,109,532	16,026	236,646	39,887,267
TOTAL REVENUE	**$ 52,834,144**	**$ 6,958,258**	**$ 19,671,755**	**$ 11,543,229**	**$ 36,223,164**	**$ 7,265,637**	**$ 267,935**	**$ 134,764,120**
TRANSFERS-IN								
49 - TRANSFERS FROM & ADM	$ 1,706,012	$ 4,899,650	$ 1,433,907	$ -	$ 26,110,323	$ -	$ 1,013,677	$ 35,163,569
TOTAL TRANSFERS-IN	**$ 1,706,012**	**$ 4,899,650**	**$ 1,433,907**	**$ -**	**$ 26,110,323**	**$ -**	**$ 1,013,677**	**$ 35,163,569**
TOTAL REVENUE & TRANSFERS-IN	**$ 54,540,156**	**$ 11,857,908**	**$ 21,105,662**	**$ 11,543,229**	**$ 62,333,487**	**$ 7,265,637**	**$ 1,281,611**	**$ 169,927,690**
EXPENDITURES								
51 - PERSONNEL COSTS	$ 32,624,072	$ 271,712	$ -	$ -	$ -	$ 1,083,025	$ -	$ 33,978,809
52 - SUPPLIES & MATERIALS	2,361,696	121,452	147,737	-	1,884,036	775,404	213,439	5,503,764
53 - PROF/CONTRACT SERVIC	5,379,704	3,942,091	1,000,503	4,060	3,455,266	5,111,999	238,625	19,132,248
54 - REPAIR & MAINTENANCE	1,018,812	-	886,654	-	1,364,840	91,740	-	3,362,046
55 - UTILITIES	1,694,141	18,921	-	-	644,503	162,339	-	2,519,904
56 - OTHER EXPENDITURES	1,451,720	196,757	-	-	475,920	252,213	-	2,376,610
57 - DEBT EXPENDITURES	-	3,700,199	163,375	9,223,952	2,616,122	-	-	15,703,647
58 - CAPITAL OUTLAY	73,418	194,720	6,663,718	-	1,554,406	-	963,017	9,449,279
TOTAL EXPENDITURES	**$ 44,603,564**	**$ 8,445,852**	**$ 8,861,988**	**$ 9,228,012**	**$ 11,995,092**	**$ 7,476,720**	**$ 1,415,080**	**$ 92,026,308**
TRANSFERS-OUT								
59 - TRANSFERS TO FUNDS	$ 3,894,700	$ 1,621,446	$ 2,079,114	$ 949,985	$ 26,602,323	$ 16,000	$ -	$ 35,163,569
TOTAL TRANSFERS-OUT	**$ 3,894,700**	**$ 1,621,446**	**$ 2,079,114**	**$ 949,985**	**$ 26,602,323**	**$ 16,000**	**$ -**	**$ 35,163,569**
TOTAL EXPENDITURES & TRANSFERS-IN	**$ 48,498,265**	**$ 10,067,298**	**$ 10,941,102**	**$ 10,177,997**	**$ 38,597,415**	**$ 7,492,720**	**$ 1,415,080**	**$ 127,189,877**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 6,041,891**	**$ 1,790,610**	**$ 10,164,560**	**$ 1,365,232**	**$ 23,736,072**	**$ (227,083)**	**$ (133,469)**	**$ 42,737,813**
BEGINNING FUND BALANCE	**$ 10,131,485**	**$ 17,286,491**	**$ 17,404,822**	**$ 4,781,620**	**$ 57,463,197**	**$ 62,735**	**$ 882,561**	**$ 108,012,911**
ENDING FUND BALANCE	**$ 16,173,376**	**$ 19,077,101**	**$ 27,569,381**	**$ 6,146,852**	**$ 81,199,269**	**$ (164,348)**	**$ 749,093**	**$ 150,750,723**

CONSOLIDATED ALL FUNDS SUMMARY - FY 2020 BUDGET

OBJECT CLASS & DESCRIPTION	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUNDS	DEBT SERVICE FUND	UTILITY FUNDS	OTHER ENTERPRISE FUNDS	EQUIPMENT REPLACEMENT FUNDS	TOTAL
REVENUE								
40 - PROP.TAX/ASSESSMENTS	$ 32,944,648	$ 4,321,048	$ -	$ 11,561,116	$ -	$ -	$ -	$ 48,826,812
41 - SALES & OTHER TAXES	9,437,800	240,000	3,645,957	-	-	-	-	13,323,757
42 - FRANCHISE REVENUE	3,961,000	150,000	-	-	-	25,800	-	4,136,800
43 - LICENSES AND PERMITS	2,786,737	14,064	-	-	-	-	-	2,800,801
44 - FINES/FEES & FORFEIT	872,100	82,000	-	-	-	-	-	954,100
45 - CHARGES FOR SERVICES	414,900	-	-	-	14,850,638	7,805,748	-	23,071,286
46 - INTERGOV REV/GRANTS	2,413,279	1,056,840	-	-	-	27,000	-	3,497,119
47 - INVESTMENT EARNINGS	195,902	333,422	430,922	137,131	784,657	3,000	34,710	1,919,745
48 - OTHER SOURCES/DONATN	478,750	448,000	15,087,693	-	9,855,161	5,133	70,000	25,944,737
TOTAL REVENUE	**$ 53,505,117**	**$ 6,645,374**	**$ 19,164,571**	**$ 11,698,247**	**$ 25,490,456**	**$ 7,866,681**	**$ 104,710**	**$ 124,475,157**
TRANSFERS-IN								
49 - TRANSFERS FROM & ADM	$ 1,736,057	$ 4,956,896	$ 500,000	$ -	$ 7,835,884	$ -	$ 2,094,642	$ 17,123,479
TOTAL TRANSFERS-IN	**$ 1,736,057**	**$ 4,956,896**	**$ 500,000**	**$ -**	**$ 7,835,884**	**$ -**	**$ 2,094,642**	**$ 17,123,479**
TOTAL REVENUE & TRANSFERS-IN	**$ 55,241,174**	**$ 11,602,270**	**$ 19,664,571**	**$ 11,698,247**	**$ 33,326,340**	**$ 7,866,681**	**$ 2,199,352**	**$ 141,598,636**
EXPENDITURES								
51 - PERSONNEL COSTS	$ 35,231,802	$ 330,870	$ -	$ -	$ -	$ 1,137,809	$ -	$ 36,700,481
52 - SUPPLIES & MATERIALS	2,931,591	369,430	16,840	-	2,528,036	842,675	462,490	7,151,062
53 - PROF/CONTRACT SERVIC	6,455,888	3,853,629	3,245,481	2,030	4,540,764	5,326,708	70,000	23,494,500
54 - REPAIR & MAINTENANCE	1,184,033	-	1,157,045	-	1,098,364	101,679	-	3,541,121
55 - UTILITIES	1,967,846	20,895	-	-	622,052	161,796	-	2,772,589
56 - OTHER EXPENDITURES	1,965,289	234,512	-	-	80,649	267,534	-	2,547,984
57 - DEBT EXPENDITURES	-	2,730,925	5,360,605	10,443,444	5,888,884	-	-	24,423,858
58 - CAPITAL OUTLAY	92,970	5,241,749	29,128,369	-	26,394,141	17,500	792,707	61,667,436
TOTAL EXPENDITURES	**$ 49,829,420**	**$ 12,782,009**	**$ 38,908,340**	**$ 10,445,474**	**$ 41,152,890**	**$ 7,855,701**	**$ 1,325,197**	**$ 162,299,031**
TRANSFERS-OUT								
59 - TRANSFERS TO FUNDS	$ 4,953,319	$ 968,271	$ 1,800,000	$ 998,219	$ 8,387,670	$ 16,000	$ -	$ 17,123,479
TOTAL TRANSFERS-OUT	**$ 4,953,319**	**$ 968,271**	**$ 1,800,000**	**$ 998,219**	**$ 8,387,670**	**$ 16,000**	**$ -**	**$ 17,123,479**
TOTAL EXPENDITURES & TRANSFERS-IN	**$ 54,782,739**	**$ 13,750,280**	**$ 40,708,340**	**$ 11,443,693**	**$ 49,540,560**	**$ 7,871,701**	**$ 1,325,197**	**$ 179,422,510**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 458,435**	**$ (2,148,010)**	**$ (21,043,769)**	**$ 254,554**	**$ (16,214,219)**	**$ (5,020)**	**$ 874,155**	**$ (37,823,874)**
BEGINNING FUND BALANCE	**$ 16,173,376**	**$ 19,077,101**	**$ 27,569,382**	**$ 6,146,852**	**$ 81,199,268**	**$ (164,349)**	**$ 749,093**	**$ 150,750,723**
ENDING FUND BALANCE	**$ 16,631,810**	**$ 16,929,091**	**$ 6,525,613**	**$ 6,401,406**	**$ 64,985,049**	**$ (169,368)**	**$ 1,623,248**	**$ 112,926,849**

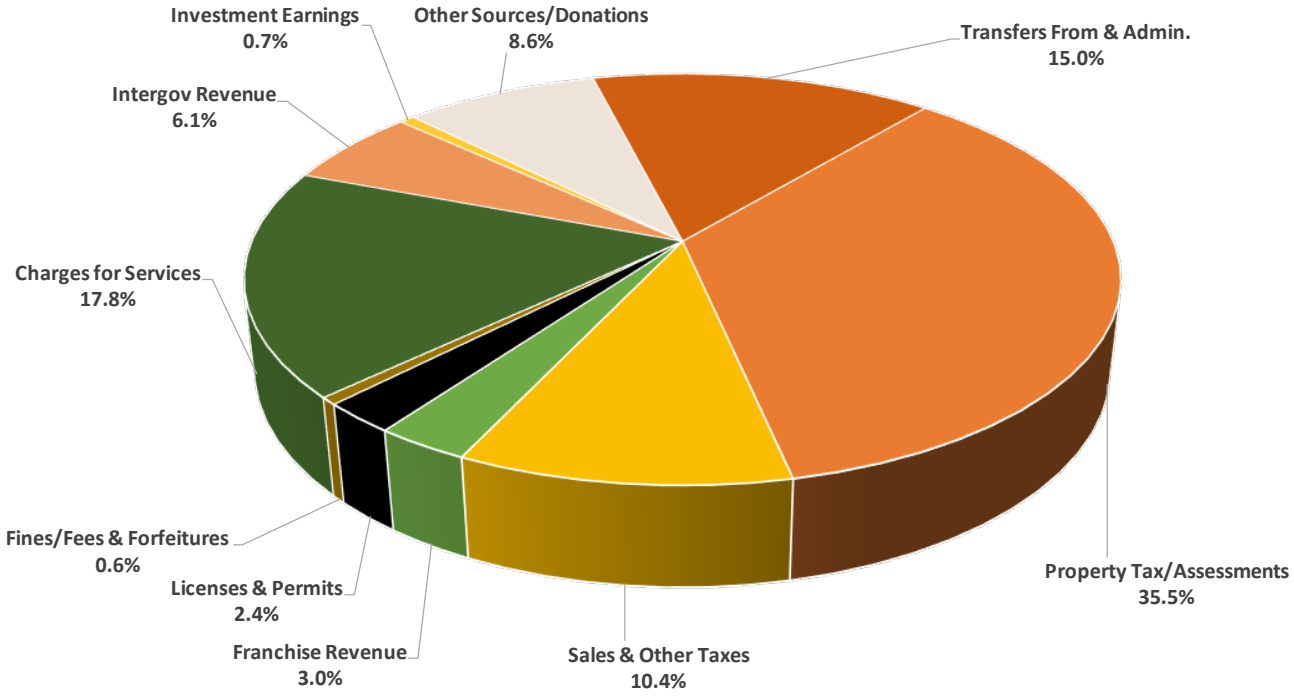
CONSOLIDATED ALL FUNDS SUMMARY - FY 2020 ESTIMATES

OBJECT CLASS & DESCRIPTION	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUNDS	DEBT SERVICE FUND	UTILITY FUNDS	OTHER ENTERPRISE FUNDS	EQUIPMENT REPLACEMENT FUNDS	TOTAL
REVENUE								
40 - PROP.TAX/ASSESSMENTS	$ 32,503,374	$ 4,185,543	$ -	$ 11,425,375	$ -	$ -	$ -	$ 48,114,293
41 - SALES & OTHER TAXES	9,817,200	140,000	3,645,957	-	-	-	-	13,603,157
42 - FRANCHISE REVENUE	3,961,000	140,000	-	-	-	25,800	-	4,126,800
43 - LICENSES AND PERMITS	2,954,849	14,064	-	-	-	-	-	2,968,913
44 - FINES/FEES & FORFEIT	522,051	29,300	-	-	-	-	-	551,351
45 - CHARGES FOR SERVICES	200,430	-	-	-	15,315,713	6,896,929	-	22,413,072
46 - INTERGOV REV/GRANTS	3,179,344	682,132	-	-	-	27,395	-	3,888,872
47 - INVESTMENT EARNINGS	340,035	409,253	446,240	155,000	713,051	500	38,300	2,102,379
48 - OTHER SOURCES/DONATN	458,932	518,700	12,834,780	-	3,259,785	26,840	117,396	17,216,434
TOTAL REVENUE	**$ 53,937,216**	**$ 6,118,992**	**$ 16,926,977**	**$ 11,580,375**	**$ 19,288,550**	**$ 6,977,465**	**$ 155,696**	**$ 114,985,271**
TRANSFERS-IN								
49 - TRANSFERS FROM & ADM	$ 1,719,390	$ 4,929,207	$ 500,000	$ -	$ 7,835,884	$ 566,093	$ 2,094,642	$ 17,645,216
TOTAL TRANSFERS-IN	**$ 1,719,390**	**$ 4,929,207**	**$ 500,000**	**$ -**	**$ 7,835,884**	**$ 566,093**	**$ 2,094,642**	**$ 17,645,216**
TOTAL REVENUE & TRANSFERS-IN	**$ 55,656,606**	**$ 11,048,199**	**$ 17,426,977**	**$ 11,580,375**	**$ 27,124,434**	**$ 7,543,558**	**$ 2,250,338**	**$ 132,630,487**
EXPENDITURES								
51 - PERSONNEL COSTS	$ 34,202,631	$ 375,890	$ -	$ -	$ -	$ 909,837	$ -	$ 35,488,358
52 - SUPPLIES & MATERIALS	2,583,748	138,139	6,548	-	2,523,036	617,239	232,240	6,100,949
53 - PROF/CONTRACT SERVIC	5,314,727	1,492,716	2,284,949	2,030	4,410,707	5,281,039	70,000	18,856,168
54 - REPAIR & MAINTENANCE	1,217,518	-	1,015,248	-	1,050,798	97,766	-	3,381,330
55 - UTILITIES	1,968,116	20,895	-	-	622,052	154,119	-	2,765,183
56 - OTHER EXPENDITURES	1,480,970	167,450	-	-	60,324	251,937	-	1,960,681
57 - DEBT EXPENDITURES	-	2,730,925	5,360,605	10,443,444	5,100,567	-	-	23,635,541
58 - CAPITAL OUTLAY	92,970	4,120,122	6,323,841	-	23,466,092	14,063	743,891	34,760,979
TOTAL EXPENDITURES	**$ 46,860,680**	**$ 9,046,137**	**$ 14,991,190**	**$ 10,445,474**	**$ 37,233,576**	**$ 7,326,000**	**$ 1,046,131**	**$ 126,949,189**
TRANSFERS-OUT								
59 - TRANSFERS TO FUNDS	$ 5,491,723	$ 951,604	$ 1,800,000	$ 998,219	$ 8,387,670	$ 16,000	$ -	$ 17,645,216
TOTAL TRANSFERS-OUT	**$ 5,491,723**	**$ 951,604**	**$ 1,800,000**	**$ 998,219**	**$ 8,387,670**	**$ 16,000**	**$ -**	**$ 17,645,216**
TOTAL EXPENDITURES & TRANSFERS-IN	**$ 52,352,403**	**$ 9,997,741**	**$ 16,791,190**	**$ 11,443,693**	**$ 45,621,246**	**$ 7,342,000**	**$ 1,046,131**	**$ 144,594,405**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 3,304,202**	**$ 1,050,458**	**$ 635,787**	**$ 136,682**	**$ (18,496,813)**	**$ 201,558**	**$ 1,204,207**	**$ (11,963,918)**
BEGINNING FUND BALANCE	**$ 16,173,376**	**$ 19,077,101**	**$ 27,569,382**	**$ 6,146,852**	**$ 81,199,268**	**$ (164,349)**	**$ 749,093**	**$ 150,750,723**
ENDING FUND BALANCE	**$ 19,477,578**	**$ 20,127,560**	**$ 28,205,169**	**$ 6,283,534**	**$ 62,702,456**	**$ 37,209**	**$ 1,953,300**	**$ 138,786,806**

CONSOLIDATED ALL FUNDS SUMMARY - FY 2021 BUDGET

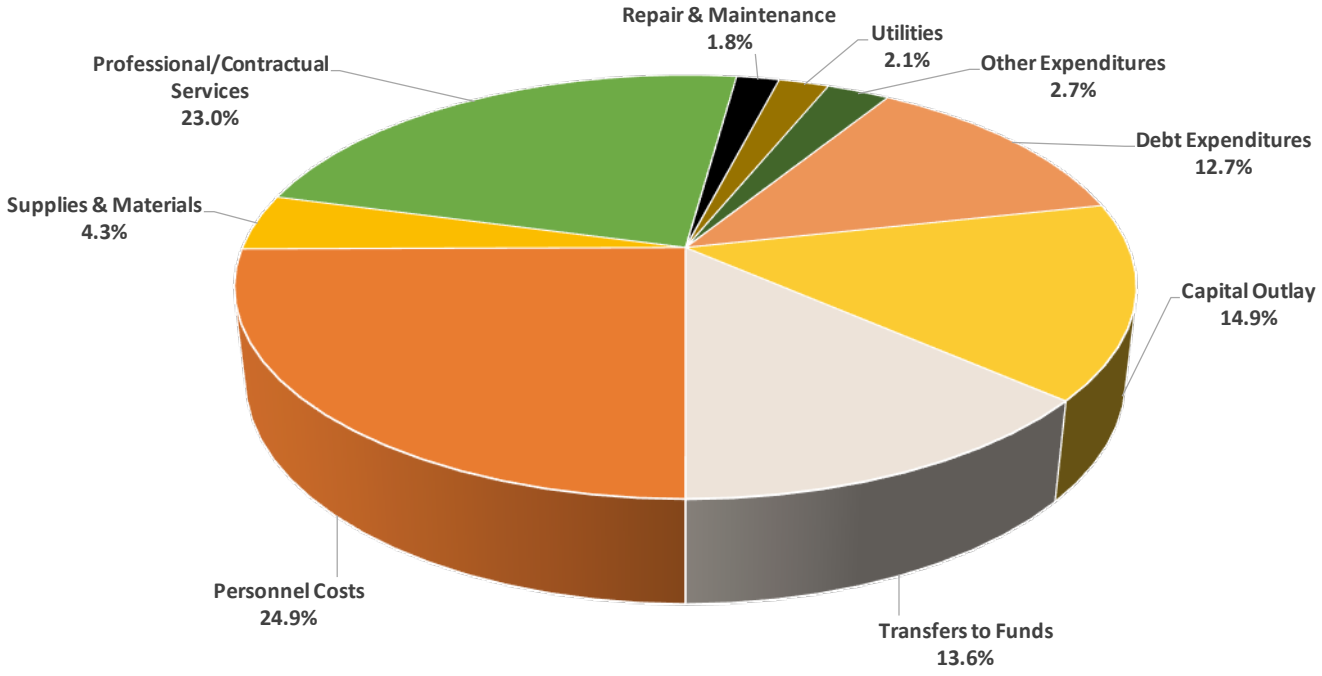
OBJECT CLASS & DESCRIPTION	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUNDS	DEBT SERVICE FUND	UTILITY FUNDS	OTHER ENTERPRISE FUNDS	EQUIPMENT REPLACEMENT FUNDS	TOTAL
REVENUE								
40 - PROP.TAX/ASSESSMENTS	$ 33,906,684	$ 3,685,462	$ -	$ 10,910,822	$ -	$ -	$ -	$ 48,502,968
41 - SALES & OTHER TAXES	9,811,750	163,132	4,193,262	-	-	-	-	14,168,144
42 - FRANCHISE REVENUE	3,850,000	185,000	-	-	-	25,800	-	4,060,800
43 - LICENSES AND PERMITS	3,249,938	14,000	-	-	-	-	-	3,263,938
44 - FINES/FEES & FORFEIT	718,600	63,535	-	-	-	-	-	782,135
45 - CHARGES FOR SERVICES	297,650	-	-	-	16,516,728	7,524,584	-	24,338,962
46 - INTERGOV REV/GRANTS	6,918,684	1,341,541	-	-	-	27,000	-	8,287,225
47 - INVESTMENT EARNINGS	203,836	167,541	159,081	137,141	221,735	-	16,326	905,660
48 - OTHER SOURCES/DONATN	440,150	817,000	5,706,628	-	4,654,220	-	70,000	11,687,998
TOTAL REVENUE	**$ 59,397,292**	**$ 6,437,211**	**$ 10,058,971**	**$ 11,047,963**	**$ 21,392,683**	**$ 7,577,384**	**$ 86,326**	**$ 115,997,830**
TRANSFERS-IN								
49 - TRANSFERS FROM & ADM	$ 1,740,961	$ 7,878,780	$ 1,800,000	$ -	$ 7,142,536	$ -	$ 1,987,990	$ 20,550,267
TOTAL TRANSFERS-IN	**$ 1,740,961**	**$ 7,878,780**	**$ 1,800,000**	**$ -**	**$ 7,142,536**	**$ -**	**$ 1,987,990**	**$ 20,550,267**
TOTAL REVENUE & TRANSFERS-IN	**$ 61,138,253**	**$ 14,315,991**	**$ 11,858,971**	**$ 11,047,963**	**$ 28,535,219**	**$ 7,577,384**	**$ 2,074,316**	**$ 136,548,097**
EXPENDITURES								
51 - PERSONNEL COSTS	$ 36,397,282	$ 330,203	$ -	$ -	$ -	$ 1,000,896	$ -	$ 37,728,380
52 - SUPPLIES & MATERIALS	2,453,977	339,685	-	-	2,812,983	664,283	200,000	6,470,928
53 - PROF/CONTRACT SERVIC	11,645,677	7,483,300	4,751,261	2,030	5,551,882	5,285,401	167,429	34,886,980
54 - REPAIR & MAINTENANCE	1,146,683	-	72,000	-	1,449,000	107,760	-	2,775,443
55 - UTILITIES	2,142,591	20,895	-	-	931,152	163,669	-	3,258,307
56 - OTHER EXPENDITURES	3,476,177	244,904	-	-	98,252	261,542	-	4,080,876
57 - DEBT EXPENDITURES	-	2,720,993	-	10,317,409	6,240,686	-	-	19,279,088
58 - CAPITAL OUTLAY	57,000	823,589	18,891,777	-	1,900,000	12,000	841,935	22,526,301
TOTAL EXPENDITURES	**$ 57,319,387**	**$ 11,963,569**	**$ 23,715,038**	**$ 10,319,439**	**$ 18,983,955**	**$ 7,495,551**	**$ 1,209,364**	**$ 131,006,303**
TRANSFERS-OUT								
59 - TRANSFERS TO FUNDS	$ 7,415,249	$ 448,271	$ 3,800,000	$ 1,151,521	$ 7,719,226	$ 16,000	$ -	$ 20,550,267
TOTAL TRANSFERS-OUT	**$ 7,415,249**	**$ 448,271**	**$ 3,800,000**	**$ 1,151,521**	**$ 7,719,226**	**$ 16,000**	**$ -**	**$ 20,550,267**
TOTAL EXPENDITURES & TRANSFERS-IN	**$ 64,734,636**	**$ 12,411,840**	**$ 27,515,038**	**$ 11,470,960**	**$ 26,703,181**	**$ 7,511,551**	**$ 1,209,364**	**$ 151,556,570**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (3,596,383)**	**$ 1,904,151**	**$ (15,656,067)**	**$ (422,997)**	**$ 1,832,038**	**$ 65,833**	**$ 864,952**	**$ (15,008,474)**
BEGINNING FUND BALANCE	**$ 19,477,578**	**$ 20,127,560**	**$ 28,205,168**	**$ 6,283,534**	**$ 62,702,455**	**$ 37,209**	**$ 1,953,300**	**$ 138,786,804**
ENDING FUND BALANCE	**$ 15,881,195**	**$ 22,031,711**	**$ 12,549,101**	**$ 5,860,537**	**$ 64,534,493**	**$ 103,042**	**$ 2,818,252**	**$ 123,778,331**

FY 2021 BUDGETED REVENUE BY SOURCES - ALL FUNDS
$136,548,097*



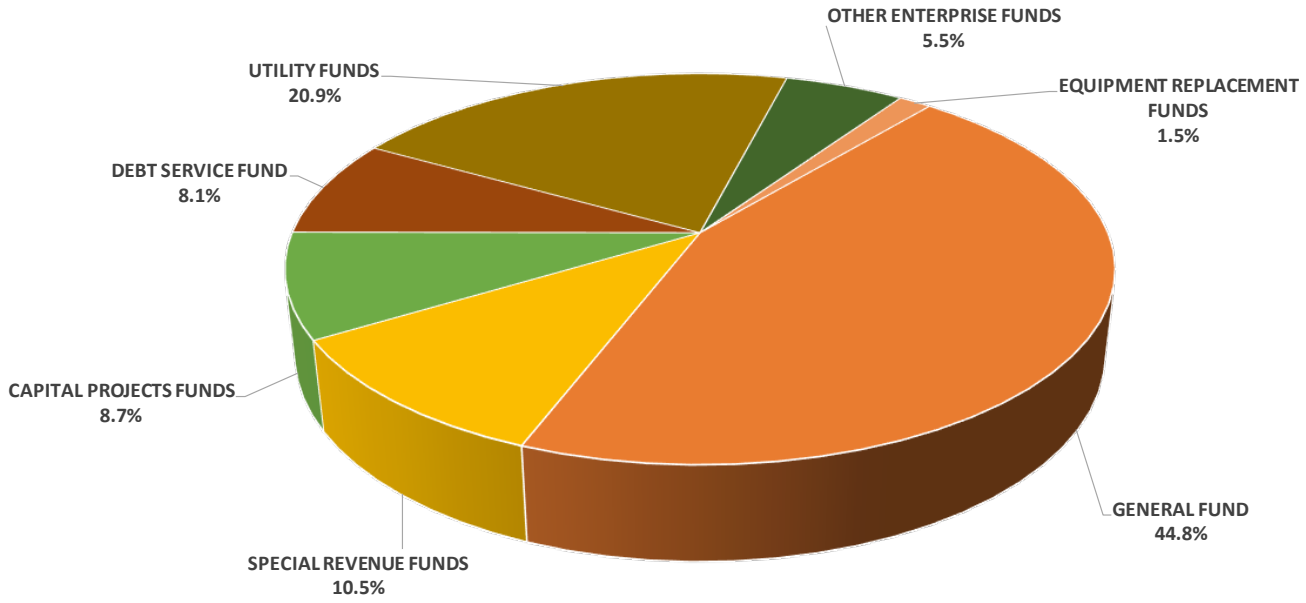
* Includes Transfers-In from Other Funds

FY 2021 BUDGETED EXPENDITURES BY USES - ALL FUNDS
$151,556,570*



* Includes Transfers-Out to Other Funds

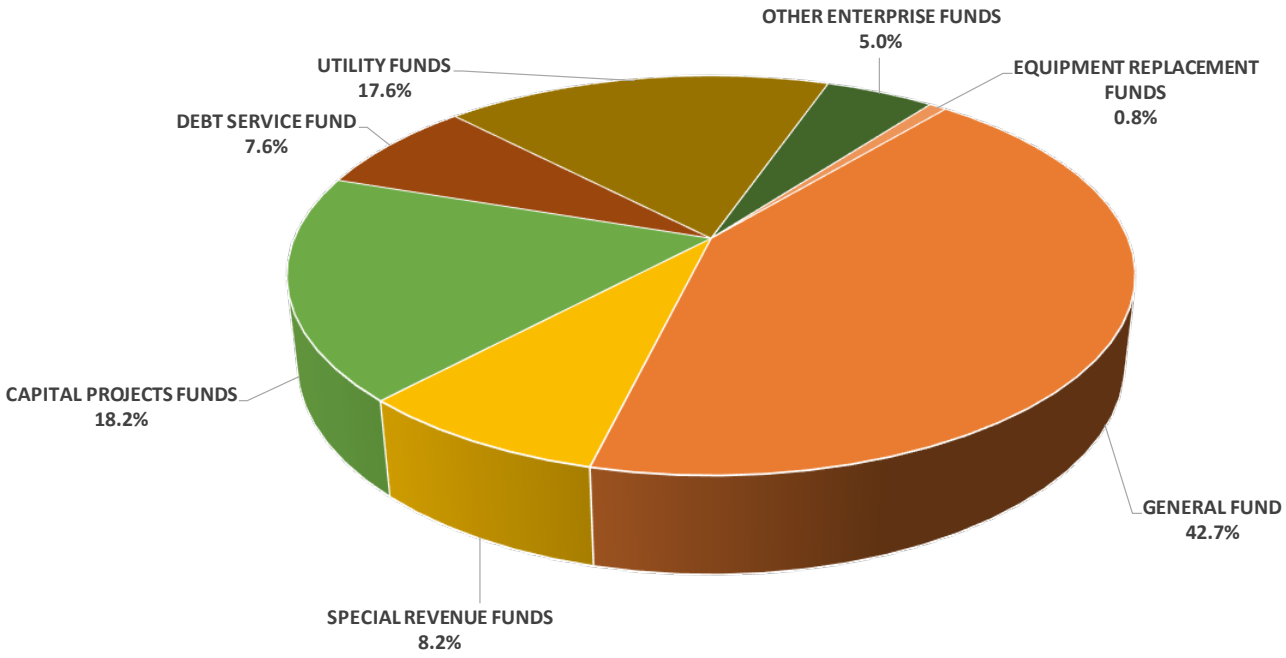
FY 2021 BUDGETED REVENUE BY BY FUND TYPE
$136,548,097*



FUND	AMOUNT	% OF TOTAL
GENERAL FUND	$ 61,138,253	44.8%
SPECIAL REVENUE FUNDS	14,315,991	10.5%
CAPITAL PROJECTS FUNDS	11,858,971	8.7%
DEBT SERVICE FUND	11,047,963	8.1%
UTILITY FUNDS	28,535,219	20.9%
OTHER ENTERPRISE FUNDS	7,577,384	5.5%
EQUIPMENT REPLACEMENT FUNDS	2,074,316	1.5%
TOTAL	**$ 136,548,097**	**100.0%**

* Includes Transfers-In from Other Funds

FY 2021 BUDGETED EXPENDITURES BY BY FUND TYPE
$151,556,570*



FUND	AMOUNT	% OF TOTAL
GENERAL FUND	$ 64,734,636	42.7%
SPECIAL REVENUE FUNDS	12,411,840	8.2%
CAPITAL PROJECTS FUNDS	27,515,038	18.2%
DEBT SERVICE FUND	11,470,960	7.6%
UTILITY FUNDS	26,703,181	17.6%
OTHER ENTERPRISE FUNDS	7,511,551	5.0%
EQUIPMENT REPLACEMENT FUNDS	1,209,364	0.8%
TOTAL	**$ 151,556,570**	**100.0%**

* Includes Transfers-Out to Other Funds

ALL FUNDS SUMMARY - REVENUES

FUND CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
101 - GENERAL FUND	$ 54,458,578	$ 55,241,174	$ 54,879,485	$ 57,029,478
205 - POLICE SEIZURE/FORFEITURE FUND	250,090	44,118	32,145	230,772
220 - RADIO COMM SYSTEM FUND	261,076	251,946	275,064	250,623
221 - COURT BLDG SECURITY FUND	19,317	22,179	13,500	15,578
222 - COURT TECHNOLOGY FUND	26,595	27,933	15,933	21,107
223 - COURT JUVENILE CASE FUND	33,868	37,000	4,150	28,122
224 - PEG/MCTV FACILITY &EQUIP FUND	196,739	156,091	149,800	189,315
225 - COURT JURY FUND	-	-	400	535
230 - PUBLIC SAFETY GRANTS	13,733	211,733	366,537	12,000
231 - DONATIONS FUND	95,813	84,319	55,300	80,291
240 - CDBG FUND	230,954	766,080	265,651	1,062,742
255 - HOTEL OCCUPANCY TAX FUND	257,553	250,959	148,200	166,283
260 - MC DEVELOPMENT AUTHORITY FUND	1,381,878	1,100,169	1,100,300	3,100,163
261 - TIRZ#1 FUND	1,103,199	1,200,543	1,234,655	1,549,834
262 - TIRZ#2 FUND	2,836,024	3,376,740	3,369,051	3,033,657
263 - PID#2 FUND	1,901,209	714,764	743,718	749,109
265 - TIRZ#3 FUND	2,182,530	2,753,579	2,551,425	2,851,871
266 - PID#4 FUND	403,641	400,167	402,700	402,823
272 - PARKLAND ZONE 2 FUND	1,831	823	1,300	516
273 - PARKLAND ZONE 3 FUND	1,456	823	1,000	391
274 - PARKLAND ZONE 4 FUND	1	12	-	-
275 - PARKLAND ZONE 5 FUND	27,796	2,116	3,200	1,332
276 - PARKLAND ZONE 6 FUND	97,480	2,116	3,300	501
277 - PARKLAND ZONE 7 FUND	463,879	141	4,950	1,077
278 - PARKLAND ZONE 8 FUND	7,495	4,525	5,000	2,114
279 - PARKLAND ZONE 9 FUND	3	6	-	-
280 - PARKLAND ZONE 10 FUND	52,834	188,675	195,200	183,881
281 - PARKLAND ZONE 11 FUND	10	6	10	3
282 - PARKLAND ZONE 12 FUND	10,888	4,702	105,700	381,347
283 - PARKLAND ZONE 13 FUND	15	6	10	4
301 - DEBT SERVICE FUND	11,543,229	11,698,247	11,580,375	11,047,963
401 - METRO PROJECT FUND	5,013,676	4,048,851	4,113,424	4,231,205
402 - GENERAL GOV'T PROJECT FUND	233,132	10	500	1,800,193
403 - TRANSPORT/DRAIN PROJECT FUND	2,308,174	345,902	290,660	2,217,695
404 - FACILITY/PUBLIC SAFETY PJS	80,103	1,558,771	10,000	3,503,698
405 - PARKS PROJECT FUND	16,029	7,052	3,500	7,053
406 - ROADWAY IMPACT FEE FUND	39,983	39,921	49,788	40,482
407 - DRAINAGE IMPACT FEE FUND	-	10,000	6,040	40
410 - 2018 GENERAL OBLIGATION	13,414,564	120,000	130,000	58,593
411 - 2019 G.O. & REFUNDING BONDS	-	13,534,065	12,823,065	12
505 - WATER WASTEWATER UTIL. FUND	2,707,069	2,927,231	3,277,813	-
506 - SBFB WWTP FUND	1,809,958	2,784,501	2,057,501	2,597,936
511 - WATER IMPACT FEE FUND	193,304	578,546	533,146	776,045
512 - WASTEWATER IMPACT FEE FUND	411,420	958,114	843,122	1,413,357
515 - 2018A CERTIF. OF OBLIGATION	20,566,388	265,000	172,000	23,592
520 - MUST BAYOU SHARED WATER	-	-	-	550,000
521 - MUST BAYOU SHARED WASTEWATER	-	-	-	1,035,169
522 - MUST BAYOU RETAIL ONLY WATER	-	-	-	1,912,190
523 - MUST BAYOU RETAIL ONLY WASTEWT	-	-	-	872,455
524 - NORTH EAST OYSTER CREEK	-	-	-	36,341

ALL FUNDS SUMMARY - REVENUES

FUND CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
525 - HIGHTOWER LIFT STATION	-	-	-	13,376
535 - WWW UTILITY CONSTRUCTION FUND	756,179	9,554,099	3,930,650	1,244,525
540 - SURFACE WATER OPERATING FUND	10,203,035	10,861,056	10,945,200	12,089,446
542 - SURFACE WATER CONST FUND	25,686,133	5,397,794	5,365,001	5,970,787
571 - MC REC & LEISURE LGC FUND	3,810,064	4,145,731	3,825,777	3,625,084
580 - SOLID WASTE UTILITY FUND	3,455,573	3,720,950	3,717,781	3,952,300
606 - FLEET/EQUIP REPLACEMENT FUND	673,253	512,739	547,956	785,090
611 - IT REPLACEMENT FUND	608,358	1,686,613	1,702,382	1,289,226
800-EMERGENCY OPERATIONS	81,578	-	777,120	4,108,775
TOTAL EXPENDITURES	**$ 169,927,690**	**$ 141,598,636**	**$ 132,630,487**	**$ 136,548,097**

ALL FUNDS SUMMARY - EXPENDITURES

FUND CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
101 - GENERAL FUND	$ 48,498,265	$ 54,782,739	$ 52,318,403	$ 60,625,861
205 - POLICE SEIZURE/FORFEITURE FUND	75,808	620,000	235,000	320,000
220 - RADIO COMM SYSTEM FUND	244,481	226,382	276,380	220,608
221 - COURT BLDG SECURITY FUND	30,138	41,646	21,779	22,422
222 - COURT TECHNOLOGY FUND	15,997	46,050	44,550	36,050
223 - COURT JUVENILE CASE FUND	30,000	700	5,766	10,700
224 - PEG/MCTV FACILITY &EQUIP FUND	48,381	228,059	149,800	228,059
225 - COURT JURY FUND	-	-	-	535
230 - PUBLIC SAFETY GRANTS	97,381	511,395	349,733	11,662
231 - DONATIONS FUND	79,883	118,040	75,365	130,540
240 - CDBG FUND	255,463	736,765	230,395	894,554
255 - HOTEL OCCUPANCY TAX FUND	366,286	261,850	156,557	224,587
260 - MC DEVELOPMENT AUTHORITY FUND	1,379,114	1,100,000	100,000	3,100,000
261 - TIRZ#1 FUND	1,577,390	1,455,612	1,445,612	1,362,251
262 - TIRZ#2 FUND	629,174	3,376,740	3,361,740	2,800,250
263 - PID#2 FUND	2,419,092	702,153	430,071	792,503
265 - TIRZ#3 FUND	2,330,516	2,061,928	1,598,055	1,136,487
266 - PID#4 FUND	380,844	399,794	380,898	397,044
272 - PARKLAND ZONE 2 FUND	-	74,946	74,946	-
273 - PARKLAND ZONE 3 FUND	6,203	58,000	58,000	-
275 - PARKLAND ZONE 5 FUND	69,279	193,398	59,441	133,957
276 - PARKLAND ZONE 6 FUND	31,868	200,620	200,620	-
277 - PARKLAND ZONE 7 FUND	-	482,424	478,886	-
278 - PARKLAND ZONE 8 FUND	-	306,779	104,147	202,632
280 - PARKLAND ZONE 10 FUND	-	160,000	160,000	-
282 - PARKLAND ZONE 12 FUND	-	387,000	-	387,000
301 - DEBT SERVICE FUND	10,177,997	11,443,693	11,443,693	11,470,960
401 - METRO PROJECT FUND	3,380,566	7,088,787	4,782,774	6,751,261
402 - GENERAL GOV'T PROJECT FUND	210,165	19,980	19,960	1,800,000
403 - TRANSPORT/DRAIN PROJECT FUND	2,655,142	9,869,689	3,052,737	2,163,000
404 - FACILITY/PUBLIC SAFETY PJS	166,082	1,365,029	235,302	3,530,000
405 - PARKS PROJECT FUND	342,279	289,941	285,214	-
410 - 2018 GENERAL OBLIGATION	4,186,869	9,313,309	2,504,599	6,846,777
411 - 2019 G.O. & REFUNDING BONDS	-	12,761,605	5,910,605	6,424,000
505 - WATER WASTEWATER UTIL. FUND	3,876,830	4,590,814	4,586,594	356,341
506 - SBFB WWTP FUND	1,285,679	2,425,430	1,666,823	2,583,887
511 - WATER IMPACT FEE FUND	-	50,400	50,400	194,880
512 - WASTEWATER IMPACT FEE FUND	-	896,969	896,969	758,302
515 - 2018A CERTIF. OF OBLIGATION	208,114	13,913,046	13,913,046	-
520 - MUST BAYOU SHARED WATER	-	-	-	451,377
521 - MUST BAYOU SHARED WASTEWATER	-	-	-	1,035,169
522 - MUST BAYOU RETAIL ONLY WATER	-	-	-	1,724,490
523 - MUST BAYOU RETAIL ONLY WASTEWT	-	-	-	872,455
524 - NORTH EAST OYSTER CREEK	-	-	-	36,341
525 - HIGHTOWER LIFT STATION	-	-	-	13,376
535 - WWW UTILITY CONSTRUCTION FUND	458,995	9,519,448	9,519,448	1,652,333
540 - SURFACE WATER OPERATING FUND	9,284,525	10,041,088	9,850,968	11,869,407
542 - SURFACE WATER CONST FUND	23,483,272	8,103,365	5,136,999	5,154,823
571 - MC REC & LEISURE LGC FUND	3,872,655	3,988,882	3,458,581	3,628,732
580 - SOLID WASTE UTILITY FUND	3,620,065	3,882,819	3,883,419	3,882,819

ALL FUNDS SUMMARY - EXPENDITURES

FUND CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
606 - FLEET/EQUIP REPLACEMENT FUND	979,039	794,619	745,881	841,935
611 - IT REPLACEMENT FUND	436,041	530,578	300,250	367,429
800-EMERGENCY OPERATIONS	-	-	34,000	4,108,775
TOTAL EXPENDITURES	**$ 127,189,877**	**$ 179,422,510**	**$ 144,594,405**	**$ 151,556,570**

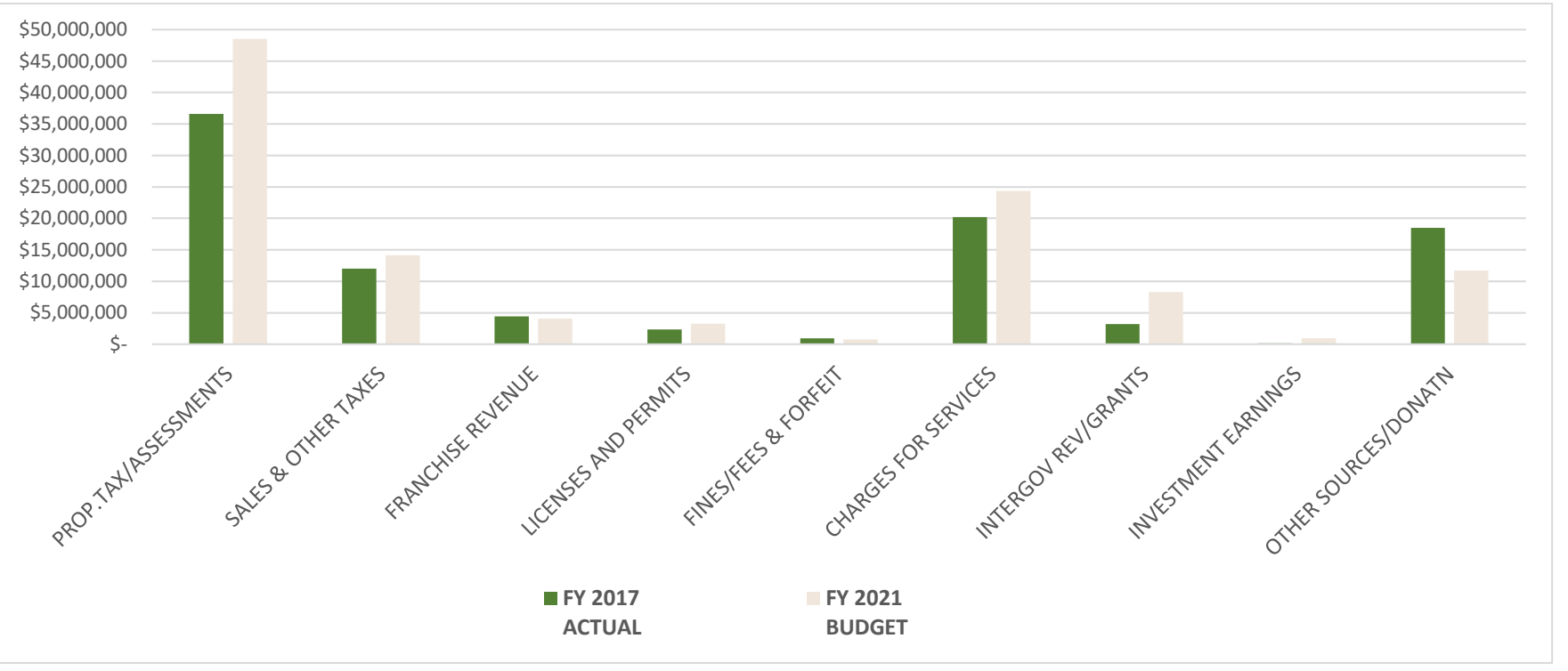
FY 2021 FUND BALANCE SUMMARY - ALL FUNDS

FUND TYPE/FUND AND DESCRIPTION	ESTIMATED BEGINNING FY 2021 FUND BALANCE	ESTIMATED REVENUES	TRANSFERS-IN	TOTAL SOURCES	EXPENDITURES	TRANSFERS-OUT	TOTAL USES	ESTIMATED ENDING FUND BALANCE
GENERAL FUND								
101 - GENERAL FUND	$ 19,384,445	$ 55,288,517	$ 1,740,961	$ 76,413,923	$ 53,210,612	$ 7,415,249	$ 60,625,861	$ 15,788,062
800 - EMERGENCY OPERATIONS	93,133	4,108,775		4,201,908	4,108,775		4,108,775	93,133
GENERAL FUND TOTAL	**$ 19,477,578**	**$ 59,397,292**	**$ 1,740,961**	**$ 80,615,831**	**$ 57,319,387**	**$ 7,415,249**	**$ 64,734,636**	**$ 15,881,195**
SPECIAL REVENUE FUNDS								
205 - POLICE SEIZURE/FORFEITURE FUND	$ 656,379	$ 230,772	$ -	$ 887,151	$ 320,000		$ 320,000	$ 567,151
220 - RADIO COMM SYSTEM FUND	221,867	250,623		472,490	180,597	40,011	220,608	251,882
221 - COURT BLDG SECURITY FUND	82,951	15,578		98,529	22,422		22,422	76,107
222 - COURT TECHNOLOGY FUND	129,436	21,107		150,543	36,050		36,050	114,493
223 - COURT JUVENILE CASE FUND	5,958	28,122		34,080	10,700		10,700	23,380
224 - PEG/MCTV FACILITY &EQUIP FUND	603,968	189,315		793,283	228,059		228,059	565,224
225 - COURT JURY FUND	400	535		935	535		535	400
230 - PUBLIC SAFETY GRANTS	274,137	12,000		286,137	11,662		11,662	274,475
231 - DONATIONS FUND	138,820	80,291		219,111	130,540		130,540	88,571
240 - CDBG FUND	(24,094)	1,049,541	13,201	1,038,648	894,554		894,554	144,094
255 - HOTEL OCCUPANCY TAX FUND	520,112	166,283		686,395	224,587		224,587	461,808
260 - MC DEVELOPMENT AUTHORITY FUND	1,020,353	163	3,100,000	4,120,516	3,000,000	100,000	3,100,000	1,020,516
261 - TIRZ#1 FUND	455,986	397,147	1,152,687	2,005,820	1,308,651	53,600	1,362,251	643,569
262 - TIRZ#2 FUND	8,748,169	843,231	2,190,426	11,781,826	2,706,390	93,860	2,800,250	8,981,576
263 - PID#2 FUND	598,843	749,109		1,347,952	758,903	33,600	792,503	555,449
265 - TIRZ#3 FUND	5,046,115	1,429,405	1,422,466	7,897,986	1,042,887	93,600	1,136,487	6,761,499
266 - PID#4 FUND	318,368	402,823		721,191	363,444	33,600	397,044	324,147
272 - PARKLAND ZONE 2 FUND	2,152	516		2,668			-	2,668
273 - PARKLAND ZONE 3 FUND	437	391		828			-	828
274 - PARKLAND ZONE 4 FUND	25	-		25			-	25
275 - PARKLAND ZONE 5 FUND	139,354	1,332		140,686	133,957		133,957	6,729
276 - PARKLAND ZONE 6 FUND	57,160	501		57,661			-	57,661
277 - PARKLAND ZONE 7 FUND	-	1,077		1,077			-	1,077
278 - PARKLAND ZONE 8 FUND	211,118	2,114		213,232	202,632		202,632	10,600
279 - PARKLAND ZONE 9 FUND	-	-		-			-	-
280 - PARKLAND ZONE 10 FUND	419,010	183,881		602,891			-	602,891
281 - PARKLAND ZONE 11 FUND	438	3		441			-	441
282 - PARKLAND ZONE 12 FUND	499,456	381,347		880,803	387,000		387,000	493,803
283 - PARKLAND ZONE 13 FUND	642	4		646			-	646
SPECIAL REVENUE FUNDS TOTAL	**$ 20,127,560**	**$ 6,437,211**	**$ 7,878,780**	**$ 34,443,551**	**$ 11,963,569**	**$ 448,271**	**$ 12,411,841**	**$ 22,031,710**
CAPITAL PROJECTS FUNDS								
401 - METRO PROJECT FUND	$ 6,179,286	$ 4,231,205		$ 10,410,491	$ 2,951,261	$ 3,800,000	$ 6,751,261	$ 3,659,230
402 - GENERAL GOV'T PROJECT FUND	8,797	1,800,193		1,808,990	1,800,000		1,800,000	8,990

FY 2021 FUND BALANCE SUMMARY - ALL FUNDS

FUND TYPE/FUND AND DESCRIPTION	ESTIMATED BEGINNING FY 2021 FUND BALANCE	ESTIMATED REVENUES	TRANSFERS-IN	TOTAL SOURCES	EXPENDITURES	TRANSFERS-OUT	TOTAL USES	ESTIMATED ENDING FUND BALANCE
403 - TRANSPORT/DRAIN PROJECT FUND	7,724,318	2,217,695		9,942,013	2,163,000		2,163,000	7,779,013
404 - FACILITY/PUBLIC SAFETY PJS	413,367	3,503,698		3,917,065	3,530,000		3,530,000	387,065
405 - PARKS PROJECT FUND	18,032	7,053		25,085			-	25,085
406 - ROADWAY IMPACT FEE FUND	89,771	40,482		130,253			-	130,253
407 - DRAINAGE IMPACT FEE FUND	6,040	40		6,080			-	6,080
410 - 2018 GENERAL OBLIGATION	6,853,097	58,593		6,911,690	6,846,777		6,846,777	64,913
411 - 2019 G.O. & REFUNDING BONDS	6,912,460	12		6,912,472	6,424,000		6,424,000	488,472
CAPITAL PROJECTS FUNDS TOTAL	**$ 28,205,168**	**$ 11,858,971**	**$ -**	**$ 40,064,139**	**$ 23,715,038**	**$ 3,800,000**	**$ 27,515,038**	**$ 12,549,101**
DEBT SERVICE FUND								
301 - DEBT SERVICE FUND	$ 6,283,534	$ 11,047,963		$ 17,331,497	$ 10,319,439	$ 1,151,521	$ 11,470,960	$ 5,860,537
DEBT SERVICE FUND TOTAL	**$ 6,283,534**	**$ 11,047,963**	**$ -**	**$ 17,331,497**	**$ 10,319,439**	**$ 1,151,521**	**$ 11,470,960**	**$ 5,860,537**
UTILITY FUNDS								
505 - WATER WASTEWATER UTIL. FUND	$ 8,230,955	$ -		$ 8,230,955		$ 356,341	$ 356,341	$ 7,874,614
506 - SBFB WWTP FUND	16,776,740	2,597,936		19,374,676	2,523,887	60,000	2,583,887	16,790,788
511 - WATER IMPACT FEE FUND	676,050	776,045		1,452,095	194,880		194,880	1,257,215
512 - WASTEWATER IMPACT FEE FUND	357,573	1,413,357		1,770,930	758,302		758,302	1,012,628
515 - 2018A CERTIF. OF OBLIGATION	6,617,228	23,592		6,640,820	-		-	6,640,820
520 - MUSTANG BAYOU SHARED WATER	-	550,000		550,000	415,432	35,945	451,377	98,623
521 - MUSTANG BAYOU SHARED WASTEWATER	-	995,000	40,169	1,035,169	999,224	35,945	1,035,169	-
522 - MUST BAYOU RETAIL ONLY WATER	-	1,912,190		1,912,190	1,102,724	621,766	1,724,490	187,700
523 - MUST BAYOU RETAIL ONLY WASTEWT	-	586,159	286,296	872,455	542,289	330,166	872,455	-
524 - NORTH EAST OYSTER CREEK	-	8,600	27,741	36,341	36,341		36,341	-
525 - HIGHTOWER LIFT STATION	-	11,241	2,135	13,376	13,376		13,376	-
535 - WWW UTILITY CONSTRUCTION FUND	2,479,800	584,193	660,332	3,724,325	1,652,333		1,652,333	2,071,992
540 - SURFACE WATER OPERATING FUND	10,331,513	11,797,846	291,600	22,420,959	5,590,344	6,279,063	11,869,407	10,551,552
542 - SURFACE WATER CONST FUND	17,232,596	752,986	5,217,801	23,203,383	5,154,823		5,154,823	18,048,560
UTILITY FUNDS TOTAL	**$ 62,702,455**	**$ 22,009,145**	**$ 6,526,074**	**$ 91,237,674**	**$ 18,983,955**	**$ 7,719,226**	**$ 26,703,181**	**$ 64,534,492**
OTHER ENTERPRISE FUNDS								
571 - MC REC & LEISURE LGC FUND	$ 3,648	$ 3,625,084		$ 3,628,732	$ 3,628,732		$ 3,628,732	$ -
580 - SOLID WASTE UTILITY FUND	33,561	3,952,300		3,985,861	3,866,819	16,000	3,882,819	103,042
OTHER ENTERPRISE FUNDS TOTAL	**$ 37,209**	**$ 7,577,384**	**$ -**	**$ 7,614,593**	**$ 7,495,551**	**$ 16,000**	**$ 7,511,551**	**$ 103,042**
EQUIPMENT REPLACEMENT FUNDS								
606 - FLEET/EQUIP REPLACEMENT FUND	$ 56,846	$ 72,100	$ 712,990	$ 841,936	$ 841,935		$ 841,935	$ 1
611 - IT REPLACEMENT FUND	1,896,454	14,226	1,275,000	3,185,680	367,429		367,429	2,818,251
EQUIPMENT REPLACEMENT FUNDS TOTAL	**$ 1,953,300**	**$ 86,326**	**$ 1,987,990**	**$ 4,027,616**	**$ 1,209,364**	**$ -**	**$ 1,209,364**	**$ 2,818,252**
TOTAL ALL FUNDS	**$ 138,786,806**	**$ 118,414,292**	**$ 18,133,805**	**$ 275,334,901**	**$ 131,006,303**	**$ 20,550,267**	**$ 151,556,570**	**$ 123,778,331**

REVENUE TRENDS - ALL FUNDS

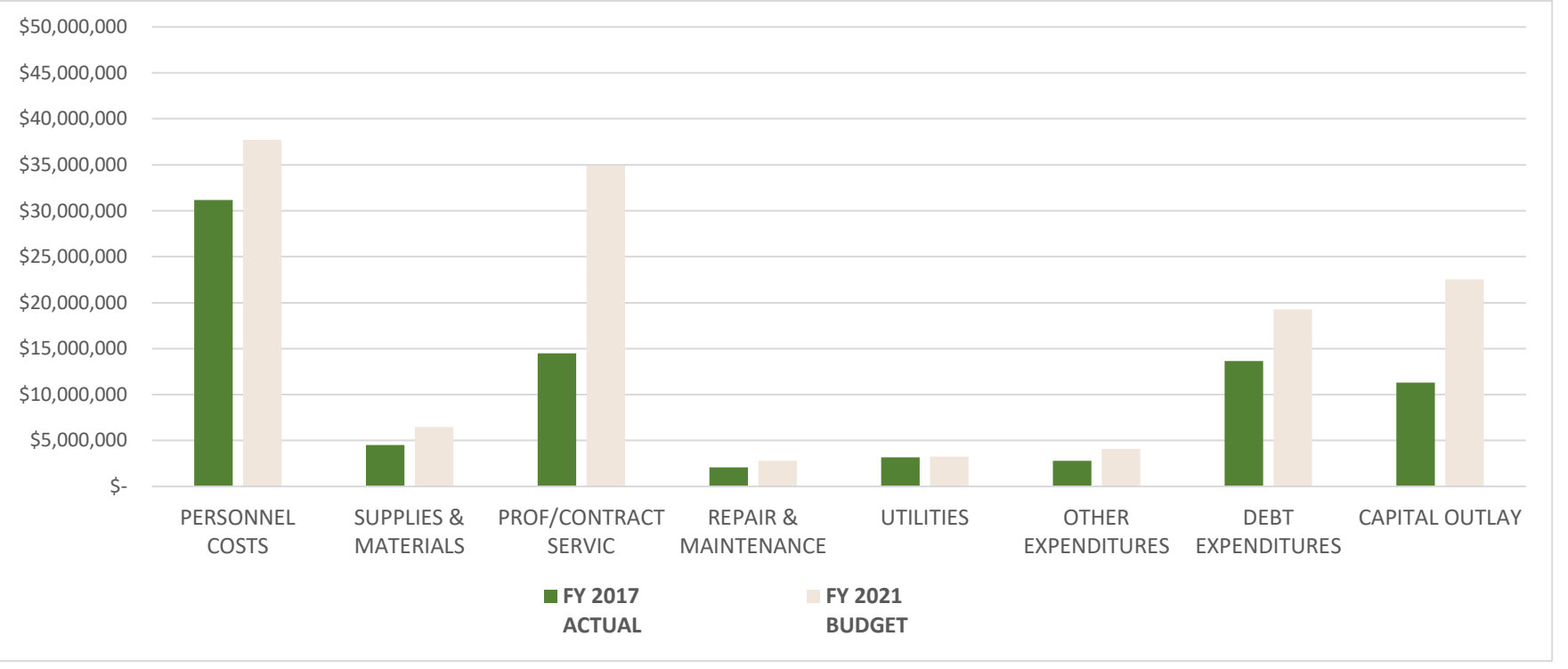


REVENUE SOURCE	FY 2017 ACTUAL	FY 2018 ACTUAL*	FY 2019 ACTUAL	FY 2020 ESTIMATES	FY 2021 BUDGET
PROP.TAX/ASSESSMENTS	$ 36,621,017	$ 41,767,079	$ 45,380,808	$ 48,114,293	$ 48,502,968
SALES & OTHER TAXES	12,020,054	16,695,484	13,876,179	13,603,157	14,168,144
FRANCHISE REVENUE	4,426,162	5,617,334	4,412,825	4,126,800	4,060,800
LICENSES AND PERMITS	2,321,606	3,566,075	3,255,200	2,968,913	3,263,938
FINES/FEES & FORFEIT	953,087	1,299,333	1,096,621	551,351	782,135
CHARGES FOR SERVICES	20,227,115	26,506,059	20,597,511	22,413,072	24,338,962
INTERGOV REV/GRANTS	3,171,480	3,940,789	3,193,979	3,888,872	8,287,225
INVESTMENT EARNINGS	121,508	1,623,457	3,063,730	2,102,379	905,660
OTHER SOURCES/DONATN	18,478,004	8,017,585	39,887,267	17,216,434	11,687,998
TOTAL REVENUE**	**$ 98,340,033**	**$ 109,033,195**	**$ 134,764,120**	**$ 114,985,271**	**$ 115,997,830**

* FY 2018 represents a 15-month budget.

**Total Revenue excludes transfers.

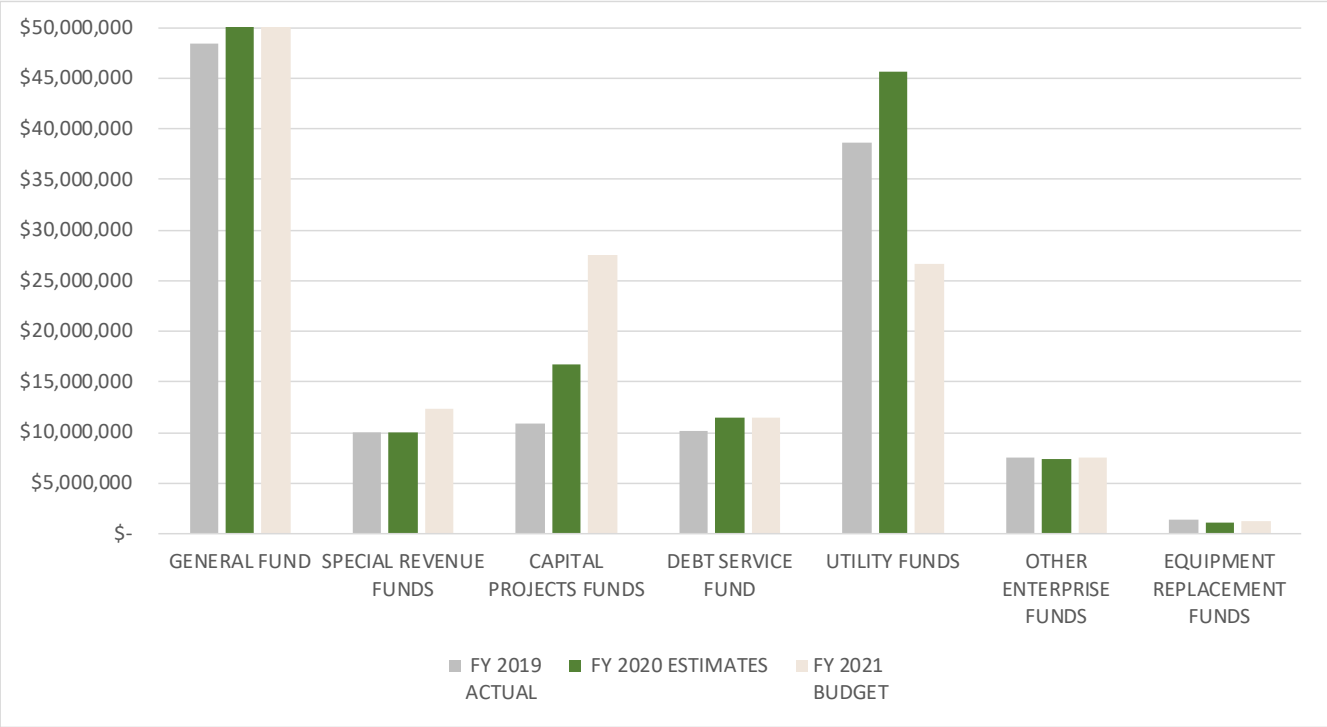
EXPENDITURES TRENDS - ALL FUNDS



REVENUE SOURCE	FY 2017 ACTUAL	FY 2018 ACTUAL*	FY 2019 ACTUAL	FY 2020 ESTIMATES	FY 2021 BUDGET
PERSONNEL COSTS	$ 31,181,000	$ 41,383,110	$ 33,978,809	$ 35,488,358	$ 37,728,380
SUPPLIES & MATERIALS	4,530,221	6,713,147	5,503,764	6,100,949	6,470,928
PROF/CONTRACT SERVIC	14,494,421	21,209,546	19,132,248	18,856,168	34,886,980
REPAIR & MAINTENANCE	2,067,821	4,301,036	3,362,046	3,381,330	2,775,443
UTILITIES	3,166,887	3,659,653	2,519,904	2,765,183	3,258,307
OTHER EXPENDITURES	2,795,899	2,553,320	2,376,610	1,960,681	4,080,876
DEBT EXPENDITURES	13,630,968	14,768,877	15,703,647	23,635,541	19,279,088
CAPITAL OUTLAY	11,283,183	18,036,428	9,449,279	34,760,979	22,526,301
TOTAL EXPENDITURES**	**$ 83,150,400**	**$ 112,625,117**	**$ 92,026,308**	**$ 126,949,189**	**$ 131,006,303**

* FY 2018 represents a 15-month budget.
**Total Expenditures exclude transfers.

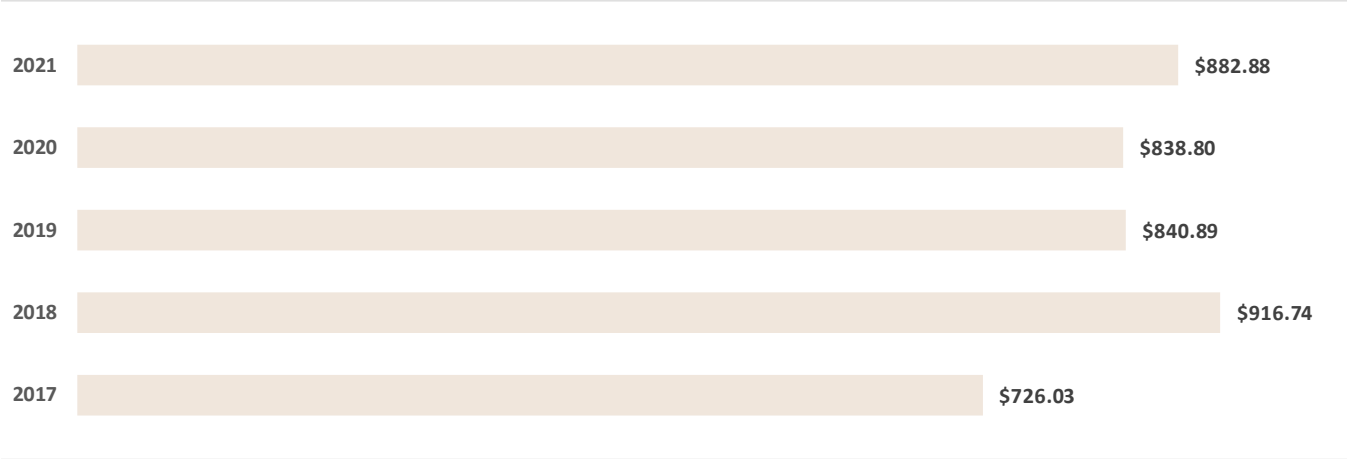
3 YEAR COMPARISON EXPENDITURES BY FUND



EXPENDITURES BY FUND	FY 2019 ACTUAL	FY 2020 ESTIMATES	FY 2021 BUDGET
GENERAL FUND	$ 48,498,265	$ 52,352,403	$ 64,734,636
SPECIAL REVENUE FUNDS	10,067,298	9,997,741	12,411,840
CAPITAL PROJECTS FUNDS	10,941,102	16,791,190	27,515,038
DEBT SERVICE FUND	10,177,997	11,443,693	11,470,960
UTILITY FUNDS	38,597,415	45,621,246	26,703,181
OTHER ENTERPRISE FUNDS	7,492,720	7,342,000	7,511,551
EQUIPMENT REPLACEMENT FUNDS	1,415,080	1,046,131	1,209,364
TOTAL EXPENDITURES BY FUND*	**$ 127,189,877**	**$ 144,594,405**	**$ 151,556,570**

*Total Expenditures Include transfers

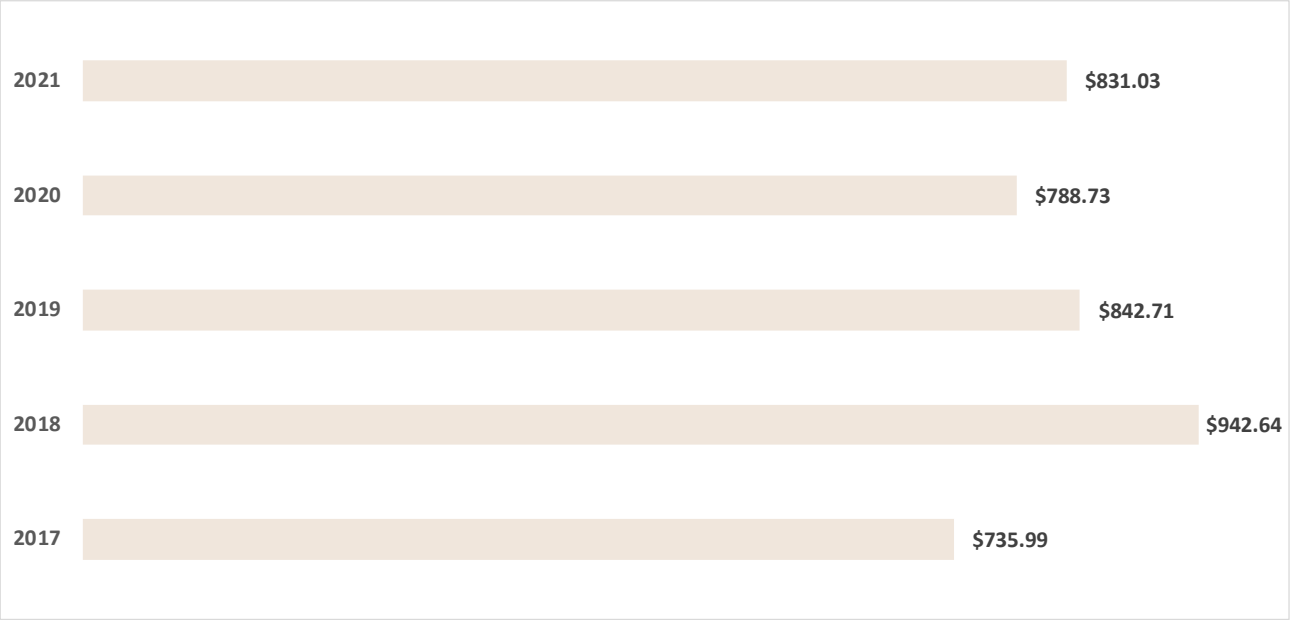
REVENUE PER CAPITA



	FY 2017 ACTUAL	FY 2018 ACTUAL*	FY 2019 ACTUAL	FY 2020 ESTIMATES	FY 2021 BUDGET
GENERAL FUND	$ 45,748,867	$ 57,907,886	$ 54,540,156	$ 55,656,606	$ 61,138,253
DEBT SERVICE	$ 8,384,366	$ 10,386,205	$ 11,543,229	$ 11,580,375	$ 11,047,963
TOTAL	$ 54,133,233	$ 68,294,091	$ 66,083,385	$ 67,236,981	$ 72,186,216
CURRENT POPULATION**	74,561	74,497	78,587	80,159	81,762
REVENUE PER CAPITA	$ 726.03	$ 916.74	$ 840.89	$ 838.80	$ 882.88

* FY 2018 represents a 15-month budget.
**Added a 2% growth factor to 2020 estimates and 2021 budget.

GENERAL FUND & DEBT SERVICE EXPENDITURES PER CAPITA



	FY 2017 ACTUAL	FY 2018 ACTUAL*	FY 2019 ACTUAL	FY 2020 ESTIMATES	FY 2021 BUDGET
GENERAL FUND	$ 46,088,531	$ 59,710,126	$ 54,782,739	$ 51,779,999	$ 56,475,861
DEBT SERVICE	$ 8,787,413	$ 10,513,698	$ 11,443,693	$ 11,443,693	$ 11,470,960
TOTAL	$ 54,875,944	$ 70,223,824	$ 66,226,432	$ 63,223,692	$ 67,946,820
CURRENT POPULATION**	74,561	74,497	78,587	80,159	81,762
REVENUE PER CAPITA	$ 735.99	$ 942.64	$ 842.71	$ 788.73	$ 831.03

* FY 2018 represents a 15-month budget.
**Added a 2% growth factor to 2020 estimates and 2021 budget.

SECTION IV

PROPERTY TAXES

PROPERTY TAXES ASSESSMENTS AND LEVIES

Overview

Property Taxes

As of October 1, 1981, the appraisal of property within the City is the responsibility of the Central Appraisal District of Fort Bend County for properties located in Fort Bend County and Harris County Appraisal District for properties located in Harris County. The Appraisal District is required under the Property Tax Code to assess all properties based on 100 percent of its appraised value. The property owner using the appeal process may challenge appraised values. All property must be reappraised every four years.

The City prepares its budget based on the certified appraisal values that are received in late July and early August. In late August after the effective tax rate is calculated and published based on the certified values, the tax rate is adopted by City Council and the budget is revised as necessary.

Under Article XI, Section 5 of the State of Texas Constitution and the City Charter, as a Home Rule Charter City, the City of Missouri City is not limited by law in the amount of debt it may issue for general government services. The maximum tax rate for all purposes is $2.50 per $100 of assessed valuation. Within the $2.50 maximum, there is no legal limit upon which the amount of taxes can be levied for Debt Service.

Revenue Assumption

The City of Missouri City's FY 2021 budget is based on the No New Revenue (previously Effective Tax Rate) of $0.598035 per $100 valuation. The rate is comprised of $0.45353 for maintenance and operations (M&O) rate and $0.14451 for debt rate (I&S). Using a 97% collection factor, the total property tax rate is projected to generate $44,347,506, including tax revenue to be raised from new property added to the tax roll this year and the Tax Increment Reinvestment Zones (TIRZs).

The charts and graphs below reflect a history of property tax rates, levies and collections.

MISSOURI CITY TAX RATES - CURRENT & A HISTORICAL PERSPECTIVE

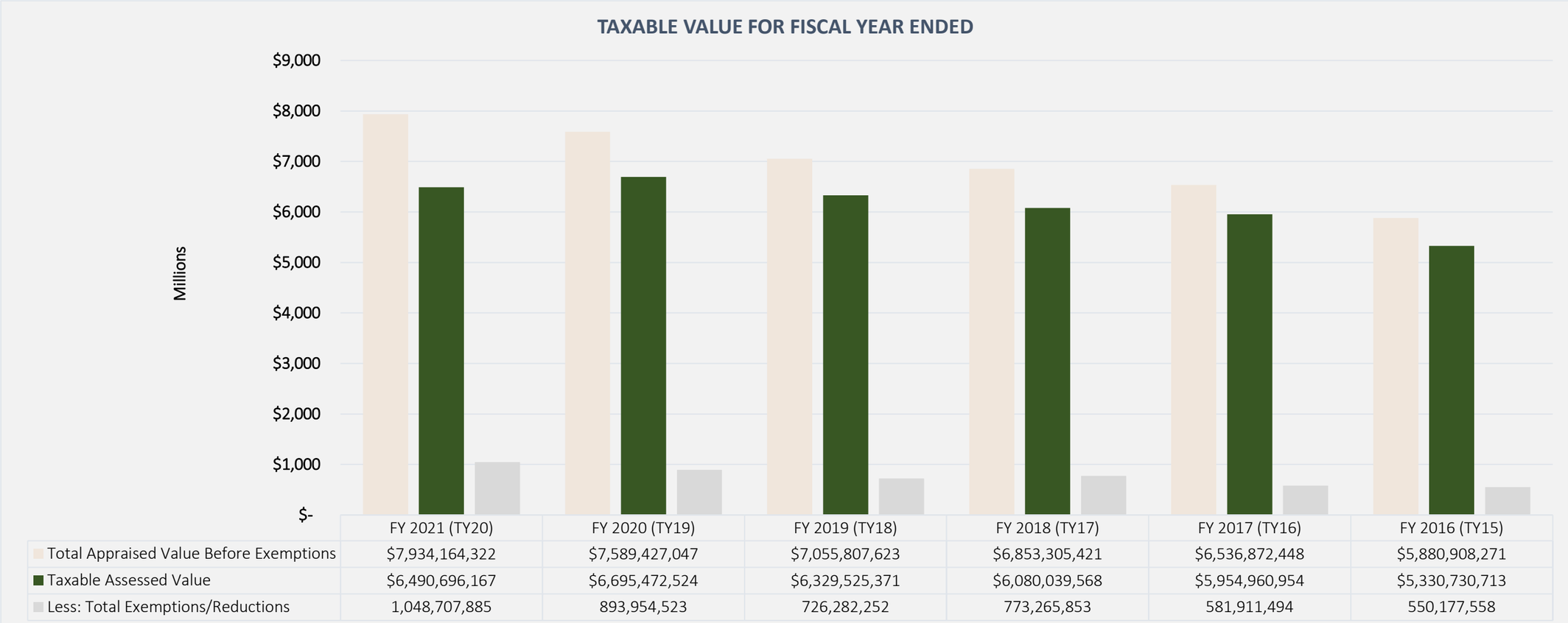
FISCAL YEAR	2020-21 Proposed	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12
PROPOSED/ADOPTED TOTAL TAX RATE										
Proposed/Adopted M&O Rate	0.45353	0.46639	0.46000	0.44023	0.42170	0.37330	0.38710	0.38038	0.35860	0.34770
Proposed/Adopted I&S Rate	0.14451	0.16361	0.17000	0.15977	0.13840	0.17138	0.17790	0.19337	0.18620	0.18070
TOTAL ADOPTED TAX RATE	0.59804	0.63000	0.63000	0.60000	0.56010	0.54468	0.56500	0.57375	0.54480	0.52840
NO NEW REVENUE RATE (EFFECTIVE TAX RATE)										
No New Revenue/Effective M&O Rate	0.45353	0.44098	0.42689	0.40818	0.33747	0.34563	0.36113	0.35220	0.35858	0.36637
No New Revenue I&S Rate	0.14451	0.16294	0.15498	0.13415	0.17299	0.15890	0.17790	0.18297	0.18630	0.19392
EFFECTIVE TAX RATE	0.59804	0.60392	0.58187	0.54233	0.51046	0.50453	0.53903	0.53517	0.54488	0.56029
VOTER APPROVAL RATE (ROLLBACK TAX RATE)										
M&O Rate	0.45852	0.47626	0.46104	0.44085	0.36446	0.37328	0.39002	0.38038	0.38038	0.39568
I&S Rate	0.14451	0.16361	0.17589	0.15977	0.15578	0.17140	0.17790	0.20137	0.20851	0.19392
ROLLBACK TAX RATE	0.60303	0.63987	0.63693	0.60062	0.52024	0.54468	0.56792	0.58175	0.58889	0.58960

M&O = Maintenance and operations
I&S = Interest and sinking

HISTORICAL PROPERTY TAX LEVIES AND COLLECTIONS

Fiscal Year	Total Tax Levy ($)	Current Tax Collection ($)	Percent of Levy Collected	Delinquent Tax Collection ($)	Total Tax Collection ($)	Percent of Total Tax Collection	Outstanding Delinquent Tax	Percent of Delinquent Tax Collection to
2010-11	$ 23,145,280	$ 22,611,412	97.69%	$ 530,233	$ 23,141,645	99.98%	$ 1,125,016	2.29%
2011-12	$ 22,491,150	$ 22,066,951	98.11%	$ 425,342	$ 22,492,293	100.01%	$ 1,123,873	1.89%
2012-13	$ 23,396,033	$ 23,034,303	98.45%	$ 314,964	$ 23,349,267	99.80%	$ 1,170,639	1.35%
2013-14	$ 25,838,995	$ 25,403,215	98.31%	$ 367,871	$ 25,771,086	99.74%	$ 1,238,548	1.42%
2014-15	$ 27,453,762	$ 26,108,808	95.10%	$ 367,247	$ 26,476,055	96.44%	$ 2,216,255	1.34%
2015-16	$ 29,672,159	$ 29,174,011	98.32%	$ 510,621	$ 29,684,632	100.04%	$ 2,203,782	1.72%
2016-17	$ 33,531,574	$ 32,884,733	98.07%	$ 496,155	$ 33,380,888	99.55%	$ 2,354,468	1.48%
2017-18	$ 37,943,515	$ 37,518,558	98.88%	$ 890,296	$ 38,408,854	101.23%	$ 1,889,129	2.35%
2018-19	$ 41,768,514	$ 41,524,961	99.42%	$ 227,312	$ 41,752,273	99.96%	$ 1,905,370	0.54%
2019-20*	$ 44,368,217	$ 44,075,206	99.34%	$ 265,220	$ 44,340,427	99.94%	$ 1,933,160	0.60%

Tax levy has been adjusted for additions and deletions to the tax roll. Property tax levy began in FY1971 year. Taxes are levied in October and become delinquent each year on February 1. The City, in accordance with Section 33.07 of the Texas Property tax law annotated 1982, imposes an additional penalty of 15% beginning July 1 to defray the cost of collection. *Fiscal Year 2020 (Tax Year 2019) reflect collections from 10/01/2019 to 07/31/2020.



	FY 2021 (TY20)	FY 2020 (TY19)	FY 2019 (TY18)	FY 2018 (TY17)	FY 2017 (TY16)	FY 2015 (TY14)
Real, Residential, Single-Family	$ 5,622,380,802	$ 5,361,300,823	$ 5,168,507,744	$ 4,955,132,897	$ 4,746,854,715	$ 4,273,317,215
Real, Residential, Multi-Family	124,465,024	83,014,967	83,541,108	82,758,608	81,751,206	75,162,123
Real, Vacant Lots/Tracts	115,442,612	132,841,822	125,011,631	141,102,221	114,116,991	114,021,882
Real, Farm and Ranch Improvements	16,528,860	18,204,170	20,616,810	1,944,490	1,428,050	1,054,420
Real, Commercial, Industrial & Personal	1,365,825,857	1,216,863,247	1,048,387,913	988,389,694	923,439,189	785,307,167
Real Acreage (Land Only)	66,103,509	60,527,046	68,881,440	84,333,610	84,317,571	84,361,590
Real, Oil, Gas & Mineral Reserves	478,720	1,263,370	-	1,601,270	316,430	2,597,990
Real & Intangible Personal, Utilities	90,752,260	77,754,384	64,835,640	68,978,508	66,425,260	61,420,195
Tangible Personal Business	468,387,418	578,844,814	447,060,660	491,933,283	480,089,792	445,801,185
Tangible Personal, Other	176,100	176,100	178,000	177,780	206,630	205,280
Real Inventory	62,128,020	57,708,590	28,688,197	36,844,500	37,880,264	37,597,144
Special Inventory	1,495,140	927,714	98,480	108,560	46,350	62,080
Total Appraised Value Before Exemptions	**$ 7,934,164,322**	**$ 7,589,427,047**	**$ 7,055,807,623**	**$ 6,853,305,421**	**$ 6,536,872,448**	**$ 5,880,908,271**
Less: Total Exemptions/Reductions	1,048,707,885	893,954,523	726,282,252	773,265,853	581,911,494	550,177,558
Taxable Assessed Value	$ 6,885,456,437	$ 6,695,472,524	$ 6,329,525,371	$ 6,080,039,568	$ 5,954,960,954	$ 5,330,730,713

SECTION V

GENERAL FUND

GENERAL FUND OVERVIEW

Overview

The General Fund is the chief operating fund for the entire City. It includes all resources that are not required or designated for another fund. The primary sources of revenue include property taxes, sales taxes, franchise revenue, licenses and permits, fines and forfeitures, and charges for services. The primary uses are expenditures for general government, finance, public safety, public works, parks maintenance and recreation, planning and zoning, and engineering.

Revenue

The General Fund FY 2021 Revenue Budget totals $61.1 million, which is a 10.7 % increase over the FY 2020 General Fund Revised Revenue Budget of $55.2 million. Included in the $61.1 million is funding of $4.1 million from the Coronavirus Aid, Relief, and Economic Security Act ("CARES ACT") also referred to as "Coronavirus Relief Funds". Property Tax revenue is projected to increase by 2.9% due to an increase in property values. The City is proposing a property tax rate $0.59804. Sales & Other taxes are projected to increase by 4% over the prior year revised budget. Franchise Revenue is projected to decrease by -2.8% as a result of S.B. 1152 – Right of Way Fees. This bill allows Telecom/Cable Providers that deliver both cable and telephone services to drop the lowest fee and only pay one fee. Licenses and Permits are projected to increase by 16.6% due to increased fees and demand. Fines/Fees & Forfeitures and Charges for Services are projected to decrease by -17.6% and -28.3% respectively due to the impact of COVID-19.

Expenditures

The General Fund FY 2021 Expenditure Budget totals $64.7 million, which is a 18.2% increase over the FY 2020 General Fund Revised Expenditure Budget of $54.8 million. The increase is attributed to the use of fund balance for approximately $4.9 million of one-time expenditures and an increase in transfers out to other funds for the Tax Increment Reinvestment Zones for property taxes. Personnel costs are projected to increase by 3.3% due to projected increases in health insurance costs, the creation of five new positions and a potential salary increase based on results from the market study performed every two years.

Fund Balance

The budgeted fund balance for the General Fund is projected to be approximately 27% of budgeted expenditures.

DEPARTMENT: ALL
DIVISION: ALL

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101 & 800

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
40 - PROP.TAX/ASSESSMENTS	$ 30,673,349	$ 32,944,648	$ 32,503,374	$ 33,906,684
41 - SALES & OTHER TAXES	9,546,249	9,437,800	9,817,200	9,811,750
42 - FRANCHISE REVENUE	4,204,568	3,961,000	3,961,000	3,850,000
43 - LICENSES AND PERMITS	3,238,909	2,786,737	2,954,849	3,249,938
44 - FINES/FEES & FORFEIT	1,023,180	872,100	522,051	718,600
45 - CHARGES FOR SERVICES	451,696	414,900	200,430	297,650
46 - INTERGOV REV/GRANTS	2,630,729	2,413,279	3,179,344	6,918,684
47 - INVESTMENT EARNINGS	416,185	195,902	340,035	203,836
48 - OTHER SOURCES/DONATN	649,279	478,750	458,932	440,150
TOTAL REVENUE	**$ 52,834,144**	**$ 53,505,117**	**$ 53,937,216**	**$ 59,397,292**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 1,706,012	$ 1,736,057	$ 1,719,390	$ 1,740,961
TOTAL TRANSFERS-IN	**$ 1,706,012**	**$ 1,736,057**	**$ 1,719,390**	**$ 1,740,961**
TOTAL REVENUE & TRANSFERS-IN	**$ 54,540,156**	**$ 55,241,174**	**$ 55,656,606**	**$ 61,138,253**
EXPENDITURES				
51 - PERSONNEL COSTS	$ 32,624,072	$ 35,231,802	$ 34,202,631	$ 36,397,282
52 - SUPPLIES & MATERIALS	2,361,696	2,931,591	2,583,748	2,453,977
53 - PROF/CONTRACT SERVIC	5,379,704	6,455,888	5,314,727	11,645,677
54 - REPAIR & MAINTENANCE	1,018,812	1,184,033	1,217,518	1,146,683
55 - UTILITIES	1,694,141	1,967,846	1,968,116	2,142,591
56 - OTHER EXPENDITURES	1,451,720	1,965,289	1,480,970	3,476,177
58 - CAPITAL OUTLAY	73,418	92,970	92,970	57,000
TOTAL EXPENDITURES	**$ 44,603,564**	**$ 49,829,420**	**$ 46,860,680**	**$ 57,319,387**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 3,894,700	$ 4,953,319	$ 5,491,723	$ 7,415,249
TOTAL TRANSFERS-OUT	**$ 3,894,700**	**$ 4,953,319**	**$ 5,491,723**	**$ 7,415,249**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 48,498,265**	**$ 54,782,739**	**$ 52,352,403**	**$ 64,734,636**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 6,041,891**	**$ 458,435**	**$ 3,304,202**	**$ (3,596,383)**
BEGINNING FUND BALANCE	**$ 10,131,485**	**$ 16,173,376**	**$ 16,173,376**	**$ 19,477,578**
ENDING FUND BALANCE	**$ 16,173,376**	**$ 16,631,810**	**$ 19,477,578**	**$ 15,881,195**

DEPARTMENT: ALL
DIVISION: ALL

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
40 - PROP.TAX/ASSESSMENTS	$ 30,673,349	$ 32,944,648	$ 32,503,374	$ 33,906,684
41 - SALES & OTHER TAXES	9,546,249	9,437,800	9,817,200	9,811,750
42 - FRANCHISE REVENUE	4,204,568	3,961,000	3,961,000	3,850,000
43 - LICENSES AND PERMITS	3,238,909	2,786,737	2,954,849	3,249,938
44 - FINES/FEES & FORFEIT	1,023,180	872,100	522,051	718,600
45 - CHARGES FOR SERVICES	451,696	414,900	200,430	297,650
46 - INTERGOV REV/GRANTS	2,549,151	2,413,279	2,402,224	2,809,909
47 - INVESTMENT EARNINGS	416,185	195,902	340,035	203,836
48 - OTHER SOURCES/DONATN	649,279	478,750	458,932	440,150
TOTAL REVENUE	**$ 52,752,566**	**$ 53,505,117**	**$ 53,160,095**	**$ 55,288,517**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 1,706,012	$ 1,736,057	$ 1,719,390	$ 1,740,961
TOTAL TRANSFERS-IN	**$ 1,706,012**	**$ 1,736,057**	**$ 1,719,390**	**$ 1,740,961**
TOTAL REVENUE & TRANSFERS-IN	**$ 54,458,578**	**$ 55,241,174**	**$ 54,879,485**	**$ 57,029,478**
EXPENDITURES				
51 - PERSONNEL COSTS	$ 32,624,072	$ 35,231,802	$ 34,202,631	$ 36,397,282
52 - SUPPLIES & MATERIALS	2,361,696	2,931,591	2,583,748	2,453,977
53 - PROF/CONTRACT SERVIC	5,379,704	6,455,888	5,314,727	7,536,902
54 - REPAIR & MAINTENANCE	1,018,812	1,184,033	1,183,518	1,146,683
55 - UTILITIES	1,694,141	1,967,846	1,968,116	2,142,591
56 - OTHER EXPENDITURES	1,451,720	1,965,289	1,480,970	3,476,177
58 - CAPITAL OUTLAY	73,418	92,970	92,970	57,000
TOTAL EXPENDITURES	**$ 44,603,564**	**$ 49,829,420**	**$ 46,826,680**	**$ 53,210,612**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 3,894,700	$ 4,953,319	$ 5,491,723	$ 7,415,249
TOTAL TRANSFERS-OUT	**$ 3,894,700**	**$ 4,953,319**	**$ 5,491,723**	**$ 7,415,249**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 48,498,265**	**$ 54,782,739**	**$ 52,318,403**	**$ 60,625,861**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 5,960,313**	**$ 458,435**	**$ 2,561,082**	**$ (3,596,383)**
BEGINNING FUND BALANCE	**$ 10,863,050**	**$ 16,823,363**	**$ 16,823,363**	**$ 19,384,445**
ENDING FUND BALANCE	**$ 16,823,363**	**$ 17,281,797**	**$ 19,384,445**	**$ 15,788,062**

DEPARTMENT: ALL
DIVISION: ALL

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 800

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
46 - INTERGOV REV/GRANTS	$ 81,578	$ -	$ 777,120	$ 4,108,775
TOTAL REVENUE	**$ 81,578**	**$ -**	**$ 777,120**	**$ 4,108,775**
EXPENDITURES				
53 - PROF/CONTRACT SERVIC	$ -	$ -	$ -	$ 4,108,775
54 - REPAIR & MAINTENANCE	-	-	34,000	-
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ 34,000**	**$ 4,108,775**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 81,578**	**$ -**	**$ 743,120**	**$ -**
BEGINNING FUND BALANCE	**$ (731,565)**	**$ (649,987)**	**$ (649,987)**	**$ 93,133**
ENDING FUND BALANCE	**$ (649,987)**	**$ (649,987)**	**$ 93,133**	**$ 93,133**

GENERAL FUND BUDGET SUMMARY - REVENUE BY SOURCE

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
40 - PROP.TAX/ASSESSMENTS				
41001 - PROPERTY TAX - CURRENT	$ 29,940,925	$ 32,629,460	$ 32,147,774	$ 33,631,684
41002 - PROPERTY TAX - DELINQUENT	521,209	170,173	215,000	150,000
41003 - PROPERTY TAX-PENALTY & INTERST	209,715	145,015	136,000	125,000
41010 - PROPERTY TAX - MISCELLANEOUS	1,500	-	4,600	-
40 - PROP.TAX/ASSESSMENTS TOTAL	**$ 30,673,349**	**$ 32,944,648**	**$ 32,503,374**	**$ 33,906,684**
41 - SALES & OTHER TAXES				
41301 - SALES TAX REVENUE	$ 10,275,046	$ 9,640,600	$ 10,020,000	$ 10,020,000
41302 - SALES TAX REBATE	(817,507)	(286,000)	(286,000)	(293,150)
41303 - MIXED BEV SALES TAX	88,710	83,200	83,200	84,900
41 - SALES & OTHER TAXES TOTAL	**$ 9,546,249**	**$ 9,437,800**	**$ 9,817,200**	**$ 9,811,750**
42 - FRANCHISE REVENUE				
42103 - ELECTRIC FRANCHISE FEE	$ 2,299,571	$ 2,310,000	$ 2,310,000	$ 2,230,100
42301 - GAS FRANCHISE FEE REV	395,367	328,000	328,000	324,900
42404 - CABLE FRANCHISE FEE REV	924,146	800,000	800,000	800,000
42602 - TELEPHONE FRAN FEE REV	291,981	223,000	223,000	195,000
42807 - SOLID WASTE FRAN FEE REV	293,502	300,000	300,000	300,000
42 - FRANCHISE REVENUE TOTAL	**$ 4,204,568**	**$ 3,961,000**	**$ 3,961,000**	**$ 3,850,000**
43 - LICENSES AND PERMITS				
43002 - ZONING CHANGE CHARGES	$ 11,000	$ 1,050	$ 6,000	$ 11,000
43003 - PLAT FEE REVENUE	115,109	113,291	113,291	100,000
43004 - RECALL INSPECTION FEES	11,200	283	283	-
43005 - GENERAL FIRE INSPECTION	55,780	32,500	32,500	32,500
43006 - BUILDING PERMITS	996,923	700,000	1,000,000	900,000
43007 - CHANGE OF OCCUPANCY	13,050	10,725	10,725	13,050
43008 - PLUMBING PERMITS	170,154	109,699	130,000	150,000
43009 - ELECTRICAL PERMITS	133,164	102,922	136,000	133,164
43010 - AIR CONDITIONING PERMITS	121,807	104,312	113,000	121,807
43011 - POOL PERMITS	275	1,487	300	275
43012 - SIGN PERMITS	25,179	27,593	16,000	20,000
43014 - PLAN CHECK FEES	395,888	213,609	372,000	214,000
43015 - AFTER HOURS INSPECTIONS	4,778	6,615	5,200	4,778
43018 - INFRASTRUCTURE FEES	514,251	450,000	400,000	848,000
43022 - PUB WRKS AFTER HRS INSP.	1,690	-	1,300	1,500
43023 - SIENNA PLANT. INSPECT-PRORATA	67,948	64,408	68,650	67,948
43024 - CONTRACTOR REGISTR FEE	41,383	67,724	30,000	35,000
43025 - DESIGN REVIEW FEE	58,954	40,040	40,000	58,954
43026 - PUB WORKS PLAN REVIEW FEE	26,565	25,000	20,000	56,565
43027 - RIVERSTONE INSPECTION FEE	10,000	11,000	11,000	10,000
43028 - HOUSING RENTAL REGISTRATION	15,960	21,083	15,000	15,960
43029 - CONSULTANT PLAN REVIEW FEES	54,249	75,000	30,000	55,000
43030 - FLOODPLAIN PERMIT FEE	-	-	-	1,500
43031 - ANIMAL MICROCHIPPING FEE	-	-	-	1,500
43205 - ALARM PERMIT REG FEES	265,800	368,408	275,000	266,000
43209 - ALARM-FALSE PERMIT BURGLAR	34,275	53,000	20,000	25,000
43210 - ALARM-UNPERMIT FALSE BURGLR	1,625	5,000	1,000	1,000
43220 - HEALTH PERMITS	52,917	141,689	72,000	68,937

GENERAL FUND BUDGET SUMMARY - REVENUE BY SOURCE

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
43313 - FIRE FALSE ALARM-UNPERMITTED	-	-	300	-
43516 - LIQUOR LICENSES REVENUE	1,798	11,800	2,000	2,000
43517 - SOLICITORS LICENSE	1,900	2,500	3,300	2,500
43519 - ANIMAL LICENSE FEES	3,789	2,000	6,000	8,000
43604 - STORMWATER MANAGEMENT REVENUE	31,500	24,000	24,000	24,000
43 - LICENSES AND PERMITS TOTAL	**$ 3,238,909**	**$ 2,786,737**	**$ 2,954,849**	**$ 3,249,938**
44 - FINES/FEES & FORFEIT				
44001 - FINES & FORFEITURES	$ 643,618	$ 630,000	$ 325,000	$ 500,000
44003 - WARRANT FEES	89,144	60,000	50,000	60,000
44004 - DDC-INSURANCE	10,043	10,500	5,000	8,000
44006 - ARREST FEES	37,981	42,000	19,000	30,000
44009 - MISC MUNICIPAL COURT FEES	97,475	-	51	-
44011 - JUDICIAL EFFICIENCY REV	6,137	15,000	4,000	4,000
44012 - COURT LOCAL-NO RESTRICT	19,020	12,000	12,000	12,000
44015 - MOTOR CARRIER FINES	6,317	5,400	10,000	5,400
44020 - CHILD SAFETY FEES	98,618	90,000	92,100	90,000
44519 - LIEN REIMBURSEMENTS	8,247	2,000	300	1,000
44520 - ANIMAL IMPOUND FEES	3,460	2,000	3,100	5,000
44912 - ALARM BILL COLLECTION FEE	3,119	3,200	1,500	3,200
44 - FINES/FEES & FORFEIT TOTAL	**$ 1,023,180**	**$ 872,100**	**$ 522,051**	**$ 718,600**
45 - CHARGES FOR SERVICES				
45011 - RECREATION CLASSES REV	$ 104,757	$ 140,000	$ 75,000	$ 105,000
45012 - ATHLETIC LEAGUE FEES	1,983	-	30	2,000
45013 - RECREATION CENTER FEES	215,234	184,000	73,000	138,000
45014 - SPECIAL EVENTS	7,222	7,000	4,000	5,250
45016 - FACILITIES RENTAL	113,071	75,000	41,000	37,500
45412 - RECREATION MISC CHARGES	492	400	400	400
45810 - ANIMAL ADOPTION FEES	8,937	8,500	7,000	9,500
45 - CHARGES FOR SERVICES TOTAL	**$ 451,696**	**$ 414,900**	**$ 200,430**	**$ 297,650**
46 - INTERGOV REV/GRANTS				
46001 - INTERGOV REVENUE-FED GRANTS	$ 81,578	$ -	$ 777,120	$ 4,108,775
46002 - INTERGOV REV-CRIME VICTIM LIAS	41,175	46,887	50,000	46,887
46009 - INTERGOV REV-FB HIDTA	10,404	11,000	11,000	11,000
46010 - FB COUNTY TRAINING REIMB	-	-	-	10,000
46018 - INTERGOV REV-HOUSTON HIDTA	11,379	19,100	11,327	19,100
46022 - INTERGOV REV-TAG GRANT	5,319	-	10,853	19,000
46024 - INTERMODAL SHIPPING PERMITS	-	-	8,300	-
46101 - STATE LEOSE TRAINING REVENUE	7,525	7,750	2,000	7,750
46117 - OCDEFT	-	-	-	2,000
46118 - INTERGOV REV-STEP (TRAFFIC)	39,678	36,934	15,000	37,200
46129 - INTERGOV REV-FB FS#1 RENO	66,244	-	-	-
46210 - ECON DEV GRANT-CENTERPOINT	15,000	15,000	15,000	-
46510 - INTERGOV REIMB-ANIMAL CONTROL	29,364	29,364	22,500	29,364
46513 - INTERGOV REIMB-MUD FIRE PRTECT	316,119	245,500	245,500	231,544
46515 - INTERGOV REIMB-SIENNA FS#5	1,989,744	1,989,744	1,989,744	2,384,064
46601 - INTERGOV REIMB-STA-MO LEASE	17,200	12,000	21,000	12,000
46 - INTERGOV REV/GRANTS TOTAL	**$ 2,630,729**	**$ 2,413,279**	**$ 3,179,344**	**$ 6,918,684**

GENERAL FUND BUDGET SUMMARY - REVENUE BY SOURCE

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
47 - INVESTMENT EARNINGS				
47000 - INTEREST INCOME	$ 416,185	$ 195,902	$ 340,035	$ 203,836
47 - INVESTMENT EARNINGS TOTAL	**$ 416,185**	**$ 195,902**	**$ 340,035**	**$ 203,836**
48 - OTHER SOURCES/DONATN				
48009 - DONATIONS-PARKS & RECREATION	$ -	$ -	$ -	$ 5,000
48020 - DONATIONS-SPECIAL EVENTS	48,625	53,000	40,574	40,500
48117 - NSF CHECK FEE REVENUE	1,093	900	1,400	900
48202 - AUCTION PROCEEDS	593	17,000	15,000	15,000
48204 - PAVERS-PROTECTIVE MEMORIAL	-	100	-	500
48208 - PCARD REBATE	60,738	62,000	51,535	61,000
48210 - TOWER LEASE REV	79,996	77,371	77,371	80,000
48215 - TRAFFIC CONTROL REVENUE	54,800	33,600	23,774	-
48222 - LEADERSHIP EVENTS REV	2,135	3,300	400	3,300
48226 - FIRE DEPT REIMBURSEMENT	172,000	172,000	172,000	172,000
48302 - INSURANCE REIMBURSEMENT	22,611	35,000	3,069	35,000
48400 - CASH OVER/UNDER-CASHIERS	(17)	-	-	-
48500 - OTHER/MISC REVENUE	158,985	-	40,340	-
48510 - OTHER REVENUE-POLICE	33,367	17,529	20,000	20,000
48511 - OTHER REVENUE-PARKS	-	-	170	-
48514 - OTHER REVENUE-STREETS	13,095	500	3,000	500
48517 - OTHER REVENUE-CITY SEC	10	-	19	-
48520 - SPECIAL EVENTS REVENUE	1,250	6,450	10,280	6,450
48 - OTHER SOURCES/DONATN TOTAL	**$ 649,279**	**$ 478,750**	**$ 458,932**	**$ 440,150**
49 - TRANSFERS FROM & ADM				
49220 - TRANS FROM FUND 220-RADIO COMM	$ 40,011	$ 40,011	$ 40,011	$ 40,011
49221 - TRANS FROM FUND 221-COURT SEC	13,750	20,000	3,333	-
49223 - TRANS FROM FUND 223-CRT JUVEN	30,000	-	-	-
49260 - TRANS FROM 260-MC DEV AUTH FND	100,000	100,000	100,000	100,000
49261 - TRANS FROM FUND 261-TIRZ #1	39,591	33,600	33,600	33,600
49262 - TRANS FROM FUND 262-TIRZ #2	73,860	73,860	73,860	73,860
49263 - TRANS FROM FUND 263-PID #2	13,600	13,600	13,600	13,600
49265 - TRANS FROM FUND 265-TIRZ #3	73,600	73,600	73,600	73,600
49266 - TRANS FROM FUND 266-PID #4	13,600	13,600	13,600	13,600
49401 - TRANS FROM FUND 401-METRO PRJ	800,000	800,000	800,000	800,000
49505 - TRANS FROM 505-WWW UTILITY FND	45,000	60,000	60,000	-
49506 - TRANS FROM 506-SBFB WWTP FUND	40,000	60,000	60,000	60,000
49526 - TRANS FROM 520-MB SHARED WATER	-	-	-	35,945
49527 - TRANS FROM 521-MB SHARED WW	-	-	-	35,945
49540 - TRANS FROM 540-RWTP UTIL FUND	407,000	431,786	431,786	444,800
49580 - TRANS FROM 580-SOLID WASTE FND	16,000	16,000	16,000	16,000
49 - TRANSFERS FROM & ADM TOTAL	**$ 1,706,012**	**$ 1,736,057**	**$ 1,719,390**	**$ 1,740,961**
TOTAL REVENUES	**$ 54,540,156**	**$ 55,241,174**	**$ 55,656,606**	**$ 61,138,253**

GENERAL FUND BUDGET SUMMARY - EXPENDITURES BY USES

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS				
51001 - REGULAR SALARIES	$ 21,648,981	$ 23,374,329	$ 22,840,052	$ 23,461,513
51002 - ADDITIONAL COMPENSATION	595,556	605,573	611,958	574,157
51004 - OVERTIME	1,262,369	1,123,045	1,102,915	1,117,425
51102 - PART-TIME	309,702	336,056	247,737	345,014
51103 - MAYOR/COUNCIL PAY	50,750	51,000	51,000	51,000
51104 - JUDGES PAY	85,195	82,000	82,000	82,000
51302 - TAXES, SOCIAL SECURITY	1,757,554	1,786,721	1,780,109	1,795,816
51305 - RETIREMENT	2,374,306	2,411,356	2,421,658	2,421,123
51403 - ER-GROUP HEALTH INSURANCE	3,931,413	4,503,803	4,452,665	4,531,911
51408 - LONG TERM DISABILITY	56,026	64,499	62,734	70,573
51415 - FLEX/COBRA ADMIN FEES	2,309	7,643	7,643	7,643
51501 - CAR-CLOTHING ALLOWANCE	76,875	83,700	80,700	85,350
51502 - CELL PHONE ALLOWANCE	101,483	112,341	111,926	121,500
51504 - EDUCATIONAL REIMBURSEMENT	23,284	41,000	41,000	26,000
51603 - COMPENSATED LEAVE EXP	126,316	-	87,901	-
51710 - WORKERS COMPENSATION	120,987	123,368	123,512	123,958
51805 - UNEMPLOYMENT COMPENSATION	11,067	-	4,322	15,000
51814 - RETIREE INSURANCE	89,899	92,800	92,800	92,800
51900 - SALARY ADJUSTMENTS	-	107,071	-	1,102,500
51901 - HEALTH INSURANCE ADJUSTS	-	325,000	-	224,999
51902 - TMRS ADJUSTMENTS	-	496	-	147,000
51 - PERSONNEL COSTS TOTAL	**$ 32,624,072**	**$ 35,231,802**	**$ 34,202,631**	**$ 36,397,282**
52 - SUPPLIES & MATERIALS				
52001 - OFFICE SUPPLIES	$ 60,964	$ 76,711	$ 51,552	$ 73,715
52002 - HOSPITALITY SUPPLIES	58,401	67,163	47,796	71,560
52003 - WEARING APPAREL	218,291	324,203	261,079	330,105
52004 - MINOR TOOLS, FURN & EQUIPMENT	381,178	759,473	722,833	417,433
52005 - EDUC AND TRAINING SUPPLIES	56,371	89,404	62,579	91,440
52006 - POSTAGE	34,494	49,011	38,868	48,011
52007 - BLDG MATERIALS & SUPPLIES	74,120	82,150	37,600	74,350
52008 - IDENTIFICATION SUPPLY/FIL	6,429	7,985	4,500	7,985
52010 - EMPLOYEE AWARDS	3,447	6,500	1,100	6,500
52011 - FIREARMS	41,372	70,688	70,688	68,060
52013 - JANITORIAL SUPPLIES	27,408	28,041	22,836	31,141
52014 - COMPUTER,TECH & SOFTWARE EQUIP	468,291	185,000	185,000	185,000
52017 - FUEL, OIL & LUBRICANTS	506,018	496,826	452,129	496,798
52023 - JAIL SUPPLIES	1,967	1,500	750	1,500
52024 - JAIL FOOD	2,581	2,500	2,500	2,500
52025 - PESTICIDE/HAZ-MAT CONTROL SUPL	23,448	19,878	19,378	26,000
52026 - ANIM. CONTROL FOOD/SUPPLY	19,934	27,000	15,000	27,000
52034 - EMERGENCY SUPPLIES	-	-	60,000	4,100
52035 - EMS MEDICAL SUPPLIES	23,265	33,839	33,839	33,839
52038 - STREET MAT'L & SUPPLIES	74,784	123,000	100,000	125,000
52039 - DRAINAGE MATERIALS & SUPP	-	500	500	500
52040 - SIGNAGE EQUIP & SUPPLIES	42,407	45,000	45,000	43,000
52041 - PAVEMENT MARKING MATERIAL	9,507	43,780	43,780	40,000
52048 - PARK MAT'L & SUPPLIES	95,100	116,440	104,440	133,440
52062 - COPY MACHINE SUPPLIES	131,921	275,000	200,000	115,000
52 - SUPPLIES & MATERIALS TOTAL	**$ 2,361,696**	**$ 2,931,591**	**$ 2,583,748**	**$ 2,453,977**

GENERAL FUND BUDGET SUMMARY - EXPENDITURES BY USES

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
53 - PROF/CONTRACT SERVIC				
53004 - LEGAL SERVICES	$ 43,823	$ 97,386	$ 97,386	$ 64,360
53005 - PROFESSIONAL SERVICES	2,700	-	-	-
53021 - CAD APPRAISAL SERVICES	317,534	329,244	329,244	329,244
53024 - ENGINEERING SERVICES	49,584	48,000	18,000	48,000
53034 - SPECIAL PRODUCT DISPOSAL	7,439	17,068	17,321	9,500
53038 - STA-MO LEASE & OPERATION	43,526	78,890	78,890	110,622
53045 - AUDIT SERVICES	118,480	88,484	88,484	87,500
53130 - PHYSICAL EXAMS	53,020	43,200	35,000	37,000
53131 - JAIL MEDICAL SERVICES	35	1,500	500	1,500
53501 - PRINTING & PUBLICATIONS	20,132	40,698	15,905	52,051
53503 - FIRE PREVENTION SERVICES	3,006	3,500	3,500	3,500
53504 - CONTRACTUAL SERVICES	1,512,321	1,674,091	1,262,885	6,678,320
53505 - SERVICE & REPAIR AGREEMENTS	1,460,237	1,619,660	1,061,305	1,778,613
53506 - CONTRACTUAL SVCS- PLAN REVIEW	97,281	300,245	300,245	300,245
53511 - ELECTION EXPENSES	60,100	60,200	60,200	60,200
53516 - COLLECTION AGENCY EXPENSE	-	-	-	-
53518 - CREDIT CARD PROCESSING FEES	67,871	60,000	66,770	60,000
53519 - BANK FEES	23,954	23,400	23,400	23,400
53520 - TRANSACTION FEES	14,666	-	-	-
53522 - EMPLOYMENT EXAMS	19,744	30,000	15,000	30,000
53524 - JUDICIAL EFF EXP	642	21,016	1,000	23,575
53525 - LEGAL NOTICES EXP.	13,662	20,000	20,000	20,000
53527 - COMMUNITY COMMUNICATIONS EXP	33,627	54,590	10,000	100,600
53529 - CONTRACTUAL SERVICES-DRAINAGE	103,537	40,000	40,000	40,000
53530 - TREE TRIMMING SERVICES	1,000	1,000	1,400	1,000
53531 - PEST CONTROL SERVICES	60,080	55,000	55,000	55,000
53532 - LANDFILL COLLECTION EXPENSES	846	7,000	500	7,000
53537 - CONTRACTUAL SERVICES-STREETS	11,017	28,850	14,425	25,000
53540 - SUBSTANDARD PROPERTY EXP	7,188	24,500	10,000	24,500
53551 - RECYCLING	-	-	-	1,000
53568 - LANDSCAPING SERVICES	498,629	587,059	587,059	574,988
53571 - INSTRUCTOR PAY-CONTRACTUAL	125,809	176,000	176,000	176,000
53574 - STORMWATER MANAGEMENT SERV	18,484	27,300	27,300	25,000
53582 - JANITORIAL SERVICES	197,021	223,021	223,021	222,971
53585 - COMPUTER/EQUIPMENT LEASING	392,707	674,988	674,988	674,988
53 - PROF/CONTRACT SERVIC TOTAL	**$ 5,379,704**	**$ 6,455,888**	**$ 5,314,727**	**$ 11,645,677**
54 - REPAIR & MAINTENANCE				
54006 - RADIO REPAIR/MAINTENANCE	$ 5,821	$ 4,850	$ 4,168	$ 14,800
54023 - BUILDING REPAIRS	234,825	297,020	297,020	300,270
54061 - COMPUTER REPAIR/REPLACEMENT	48,508	50,000	84,000	50,000
54090 - GENERATOR MAINTENANCE	16,106	18,000	18,000	18,000
54101 - EQUIP MAINT/REPAIR	14,948	31,513	31,680	31,613
54135 - TRAFFIC SIGNAL MAINTENANCE	82,976	229,450	229,450	177,000
54137 - FLEET REPAIR COSTS	615,629	553,200	553,200	555,000
54 - REPAIR & MAINTENANCE TOTAL	**$ 1,018,812**	**$ 1,184,033**	**$ 1,217,518**	**$ 1,146,683**

GENERAL FUND BUDGET SUMMARY - EXPENDITURES BY USES

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
55 - UTILITIES				
55008 - TELECOMMUNICATIONS	$ 576,023	$ 554,129	$ 554,399	$ 654,129
55033 - ELECTRIC UTILITY-STREETLIGHTS	635,276	700,627	700,627	774,627
55034 - ELECTRIC UTILITY-TRAFFIC SIGNL	29,926	42,014	42,014	42,014
55037 - ELECTRIC UTILITIES	360,259	562,437	562,437	554,582
55041 - WATER UTILITIES	73,254	93,639	93,639	102,239
55046 - GAS UTILITIES	19,402	15,000	15,000	15,000
55 - UTILITIES TOTAL	**$ 1,694,141**	**$ 1,967,846**	**$ 1,968,116**	**$ 2,142,591**
56 - OTHER EXPENDITURES				
53064 - STORE FRONT OPERATIONS	$ 11,227	$ 10,272	$ 10,272	$ 10,272
56003 - TRAINING & TRAVEL	413,732	562,318	560,318	592,911
56005 - MILEAGE	864	-	-	-
56010 - TECHNOLOGY TRAINING	-	10,000	10,000	10,000
56011 - RECRUITMENT EXPENSES	5,332	13,500	13,500	13,500
56027 - LEOSE POLICE TRAINING	105	7,750	7,750	7,450
56028 - POLICE SEMINAR EXP.	-	1,500	1,500	1,500
56040 - COMMUNITY OUTREACH/CONTING	16,105	86,625	86,625	100,000
56041 - COMMUNITY ENGAGEMENT	-	7,500	7,500	7,500
56051 - LEGISLATIVE AFFAIRS	85,445	135,100	135,100	127,600
56210 - GRANT EXP-ECONOMIC DEV	7,181	15,000	15,000	5,000
56303 - MEMBERSHIPS & SUBSCRIPTIONS	102,018	171,795	171,795	174,367
56308 - COUNTY ECONOMIC DEV EXP.	37,509	37,500	-	37,500
56409 - CITY ECONOMIC DEV EXP.	41,483	102,950	51,475	1,590,000
56422 - K-9 UNIT EXPENDITURES	3,452	7,000	3,500	7,000
56429 - SPECIAL INVESTIGATIONS	4,357	5,000	2,500	5,000
56439 - WELLNESS PROGRAM	31,637	34,863	17,432	1,500
56449 - RECREATIONAL ACTIVITIES	98,052	153,000	76,500	153,750
56450 - SPECIAL EVENTS EXPENSE	152,793	168,696	84,348	152,544
56452 - MAYOR YOUTH COMM. EXP	3,592	2,500	1,250	4,000
56483 - EMP RELATIONS COMMITTEE EXP	37,309	50,000	25,000	50,000
56530 - PROPERTY/LIABILITY INSURANCE	412,863	376,803	188,402	420,883
56535 - INSURANCE CLAIM EXPENSES	24,864	-	6,000	-
56995 - OTHER/MISCELLANEOUS EXP.	(38,199)	5,617	5,204	3,900
56 - OTHER EXPENDITURES TOTAL	**$ 1,451,720**	**$ 1,965,289**	**$ 1,480,970**	**$ 3,476,177**
58 - CAPITAL OUTLAY				
58200 - LAND IMPROVEMENT	$ 11,704	$ -	$ -	$ -
58400 - BUILDING & BLDG IMPROVEMENTS	13,000	-	-	-
58600 - MACHINERY & EQUIPMENT	48,714	92,970	92,970	57,000
58 - CAPITAL OUTLAY TOTAL	**$ 73,418**	**$ 92,970**	**$ 92,970**	**$ 57,000**
59 - TRANSFERS TO FUNDS				
59240 - TRANSFER TO FUND 240 CDBG	$ -	$ 13,201	$ 13,201	$ 13,201
59261 - TRANS TO FUND 261-TIRZ #1	513,593	614,075	614,075	874,160
59262 - TRANS TO FUND 262-TIRZ #2	1,383,731	1,475,557	1,447,868	1,661,147
59265 - TRANS TO FUND 265-TIRZ #3	673,224	755,844	755,844	1,078,751
59279 - TRANS TO FUND 279-PARKZONE 9	3	-	-	-
59402 - TRANS TO 402-GEN GOV PROJECTS	232,855	-	-	1,800,000
59403 - TRANS TO FUND 403-TRANSP PRJ	77,618	-	-	-
59571 - TRANS TO FUND 571-LGC	-	-	566,093	-

GENERAL FUND BUDGET SUMMARY - EXPENDITURES BY USES

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
59606 - TRANS TO FUND 606-EQUIP REPLAC	422,260	422,260	422,260	712,990
59611 - TRANS TO 611-IT REPLACEMNT FD	591,417	1,672,382	1,672,382	1,275,000
59 - TRANSFERS TO FUNDS TOTAL	**$ 3,894,700**	**$ 4,953,319**	**$ 5,491,723**	**$ 7,415,249**
TOTAL EXPENDITURES	**$ 48,498,265**	**$ 54,782,739**	**$ 52,352,403**	**$ 64,734,636**

LONG-RANGE FINANCIAL PLANNING

The City of Missouri City maintains a comprehensive and innovative financial plan for the City's General Fund. This Long range financial planning provides a 5-year revenue and expenditure forecast for General Fund budgeting.

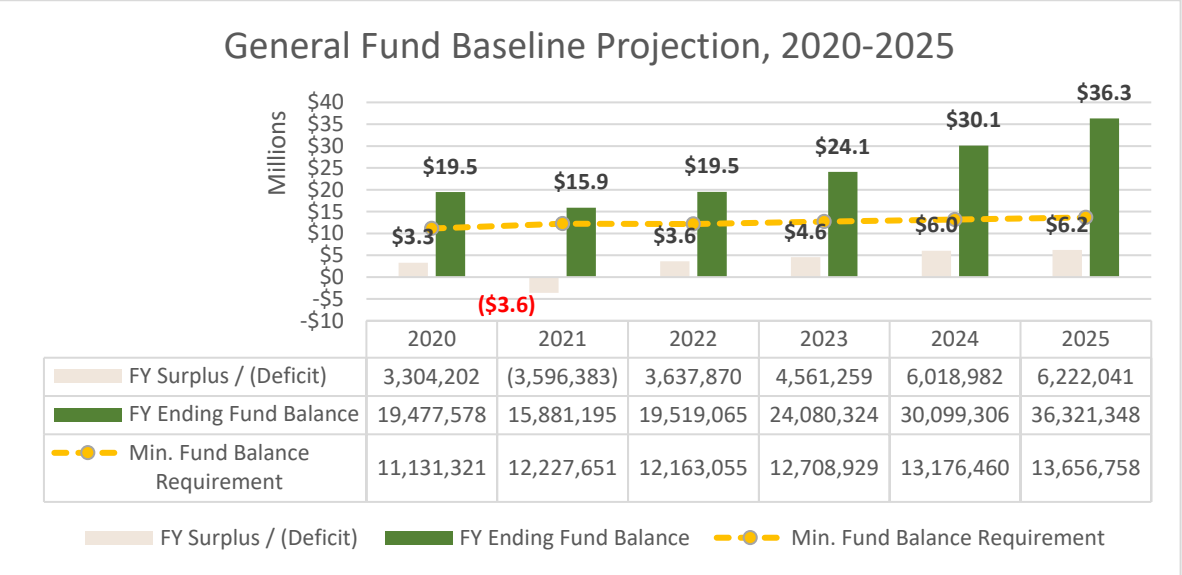
Purpose

The purpose of the Long-Range Financial Planning is to assist with identifying key factors impacting the City's future revenues and expenditures, strategize decision making for organizational focus and priorities, and navigate fiscal and monetary challenges over a long-term period.

Overview of Budget Projection Model

The Budget Projection Model is a long-term planning tool to assist the City with planning for future general fund revenue and expenditure. This model includes a "baseline" forecast, which incorporates rational economic assumptions for revenue growth and cost increases. The model also includes an "initiative" analyzer, a tool to test and compare the impact of alternate scenarios, as well as changing circumstances – either as individual initiatives or grouped as scenarios – relative to the "baseline."

The following graph represents the General Fund Baseline Projection, 2020-2025.



	2020	2021	2022	2023	2024	2025
FY Surplus / (Deficit)	3,304,202	(3,596,383)	3,637,870	4,561,259	6,018,982	6,222,041
FY Ending Fund Balance	19,477,578	15,881,195	19,519,065	24,080,324	30,099,306	36,321,348
Min. Fund Balance Requirement	11,131,321	12,227,651	12,163,055	12,708,929	13,176,460	13,656,758

Revenue vs Expenditure Assumption 2020-2025

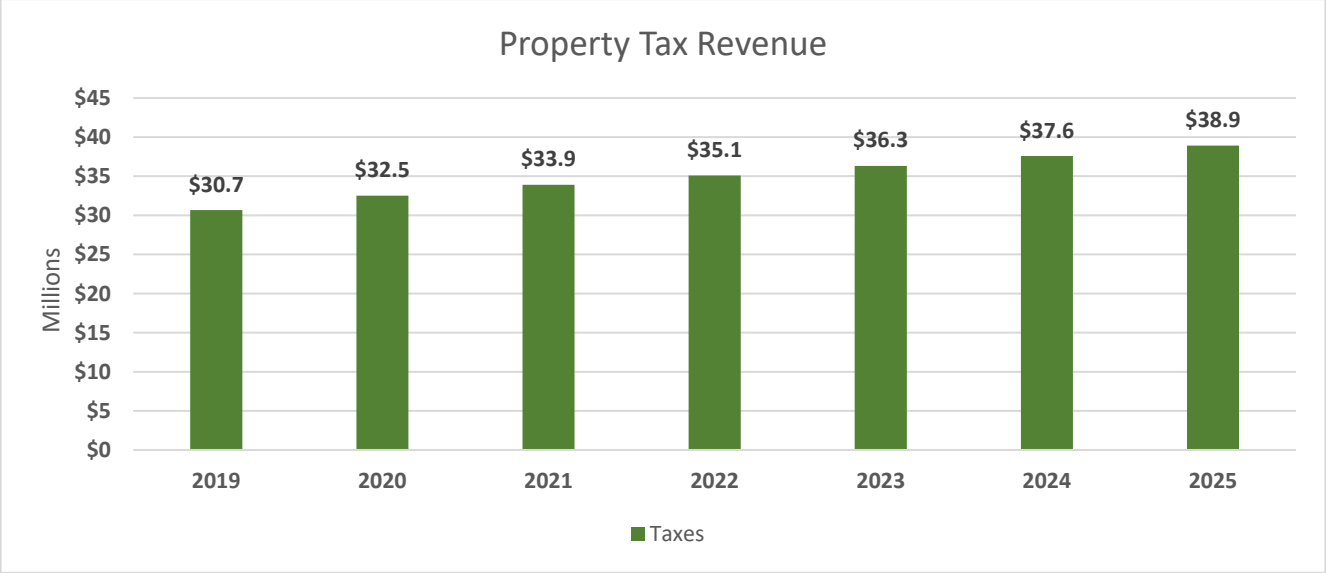
The following revenue assumptions are included in the forecast model:

- Property Taxes average growth rate of 4.05% due to projected increase in property values.
- Sales Taxes average growth rate of 2.46%
- Franchise Revenue average growth rates of -1.43% due the Right of Way Bill.
- Licenses, Permits, and Fees average growth rate of 12.49% due to an increase in fees and demand.
- Charges for Services average growth rate of 7.27% and assumes the Recreation Center and Municipal Court will return to normal operations per COVID-19.
- Intergovernmental Revenues average growth rate of 14.07% due to an increase in grants.
- Investment Earnings and other sources revenues average growth rates of -7.40%.

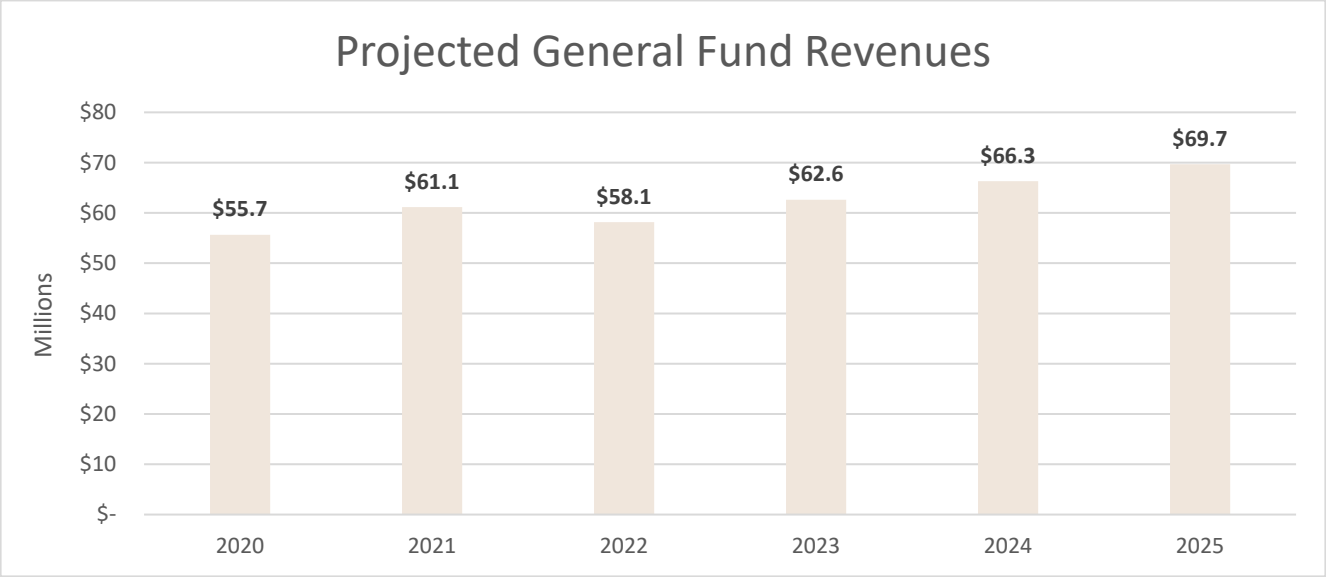
The following expenditure assumptions are included in the forecast model:

- Personnel Expenses average growth rate of 4.19% due to projected increase in benefits, new fire personnel, and the implementation of the annual compensation study every two years.
- Supplies & Materials average growth rate of 2.06%
- Professional/Contract Services average growth rate of 11.59% due to projected increases in services and repair agreements.
- Repairs & Maintenance average growth rates of 2.59%
- Utilities average growth rates of 5.91%
- Capital Outlay plus Other Expenses average growth rates of 15.50%
- Transfers Out average growth rates of 10.63% due to projected increases in TIRZ property values.

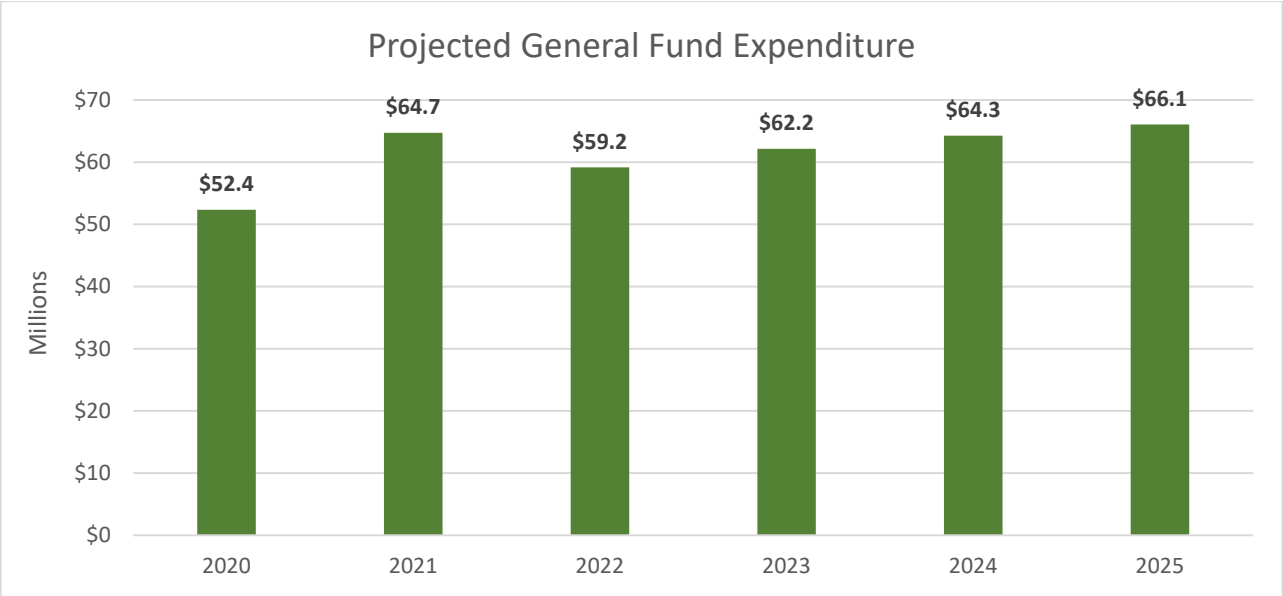
The chart below is the City's current year budged figures for property tax revenue, and 5 years of projections ending in 2025.



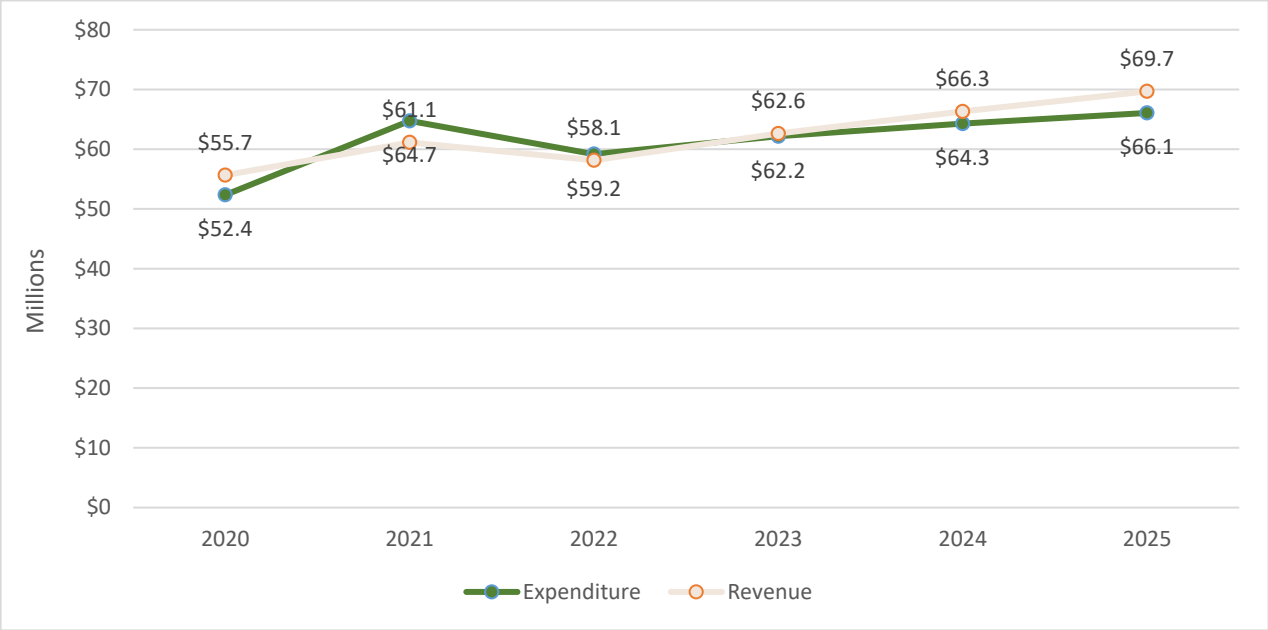
The chart below is the City's current year budged figures for general fund revenue, and 5 years of projections ending in 2025.



The chart below is the City's current year budged figures for expenditure, and 5 years of projected expenditure growth ending in 2025.



As reflected in the chart below, expenditures are projected to exceed revenues in 2021 due to the use of fund balance for one-time expenditures.



HISTORY OF AUTHORIZED FULL-TIME POSITIONS BY DEPARTMENT/DIVISION

GENERAL FUND		FY 19 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
GENERAL GOVERNMENT - 10					
101	City Management	5.0	5.0	6.0	1.0
102	City Secretary	4.0	4.0	4.0	0.0
103	Human Resources/Organ. Dev.	3.0	3.0	5.0	2.0
104	Legal	4.0	4.0	4.0	0.0
105	Performance Management Office	1.0	1.0	0.0	-1.0
106	Municipal Court	7.0	7.0	7.0	0.0
108	Communications	9.0	9.0	11.0	2.0
109	Economic Development	2.0	2.0	3.0	1.0
TOTAL GENERAL GOVERNMENT		**35.0**	**35.0**	**40.0**	**5.0**
FINANCIAL SERVICES - 12					
110	Finance Administration	3.0	1.0	1.0	0.0
112	Purchasing & Risk Management	3.0	3.0	3.0	0.0
113	Budget and Financial Reporting	3.0	3.0	3.0	0.0
114	Accounting/Treasury	8.0	10.0	10.0	0.0
TOTAL FINANCIAL SERVICES		**17.0**	**17.0**	**17.0**	**0.0**
POLICE - 13					
120	Police Administration	10.0	10.0	9.0	-1.0
122	Code Enforcement	8.0	8.0	8.0	0.0
124	Support Services	26.2	26.2	26.2	0.0
126	Criminal Investigation	30.0	30.0	24.0	-6.0
128	Patrol	73.0	73.0	79.0	6.0
TOTAL POLICE		**147.2**	**147.2**	**146.2**	**-1.0**
FIRE & RESCUE SERVICES - 14					
130	Administration	3.0	3.0	4.0	1.0
132	Fire Prevention	4.0	4.0	4.0	0.0
134	Training/Education	1.0	1.0	1.0	0.0
136	Operations	70.0	70.0	69.0	-1.0
TOTAL FIRE		**78.0**	**78.0**	**78.0**	**0.0**
PUBLIC WORKS DEPARTMENT - 15					
140	Administration	3.0	3.0	4.0	1.0
141	Capital Projects	3.0	3.0	2.0	-1.0
142	Streets/Drainage/Traffic Control	14.0	14.0	14.0	0.0
143	Engineering/Utilities Planning	4.0	5.0	5.0	0.0
144	Geographic Information Services	4.0	4.0	4.0	0.0
145	Fleet Maintenance	5.0	5.0	5.0	0.0
146	Facilities Maintenance	4.0	4.0	4.0	0.0
148	Animal Services	4.0	4.0	4.0	0.0
TOTAL PUBLIC WORKS		**41.0**	**42.0**	**42.0**	**0.0**
PARKS & RECREATION - 16					
150	Parks	11.0	11.0	9.0	-2.0
152	Recreation	8.0	9.0	9.0	0.0
153	Forestry	0.0	0.0	2.0	2.0
TOTAL PARKS & RECREATION		**19.0**	**20.0**	**20.0**	**0.0**
DEVELOPMENT SERVICES - 17					
160	Planning & Development	5.0	5.0	7.2	2.2
162	Inspections & Permits	14.0	14.0	14.0	0.0
TOTAL DEVELOPMENT SERVICES		**19.0**	**19.0**	**21.2**	**2.2**
INNOVATION & TECHNOLOGY - 18					
170	Innovation & Technology	10.0	11.0	11.0	0.0
TOTAL INNOVATION & TECHNOLOGY		**10.0**	**11.0**	**11.0**	**0.0**
TOTAL GENERAL FUND		**366.2**	**369.2**	**375.4**	**6.2**
SPECIAL REVENUE FUNDS					
220	Radio Communications	0.8	0.8	0.8	0.0
240	Community Development Block Grant (CDBG)	2.0	2.0	1.8	-0.2
255	Hotel Tax Fund	1.0	1.0	1.0	0.0
TOTAL SPECIAL REVENUE FUNDS		**3.8**	**3.8**	**3.6**	**-0.2**
TOTAL FULL-TIME POSITIONS - GENERAL FUND & SPECIAL FUNDS		**370.0**	**373.0**	**379.0**	**6.0**

GENERAL FUND EXPENDITURES BY DEPARTMENT

DEPARTMENT/DIVISION DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
10 - GENERAL GOVERNMENT				
100 - CITY COUNCIL	$ 95,860	$ 121,109	$ 113,061	$ 126,128
101 - CITY MANAGEMENT	944,076	1,188,780	1,370,752	1,557,727
102 - CITY SECRETARY	424,817	445,273	443,927	447,845
103 - HUMAN RES. & ORG DEV	533,851	604,830	483,257	773,233
104 - LEGAL	610,643	681,562	683,423	668,433
105 - PERFORMANCE MANAGEMENT OFFICE	130,744	163,395	-	-
106 - MUNICIPAL COURT	623,827	719,744	653,335	681,246
108 - COMMUNICATIONS	814,857	883,940	841,247	1,284,654
109 - ECONOMIC DEVELOPMENT	274,330	508,406	343,498	2,288,944
999 - NON-DIVISIONAL	232,855	-	-	-
10 - GENERAL GOVERNMENT TOTAL	**$ 4,685,861**	**$ 5,317,039**	**$ 4,932,499**	**$ 7,828,210**
12 - FINANCIAL SERVICES				
110 - FINANCIAL SERV ADMINISTRATION	$ 355,775	$ 204,537	$ 192,871	$ 309,528
112 - PURCHASING & RISK MNGT	289,255	305,480	295,002	287,530
113 - BUDGET/FINANCIAL REPORTING	259,949	317,308	223,261	326,041
114 - ACCOUNTING & TREASURY	1,151,148	1,439,969	1,408,152	1,431,839
999 - NON-DIVISIONAL	-	-	-	-
12 - FINANCIAL SERVICES TOTAL	**$ 2,056,126**	**$ 2,267,293**	**$ 2,119,287**	**$ 2,354,938**
13 - POLICE				
120 - POLICE ADMINISTRATION	$ 1,032,421	$ 1,287,114	$ 1,251,776	$ 1,224,488
122 - CODE ENFORCEMENT	517,626	584,801	524,764	619,199
124 - POLICE SUPPORT SERVICES	1,744,862	2,037,340	1,818,581	2,044,343
126 - POLICE CID	2,857,096	2,929,195	2,945,484	2,924,328
128 - POLICE PATROL	7,295,559	7,519,950	7,589,398	7,545,804
999 - NON-DIVISIONAL	-	60,000	60,000	-
13 - POLICE TOTAL	**$ 13,447,564**	**$ 14,418,401**	**$ 14,190,003**	**$ 14,358,162**
14 - FIRE				
130 - FIRE ADMINISTRATION	$ 343,007	$ 531,301	$ 472,214	$ 462,628
132 - FIRE PREVENTION	466,864	560,146	488,350	583,960
134 - FIRE TRAINING	193,190	302,973	303,227	327,421
136 - FIRE OPERATIONS	7,962,068	8,126,661	8,145,482	7,754,253
999 - NON-DIVISIONAL	-	-	-	-
14 - FIRE TOTAL	**$ 8,965,129**	**$ 9,521,081**	**$ 9,409,273**	**$ 9,128,262**
15 - PUBLIC WORKS				
140 - PUBLIC WORKS ADMINISTRATION	$ 579,113	$ 759,041	$ 661,129	$ 683,893
141 - CAPITAL PROJECTS	112,811	221,229	189,112	209,104
142 - STREETS/DRAINAGE/TRAFFIC	2,145,612	2,370,417	2,276,727	2,435,332
143 - ENGINEERING/UTILITY PLANNING	390,728	549,014	479,231	517,241
144 - GIS	331,423	355,048	320,379	344,208
145 - FLEET MAINTENANCE	1,647,972	1,547,891	1,486,357	1,717,754
146 - FACILITIES MAINTENANCE	1,380,138	1,611,251	1,526,404	1,635,983
148 - ANIMAL CONTROL SERVICES	367,473	415,042	408,491	416,000
999 - NON-DIVISIONAL	24,717	32,970	32,970	1,857,000
15 - PUBLIC WORKS TOTAL	**$ 6,979,987**	**$ 7,861,903**	**$ 7,380,801**	**$ 9,816,515**

DEPARTMENT/DIVISION DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
16 - PARKS & RECREATION				
150 - PARKS ADMINISTRATION	$ 1,792,150	$ 2,192,886	$ 2,159,231	$ 2,042,561
152 - RECREATION	1,249,793	1,472,484	1,246,836	1,497,607
153 - URBAN FORESTRY	-	-	-	274,710
999 - NON-DIVISIONAL	38,401	-	-	-
16 - PARKS & RECREATION TOTAL	**$ 3,080,345**	**$ 3,665,370**	**$ 3,406,067**	**$ 3,814,878**
17 - DEVELOPMENT SERVICES				
160 - PLANNING	$ 504,608	$ 525,257	$ 520,350	$ 647,625
162 - INSPECTIONS	1,144,226	1,255,824	1,058,363	1,248,081
999 - NON-DIVISIONAL	-	-	-	-
17 - DEVELOPMENT SERVICES TOTAL	**$ 1,648,833**	**$ 1,781,081**	**$ 1,578,712**	**$ 1,895,706**
18 - INNOVATION & TECHNOLOGY				
170 - INNOVATION & TECHNOLOGY	$ 4,468,686	$ 6,067,538	$ 5,307,349	$ 5,820,024
999 - NON-DIVISIONAL	-	-	-	-
18 - INNOVATION & TECHNOLOGY TOTAL	**$ 4,468,686**	**$ 6,067,538**	**$ 5,307,349**	**$ 5,820,024**
98 - USE OF FUND BALANCE				
999 - NON-DIVISIONAL	$ (45,462)	$ -	$ -	$ -
98 - USE OF FUND BALANCE TOTAL	**$ (45,462)**	**$ -**	**$ -**	**$ -**
99 - NON-DEPARTMENTAL				
999 - NON-DIVISIONAL	$ 3,211,196	$ 3,883,034	$ 4,028,411	$ 9,717,941
99 - NON-DEPARTMENTAL TOTAL	**$ 3,211,196**	**$ 3,883,034**	**$ 4,028,411**	**$ 9,717,941**
TOTAL EXPENDITURES	**$ 48,498,265**	**$ 54,782,739**	**$ 52,352,403**	**$ 64,734,636**

DEPARTMENT: GENERAL GOVERNMENT
DIVISION: ALL

The General Government department consists of City Council and several divisions including City Manager, City Secretary, Human Resources & Organizational Development, Legal, Performance Management Office, Municipal Court, Communications and Economic Development. Unlike other departments, each division within the General Government department has a director and operates as a separate unit similar to a department.

Each division within the General Government has a separate department narrative including accomplishments, goals, performance indicators and activity measures.

BUDGET SUMMARY

DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: ALL
FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 3,532,845	$ 4,002,064	$ 3,938,199	$ 4,384,943
52 - SUPPLIES & MATERIALS	74,013	96,542	64,950	93,571
53 - PROF/CONTRACT SERVICES	516,253	656,156	505,390	1,326,938
55 - UTILITIES	804	-	270	-
56 - OTHER EXPENDITURES	329,091	562,278	423,689	2,022,758
59 - TRANSFERS TO FUNDS	232,855	-	-	-
TOTAL EXPENDITURES	**$ 4,685,861**	**$ 5,317,039**	**$ 4,932,499**	**$ 7,828,210**

EXPENDITURES BY DISIVION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
100 - CITY COUNCIL	$ 95,860	$ 121,109	$ 113,061	$ 126,128
101 - CITY MANAGEMENT	944,076	1,188,780	1,370,752	1,557,727
102 - CITY SECRETARY	424,817	445,273	443,927	447,845
103 - HUMAN RES. & ORG DEV	533,851	604,830	483,257	873,233
104 - LEGAL	610,643	681,562	683,423	668,433
105 - PERFORMANCE MANAGEMENT OFFICE	130,744	163,395	-	-
106 - MUNICIPAL COURT	623,827	719,744	653,335	681,246
108 - COMMUNICATIONS	814,857	883,940	841,247	1,284,654
109 - ECONOMIC DEVELOPMENT	274,330	508,406	343,498	2,288,944
999 - NON-DIVISIONAL	232,855	-	-	-
TOTAL EXPENDITURES	**$ 4,685,861**	**$ 5,317,039**	**$ 4,932,499**	**$ 7,928,210**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment in FY 2020, zero funding for the Wellness Program, $200k increase in contractual services for economic development, one-time funding of $1.5M for small business revolving loan program, one-time funding of $300k for continuous process improvement/Lean Six Sigma, one-time funding of $100k for citizen survey, funding for an economic development coordinator, Lean Six Sigma Coordinator and two new communications positions, funding in response to citizen feedback in the 2020 Missouri City Community Survey to help improve and increase citizen/stakeholder education and engagement, and an increase in the property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
CITY MANAGEMENT				
CITY MANAGER	1.00	1.00	1.00	0.00
ASSISTANT CITY MANAGER	2.00	2.00	2.00	0.00
CHIEF PERFORMANCE OFFICER	1.00	1.00	1.00	0.00
OFFICE MANAGER	1.00	1.00	1.00	0.00
EXECUTIVE ASSISTANT	1.00	1.00	1.00	0.00
CITY MANAGEMENT TOTAL	**6.00**	**6.00**	**6.00**	**0.00**
CITY SECRETARY				
CITY SECRETARY	1.00	1.00	1.00	0.00
DEPUTY CITY SECRETARY/RECORDS MANAGEMENT COORDINATOR	1.00	1.00	1.00	0.00
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	0.00
RECORDS MANAGEMENT ASSISTANT	1.00	1.00	1.00	0.00
CITY SECRETARY TOTAL	**4.00**	**4.00**	**4.00**	**0.00**
HUMAN RESOURCES/OD				
DIRECTOR HUMAN RESOURCES/ORGANIZATIONAL DEVELOPMENT (OD)	1.00	1.00	1.00	0.00
HUMAN RESOURCES/OD MANAGER	1.00	1.00	1.00	0.00
HUMAN RESOURCES//OD GENERALIST	1.00	1.00	3.00	2.00
HUMAN RESOURCES/OD TOTAL	**3.00**	**3.00**	**5.00**	**2.00**
LEGAL				
CITY ATTORNEY	1.00	1.00	1.00	0.00
FIRST ASSISTANT CITY ATTORNEY	1.00	1.00	1.00	0.00
ASSISTANT CITY ATTORNEY	2.00	2.00	2.00	0.00
LEGAL TOTAL	**4.00**	**4.00**	**4.00**	**0.00**
MUNICIPAL COURT				
DIRECTOR OF COURT SERVICES	1.00	1.00	1.00	0.00
DEPUTY COURT ADMINISTRATOR	1.00	1.00	1.00	0.00
COURT SERVICES SPECIALIST	1.00	1.00	1.00	0.00
DEPUTY COURT CLERK	2.00	2.00	2.00	0.00
WARRANT COORDINATOR	1.00	1.00	1.00	0.00
COURT BAILIFF	1.00	1.00	0.00	(1.00)
COURT COLLECTIONS SPECIALIST	0.00	0.00	1.00	1.00
MUNICIPAL COURT TOTAL	**7.00**	**7.00**	**7.00**	**0.00**
COMMUNICATIONS				
COMMUNICATIONS DIRECTOR	1.00	1.00	1.00	0.00
SENIOR PRODUCER	1.00	1.00	1.00	0.00
HOA LIAISON/COMMUNITY RELATIONS COORDINATOR	1.00	1.00	1.00	0.00
PRODUCER III	1.00	1.00	1.00	0.00
WEBSITE/SOCIAL MEDIA MANAGER	1.00	1.00	1.00	0.00
MEDIA RELATIONS SPECIALIST II	1.00	1.00	1.00	0.00
CUSTOMER RELATIONS SPECIALIST III	1.00	1.00	1.00	0.00
MEDIA RELATIONS SPECIALIST III	1.00	1.00	1.00	0.00
PRODUCER I	1.00	1.00	1.00	0.00
COMMUNICATIONS MANAGER	0.00	0.00	1.00	1.00
COMMUNICATIONS WRITER	0.00	0.00	1.00	1.00
COMMUNICATIONS TOTAL	**9.00**	**9.00**	**11.00**	**2.00**
ECONOMIC DEVELOPMENT				
EXECUTIVE DIRECTOR ECONOMIC DEVELOPMENT	1.00	1.00	1.00	0.00
ECONOMIC DEVELOPMENT COORDINATOR	1.00	1.00	2.00	1.00
ECONOMIC DEVELOPMENT TOTAL	**2.00**	**2.00**	**3.00**	**1.00**
TOTAL AUTHORIZED FULL-TIME POSITIONS	**35.00**	**35.00**	**40.00**	**5.00**

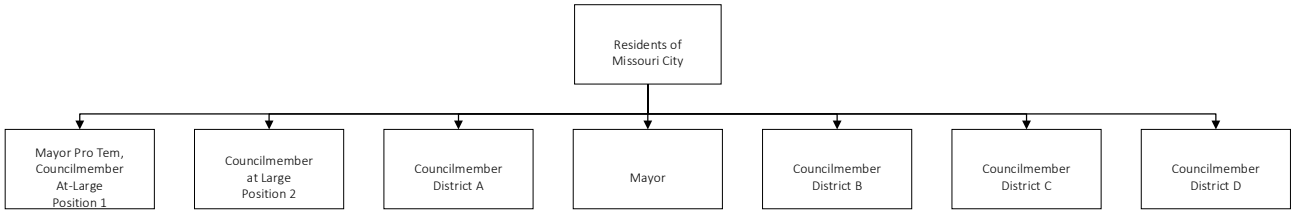
DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: ALL

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

EXPENDITURES BY DISIVION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 2,373,520	$ 2,725,182	$ 2,706,183	$ 2,975,753
51002 - ADDITIONAL COMPENSATION	11,372	12,519	12,375	11,040
51004 - OVERTIME	13,299	22,500	22,245	22,500
51102 - PART-TIME	41,140	60,489	13,617	62,204
51103 - MAYOR/COUNCIL PAY	50,750	51,000	51,000	51,000
51104 - JUDGES PAY	85,195	82,000	82,000	82,000
51302 - TAXES, SOCIAL SECURITY	189,346	214,925	207,828	234,118
51305 - RETIREMENT	250,318	283,259	290,333	308,902
51403 - ER-GROUP HEALTH INSURANCE	355,564	413,377	370,379	495,664
51408 - LONG TERM DISABILITY	5,797	6,976	5,211	8,184
51415 - FLEX/COBRA ADMIN FEES	2,309	7,643	7,643	7,643
51501 - CAR-CLOTHING ALLOWANCE	50,085	55,800	52,800	57,000
51502 - CELL PHONE ALLOWANCE	17,724	22,680	21,600	24,840
51504 - EDUCATIONAL REIMBURSEMENT	23,284	41,000	41,000	26,000
51603 - COMPENSATED LEAVE EXP	49,547	-	46,990	-
51710 - WORKERS COMPENSATION	2,528	2,714	2,673	3,095
51805 - UNEMPLOYMENT COMPENSATION	11,067	-	4,322	15,000
52001 - OFFICE SUPPLIES	11,707	18,550	11,825	18,550
52002 - HOSPITALITY SUPPLIES	25,248	28,350	14,700	33,430
52003 - WEARING APPAREL	1,904	2,800	1,202	2,800
52004 - MINOR TOOLS, FURN & EQUIPMENT	4,924	11,541	10,391	1,490
52005 - EDUC AND TRAINING SUPPLIES	16,013	13,995	12,520	15,995
52006 - POSTAGE	9,622	13,391	11,798	13,391
52010 - EMPLOYEE AWARDS	3,447	6,500	1,100	6,500
52017 - FUEL, OIL & LUBRICANTS	1,148	1,415	1,415	1,415
53004 - LEGAL SERVICES	43,823	97,386	97,386	64,360
53501 - PRINTING & PUBLICATIONS	8,128	14,730	5,230	27,100
53504 - CONTRACTUAL SERVICES	324,764	342,334	281,574	985,203
53505 - SERVICE & REPAIR AGREEMENTS	-	900	-	900
53511 - ELECTION EXPENSES	60,100	60,200	60,200	60,200
53518 - CREDIT CARD PROCESSING FEES	11,763	15,000	15,000	15,000
53522 - EMPLOYMENT EXAMS	19,744	30,000	15,000	30,000
53524 - JUDICIAL EFF EXP	642	21,016	1,000	23,575
53525 - LEGAL NOTICES EXP.	13,662	20,000	20,000	20,000
53527 - COMMUNITY COMMUNICATIONS EXP	33,627	54,590	10,000	100,600
55008 - TELECOMMUNICATIONS	804	-	270	-
56003 - TRAINING & TRAVEL	86,974	168,181	166,181	171,181
56005 - MILEAGE	29	-	-	-
56011 - RECRUITMENT EXPENSES	5,332	13,500	13,500	13,500
56051 - LEGISLATIVE AFFAIRS	2,945	7,600	7,600	7,600
56210 - GRANT EXP-ECONOMIC DEV	7,181	15,000	15,000	5,000
56303 - MEMBERSHIPS & SUBSCRIPTIONS	64,826	122,269	122,269	127,288
56308 - COUNTY ECONOMIC DEV EXP.	37,509	37,500	-	37,500
56409 - CITY ECONOMIC DEV EXP.	41,483	102,950	51,475	1,590,000
56439 - WELLNESS PROGRAM	31,637	33,363	16,682	-
56483 - EMP RELATIONS COMMITTEE EXP	37,309	50,000	25,000	50,000
56530 - PROPERTY/LIABILITY INSURANCE	12,096	11,015	5,508	19,789
56995 - OTHER/MISCELLANEOUS EXP.	1,770	900	475	900
59402 - TRANS TO 402-GEN GOV PROJECTS	232,855	-	-	-
TOTAL EXPENDITURES	**$ 4,685,861**	**$ 5,317,039**	**$ 4,932,499**	**$ 7,828,210**

DEPARTMENT: GENERAL GOVERNMENT
DIVISION: CITY COUNCIL

ORGANIZATION CHART



BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 68,075	$ 68,509	$ 68,509	$ 68,509
52 - SUPPLIES & MATERIALS	13,483	14,550	7,802	14,550
53 - PROF/CONTRACT SERVICES	-	400	-	400
56 - OTHER EXPENDITURES	14,302	37,650	36,750	42,669
TOTAL EXPENDITURES	**$ 95,860**	**$ 121,109**	**$ 113,061**	**$ 126,128**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to an increase in memberships and subscriptions.

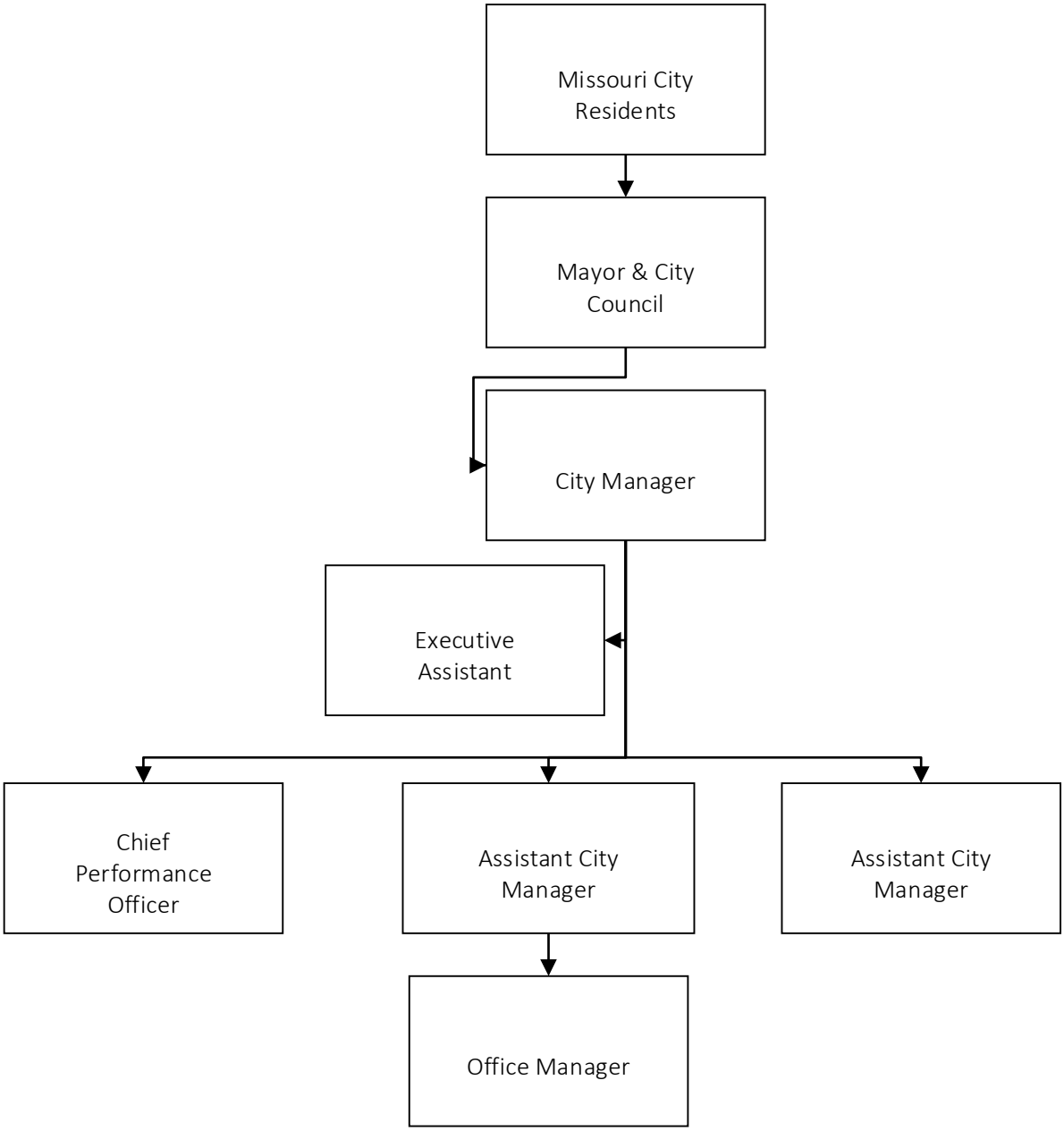
DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 100 - CITY COUNCIL

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51103 - MAYOR/COUNCIL PAY	$ 50,750	$ 51,000	$ 51,000	$ 51,000
51302 - TAXES, SOCIAL SECURITY	4,835	4,868	4,868	4,868
51501 - CAR-CLOTHING ALLOWANCE	12,450	12,600	12,600	12,600
51710 - WORKERS COMPENSATION	40	41	41	41
52001 - OFFICE SUPPLIES	1,608	1,600	500	1,600
52002 - HOSPITALITY SUPPLIES	11,266	11,900	7,000	11,900
52003 - WEARING APPAREL	610	1,050	302	1,050
53504 - CONTRACTUAL SERVICES	-	400	-	400
56003 - TRAINING & TRAVEL	11,745	30,000	30,000	30,000
56051 - LEGISLATIVE AFFAIRS	1,500	1,500	1,500	1,500
56303 - MEMBERSHIPS & SUBSCRIPTIONS	-	5,250	5,250	10,269
56995 - OTHER/MISCELLANEOUS EXP.	1,057	900	-	900
TOTAL EXPENDITURES	**$ 95,860**	**$ 121,109**	**$ 113,061**	**$ 126,128**

DEPARTMENT: GENERAL GOVERNMENT
DIVISION: CITY MANAGEMENT

ORGANIZATIONAL CHART



MISSION

To lead our organization in achieving our shared mission: to deliver outstanding customer service to all members of our diverse community.

VISION

To be known and recognized as a superior municipal organization.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 730,132	$ 839,471	$ 1,056,574	$ 1,009,819
52 - SUPPLIES & MATERIALS	7,188	10,900	4,375	14,375
53 - PROF/CONTRACT SERVIC	99,432	175,700	174,500	369,200
56 - OTHER EXPENDITURES	107,325	162,709	135,303	164,333
TOTAL EXPENDITURES	**$ 944,076**	**$ 1,188,780**	**$ 1,370,752**	**$ 1,557,727**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment in FY 2020, transfer of the Chief Performance Division to the City Manager Division, one-time allocation of $200k for Economic Development Consulting and Community Development Corporation Seed Capital and an increase in the property/liability insurance. FY 2020 estimates higher than FY 2020 budget due to compensated leave expense.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
CITY MANAGER	1.00	1.00	1.00	0.00
ASSISTANT CITY MANAGER	2.00	2.00	2.00	0.00
CHIEF PERFORMANCE OFFICER	0.00	0.00	1.00	1.00
OFFICE MANAGER	1.00	1.00	1.00	0.00
EXECUTIVE ASSISTANT	1.00	1.00	1.00	0.00
TOTAL AUTHORIZED FULL-TIME	**5.00**	**5.00**	**6.00**	**1.00**

SERVICES

The City Manager is the Chief Executive Officer of the City and is appointed by the Mayor and City Council. The City Manager, under the guidelines of the City Charter, Code of Ordinances, and State Law, administers City ordinances and the policies of the City Council.

The office makes recommendations to City Council, files the annual budget, and provides the direction, leadership, and coordination of all departments. The City Manager appoints all department heads, with the exception of the City Secretary, City Attorney and Municipal Court Judges, who are appointed by the City Council. The City Manager also directs the City's economic development activities, strategic planning, and performance planning.

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- Executed action steps from the Municipal Utilities Districts Study with improvements to communications and true-up procedures.
- Continued implementation of the Economic Development and Redevelopment Plan by working with Council to set priorities.
- Worked with the community and regional groups to continue developing and improving the fundraising capacity for the Parks Foundation in support of the Parks Master Plan and projects.
- Worked in concert with Emergency Management to implement new processes, procedures and communications in light of COVID -19 Pandemic.

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Continue working in concert with Emergency Management and others to identify funding, implementing new processes, procedures and communications in light of COVID – 19 Pandemic.	Council Priority
2. Continue working with Council on setting priorities identified in the emphasis implementation of the Economic Development and Redevelopment Plan.	Council Priority
3. Review and implementation of 2020 Salary and Benefits study.	Council Priority
4. Continue review and discussions to determine strategies related to the 2019 Municipal Utility District Study.	Council Priority
5. Develop a debt financial plan for a future infrastructure bond proposal.	Council Priority

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Council Regular Meetings	24	24	24	24
➢ Council Special Meetings/Hearings	35	35	35	35
➢ Council Committee Meetings	20	25	25	25
➢ Ordinances Passed	24	30	30	30
➢ Resolutions Passed	36	35	35	35

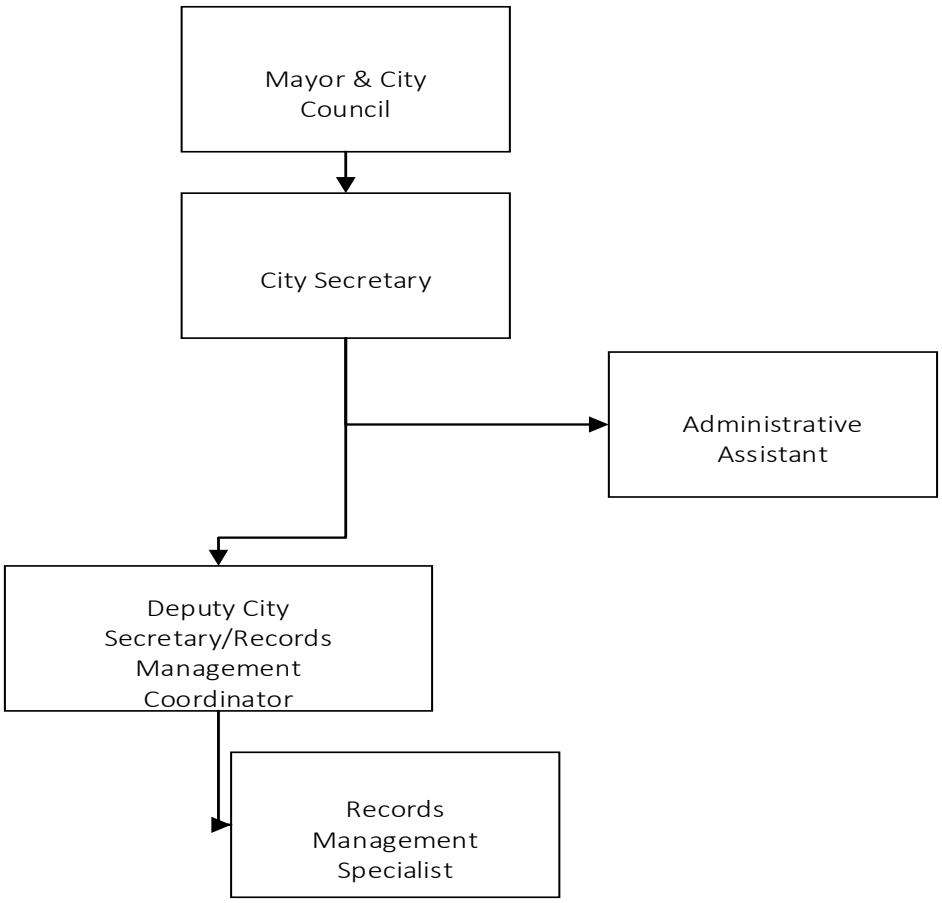
DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 101 - CITY MANAGEMENT

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 528,035	$ 637,699	$ 793,156	$ 725,671
51002 - ADDITIONAL COMPENSATION	1,300	1,152	1,152	1,200
51004 - OVERTIME	163	-	62	-
51102 - PART-TIME	-	-	-	34,152
51302 - TAXES, SOCIAL SECURITY	35,063	41,126	41,126	49,395
51305 - RETIREMENT	57,647	66,237	82,949	78,862
51403 - ER-GROUP HEALTH INSURANCE	59,280	68,034	68,034	89,635
51408 - LONG TERM DISABILITY	1,106	1,227	860	1,460
51501 - CAR-CLOTHING ALLOWANCE	15,426	19,200	19,200	23,400
51502 - CELL PHONE ALLOWANCE	3,630	4,320	4,320	5,400
51603 - COMPENSATED LEAVE EXP	28,061	-	45,211	-
51710 - WORKERS COMPENSATION	421	477	505	644
52001 - OFFICE SUPPLIES	509	1,500	1,000	2,000
52002 - HOSPITALITY SUPPLIES	1,390	5,300	3,000	6,800
52003 - WEARING APPAREL	-	200	200	200
52004 - MINOR TOOLS, FURN & EQUIPMENT	4,647	400	-	650
52005 - EDUC AND TRAINING SUPPLIES	124	150	-	1,375
52006 - POSTAGE	518	350	175	350
52010 - EMPLOYEE AWARDS	-	3,000	-	3,000
53004 - LEGAL SERVICES	2,190	36,526	36,526	3,500
53501 - PRINTING & PUBLICATIONS	212	1,000	-	1,000
53504 - CONTRACTUAL SERVICES	97,030	137,974	137,974	364,500
53505 - SERVICE & REPAIR AGREEMENTS	-	200	-	200
56003 - TRAINING & TRAVEL	27,867	46,200	46,200	48,200
56011 - RECRUITMENT EXPENSES	5,332	13,500	13,500	13,500
56051 - LEGISLATIVE AFFAIRS	1,445	6,100	6,100	6,100
56303 - MEMBERSHIPS & SUBSCRIPTIONS	28,948	41,147	41,147	41,147
56483 - EMP RELATIONS COMMITTEE EXP	37,309	50,000	25,000	50,000
56530 - PROPERTY/LIABILITY INSURANCE	6,328	5,762	2,881	5,386
56995 - OTHER/MISCELLANEOUS EXP.	95	-	475	-
TOTAL EXPENDITURES	**$ 944,076**	**$ 1,188,780**	**$ 1,370,752**	**$ 1,557,727**

DEPARTMENT: GENERAL GOVERNMENT
DIVISION: CITY SECRETARY OFFICE

ORGANIZATIONAL CHART



MISSION

The mission of the City Secretary department is to:

- Record all actions of the City Council
- Abide by the Texas Open Meetings Act for all meetings of City Council
- Guarantee the authenticity and provide for the safekeeping and retrieval of all official documents
- Administer city elections
- Abide by the Texas State Library and Archives Commission for local government retention schedules and terms of the city records management program
- Fulfill public information requests according to the Texas Public Information Act

VISION

The vision of the City Secretary's Office is to be acknowledged as an efficient, well informed, and responsive division of the municipal organization and its citizens.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 332,514	$ 339,935	$ 339,916	$ 341,573
52 - SUPPLIES & MATERIALS	2,438	4,320	3,350	4,320
53 - PROF/CONTRACT SERVICES	81,661	91,200	91,200	91,200
56 - OTHER EXPENDITURES	8,205	9,818	9,462	10,752
TOTAL EXPENDITURES	**$ 424,817**	**$ 445,273**	**$ 443,927**	**$ 447,845**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment in FY 2020, a reclassification of a records management assistant position to a records management specialist and an increase in the property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
CITY SECRETARY	1.00	1.00	1.00	0.00
DEPUTY CITY SECRETARY/RECORDS MANAGEMENT COORDINATOR	1.00	1.00	1.00	0.00
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	0.00
RECORDS MANAGEMENT ASSISTANT	1.00	1.00	1.00	0.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**4.00**	**4.00**	**4.00**	**0.00**

SERVICES

The City Secretary's Office is responsible for the preparation and dissemination of City Council meetings agendas and packets. The City Secretary attends all meetings of the City Council and keeps accurate minutes of the proceedings, engrossing and enrolling all laws, ordinances, and resolutions of the City Council. Regarding Council Services, the City Secretary handles all Council meeting preparations, Council correspondence, travel, expenditures, and calendars. The office serves as the liaison between the Mayor, Councilmembers and public. The City Secretary is the Records Custodian and is the administrative agent responsible for the care and maintenance of all City of Missouri City records. This office houses all legal transactions, City Council minutes, agendas, deeds, ordinances, resolutions, contracts, and vast array of other historical and regulatory information. The City Secretary is designated as the City Records Management Officer by both state law and City ordinance, and is responsible for developing and administering records retention and destruction policies, monitoring the records storage centers, overseeing the control of electronically stored records, and upgrading technology to provide for efficient and economic storage of permanent records. In addition to these duties, the City Secretary's Office responds annually to hundreds of requests for City records filed under the Texas Public Information Act. The City Secretary serves as the Chief Election Official for the City of Missouri City and is responsible for the administration of all City elections. All City elections are administered through the City Secretary, which includes the preparation and publication of all official notices and orders, preparations for election officials and polling places, and the receipt and filing of all candidate forms and reports. The City Secretary's Office coordinates the recruitment, application, and appointment process for City Council appointed boards, commissions, and committees. This office publishes a directory of appointed officials and volunteers serving on various panels and committees. The City Secretary's Office is responsible for the issuance of

certain permits and licenses for various operations within the City of Missouri City. The City Secretary's Office serves as a resource for citizens and a link between citizens and the City organization.

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- City Council ordinance directed trainings of 33 departmental records management regarding City records management program and document management.
- Coordinated Newly Elected Council Orientation session with City Staff and updated City Council Orientation Packet Handbook for distribution to newly elected officials.
- Continued department municipal operations during Coronavirus Disease 2019 (COVID-19) Pandemic Event to include the update of City Secretary Office Continuity of Operations (COOP) Plan.

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Provide prompt and straightforward responses to public information requests within 10 days of request.	Legal Requirement
2. Develop, implement, and coordinate Public Information Act and Records Retention bi-annual training sessions with City Staff.	Legal Requirement
3. Continue training employees of the City IT email policy.	Management Priority
4. Complete Records Management Program Manual of document management utilizing the Texas State Library municipal retention schedules.	Legal Requirement
5. Continue training City staff of records management process and retentions schedules.	Legal Requirement
6. Continue Records Management (Clean Up) Day and implement City-wide program for FY20 and FY21.	Legal Requirement
7. Enhance training plans and schedule for all employees in utilizing the Questys CMx for ease in searching, accessing, and retrieving archived City documents.	Legal Requirement
8. Implementation of an automated agenda management process module.	Management Priority

PERFORMANCE INDICATORS	FY 19 ACTUAL	FY 20 BUDGET	FY 20 ESTIMATE	FY 21 BUDGET
➢ Provide quarterly training in content management software regarding State required document control standards to all employees.	50%	25%	25%	25%
➢ Provide training to new employees in content management software regarding State required document control standards.	25%	25%	25%	25%
➢ Provide quarterly in-house training sessions relative to records retention to departmental records management liaisons.	80%	75%	50%	50%
➢ Provide yearly in-house training to employees on records retention.	25%	25%	25%	25%

PERFORMANCE INDICATORS	FY 19 ACTUAL	FY 20 BUDGET	FY 20 ESTIMATE	FY 21 BUDGET
➢ Provide yearly in-house training to employees on the Texas Public Information Act.	25%	15%	30%	30%

ACTIVITY MEASURES	FY 19 ACTUAL	FY 20 BUDGET	FY 20 ESTIMATE	FY 21 BUDGET
➢ **Council**				
❑ Agendas posted	72	100	100	100
❑ Electronic packets prepared	504	475	475	475
❑ Paper packets prepared	6	10	10	10
➢ **Public Information Requests**				
❑ Attorney General opinion requests	42	40	36	40
❑ City Secretary public information requests processed	322	650	500	500
❑ Police Department public information requests processed	1,583	1,750	1,826	1,826
❑ Fire Department public information requests processed	95	100	100	100
➢ **Licenses/Permits**				
❑ Alcohol Pre-qual Packets processed	15	15	15	15
❑ New Alcohol licenses issued	1	10	10	10
❑ Solicitor permits issued	7	10	10	10
➢ **Recognitions**				
❑ Awards and proclamations	83	100	100	100
➢ **Records Management**				
❑ Bins				
▪ 64 gallon shred	25	25	25	25
▪ 96 gallon shred	90	90	90	90
▪ Hard Disc	400	400	400	400
❑ Boxes				
▪ Non-permanent storage/maintenance	295	295	295	295
▪ Permanent storage maintenance	296	296	296	296
▪ Awaiting FY destruction	85	85	85	85
❑ Clean Out Day 2019				
▪ Boxes Destroyed/Shred	100	100	100	100
▪ Bins shred – 64 gallon	100	100	100	100
▪ Bins shred – 96 gallon	10	10	10	10
❑ *Clean Out Day 2020 is scheduled for late September 2020*				
❑ *Clean Out Day 2018 scheduled FY19 and cancelled for ERC event*				
❑ *Clean Out Day 2017 cancelled due to Hurricane Harvey event*				

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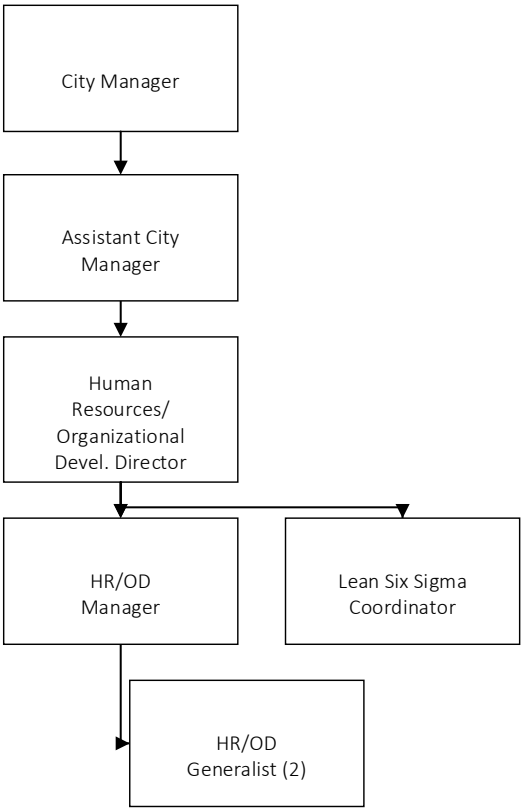
DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 102 - CITY SECRETARY

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 235,043	$ 239,621	$ 239,621	$ 244,112
51002 - ADDITIONAL COMPENSATION	3,163	3,120	3,120	3,576
51004 - OVERTIME	-	-	183	-
51302 - TAXES, SOCIAL SECURITY	17,358	18,160	18,160	18,677
51305 - RETIREMENT	24,230	24,682	24,682	25,177
51403 - ER-GROUP HEALTH INSURANCE	47,823	49,418	49,418	45,074
51408 - LONG TERM DISABILITY	626	677	475	696
51501 - CAR-CLOTHING ALLOWANCE	3,012	3,000	3,000	3,000
51502 - CELL PHONE ALLOWANCE	1,084	1,080	1,080	1,080
51710 - WORKERS COMPENSATION	174	178	178	181
52001 - OFFICE SUPPLIES	1,584	2,500	2,500	2,500
52003 - WEARING APPAREL	108	120	-	120
52005 - EDUC AND TRAINING SUPPLIES	113	200	100	200
52006 - POSTAGE	633	1,500	750	1,500
53504 - CONTRACTUAL SERVICES	7,899	11,000	11,000	11,000
53511 - ELECTION EXPENSES	60,100	60,200	60,200	60,200
53525 - LEGAL NOTICES EXP.	13,662	20,000	20,000	20,000
56003 - TRAINING & TRAVEL	6,922	8,410	8,410	8,410
56303 - MEMBERSHIPS & SUBSCRIPTIONS	500	695	695	695
56530 - PROPERTY/LIABILITY INSURANCE	783	713	357	1,647
TOTAL EXPENDITURES	**$ 424,817**	**$ 445,273**	**$ 443,927**	**$ 447,845**

DEPARTMENT: GENERAL GOVERNMENT
DIVISION: HUMAN RESOURCES & ORGANIZATIONAL DEVELOPMENT

ORGANIZATIONAL CHART



MISSION

To deliver the most effective, efficient and responsive human resources services to internal and external customers that are policy & procedure compliant and to facilitate the recruitment, retention, and the development of a sustainable quality workforce, aligning with the City's strategy.

VISION

- We are a strong, client focused, quality, service oriented Team in the City of Missouri City.
- We continuously pursue quality in the development, implementation, and evaluation of human resources practices, to the extent that we are recognized as leaders in the state of Texas.
- The Department of Human Resources & Organizational Development designs and implements processes and procedures according to established procedures;
- We partner with individuals at every level to effectively manage all human resources functions in the City;
- We serve as a resource to employees as they use our expertise to help them make informed decisions regarding work and life matters;
- We champion the development of human talent in the City, to maximize individual contribution to service delivery.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 325,964	$ 424,391	$ 377,937	$ 533,172
52 - SUPPLIES & MATERIALS	23,177	19,000	14,200	21,000
53 - PROF/CONTRACT SERVIC	143,259	118,400	65,100	204,900
56 - OTHER EXPENDITURES	41,451	43,039	26,020	14,161
TOTAL EXPENDITURES	**$ 533,851**	**$ 604,830**	**$ 483,257**	**$ 773,233**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment, zero funding for the Wellness Program, a one-time allocation of $100k for Lean Six Sigma and an increase in the property/liability insurance. The budget includes a full-time Lean Six Sigma position and an additional full-time position funded from combining two part-time positions and an intern position.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
DIRECTOR HUMAN RESOURCES/ORGANIZATIONAL DEVELOPMENT (OD)	1.00	1.00	1.00	0.00
HUMAN RESOURCES/OD MANAGER	1.00	1.00	1.00	0.00
HUMAN RESOURCES/OD GENERALIST	1.00	1.00	2.00	1.00
LEAN SIX SIGMA COORDINATOR	0.00	0.00	1.00	1.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**3.00**	**3.00**	**5.00**	**2.00**

SERVICES

ADMINISTRATION: The Department of Human Resources & Organizational Development (HR/OD) is responsible for the delivery of all human resources for active and retired Missouri City employees, including but not limited to recruiting, selection, classification, compensation, employee development, employee relations, benefits administration, performance management, recognition programs, wellness initiatives, and retirement services through the Texas Municipal Retirement System (TMRS).

HR/OD aligns its service delivery with the mission, vision, values and goals of the City. The Department continuously strives to provide effective, efficient, and responsive services to internal and external customers and facilitates standardized practices and procedures to ensure that the City's recruitment, selection, and classification processes are in accord with existing policies and best practices.

RECRUITMENT, SELECTION & CLASSIFICATION: The City of Missouri City is committed to the recruitment, selection, classification, development, and promotion of the best qualified individuals. We believe that people are our most important asset and we value diversity in the workplace. We further believe that "good people" make "great organizations." Therefore, the HR/OD Department posts all vacant positions on the "EMPLOYMENT" section of the City's Website. The HR/OD department accepts online applications only, and only for positions for which we are actively recruiting. Departments then carefully review a list of applicants who meet the minimum qualifications posted.

EMPLOYEE TOTAL REWARDS: The City's total compensation package is arguably one of the most comprehensive packages available in any comparable organization. The Total Compensation package includes a market competitive salary, medical, dental, vision, life, accidental death, long term disability, defined benefit contribution, optional Health Savings Accounts, paid holidays, paid sick leave, vacation, educational reimbursement, and Employee Assistance Program, among other benefits.

EMPLOYEE RECOGNITION, TRAINING & DEVELOPMENT: The HR/OD Department fosters individual and group development that champions the City's Mission, Vision, and Values. Furthermore, the Department develops, procures, and delivers programs that encourage innovation, increased productivity, quality service, and individual or team accomplishments. As such, HR/OD supports, develops, and delivers programs such as Public Service Recognition Week events or initiatives, Service Awards, Holiday Party Celebrations, Thanksgiving Luncheon, Annual Benefits Fair, and several related other programs throughout the year.

The HR/OD Department also strives to procure and deliver professional development opportunities through various sources, including the International Personnel Management Association, Achieve Global, Development Dimensions International, Franklin Covey, or other recognized organizational development sources. Employees have various opportunities during the year to participate in professional development programs such as basic supervision, performance management, strategic planning, project management, time management, delegation, supervision, etc.

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- Developed Benefits Summary Guide to educate employees and assist with decision making.
- Created COVID - 19 Personnel Procedures along with supporting documents to include COVID Decision Tree.

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Monitor, negotiate, and secure benefits renewal according to projected and approved budget amount for the Fiscal Year.	Council Priority
2. Review, revise, update, and implement a Citywide Wellness initiative.	Management Priority
3. Plan, deliver and continuously improve active and retired employees ability to enroll, change or renew benefits using the Employee Self Service portal for the 2020 benefits year	Management Priority
4. Partner with the Employee Recognition Group, and the Employee Advisory group to plan and deliver the 3rd Employee Conference	Management Priority
5. Partner with members of the Missouri City community, and the Fort Bend County business community to deliver the City's 3rd Annual Job Fair	Management Priority
6. Monitor employee and retiree health insurance utilization rates to determine the best value, for the employees, and the City each year.	Management Priority

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ The rate at which the Department can prepare and post job descriptions and announcements within 2 days of initial request.	100%	100%	100%	100%
➢ The rate at which the Department can schedule applicant testing within 5 days of initial identified need.	100%	100%	100%	100%
➢ The rate at which the Department can notify applicants the City has filled a vacancy within 2 days of closing a search.	100%	100%	100%	100%
➢ The rate at which the Department can prepare employee personnel actions (change to personal information, benefits, or deductions) during a pay period with 100% accuracy.	100%	100%	90%	100%
➢ The rate at which the Department can report or file workers' comp claims within 5 days of injury.	100%	100%	98%	100%

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ The number of exit interview and separation checklists completed	20	58	50	50
➢ Number of employees who receive/complete the online performance evaluation	300	320	325	325
➢ Number of employees who participate in the City's Employee development programs	175	200	200	200
➢ The number of applications for employment processed	7,000	8,500	8,500	8,000
➢ The number of personnel actions & benefits changes processed	1,500	1,724	1,400	1,400
➢ Workers' compensation claims processed	20	10	13	15
➢ The number of employees who complete Health Assessment	250	50	120	150
➢ The number of job descriptions developed, revised or updated	30	50	45	50
➢ Number of employee programs sponsored	6	6	6	6

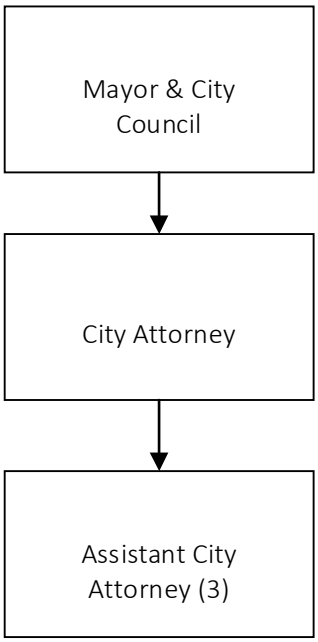
DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 103 - HUMAN RESOURCES & OD

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 170,191	$ 238,628	$ 233,558	$ 342,785
51002 - ADDITIONAL COMPENSATION	312	94	94	96
51004 - OVERTIME	202	500	-	500
51102 - PART-TIME	23,682	47,952	1,080	-
51302 - TAXES, SOCIAL SECURITY	16,076	21,491	21,491	26,928
51305 - RETIREMENT	19,506	24,384	24,384	34,805
51403 - ER-GROUP HEALTH INSURANCE	34,464	36,707	36,707	72,814
51408 - LONG TERM DISABILITY	441	622	509	1,029
51415 - FLEX/COBRA ADMIN FEES	2,309	7,643	7,643	7,643
51501 - CAR-CLOTHING ALLOWANCE	2,012	3,000	3,000	3,000
51502 - CELL PHONE ALLOWANCE	1,794	2,160	2,160	2,160
51504 - EDUCATIONAL REIMBURSEMENT	23,284	41,000	41,000	26,000
51603 - COMPENSATED LEAVE EXP	20,463	-	1,779	-
51710 - WORKERS COMPENSATION	161	211	211	412
51805 - UNEMPLOYMENT COMPENSATION	11,067	-	4,322	15,000
52001 - OFFICE SUPPLIES	2,791	2,500	1,000	2,500
52002 - HOSPITALITY SUPPLIES	2,096	1,000	1,000	1,000
52003 - WEARING APPAREL	-	200	-	200
52004 - MINOR TOOLS, FURN & EQUIPMENT	-	500	-	500
52005 - EDUC AND TRAINING SUPPLIES	14,822	11,000	11,000	13,000
52006 - POSTAGE	21	300	100	300
52010 - EMPLOYEE AWARDS	3,447	3,500	1,100	3,500
53501 - PRINTING & PUBLICATIONS	4,642	8,500	100	8,500
53504 - CONTRACTUAL SERVICES	118,873	79,900	50,000	166,400
53522 - EMPLOYMENT EXAMS	19,744	30,000	15,000	30,000
56003 - TRAINING & TRAVEL	1,200	2,000	2,000	5,000
56303 - MEMBERSHIPS & SUBSCRIPTIONS	7,318	7,000	7,000	7,000
56439 - WELLNESS PROGRAM	31,637	33,363	16,682	-
56530 - PROPERTY/LIABILITY INSURANCE	742	676	338	2,161
56995 - OTHER/MISCELLANEOUS EXP.	554	-	-	-
TOTAL EXPENDITURES	**$ 533,851**	**$ 604,830**	**$ 483,257**	**$ 773,233**

DEPARTMENT: GENERAL GOVERNMENT
DIVISION: LEGAL

ORGANIZATIONAL CHART



MISSION

The mission of the legal division is the mission of the City of Missouri City—to deliver outstanding customer service to the city.

VISION

To be known and recognized as a superior legal division.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 552,698	$ 561,908	$ 566,507	$ 557,167
52 - SUPPLIES & MATERIALS	2,255	14,351	12,821	4,300
53 - PROF/CONTRACT SERVICES	37,969	71,260	70,460	71,260
56 - OTHER EXPENDITURES	17,722	34,043	33,635	35,706
TOTAL EXPENDITURES	**$ 610,643**	**$ 681,562**	**$ 683,423**	**$ 668,433**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment, a one-time prior year carry forward associated with a FY 2020 purchase order and an increase in the property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
CITY ATTORNEY	1.00	1.00	1.00	0.00
FIRST ASSISTANT CITY ATTORNEY	1.00	1.00	1.00	0.00
ASSISTANT CITY ATTORNEY	2.00	2.00	2.00	0.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**4.00**	**4.00**	**4.00**	**0.00**

SERVICES

The Legal Division provides a wide range of legal services to the City, including advising City Council, City boards and commissions, including, the Planning and Zoning Commission, the Parks Board, the Community Development Advisory Committee, the City Development Authority, City Tax Increment Reinvestment Zones, Public Improvement Districts and the City Recreation and Leisure Local Government Corporation, and City management; representing the City in certain judicial proceedings; preparing ordinances, resolutions, contracts, deeds and other legal documents; and providing prosecutorial services in the Missouri City Municipal Court. The Legal Division also supervises litigation matters not covered by the City's insurance risk pool and provides coordination and assistance on matters handled by outside counsel

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- Facilitated the implementation of House Bill 3167 (Subdivision Ordinance "shot clock")
- Drafted City's first Construction Manager at Risk (CMAR) contract related to the expansion of the Mustang Bayou utility system
- Negotiated a major raw water contract and complex fleet management contract
- Supported multiple departments and officials on the City's COVID-19 response by providing legal opinions as well as policy and procedure development.
- Assisted with the acquisition of property for Knight's Road construction and extension.

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Provide legal services to the 2020 Charter Review Commission and provide legal research and opinions regarding the review and possible amendment of the City Charter.	Strategic Plan Element
2. Supervise the development of the City Legislative Agenda for the 87th Session of the Texas Legislature and contribute to the process for tracking, circulating, and providing input to same.	Strategic Plan Element
3. Complete the development of an electronic compliance program for certain state requirements.	Strategic Plan Element
4. Develop compliance checklists for major utility contracts.	Strategic Plan Element
5. Provide staff with quarterly policy highlights on pressing issues	Strategic Plan Element
6. Review franchise obligations	Legal Requirements

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE*	FY 2021 BUDGET
➢ Draft routine internal documents within 15 days of receipt.	77%	85%	80%	85%
➢ Prepare and present to City Council, a litigation report at least once a quarter.	100%	100%	100%	100%
➢ Percentage of harassment investigations closed within 30 days	75%	100%	100%	100%
➢ Receive a positive customer service satisfaction rating (positive defined by a minimum rating of 3 of 5.)	3	3	3	4
➢ Provide at least five internal training sessions on legal issues	100%	100%	100%	100%

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Ordinances, Orders, Resolutions, Agreements, Deeds, and Easements	165	175	218	180
➢ Council meetings, subcommittees, and board meetings attended	112	100	104	100
➢ Municipal Court Bench Trials Tried	48	60	30**	40
➢ Jury Trials Tried	44	40	32**	30

*These estimates are derived by multiplying the actual measurement number as of the end of the second quarter of Fiscal Year 2020 by two (2).

**These measures were impacted by the Coronavirus Disease 2019 state of disaster, which required the City to close its courts for a certain period of time.

DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 104 - LEGAL

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 427,274	$ 432,357	$ 437,234	$ 428,076
51002 - ADDITIONAL COMPENSATION	721	816	816	1,008
51302 - TAXES, SOCIAL SECURITY	31,262	31,508	31,508	31,578
51305 - RETIREMENT	43,426	43,941	43,941	43,641
51403 - ER-GROUP HEALTH INSURANCE	42,023	44,457	44,457	44,040
51408 - LONG TERM DISABILITY	1,109	1,096	818	1,095
51501 - CAR-CLOTHING ALLOWANCE	3,012	3,000	3,000	3,000
51502 - CELL PHONE ALLOWANCE	3,253	4,320	4,320	4,320
51710 - WORKERS COMPENSATION	616	413	413	409
52001 - OFFICE SUPPLIES	275	1,450	725	1,450
52002 - HOSPITALITY SUPPLIES	-	150	-	150
52003 - WEARING APPAREL	-	30	-	30
52004 - MINOR TOOLS, FURN & EQUIPMENT	-	10,051	10,051	-
52005 - EDUC AND TRAINING SUPPLIES	954	1,420	1,420	1,420
52006 - POSTAGE	1,025	1,250	625	1,250
53004 - LEGAL SERVICES	41,633	60,860	60,860	60,860
53501 - PRINTING & PUBLICATIONS	54	100	-	100
53504 - CONTRACTUAL SERVICES	(3,718)	9,600	9,600	9,600
53505 - SERVICE & REPAIR AGREEMENTS	-	700	-	700
56003 - TRAINING & TRAVEL	6,626	19,850	19,850	19,850
56303 - MEMBERSHIPS & SUBSCRIPTIONS	10,200	13,377	13,377	13,377
56530 - PROPERTY/LIABILITY INSURANCE	896	816	408	2,479
TOTAL EXPENDITURES	**$ 610,643**	**$ 681,562**	**$ 683,423**	**$ 668,433**

DEPARTMENT: GENERAL GOVERNMENT
DIVISION: OFFICE OF PERFORMANCE & STRATEGIC INITIATIVES

ORGANIZATION CHART

This division has been transferred to the City Management Division.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 90,887	$ 127,460	$ -	$ -
52 - SUPPLIES & MATERIALS	2,235	3,475	-	-
53 - PROF/CONTRACT SERVIC	37,268	30,460	-	-
56 - OTHER EXPENDITURES	354	2,000	-	-
TOTAL EXPENDITURES	**$ 130,744**	**$ 163,395**	**$ -**	**$ -**

Explanation of Increase/ (Decrease): The budget for this division has been transferred to the City Management Division.

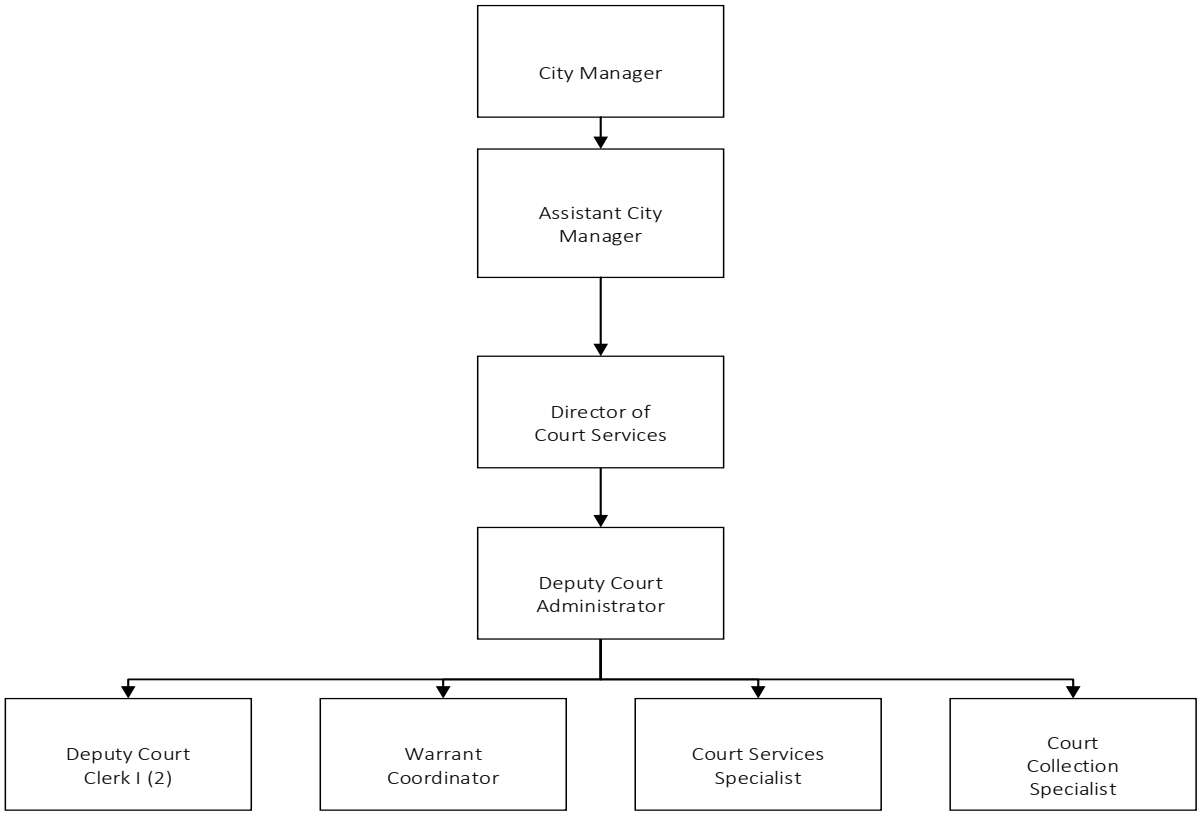
DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 105 - OFFICE OF PERFORMANCE & STRATEGIC INITIATIVES

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 65,599	$ 92,152	$ -	$ -
51002 - ADDITIONAL COMPENSATION	70	144	-	-
51302 - TAXES, SOCIAL SECURITY	4,889	7,097	-	-
51305 - RETIREMENT	6,951	9,638	-	-
51403 - ER-GROUP HEALTH INSURANCE	9,308	14,017	-	-
51408 - LONG TERM DISABILITY	181	263	-	-
51501 - CAR-CLOTHING ALLOWANCE	2,125	3,000	-	-
51502 - CELL PHONE ALLOWANCE	789	1,080	-	-
51603 - COMPENSATED LEAVE EXP	925	-	-	-
51710 - WORKERS COMPENSATION	50	69	-	-
52001 - OFFICE SUPPLIES	103	500	-	-
52002 - HOSPITALITY SUPPLIES	2,132	1,500	-	-
52004 - MINOR TOOLS, FURN & EQUIPMENT	-	250	-	-
52005 - EDUC AND TRAINING SUPPLIES	-	1,225	-	-
53504 - CONTRACTUAL SERVICES	37,268	30,460	-	-
56003 - TRAINING & TRAVEL	354	2,000	-	-
TOTAL EXPENDITURES	**$ 130,744**	**$ 163,395**	**$ -**	**$ -**

DEPARTMENT: GENERAL GOVERNMENT
DIVISION: MUNICIPAL COURT

ORGANIZATIONAL CHART



MISSION

To ensure citizens have the opportunity to resolve court cases in a timely manner while receiving fair, impartial, and equal treatment in the pursuit of justice.

VISION

We will be a court system, characterized by excellence, which strives to attain justice for the individual and society through the rule of law.

We will continue to improve in all the following aspects for the municipal court's 5-year vision plan:

- Provide equal access to a fair and efficient system of justice for all without excess cost, inconvenience, or delay and, with sensitivity to an increasingly diverse society.
  Offer alternative methods of dispute resolution while preserving the constitutional right to a trial by an impartial judge or jury. Research and implement innovated techniques for compliance of court orders.
- Provide quality service that is transparent and ensures all customers are treated with courtesy, dignity and respect.

- Maintain the independence of the Judiciary while strengthening relations with the public, the bar, and the other branches of government.
- Acknowledge and enhance the potential of every person in our organization to contribute to the administration of justice through participation, training, and technology.
- Share a sense of common continuity and purpose as a statewide Judiciary.
- Earn the respect and confidence of an informed public.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 582,446	$ 654,792	$ 609,259	$ 612,286
52 - SUPPLIES & MATERIALS	11,258	13,731	13,531	13,731
53 - PROF/CONTRACT SERVICES	19,372	43,516	23,500	46,075
56 - OTHER EXPENDITURES	10,752	7,705	7,045	9,154
TOTAL EXPENDITURES	**$ 623,827**	**$ 719,744**	**$ 653,335**	**$ 681,246**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment, reclassification of positions resulting in a reduction in costs for benefits and an increase in property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
DIRECTOR OF COURT SERVICES	1.00	1.00	1.00	0.00
DEPUTY COURT ADMINISTRATOR	1.00	1.00	1.00	0.00
COURT SERVICES SPECIALIST	1.00	1.00	1.00	0.00
DEPUTY COURT CLERK	2.00	2.00	2.00	0.00
WARRANT COORDINATOR	1.00	1.00	1.00	0.00
COURT BAILIFF	1.00	1.00	0.00	(1.00)
COURT COLLECTIONS SPECIALIST	0.00	0.00	1.00	1.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**7.00**	**7.00**	**7.00**	**0.00**

SERVICES

The Municipal Court is the judicial branch of the city government. The Municipal Court assists defendants in understanding court proceedings and informs defendants of their rights in court. The court includes one presiding judge, two associate judges, and one prosecutor.

The Municipal Court is the legal forum for a person accused of violating the Texas Motor Vehicle Laws, Class C Misdemeanors under the Texas Penal Code and City Ordinances. The court maintains legal documents regarding violations committed in the City of Missouri City jurisdiction, schedules court dates, collects fines levied by the Municipal Court Judge, issues warrants ordered by the Judge, and handles the proper disposition of each case filed in the court.

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- Completed upgrade of the Court's management software Incode upgrade for streamlining court processes.
- Created a collection specialist position to focus on default case collections to increase collections from delinquent defendants.
- Partnering with Police Department to further community outreach efforts to help educate public.
- In accordance with the Texas Supreme Court, implemented virtual court during COVID closure.

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Streamline processes	Industry Benchmark
2. Engage in Community Outreach	Management Priority
3. Staff development for Succession Planning	Management Priority
4. Evaluate technology for customer accessibility and efficiency	Management Priority

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Collection Specialist: Percentage of contacted pre & post warrant cases with payments made.	16%	25%	20%	20%
➢ Code Cases-Initial court date is 3 weeks from system entry.	100%	100%	100%	100%
➢ Process warrants within 30 days of default hearing non-appearance.	100%	100%	100%	100%
➢ Time to Disposition (resolution) in first 90 days – Percentage.	32%	30%	30%	30%
➢ Bench trials scheduled within 4 months from request.	100%	100%	100%	100%

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Number of violations filed	11,961	9,000	6,636	9,000
➢ Number of cases set for trial	812	1,100	1,792	1,100
➢ Number of warrants issued	5,561	3,500	2,069	3,500
➢ Number of cases paid (no trial)	3,535	2,900	2,284	2,900
➢ Compliance Dismissals	323	350	255	250
➢ Deferred Dismissals (probation/DSC)	2,710	2,200	736	1,700

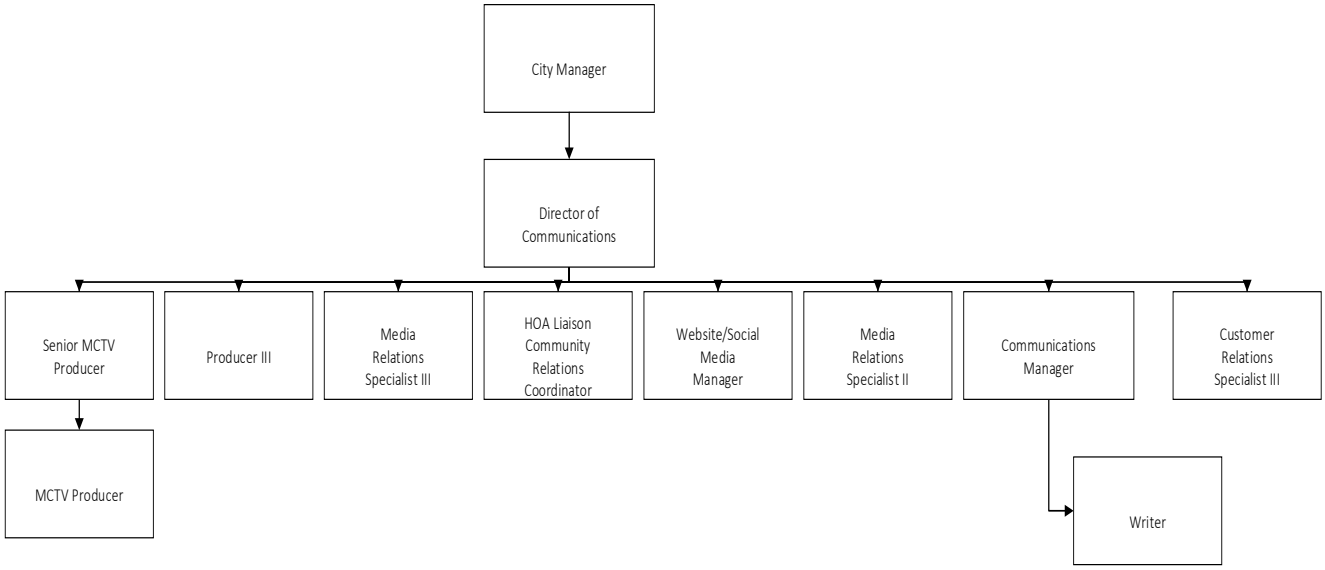
DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 106 - MUNICIPAL COURT

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 337,643	$ 384,110	$ 357,623	$ 355,748
51002 - ADDITIONAL COMPENSATION	3,909	5,081	5,081	2,568
51004 - OVERTIME	22	2,000	2,000	2,000
51102 - PART-TIME	11,408	12,537	12,537	28,052
51104 - JUDGES PAY	85,195	82,000	82,000	82,000
51302 - TAXES, SOCIAL SECURITY	32,491	38,105	38,105	36,984
51305 - RETIREMENT	34,577	42,342	42,342	36,240
51403 - ER-GROUP HEALTH INSURANCE	71,530	82,562	64,057	62,901
51408 - LONG TERM DISABILITY	876	1,168	627	1,216
51501 - CAR-CLOTHING ALLOWANCE	3,012	3,000	3,000	3,000
51502 - CELL PHONE ALLOWANCE	1,084	1,080	1,080	1,080
51603 - COMPENSATED LEAVE EXP	99	-	-	-
51710 - WORKERS COMPENSATION	601	807	807	497
52001 - OFFICE SUPPLIES	2,568	2,500	2,500	2,500
52002 - HOSPITALITY SUPPLIES	760	700	700	700
52003 - WEARING APPAREL	228	200	-	200
52004 - MINOR TOOLS, FURN & EQUIPMENT	277	340	340	340
52006 - POSTAGE	7,425	9,991	9,991	9,991
53501 - PRINTING & PUBLICATIONS	1,967	2,500	2,500	2,500
53504 - CONTRACTUAL SERVICES	5,000	5,000	5,000	5,000
53518 - CREDIT CARD PROCESSING FEES	11,763	15,000	15,000	15,000
53524 - JUDICIAL EFF EXP	642	21,016	1,000	23,575
56003 - TRAINING & TRAVEL	8,660	5,930	5,930	5,930
56303 - MEMBERSHIPS & SUBSCRIPTIONS	577	455	455	455
56530 - PROPERTY/LIABILITY INSURANCE	1,450	1,320	660	2,769
56995 - OTHER/MISCELLANEOUS EXP.	65	-	-	-
TOTAL EXPENDITURES	**$ 623,827**	**$ 719,744**	**$ 653,335**	**$ 681,246**

DEPARTMENT: GENERAL GOVERNMENT
DIVISION: COMMUNICATIONS

ORGANIZATIONAL CHART



MISSION

The mission of the Communications Team is to educate and engage residents and stakeholders about City services and programs, to manage the City's brand through innovative marketing and promotion campaigns and to assure the consistent, timely and transparent delivery of information through the citizens' communications tools, media outlets, community portals and other partnerships.

VISION

The Communications Team will continue to strive to be among the best in the nation at performing three core proficiencies: packaging and releasing information, broadcasting information, and providing access to information.

These capabilities will help revolutionize data networks and collaborations between the City and constituencies on key issues such as the budget, public safety, capital improvement projects, economic development, planning and zoning, parks' programs, public input meetings and other matters. They will also help City Council and City officials to encourage and engage stakeholders in identifying solutions to address challenges facing local governments.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 685,591	$ 726,396	$ 733,675	$ 901,256
52 - SUPPLIES & MATERIALS	11,911	13,715	8,772	18,795
53 - PROF/CONTRACT SERVIC	97,293	125,220	80,630	343,903
55 - UTILITIES	804	-	270	-
56 - OTHER EXPENDITURES	19,258	18,609	17,900	20,700
TOTAL EXPENDITURES	**$ 814,857**	**$ 883,940**	**$ 841,247**	**$ 1,284,654**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment, funding for two new positions, a one-time allocation of $100k for citizen survey, funding in response to citizen feedback in the 2020 Missouri City Community Survey to help improve and increase citizen/stakeholder education and engagement and an increase in the property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
COMMUNICATIONS DIRECTOR	1.00	1.00	1.00	0.00
SENIOR PRODUCER	1.00	1.00	1.00	0.00
HOA LIAISON/COMMUNITY RELATIONS COORDINATOR	1.00	1.00	1.00	0.00
PRODUCER III	1.00	1.00	1.00	0.00
WEBSITE/SOCIAL MEDIA MANAGER	1.00	1.00	1.00	0.00
MEDIA RELATIONS SPECIALIST II	1.00	1.00	1.00	0.00
CUSTOMER RELATIONS SPECIALIST III	1.00	1.00	1.00	0.00
MEDIA RELATIONS SPECIALIST III	1.00	1.00	1.00	0.00
PRODUCER I	1.00	1.00	1.00	0.00
COMMUNICATIONS MANAGER	0.00	0.00	1.00	1.00
COMMUNICATIONS WRITER	0.00	0.00	1.00	1.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**9.00**	**9.00**	**11.00**	**2.00**

SERVICES

MCTV-16: Produces and airs quality municipal programming 24 hours a day, seven days per week on the City's PEG (Public, Education, Government) station; Ch. 16 on Comcast and Ch. 99 on AT&T U-verse.

Public Information: Develops and manages consistent, timely and accurate dissemination of information to the news media and other constituencies, as well as fostering news coverage. Develops and distributes news releases based upon City Council action, benchmarks on major City projects and special events. Manages emergency public information upon activation of the Emergency Operation Center.

Websites: Establishes and manages the City's Web presence as a distinct media platform by creating original content and implementing technical innovation. Maintains knowledge and awareness of best practices and prevailing developments in Web technologies, standards and requirements, and applies these to promote continuous improvement.

Citizen Communications: Responsible for liaising with Homeowners Associations to continue building alliances with these organizations and to educate and inform them about City policies and services.

Social Networking and Marketing: Increases the growth of the City's social media communities and brand awareness, improves engagement, and executes day-to-day integration efforts between digital, on-air and social media properties.

City Hall LED Sign: Manages MCTX messages/graphics on the City's main LED sign located at the entrance of the City Hall Complex. Also fields requests for inclusion of messages from Houston Community College, the Missouri City Juneteenth Celebration Foundation, Missouri City Green, Fort Bend County, the Fort Bend Independent School District and other City partners and local organizations.

Special Projects: Responsible for the overall branding program for the City and use of the official trademarked City logo. Counsel departments on their communication needs and communicating information to citizens. Manages the City's awards programs.

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- Provided exceptional communication coverage and education/outreach during the COVID-19 pandemic by serving as PIO during the entire time of EOC activation.
- Leveraged the City's social media outreach to increase civic engagement utilizing, Facebook, Twitter, Instagram and YouTube.
- Designed and produced customized, innovative design materials for major projects with significant organizational impact, including Community Night Out, Black History Month Celebration, Leadership Luncheon, PPE and Food Distribution Event and COVID-19 education/outreach.
- Increased participation in the Municipal Volunteer Program (MVP) by 100 new volunteers in 2019. Also, in calendar year 2019, MVPs contributed 2,614 volunteer hours.
- Planning and coordinating the sixth class of Missouri City Citizens' University (MCCU).

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Continue technological upgrades in City Council Chambers and upgrade of design/content on www.missouricitytx.gov, www.missouricityready.com, www.showmecity.com.	Council Priority
2. Develop, design and market the bi-weekly MCTXPress Digital Newsletter, bi-monthly Council Connection and bi-weekly "In the News" video series and other special projects like City outlets campaign.	Council Priority
3. Continue the Emergency Management outreach and education projects, including COVID-19 updates and launch of mobile app through City website.	Council Priority
4. Continue to manage the HOA Liaison Program and to manage the Municipal Volunteer Program, including hosting annual forums.	Strategic Plan Element
5. Coordinate the planning, marketing, promotion and coverage of MCCU, the Community Connection and the Leadership Luncheon Series, including Annual State of the City and Annual Mother's Day Event and MCCU graduation.	Strategic Plan Element
6. Continue to produce official City publications; produce four "Show Me" Missouri City citizen newsletters; produce one annual report (In Focus) and produce 3 HPO In Action Employee newsletters.	Council Priority
7. Continue Missouri City Television programming, building on popular videos and producing spotlights on operations, including Kids' Corners and Missouri City Minutes.	Strategic Plan Element
8. Continue the maintenance of all Missouri City official social media outlets.	Strategic Plan Element
9. Continue management and oversight of City Hall Front Desk operations and outreach.	Strategic Plan Element
10. Coordinate the planning, marketing, promotion and coverage of the Fort Bend Leadership Cohort tours/visits with Fort Bend Independent School District.	Strategic Plan Element
11. Coordinate the planning, marketing, promotion and coverage of the Annual Black History Month.	Strategic Plan Element

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ % of Effective "publication" of news releases in 2 print media (publication of material in Chronicle, FB Lifestyles magazine)	98	98	100	100
➢ % of New Website Visitors (subscribers, social media, videos)	75	70	71	80

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Views/shares of videos on YouTube and City website	65,000	66,000	65,000	65,000
➢ Written/Scripted Media (newspaper articles, media releases, On the Agenda, CM Updates, social media, bulletin boards, talking points, PSAs, HOA Packets, HOA Reports, LED Sign, MCTV programs and crawl, Website and Design verbiage and State of the City materials)	500	625	600	700 (increase due to COVID-19)
➢ Branded Marketing/Promotion Materials (website designs, fliers, logos, invitations, certificates, newsletters, plaques, Leadership NOW and CNO materials, In Focus, videos, brochures, social media design, signage, PowerPoints, lanyards, postcards, graphics)	200	300	300	400 (increase due to COVID-19)
➢ E-Subscriber List (Only for City website and Missouri City Ready	16,000	15,000	15,000	15,000
➢ Total calls at City Hall Front Desk	25,000	20,000	23,000	30,000
➢ Total payment transactions at City Hall Front Desk	3,000	2,000	2,000	N/A*
➢ Monthly Website Page Views	29,000	50,000	69,000	75,000 (increase due to COVID-19)
➢ Community Outreach Initiatives (HOA Meetings & Events, MVP Forum, Leadership Luncheons, MCCU, Walk/Drive Tours, Symposiums, Workshops)	50	50	55	50

*Front desk no longer handle payments.

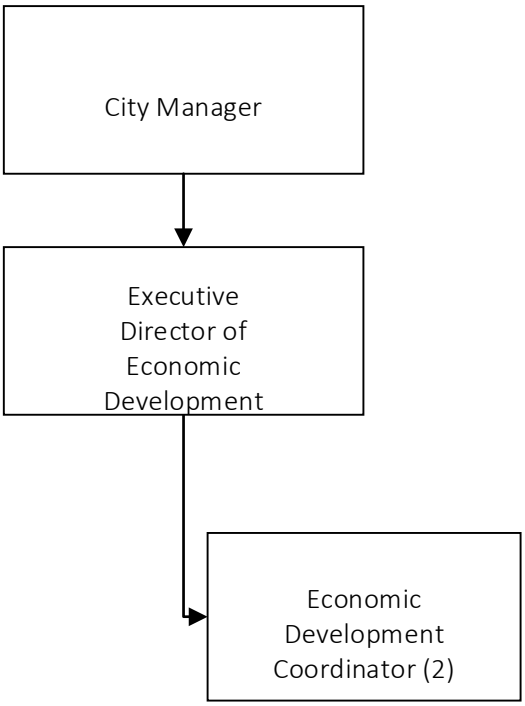
DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 108 - COMMUNICATIONS

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 483,510	$ 508,966	$ 516,246	$ 624,586
51002 - ADDITIONAL COMPENSATION	1,649	1,824	1,824	2,256
51004 - OVERTIME	12,912	20,000	20,000	20,000
51102 - PART-TIME	6,050	-	-	-
51302 - TAXES, SOCIAL SECURITY	37,399	38,087	38,087	47,144
51305 - RETIREMENT	50,623	52,134	52,134	63,957
51403 - ER-GROUP HEALTH INSURANCE	83,936	93,012	93,012	128,088
51408 - LONG TERM DISABILITY	1,128	1,437	1,437	1,782
51501 - CAR-CLOTHING ALLOWANCE	3,012	3,000	3,000	3,000
51502 - CELL PHONE ALLOWANCE	5,004	7,560	7,560	9,720
51710 - WORKERS COMPENSATION	369	376	376	723
52001 - OFFICE SUPPLIES	2,201	3,500	3,500	3,500
52002 - HOSPITALITY SUPPLIES	7,605	7,800	3,000	12,880
52003 - WEARING APPAREL	958	1,000	700	1,000
52006 - POSTAGE	-	-	157	-
52017 - FUEL, OIL & LUBRICANTS	1,148	1,415	1,415	1,415
53501 - PRINTING & PUBLICATIONS	1,253	2,630	2,630	15,000
53504 - CONTRACTUAL SERVICES	62,412	68,000	68,000	228,303
53527 - COMMUNITY COMMUNICATIONS EXP	33,627	54,590	10,000	100,600
55008 - TELECOMMUNICATIONS	804	-	270	-
56003 - TRAINING & TRAVEL	12,355	14,845	14,845	14,845
56005 - MILEAGE	29	-	-	-
56303 - MEMBERSHIPS & SUBSCRIPTIONS	5,316	2,345	2,345	2,345
56530 - PROPERTY/LIABILITY INSURANCE	1,558	1,419	710	3,510
TOTAL EXPENDITURES	**$ 814,857**	**$ 883,940**	**$ 841,247**	**$ 1,284,654**

DEPARTMENT: GENERAL GOVERNMENT
DIVISION: ECONOMIC DEVELOPMENT

ORGANIZATIONAL CHART



MISSION

Facilitate, through the use of appropriate resources, the creation of a sustainable business environment that promotes a consistent, quality economy that enhances the standard of living for our residents and to provide the necessary financial resources for Missouri City through an expanded and diversified tax base.

VISION

To be an effective, efficient and proactive resource for the City Manager support of the achievement of identified Council goals and priorities.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 164,539	$ 259,201	$ 185,822	$ 361,161
52 - SUPPLIES & MATERIALS	68	2,500	100	2,500
53 - PROF/CONTRACT SERVIC	-	-	-	200,000
56 - OTHER EXPENDITURES	109,724	246,705	157,576	1,725,283
TOTAL EXPENDITURES	**$ 274,330**	**$ 508,406**	**$ 343,498**	**$ 2,288,944**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment, funding for a full-time economic development coordinator position, $200,000 increase in contractual services, one-time allocation of $1.5M for a small business revolving loan program and an increase in the property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
EXECUTIVE DIRECTOR ECONOMIC DEVELOPMENT	1.00	1.00	1.00	0.00
ECONOMIC DEVELOPMENT COORDINATOR	1.00	1.00	2.00	1.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**2.00**	**2.00**	**3.00**	**1.00**

SERVICES

The Economic Development department is responsible for a wide range of programs and services in order to create a regional business center of excellence, to sustain a strong local economy, support the establishment of regional employment centers, and create a beautiful community. These goals are achieved under the Primary Industry Recruitment, Business Retention, Retail, Compliance and Monitoring, and Strategic Projects programs.

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- Continued implementation of the Economic Development Plan and updating the redevelopment incentive policy, which included a market assessment of the redevelopment area and opportunities for medical services to locate on FM 2234.
- Completed Comcast Regional Service Center project and Grand Park Center Incentive Agreement.
- Initiated marketing effort and co-op advertising in support of redevelopment and development that includes the Glenn Lakes Professional Building, Quail Corner and Phases 2, 3 and 4 of Park 8/90.
- Completed LOI with NewQuest for development of Fort Bend Town Center II, a Cinemark 272,000 SF Power Center and facilitating planning and development of ~3,000,000 SF of commercial space in and around US90A and Beltway 8.

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Support economic recovery of city from COVID 19	Council Priority
2. Support developers efforts to proceed with Sienna Town Center	Strategic Plan Element
3. Support property owners and developers efforts to attract new business consistent with plan to FM2234, Cartwright Road and FM1092	Strategic Plan Element
4. Continue to support development in industrial / business park zoned properties (i.e. Lakeview BP, Beltway crossing, park 8/90	Strategic Plan Element
5. Support development of property along FB Toll Way – Including attraction of 1,000,000 user	Strategic Plan Element
6. Create recommendations for legislative programs that would support economic development	Strategic Plan Element

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Percent of requests for proposals responded to within 14 days	100%	100%	100%	100%
➢ Percent of projects with a minimum of 10.5% return on tax abatement incentives	N/A	100%	100%	100%

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Number of site selector tours and business recruitment mission	N/A	10	7	7

NOTES:

Departmental Goals, Performance Indicators, and Activity Measures to be modified based upon Council prioritization and funding of Economic Development Plan recommendations.

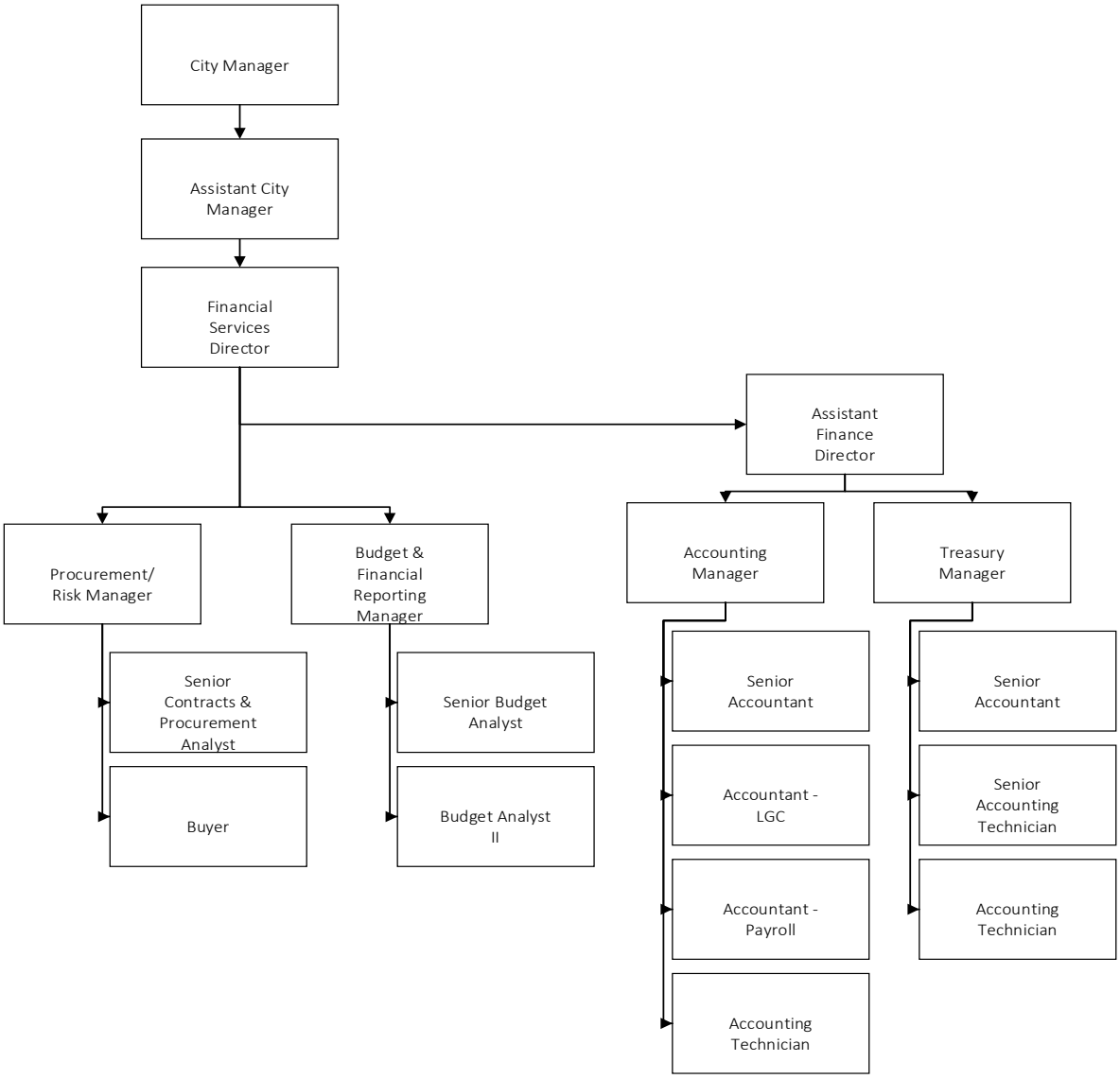
DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 109 - ECONOMIC DEVELOPMENT

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 126,225	$ 191,649	$ 128,746	$ 254,775
51002 - ADDITIONAL COMPENSATION	247	288	288	336
51302 - TAXES, SOCIAL SECURITY	9,973	14,483	14,483	18,544
51305 - RETIREMENT	13,358	19,902	19,902	26,220
51403 - ER-GROUP HEALTH INSURANCE	7,202	25,170	14,694	53,112
51408 - LONG TERM DISABILITY	331	486	486	906
51501 - CAR-CLOTHING ALLOWANCE	6,024	6,000	6,000	6,000
51502 - CELL PHONE ALLOWANCE	1,084	1,080	1,080	1,080
51710 - WORKERS COMPENSATION	96	143	143	188
52001 - OFFICE SUPPLIES	68	2,500	100	2,500
53504 - CONTRACTUAL SERVICES	-	-	-	200,000
56003 - TRAINING & TRAVEL	11,245	38,946	38,946	38,946
56210 - GRANT EXP-ECONOMIC DEV	7,181	15,000	15,000	5,000
56303 - MEMBERSHIPS & SUBSCRIPTIONS	11,966	52,000	52,000	52,000
56308 - COUNTY ECONOMIC DEV EXP.	37,509	37,500	-	37,500
56409 - CITY ECONOMIC DEV EXP.	41,483	102,950	51,475	1,590,000
56530 - PROPERTY/LIABILITY INSURANCE	339	309	155	1,837
TOTAL EXPENDITURES	**$ 274,330**	**$ 508,406**	**$ 343,498**	**$ 2,288,944**

DEPARTMENT: FINANCIAL SERVICES
DIVISION: ALL

ORGANIZATIONAL CHART



MISSION

Recognized as a Financial Services Department that excels in forward thinking while maximizing efficiency and maintaining the highest level of integrity. We serve as a financial resource to the citizens, employees and other stakeholders by implementing sound and innovative practices in accordance with federal, state and local guidelines.

VISION

The Financial Services Department is a highly trained, collaborative, proactive team of professionals that is results-oriented, ensuing the highest ratings, as reflected in bond ratings, awards received, and responses from our Customers.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 1,265,144	$ 1,568,221	$ 1,454,329	$ 1,553,389
52 - SUPPLIES & MATERIALS	26,700	35,965	19,835	42,015
53 - PROF/CONTRACT SERVIC	726,783	617,224	602,194	706,619
56 - OTHER EXPENDITURES	37,499	45,883	42,929	52,915
TOTAL EXPENDITURES	**$ 2,056,126**	**$ 2,267,293**	**$ 2,119,287**	**$ 2,354,938**

EXPENDITURES BY DISIVION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
110 - FINANCIAL SERV ADMINISTRATION	$ 355,775	$ 204,537	$ 192,871	$ 309,528
112 - PURCHASING & RISK MNGT	289,255	305,480	295,002	287,530
113 - BUDGET/FINANCIAL REPORTING	259,949	317,308	223,261	326,041
114 - ACCOUNTING & TREASURY	1,151,148	1,439,969	1,408,152	1,431,839
TOTAL EXPENDITURES	**$ 2,056,126**	**$ 2,267,293**	**$ 2,119,287**	**$ 2,354,938**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment, vacancies in which benefits are budgeted at a higher rate, a one-time allocation of $100k for process improvement and an increase in the property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
ACCOUNTANT	1.00	1.00	1.00	0.00
ACCOUNTING MANAGER	1.00	1.00	1.00	0.00
ACCOUNTING TECHNICIAN	2.00	2.00	2.00	0.00
ASSISTANT DIRECTOR	1.00	1.00	1.00	0.00
BUDGET & FINANCIAL REPORTING MANAGER	1.00	1.00	1.00	0.00
BUDGET ANALYST II	1.00	1.00	1.00	0.00
BUYER	1.00	1.00	1.00	0.00
DIRECTOR OF FINANCE	1.00	1.00	1.00	0.00
PAYROLL SPECIALIST	1.00	1.00	1.00	0.00
PROCUREMENT MANAGER	1.00	1.00	1.00	0.00
SENIOR ACCOUNTANT	2.00	2.00	2.00	0.00
SENIOR ACCOUNTING TECHNICIAN	1.00	1.00	1.00	0.00
SENIOR BUDGET ANALYST	1.00	1.00	1.00	0.00
SENIOR CONTRACTS/PROCUREMENT ANALYST	1.00	1.00	1.00	0.00
TREASURY MANAGER	1.00	1.00	1.00	0.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**17.00**	**17.00**	**17.00**	**0.00**

SERVICES

Financial Service is responsible for providing Controller, Treasury, Budget, Procurement and Risk Management services to city departments, management and other stakeholders. The department ensures that programs are effectively administered, financial reporting needs are met, and internal controls for payments and receipts are established to minimize business risks. In addition, the department is accountable for establishing, monitoring and updating the City's fiscal and procurement policies to ensure they are responsive in the current environment, as well as in compliance with applicable Federal, State and local regulations.

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- Received the Distinguished Budget Presentation Award, GFOA Award for Excellence in Financial Reporting and completed Audit with clean opinion.
- Enhanced the annual operating budget process and financial reporting by providing a Mid-Year Budget Review Report and posting Sales Tax Reports, Budget to Actual Reports and the Mid-Year Budget Review Report to the City's Website.
- Implemented a Long-range Forecasting Model.
- Designed a process for notifying potential vendors of bidding opportunities and for notifying department heads of registered vendors.
- Refunded Series 2010A bonds resulting in present value savings of $547,583.

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Implementation of Phase II of Contract Management Module	Management Priority
2. Publish procedural manuals in one cohesive comprehensive document	Management Priority
3. Receive the Distinguished Budget Presentation Award	Management Priority
4. Continue developing the City's Long Range Financial Forecasting Model	Management Priority
5. Continue enhancing internal training by hosting monthly or quarterly "Let's Talk Budgeting" sessions with departments	Management Priority
6. Enhance Small Business Policy and reporting	Management Priority
7. Complete annual audit with clean opinion	Management Priority
8. Streamline solid waste billing including implementation of online payments and a new workflow for setting up new customer accounts	Management Priority

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Yield on Investment – Benchmark 3 month Treasury	2.3%	2.0%	2.0%	0.75%
➢ % of invoices processed within 20 days of receipt	98%	95%	93%	95%
➢ % of accounts receivable that are greater than or equal to 90 days old to total A/R	32%	35%	29%	30%
➢ % of requisitions converted to purchase orders within 10 days	67%	75%	75%	80%
➢ Receive the GFOA award for Distinguished Budget Presentation	Yes	Yes	Yes	Yes
➢ Receive a clean opinion on the Comprehensive Annual Financial Report (CAFR)	Yes	Yes	Yes	Yes
➢ Receive the GFOA Award for Excellence in Financial Reporting	Yes	Yes	Yes	Yes

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Average number of invoices processed quarterly	3,644	3,800	3,600	3,600
➢ Average number of invoices processed quarterly that are not paid with P card	1,311	1,500	1,430	1,500
➢ Average number of requisitions converted to POs per quarter	N/A	115	130	125

DEPARTMENT: 12- FINANCIAL SERVICES
DIVISION: 110 - FINANCIAL ADMINISTRATION

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 254,530	$ 170,467	$ 172,021	$ 168,919
52 - SUPPLIES & MATERIALS	292	2,370	250	2,370
53 - PROF/CONTRACT SERVIC	94,720	20,500	10,500	128,800
56 - OTHER EXPENDITURES	6,232	11,200	10,100	9,439
TOTAL EXPENDITURES	**$ 355,775**	**$ 204,537**	**$ 192,871**	**$ 309,528**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 192,064	$ 130,281	$ 131,785	$ 128,991
51002 - ADDITIONAL COMPENSATION	238	-	50	48
51302 - TAXES, SOCIAL SECURITY	14,492	10,038	10,038	9,943
51305 - RETIREMENT	19,901	13,436	13,436	13,312
51403 - ER-GROUP HEALTH INSURANCE	20,500	12,233	12,233	12,147
51408 - LONG TERM DISABILITY	478	302	302	302
51501 - CAR-CLOTHING ALLOWANCE	2,262	3,000	3,000	3,000
51502 - CELL PHONE ALLOWANCE	2,081	1,080	1,080	1,080
51603 - COMPENSATED LEAVE EXP	2,370	-	-	-
51710 - WORKERS COMPENSATION	143	97	97	96
52001 - OFFICE SUPPLIES	243	270	100	270
52002 - HOSPITALITY SUPPLIES	-	250	100	250
52003 - WEARING APPAREL	-	300	-	300
52004 - MINOR TOOLS, FURN & EQUIPMENT	-	1,500	-	1,500
52006 - POSTAGE	50	50	50	50
53501 - PRINTING & PUBLICATIONS	54	500	500	500
53504 - CONTRACTUAL SERVICES	94,666	20,000	10,000	128,300
56003 - TRAINING & TRAVEL	3,258	7,100	7,100	7,100
56303 - MEMBERSHIPS & SUBSCRIPTIONS	558	1,900	1,900	1,900
56530 - PROPERTY/LIABILITY INSURANCE	2,416	2,200	1,100	439
TOTAL EXPENDITURES	**$ 355,775**	**$ 204,537**	**$ 192,871**	**$ 309,528**

DEPARTMENT: 12- FINANCIAL SERVICES
DIVISION: 112 - PURCHASING & RISK MANAGEMENT

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 257,005	$ 268,717	$ 270,087	$ 258,453
52 - SUPPLIES & MATERIALS	7,161	9,100	6,309	15,150
53 - PROF/CONTRACT SERVIC	11,808	16,800	8,000	1,800
56 - OTHER EXPENDITURES	13,280	10,863	10,607	12,127
TOTAL EXPENDITURES	**$ 289,255**	**$ 305,480**	**$ 295,002**	**$ 287,530**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 184,307	$ 197,641	$ 199,011	$ 194,772
51002 - ADDITIONAL COMPENSATION	399	530	530	240
51302 - TAXES, SOCIAL SECURITY	13,997	14,835	14,835	14,763
51305 - RETIREMENT	18,937	19,930	19,930	19,610
51403 - ER-GROUP HEALTH INSURANCE	33,950	34,001	34,001	27,293
51408 - LONG TERM DISABILITY	530	558	558	555
51502 - CELL PHONE ALLOWANCE	1,084	1,080	1,080	1,080
51603 - COMPENSATED LEAVE EXP	3,665	-	-	-
51710 - WORKERS COMPENSATION	136	142	142	140
52001 - OFFICE SUPPLIES	554	1,300	1,000	1,300
52002 - HOSPITALITY SUPPLIES	76	5,000	3,300	5,000
52003 - WEARING APPAREL	-	450	159	450
52004 - MINOR TOOLS, FURN & EQUIPMENT	633	1,200	1,200	2,400
52005 - EDUC AND TRAINING SUPPLIES	5,339	1,000	500	1,000
52006 - POSTAGE	10	150	150	5,000
52014 - COMPUTER,TECH & SOFTWARE EQUIP	550	-	-	-
53501 - PRINTING & PUBLICATIONS	606	1,800	500	1,800
53504 - CONTRACTUAL SERVICES	11,202	15,000	7,500	-
56003 - TRAINING & TRAVEL	10,787	8,650	8,650	9,000
56303 - MEMBERSHIPS & SUBSCRIPTIONS	1,929	1,700	1,700	2,000
56530 - PROPERTY/LIABILITY INSURANCE	563	513	257	1,127
TOTAL EXPENDITURES	**$ 289,255**	**$ 305,480**	**$ 295,002**	**$ 287,530**

DEPARTMENT: 12- FINANCIAL SERVICES
DIVISION: 113 - BUDGET & FINANCIAL REPORTING

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 251,024	$ 304,508	$ 214,350	$ 312,317
52 - SUPPLIES & MATERIALS	1,217	1,845	1,081	1,845
53 - PROF/CONTRACT SERVIC	841	3,000	-	2,375
56 - OTHER EXPENDITURES	6,867	7,955	7,830	9,504
TOTAL EXPENDITURES	**$ 259,949**	**$ 317,308**	**$ 223,261**	**$ 326,041**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 184,299	$ 220,759	$ 146,072	$ 219,253
51002 - ADDITIONAL COMPENSATION	104	96	96	96
51302 - TAXES, SOCIAL SECURITY	13,532	16,058	16,058	15,943
51305 - RETIREMENT	18,549	22,194	22,194	22,043
51403 - ER-GROUP HEALTH INSURANCE	32,816	43,537	26,781	53,112
51408 - LONG TERM DISABILITY	507	625	625	625
51502 - CELL PHONE ALLOWANCE	1,084	1,080	1,080	1,080
51603 - COMPENSATED LEAVE EXP	-	-	1,286	-
51710 - WORKERS COMPENSATION	134	159	159	165
52001 - OFFICE SUPPLIES	593	800	420	800
52002 - HOSPITALITY SUPPLIES	-	250	-	250
52003 - WEARING APPAREL	-	250	86	250
52004 - MINOR TOOLS, FURN & EQUIPMENT	-	-	-	-
52005 - EDUC AND TRAINING SUPPLIES	624	545	575	545
53501 - PRINTING & PUBLICATIONS	841	3,000	-	2,375
56003 - TRAINING & TRAVEL	5,751	6,400	6,400	7,000
56303 - MEMBERSHIPS & SUBSCRIPTIONS	1,116	1,305	1,305	1,330
56530 - PROPERTY/LIABILITY INSURANCE	-	250	125	1,174
TOTAL EXPENDITURES	**$ 259,949**	**$ 317,308**	**$ 223,261**	**$ 326,041**

DEPARTMENT: 12- FINANCIAL SERVICES
DIVISION: 114 - ACCOUNTING & TREASURY

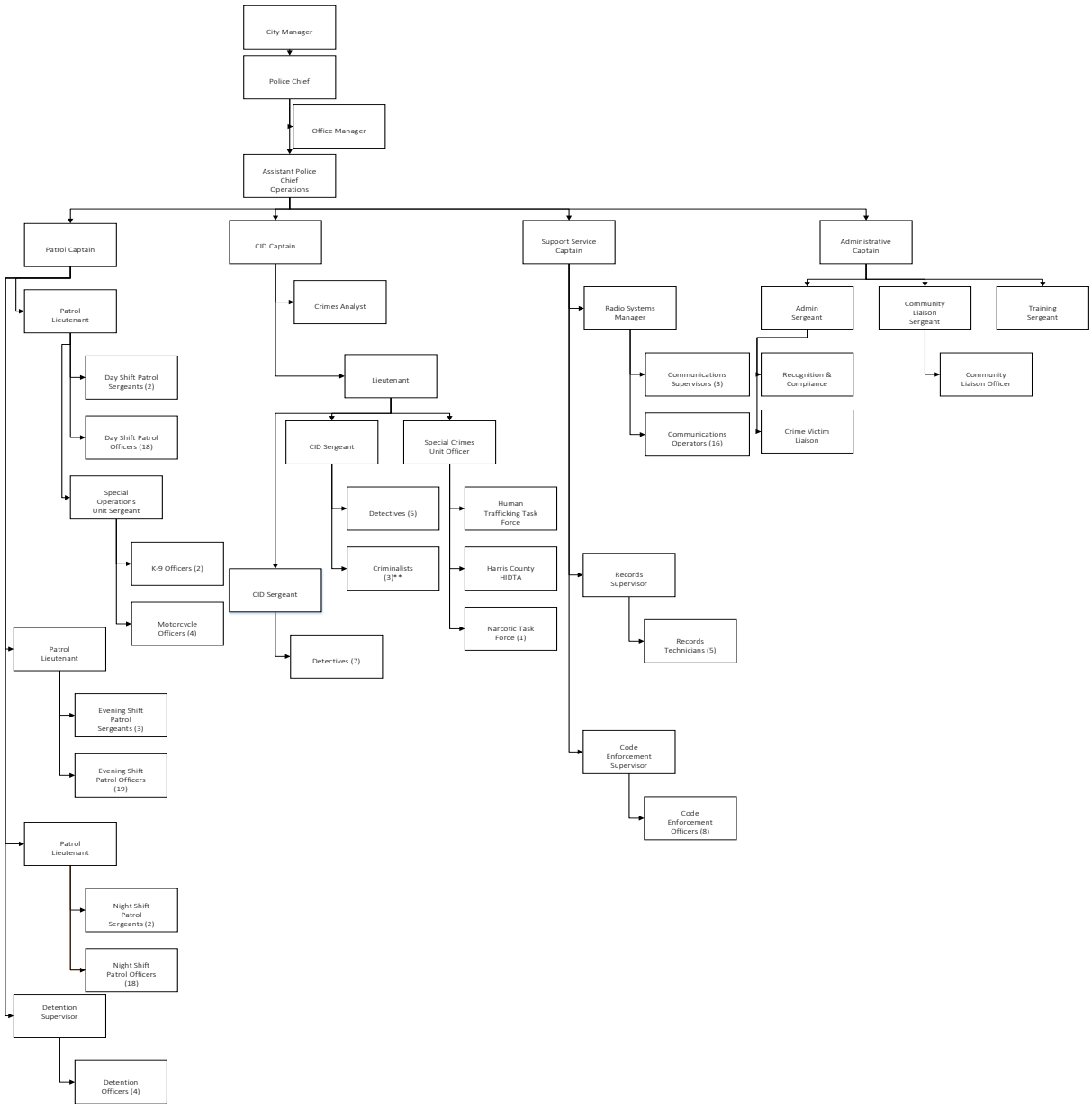
FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 502,585	$ 824,530	$ 797,871	$ 813,700
52 - SUPPLIES & MATERIALS	18,029	22,650	12,196	22,650
53 - PROF/CONTRACT SERVIC	619,414	576,924	583,694	573,644
56 - OTHER EXPENDITURES	11,120	15,865	14,393	21,845
TOTAL EXPENDITURES	**$ 1,151,148**	**$ 1,439,969**	**$ 1,408,152**	**$ 1,431,839**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 362,890	$ 596,759	$ 573,100	$ 588,664
51002 - ADDITIONAL COMPENSATION	2,668	2,880	2,880	3,312
51004 - OVERTIME	265	3,000	-	3,000
51302 - TAXES, SOCIAL SECURITY	26,978	44,121	44,121	43,722
51305 - RETIREMENT	36,821	60,287	60,287	59,522
51403 - ER-GROUP HEALTH INSURANCE	69,428	112,124	112,124	110,133
51408 - LONG TERM DISABILITY	884	1,684	1,684	1,677
51502 - CELL PHONE ALLOWANCE	1,092	3,240	3,240	3,240
51603 - COMPENSATED LEAVE EXP	1,294	-	-	-
51710 - WORKERS COMPENSATION	265	435	435	430
52001 - OFFICE SUPPLIES	2,682	3,000	1,000	3,000
52002 - HOSPITALITY SUPPLIES	217	500	21	500
52003 - WEARING APPAREL	-	400	174	400
52004 - MINOR TOOLS, FURN & EQUIPMENT	220	1,000	-	1,000
52005 - EDUC AND TRAINING SUPPLIES	77	1,000	-	1,000
52006 - POSTAGE	14,834	16,750	11,000	16,750
53021 - CAD APPRAISAL SERVICES	317,534	329,244	329,244	329,244
53045 - AUDIT SERVICES	118,480	88,484	88,484	87,500
53501 - PRINTING & PUBLICATIONS	1,367	1,000	1,000	1,000
53504 - CONTRACTUAL SERVICES	113,243	99,796	99,796	97,500
53518 - CREDIT CARD PROCESSING FEES	44,836	35,000	41,770	35,000
53519 - BANK FEES	23,954	23,400	23,400	23,400
56003 - TRAINING & TRAVEL	4,461	11,720	11,720	15,000
56303 - MEMBERSHIPS & SUBSCRIPTIONS	2401.92	1200	1200	1200
56530 - PROPERTY/LIABILITY INSURANCE	2,576	2,945	1,473	5,645
TOTAL EXPENDITURES	**$ 1,151,148**	**$ 1,439,969**	**$ 1,408,152**	**$ 1,431,839**

DEPARTMENT: POLICE DEPARTMENT
DIVISION: ALL

ORGANIZATIONAL CHART



MISSION

The Missouri City Police Department is a value driven organization committed to excellence; we understand cooperation and collaboration with the community will make Missouri City a Great Place to Live; Safe, Beautiful and Active.

VISION

The vision of the Missouri City Police Department is to make Missouri City the safest city in the Nation.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 12,518,303	$ 13,298,923	$ 13,285,667	$ 13,187,511
52 - SUPPLIES & MATERIALS	554,473	678,022	537,694	660,074
53 - PROF/CONTRACT SERVIC	171,394	156,462	123,194	158,697
54 - REPAIR & MAINTENANCE	116	100	277	10,200
55 - UTILITIES	9,778	-	-	-
56 - OTHER EXPENDITURES	193,501	224,894	183,171	341,680
58 - CAPITAL OUTLAY	-	60,000	60,000	-
TOTAL EXPENDITURES	**$ 13,447,564**	**$ 14,418,401**	**$ 14,190,003**	**$ 14,358,162**

EXPENDITURES BY DISIVION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
120 - POLICE ADMINISTRATION	$ 1,032,421	$ 1,287,114	$ 1,251,776	$ 1,224,488
122 - CODE ENFORCEMENT	517,626	584,801	524,764	619,199
124 - POLICE SUPPORT SERVICES	1,744,862	2,037,340	1,818,581	2,044,343
126 - POLICE CID	2,857,096	2,929,195	2,945,484	2,924,328
128 - POLICE PATROL	7,295,559	7,519,950	7,589,398	7,545,804
999 - NON-DIVISIONAL	-	60,000	60,000	-
TOTAL EXPENDITURES	**$ 13,447,564**	**$ 14,418,401**	**$ 14,190,003**	**$ 14,358,162**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment, one-time allocation for a mobile camera and an increase in property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
POLICE CHIEF	1.00	1.00	1.00	0.00
ASSISTANT POLICE CHIEF	2.00	2.00	1.00	(1.00)
POLICE CAPTAIN	4.00	4.00	4.00	0.00
POLICE LIEUTENANT	4.00	4.00	4.00	0.00
POLICE SERGEANT	13.00	13.00	13.00	0.00
COMPLIANCE SUPERVISOR	1.00	1.00	1.00	0.00
CODE INSPECTOR SUPERVISOR	1.00	1.00	1.00	0.00
POLICE DETECTIVE	12.00	12.00	12.00	0.00
POLICE OFFICERS	66.00	66.00	66.00	0.00
CRIMINALIST	3.00	3.00	3.00	0.00
CRIME ANALYST	1.00	1.00	1.00	0.00
OFFICE MANAGER	1.00	1.00	1.00	0.00
DETENTION OFFICER SUPERVISOR	1.00	1.00	1.00	0.00
DETENTION OFFICER	4.00	4.00	4.00	0.00
TELECOMMUNICATIONS OFFICE SUPERVISOR	3.00	3.00	3.00	0.00
TELECOMMUNICATIONS OFFICERS	16.00	16.00	16.00	0.00
RECORDS SUPERVISOR	1.00	1.00	1.00	0.00
RECORDS TECHNICIAN	5.00	5.00	5.00	0.00
RADIO SYSTEMS MANAGER*	1.00	1.00	1.00	0.00
CODE ENFORCEMENT SUPERVISOR	1.00	1.00	1.00	0.00

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
CODE ENFORCEMENT INSPECTOR I**	5.00	5.00	5.00	0.00
CODE ENFORCEMENT INSPECTOR II	1.00	1.00	1.00	0.00
CODE ENFORCEMENT INSPECTOR III	1.00	1.00	1.00	0.00
CRIME VICTIM LIAISON	1.00	1.00	1.00	0.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**149.00**	**149.00**	**148.00**	**(1.00)**

* .8 FTE paid from Fund 220 - Radio Communications.
**1.0 FTE paid from Fund 240 - CDBG.

SERVICES

The Missouri City Police Department has an authorized strength of 104 sworn peace officers and 44 full-time and one part-time civilian employee. The organizational structure consists of four divisions: Patrol, Criminal Investigations, Administration, and Support Services, which includes the Code Enforcement Division. Overall, the police department directs its efforts at crime prevention, criminal enforcement, quality of life issues, traffic mitigation, and decreasing the fear of crime. Community policing is the philosophy of the Missouri City Police Department. This means working with and through the community to achieve our shared goal of being the safest city in the Nation by promoting Community Problem Solving. Priorities and crime fighting tactics vary, but are built by establishing collaborative relationships with residents, businesses, and public agencies; making us transparent, communicative, and ensures we share accountability for crime reduction.

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- UAV (Drone) program was officially licensed by the FAA in March 2019. This unit has been responsible for apprehending several criminals as well as locating lost persons.
- Successfully applied for and received a $40,791 grant from the Texas Department of Public Safety for a STEP Program (overtime to focus on speeders, impaired drivers and distracted drivers).
- Received a $93,775 continuation grant through HGAC for our Crime Victim Liaison.
- Implemented a Police Explorers program. The first academy class included 11 local teenagers.
- Successfully conducted 26 neighborhood sweeps and over 14,750 actions investigating code violations.

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Operational Improvement – Patrol contacts	Strategic Plan Element
2. Crime Reduction (Reduce Part I crimes)	Strategic Plan Element
3. Crash Reduction (Reduce crashes)	Strategic Plan Element
4. Community Interaction (Attendance of community meetings)	Strategic Plan Element
5. Investigative Support (Increase clearance rate of Part I crimes)	Industry Benchmark
6. Leadership Development (Succession planning)	Strategic Plan Element
7. Recruitment	Strategic Plan Element
8. Operational Improvement – Code Enforcement (Increase number of actions)	Strategic Plan Element
9. Operational Improvement – Code Enforcement (Target sweeps)	Strategic Plan Element

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Dispatch all priority one emergency calls within one minute of call finish.	72%	95%	72%	95%
➢ Respond, on average, to all emergency calls (priority 1) in three (3) minutes or less.	45%	95%	43%	95%
➢ Respond, on average to all non-emergency calls for service in fifteen (15) minutes or less.	87%	95%	89%	95%
➢ Maintain a clearance rate of Part I crimes, i.e. murder, rape, robbery, aggravated assaults, burglary, larceny, and auto theft above the Texas average. Missouri City (25.8%) Texas (18.6%).	100%	100%	100%	100%
➢ Complete all PSI and Background Investigations as prescribed by policy.	100%	90%	90%	90%
➢ Process all offense and crash reports submitted to the Records Division on a daily basis.	95%	95%	95%	95%
➢ Conduct 3500 actions in support of code violations.	3,500+	3,500+	13,000+	13,000+

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Dispatched Police Calls for Service	105,467	108,100	112,448	113,572
➢ Dispatched Fire Calls for Service	7,312	7,052	7,520	7,595
➢ Reports Filed	4,327	4,370	3,908	3,947
➢ Cases Assigned (CID)	2,370	3,196	2,172	2,194
➢ Arrests	1,710	2,118	1,404	1,418
➢ Code Enforcement Actions	14,796	13,000	14,950	13,000
➢ Crash Reports	933	972	886	895
➢ HOA Presentations	366	350	350	350
➢ Code Enforcement Targeted Sweeps	26	12	12	12

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Operational Improvement – Patrol contacts	Strategic Plan Element
2. Crime Reduction (Reduce Part I crimes)	Strategic Plan Element
3. Crash Reduction (Reduce crashes)	Strategic Plan Element
4. Community Interaction (Attendance of community meetings)	Strategic Plan Element
5. Investigative Support (Increase clearance rate of Part I crimes)	Industry Benchmark
6. Leadership Development (Succession planning)	Strategic Plan Element
7. Recruitment	Strategic Plan Element
8. Operational Improvement – Code Enforcement (Increase number of actions)	Strategic Plan Element
9. Operational Improvement – Code Enforcement (Target sweeps)	Strategic Plan Element

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Dispatch all priority one emergency calls within one minute of call finish.	72%	95%	72%	95%
➢ Respond, on average, to all emergency calls (priority 1) in three (3) minutes or less.	45%	95%	43%	95%
➢ Respond, on average to all non-emergency calls for service in fifteen (15) minutes or less.	87%	95%	89%	95%
➢ Maintain a clearance rate of Part I crimes, i.e. murder, rape, robbery, aggravated assaults, burglary, larceny, and auto theft above the Texas average. Missouri City (25.8%) Texas (18.6%).	100%	100%	100%	100%
➢ Complete all PSI and Background Investigations as prescribed by policy.	100%	90%	90%	90%
➢ Process all offense and crash reports submitted to the Records Division on a daily basis.	95%	95%	95%	95%
➢ Conduct 3500 actions in support of code violations.	3,500+	3,500+	13,000+	13,000+

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Dispatched Police Calls for Service	105,467	108,100	112,448	113,572
➢ Dispatched Fire Calls for Service	7,312	7,052	7,520	7,595
➢ Reports Filed	4,327	4,370	3,908	3,947
➢ Cases Assigned (CID)	2,370	3,196	2,172	2,194
➢ Arrests	1,710	2,118	1,404	1,418
➢ Code Enforcement Actions	14,796	13,000	14,950	13,000
➢ Crash Reports	933	972	886	895
➢ HOA Presentations	366	350	350	350
➢ Code Enforcement Targeted Sweeps	26	12	12	12

DEPARTMENT: 13- POLICE DEPARTMENT
DIVISION: 120 - POLICE ADMINISTRATION

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 832,212	$ 1,076,651	$ 1,087,270	$ 1,059,414
52 - SUPPLIES & MATERIALS	82,421	91,086	78,386	80,498
53 - PROF/CONTRACT SERVIC	19,988	14,600	14,600	29,961
56 - OTHER EXPENDITURES	97,801	104,777	71,520	54,615
TOTAL EXPENDITURES	**$ 1,032,421**	**$ 1,287,114**	**$ 1,251,776**	**$ 1,224,488**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 589,014	$ 756,816	$ 767,436	$ 749,281
51002 - ADDITIONAL COMPENSATION	15,286	32,064	32,064	27,807
51004 - OVERTIME	12,712	23,000	23,000	20,000
51302 - TAXES, SOCIAL SECURITY	45,992	56,852	56,852	56,597
51305 - RETIREMENT	63,398	78,469	78,469	77,809
51403 - ER-GROUP HEALTH INSURANCE	83,237	114,858	114,858	113,755
51408 - LONG TERM DISABILITY	1,551	2,009	2,009	2,009
51501 - CAR-CLOTHING ALLOWANCE	1,357	1,800	1,800	1,800
51502 - CELL PHONE ALLOWANCE	4,258	5,400	5,400	5,400
51603 - COMPENSATED LEAVE EXP	11,414	-	-	-
51710 - WORKERS COMPENSATION	3,994	5,382	5,382	4,956
52001 - OFFICE SUPPLIES	4,301	5,000	1,000	3,500
52002 - HOSPITALITY SUPPLIES	5,540	2,600	2,600	2,000
52003 - WEARING APPAREL	4,993	11,760	11,760	10,000
52004 - MINOR TOOLS, FURN & EQUIPMENT	14,281	13,000	13,000	10,000
52005 - EDUC AND TRAINING SUPPLIES	14,454	17,400	8,700	18,000
52006 - POSTAGE	342	500	500	500
52011 - FIREARMS	25,075	29,328	29,328	25,000
52017 - FUEL, OIL & LUBRICANTS	13,436	11,498	11,498	11,498
53064 - STORE FRONT OPERATIONS	11,227	10,272	10,272	10,272
53501 - PRINTING & PUBLICATIONS	278	1,000	1,000	1,000
53504 - CONTRACTUAL SERVICES	19,710	13,600	13,600	28,961
56003 - TRAINING & TRAVEL	11,747	13,100	13,100	14,800
56027 - LEOSE POLICE TRAINING	-	6,800	6,800	6,500
56028 - POLICE SEMINAR EXP.	-	1,500	1,500	1,500
56303 - MEMBERSHIPS & SUBSCRIPTIONS	1,750	1,875	1,875	1,665
56530 - PROPERTY/LIABILITY INSURANCE	73,043	66,513	33,257	16,878
56995 - OTHER/MISCELLANEOUS EXP.	35	4,717	4,716	3,000
TOTAL EXPENDITURES	**$ 1,032,421**	**$ 1,287,114**	**$ 1,251,776**	**$ 1,224,488**

DEPARTMENT: 13- POLICE DEPARTMENT
DIVISION: 122 - CODE ENFORCEMENT

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 463,063	$ 509,004	$ 471,583	$ 530,632
52 - SUPPLIES & MATERIALS	36,469	39,965	30,827	38,649
53 - PROF/CONTRACT SERVIC	8,556	23,768	10,500	23,476
54 - REPAIR & MAINTENANCE	-	100	-	100
56 - OTHER EXPENDITURES	9,538	11,965	11,855	26,342
TOTAL EXPENDITURES	**$ 517,626**	**$ 584,801**	**$ 524,764**	**$ 619,199**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 322,103	$ 354,996	$ 317,576	$ 365,221
51002 - ADDITIONAL COMPENSATION	2,146	2,448	2,448	2,640
51004 - OVERTIME	2,489	3,200	3,200	3,200
51302 - TAXES, SOCIAL SECURITY	23,849	26,259	26,259	26,535
51305 - RETIREMENT	33,167	36,230	36,230	37,209
51403 - ER-GROUP HEALTH INSURANCE	73,041	79,448	79,448	89,218
51408 - LONG TERM DISABILITY	828	1,002	1,002	1,199
51502 - CELL PHONE ALLOWANCE	4,437	4,860	4,860	4,860
51603 - COMPENSATED LEAVE EXP	495	-	-	-
51710 - WORKERS COMPENSATION	507	560	560	550
52001 - OFFICE SUPPLIES	2,728	3,870	500	3,264
52003 - WEARING APPAREL	3,781	5,045	5,045	5,899
52004 - MINOR TOOLS, FURN & EQUIPMENT	9,866	3,000	1,500	8,000
52005 - EDUC AND TRAINING SUPPLIES	859	1,564	782	1,000
52006 - POSTAGE	5,592	10,600	10,600	4,600
52008 - IDENTIFICATION SUPPLY/FIL	347	400	400	400
52017 - FUEL, OIL & LUBRICANTS	13,297	15,486	12,000	15,486
53501 - PRINTING & PUBLICATIONS	891	2,768	-	2,476
53504 - CONTRACTUAL SERVICES	477	1,000	500	1,000
53540 - SUBSTANDARD PROPERTY EXP	7,188	20,000	10,000	20,000
54006 - RADIO REPAIR/MAINTENANCE	-	100	-	100
56003 - TRAINING & TRAVEL	8,935	10,700	10,700	10,700
56303 - MEMBERSHIPS & SUBSCRIPTIONS	362	1,045	1,045	1,035
56530 - PROPERTY/LIABILITY INSURANCE	242	220	110	14,607
TOTAL EXPENDITURES	**$ 517,626**	**$ 584,801**	**$ 524,764**	**$ 619,199**

DEPARTMENT: 13- POLICE DEPARTMENT
DIVISION: 124 - POLICE SUPPORT SERVICES

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 1,677,864	$ 1,966,537	$ 1,760,627	$ 1,937,504
52 - SUPPLIES & MATERIALS	21,902	32,487	19,941	32,996
53 - PROF/CONTRACT SERVIC	24,547	26,494	26,494	26,020
54 - REPAIR & MAINTENANCE	55	-	58	10,000
55 - UTILITIES	9,778	-	-	-
56 - OTHER EXPENDITURES	10,717	11,823	11,462	37,823
TOTAL EXPENDITURES	**$ 1,744,862**	**$ 2,037,340**	**$ 1,818,581**	**$ 2,044,343**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 1,060,334	$ 1,278,831	$ 1,071,351	$ 1,250,934
51002 - ADDITIONAL COMPENSATION	19,260	20,544	20,544	18,743
51004 - OVERTIME	135,827	110,000	110,000	110,000
51102 - PART-TIME	-	19,980	19,980	19,980
51302 - TAXES, SOCIAL SECURITY	89,491	95,468	95,468	92,978
51305 - RETIREMENT	122,419	129,878	129,878	127,003
51403 - ER-GROUP HEALTH INSURANCE	236,665	303,129	303,129	307,537
51408 - LONG TERM DISABILITY	2,786	3,607	3,607	4,379
51501 - CAR-CLOTHING ALLOWANCE	452	450	450	450
51502 - CELL PHONE ALLOWANCE	1,092	1,080	1,080	1,080
51603 - COMPENSATED LEAVE EXP	7,218	-	1,570	-
51710 - WORKERS COMPENSATION	2,319	3,570	3,570	4,420
52001 - OFFICE SUPPLIES	5,681	7,000	4,500	7,000
52002 - HOSPITALITY SUPPLIES	46	550	550	550
52003 - WEARING APPAREL	2,279	12,600	6,300	12,600
52004 - MINOR TOOLS, FURN & EQUIPMENT	6,781	7,491	3,746	8,000
52005 - EDUC AND TRAINING SUPPLIES	154	-	-	-
52006 - POSTAGE	717	800	800	800
52017 - FUEL, OIL & LUBRICANTS	6,244	4,046	4,046	4,046
53501 - PRINTING & PUBLICATIONS	54	300	300	300
53504 - CONTRACTUAL SERVICES	7,533	8,725	8,725	8,760
53505 - SERVICE & REPAIR AGREEMENTS	16,959	17,469	17,469	16,960
54006 - RADIO REPAIR/MAINTENANCE	-	-	-	10,000
54101 - EQUIP MAINT/REPAIR	55	-	58	-
55008 - TELECOMMUNICATIONS	9,778	-	-	-
56003 - TRAINING & TRAVEL	9,167	10,000	10,000	10,000
56303 - MEMBERSHIPS & SUBSCRIPTIONS	756	1,100	1,100	1,100
56530 - PROPERTY/LIABILITY INSURANCE	794	723	362	26,723
TOTAL EXPENDITURES	**$ 1,744,862**	**$ 2,037,340**	**$ 1,818,581**	**$ 2,044,343**

DEPARTMENT: 13- POLICE DEPARTMENT
DIVISION: 126 - POLICE CRIMINAL INVESTIGATION

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 2,650,343	$ 2,741,916	$ 2,784,688	$ 2,708,088
52 - SUPPLIES & MATERIALS	70,837	76,859	61,750	75,364
53 - PROF/CONTRACT SERVIC	109,411	79,600	71,100	73,240
54 - REPAIR & MAINTENANCE	55	-	219	100
56 - OTHER EXPENDITURES	26,450	30,820	27,728	67,536
TOTAL EXPENDITURES	**$ 2,857,096**	**$ 2,929,195**	**$ 2,945,484**	**$ 2,924,328**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 1,768,069	$ 1,773,065	$ 1,815,837	$ 1,755,484
51002 - ADDITIONAL COMPENSATION	72,339	106,764	106,764	97,565
51004 - OVERTIME	98,884	167,260	167,260	161,140
51302 - TAXES, SOCIAL SECURITY	141,671	134,585	134,585	133,159
51305 - RETIREMENT	196,715	186,678	186,678	185,111
51403 - ER-GROUP HEALTH INSURANCE	325,961	337,812	337,812	338,347
51408 - LONG TERM DISABILITY	4,775	4,992	4,992	4,989
51501 - CAR-CLOTHING ALLOWANCE	7,208	6,750	6,750	6,750
51502 - CELL PHONE ALLOWANCE	10,487	11,340	11,340	12,960
51603 - COMPENSATED LEAVE EXP	10,166	-	-	-
51710 - WORKERS COMPENSATION	14,069	12,670	12,670	12,583
52001 - OFFICE SUPPLIES	3,247	4,957	4,957	4,961
52002 - HOSPITALITY SUPPLIES	351	750	750	750
52003 - WEARING APPAREL	9,493	16,719	8,360	15,220
52004 - MINOR TOOLS, FURN & EQUIPMENT	3,927	10,500	5,250	10,500
52005 - EDUC AND TRAINING SUPPLIES	1,556	-	-	-
52006 - POSTAGE	260	1,000	1,000	1,000
52008 - IDENTIFICATION SUPPLY/FIL	4,576	5,000	3,500	5,000
52017 - FUEL, OIL & LUBRICANTS	47,425	37,933	37,933	37,933
53130 - PHYSICAL EXAMS	14,252	8,200	-	2,000
53501 - PRINTING & PUBLICATIONS	131	300	-	300
53504 - CONTRACTUAL SERVICES	95,028	71,100	71,100	70,940
54006 - RADIO REPAIR/MAINTENANCE	-	-	168	-
54101 - EQUIP MAINT/REPAIR	55	-	51	100
56003 - TRAINING & TRAVEL	19,594	23,500	23,500	23,000
56005 - MILEAGE	8	-	-	-
56303 - MEMBERSHIPS & SUBSCRIPTIONS	1,163	1,110	1,110	1,110
56429 - SPECIAL INVESTIGATIONS	4,357	5,000	2,500	5,000
56530 - PROPERTY/LIABILITY INSURANCE	1,329	1,210	605	38,426
56995 - OTHER/MISCELLANEOUS EXP.	-	-	13	-
TOTAL EXPENDITURES	**$ 2,857,096**	**$ 2,929,195**	**$ 2,945,484**	**$ 2,924,328**

DEPARTMENT: 13- POLICE DEPARTMENT
DIVISION: 128 -POLICE PATROL

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 6,894,821	$ 7,004,816	$ 7,181,500	$ 6,951,873
52 - SUPPLIES & MATERIALS	342,845	437,625	346,791	432,567
53 - PROF/CONTRACT SERVIC	8,894	12,000	500	6,000
56 - OTHER EXPENDITURES	48,995	65,509	60,607	155,364
TOTAL EXPENDITURES	**$ 7,295,559**	**$ 7,519,950**	**$ 7,589,398**	**$ 7,545,804**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 4,732,148	$ 4,799,917	$ 4,976,206	$ 4,764,787
51002 - ADDITIONAL COMPENSATION	98,901	108,576	108,576	114,730
51004 - OVERTIME	279,225	255,525	255,525	255,525
51302 - TAXES, SOCIAL SECURITY	376,939	359,291	359,291	357,726
51305 - RETIREMENT	512,010	489,516	489,516	487,100
51403 - ER-GROUP HEALTH INSURANCE	834,337	937,442	937,442	916,313
51408 - LONG TERM DISABILITY	11,890	13,578	13,578	13,902
51501 - CAR-CLOTHING ALLOWANCE	452	900	900	1,350
51502 - CELL PHONE ALLOWANCE	5,901	4,860	4,860	5,400
51603 - COMPENSATED LEAVE EXP	3,769	-	395	-
51710 - WORKERS COMPENSATION	39,249	35,212	35,212	35,040
52001 - OFFICE SUPPLIES	6,884	5,100	5,100	4,350
52002 - HOSPITALITY SUPPLIES	64	533	-	1,250
52003 - WEARING APPAREL	45,129	98,880	60,000	93,855
52004 - MINOR TOOLS, FURN & EQUIPMENT	41,526	48,250	36,188	48,250
52005 - EDUC AND TRAINING SUPPLIES	4,644	-	1,753	-
52006 - POSTAGE	230	500	500	500
52008 - IDENTIFICATION SUPPLY/FIL	896	1,920	-	1,920
52011 - FIREARMS	6,154	40,000	40,000	40,000
52017 - FUEL, OIL & LUBRICANTS	232,770	238,442	200,000	238,442
52023 - JAIL SUPPLIES	1,967	1,500	750	1,500
52024 - JAIL FOOD	2,581	2,500	2,500	2,500
53131 - JAIL MEDICAL SERVICES	35	1,500	500	1,500
53501 - PRINTING & PUBLICATIONS	1,359	3,000	-	3,000
53504 - CONTRACTUAL SERVICES	7,500	7,500	-	1,500
54101 - EQUIP MAINT/REPAIR	5	-	-	-
56003 - TRAINING & TRAVEL	42,220	54,600	54,600	48,400
56005 - MILEAGE	199	-	-	-
56303 - MEMBERSHIPS & SUBSCRIPTIONS	37	1,105	1,105	545
56422 - K-9 UNIT EXPENDITURES	3,452	7,000	3,500	7,000
56530 - PROPERTY/LIABILITY INSURANCE	3,079	2,804	1,402	99,419
56995 - OTHER/MISCELLANEOUS EXP.	7	-	-	-
TOTAL EXPENDITURES	**$ 7,295,559**	**$ 7,519,950**	**$ 7,589,398**	**$ 7,545,804**

DEPARTMENT: 13- POLICE DEPARTMENT
DIVISION: 999 -NON-DIVISIONAL

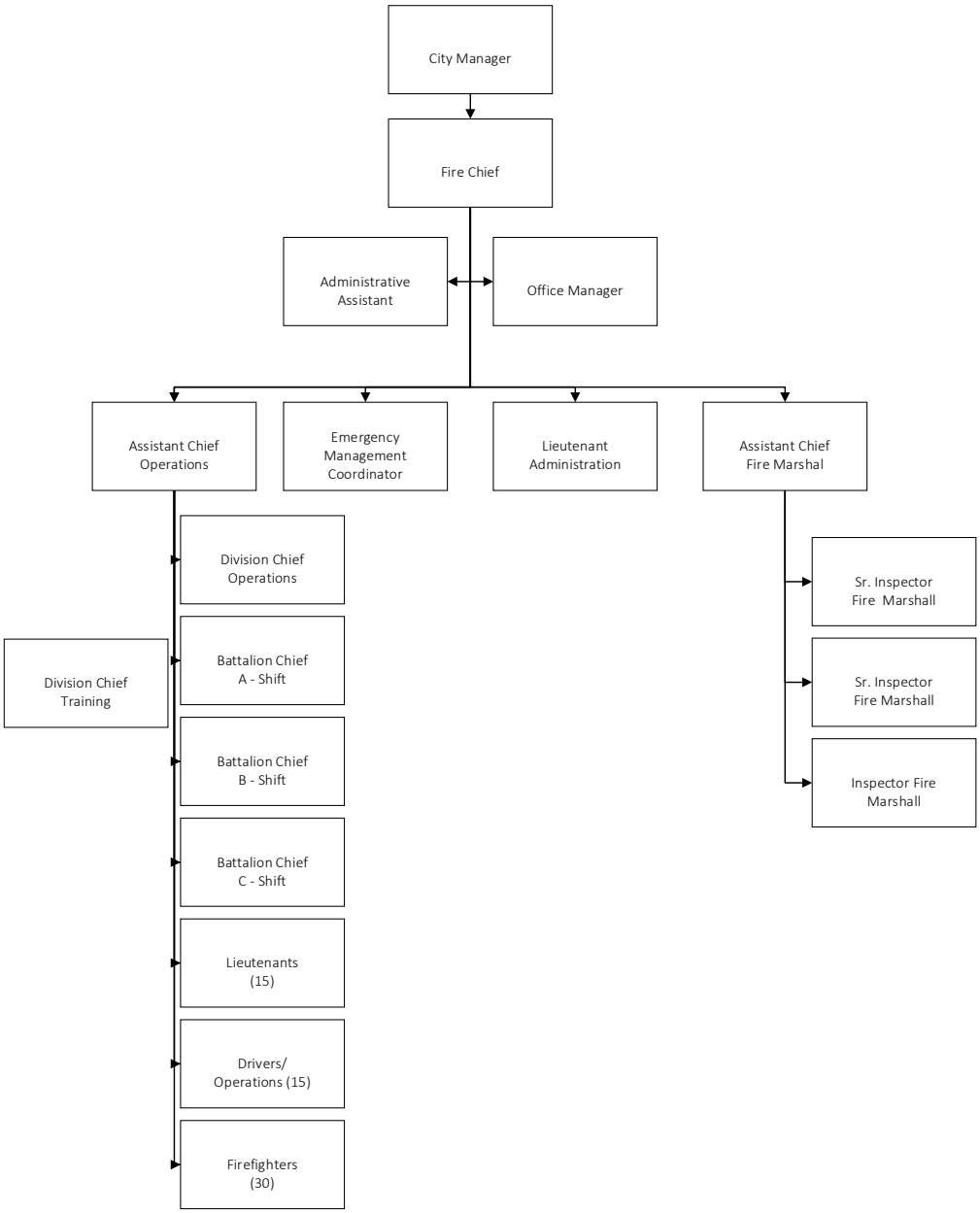
FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
58 - CAPITAL OUTLAY	$ -	$ 60,000	$ 60,000	$ -
TOTAL EXPENDITURES	**$ -**	**$ 60,000**	**$ 60,000**	**$ -**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
58600 - MACHINERY & EQUIPMENT	$ -	$ 60,000	$ 60,000	$ -
58650 - TRANSPORTATION EQUIPMENT	-	-	-	-
TOTAL EXPENDITURES	**$ -**	**$ 60,000**	**$ 60,000**	**$ -**

DEPARTMENT: MISSOURI CITY FIRE & RESCUE SERVICES
DIVISION: ALL

ORGANIZATIONAL CHART



MISSION

To preserve life, property, and promote a safe community.

VISION

Professionals committed to Excellence, Honor, and Service to all.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 8,191,023	$ 8,285,454	$ 8,290,440	$ 8,146,899
52 - SUPPLIES & MATERIALS	340,724	817,828	786,346	501,412
53 - PROF/CONTRACT SERVICES	297,317	241,232	163,379	241,963
54 - REPAIR & MAINTENANCE	5,964	26,813	26,813	26,813
55 - UTILITIES	23,057	-	-	-
56 - OTHER EXPENDITURES	107,044	149,754	142,295	211,175
TOTAL EXPENDITURES	**$ 8,965,129**	**$ 9,521,081**	**$ 9,409,273**	**$ 9,128,262**

EXPENDITURES BY DISIVION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
130 - FIRE ADMINISTRATION	$ 343,007	$ 531,301	$ 472,214	$ 462,628
132 - FIRE PREVENTION	466,864	560,146	488,350	583,960
134 - FIRE TRAINING	193,190	302,973	303,227	327,421
136 - FIRE OPERATIONS	7,962,068	8,126,661	8,145,482	7,754,253
TOTAL EXPENDITURES	**$ 8,965,129**	**$ 9,521,081**	**$ 9,409,273**	**$ 9,128,262**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment and one-time allocations for new fire engine in FY 2020; new allocations for protective clothing, software and subscription fees, make-ready equipment, third party review, training and certification and an increase in property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
FIRE CHIEF	1.00	1.00	1.00	0.00
OFFICE MANAGER	1.00	1.00	1.00	0.00
ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	0.00
ASSISTANT FIRE CHIEF	1.00	1.00	1.00	0.00
BATTALION CHIEF	3.00	3.00	3.00	0.00
ADMINISTRATIVE LIEUTENANT	1.00	1.00	1.00	0.00
DIVISION CHIEF OF OPERATIONS	1.00	1.00	1.00	0.00
EMERGENCY MANAGEMENT COORDINATOR	1.00	1.00	1.00	0.00
FIRE INSPECTOR	1.00	1.00	1.00	0.00
FIRE LIEUTENANT	15.00	15.00	15.00	0.00
FIRE MARSHAL	1.00	1.00	1.00	0.00
FIRE APPARATUS OPERATOR	18.00	18.00	18.00	0.00
FIREFIGHTER	30.00	30.00	30.00	0.00
SENIOR FIRE INSPECTOR	2.00	2.00	2.00	0.00
TRAINING & EDUCATION CHIEF	1.00	1.00	1.00	0.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**78.00**	**78.00**	**78.00**	**0.00**

SERVICES

Missouri City Fire & Rescue Services emphasizes providing effective and efficient services to the citizens, visitors, and staff of Missouri City. Our department has five primary functions which are Community Risk Reduction (Fire Prevention), Fire and Emergency Medical Response (Operations), Development - Training, Emergency Management and Administration.

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- Missouri City Fire & Rescue Services worked in collaboration with City staff and architects to bring the design of the Fire Station 6 - Administration to 100% completion.
- The City of Missouri City and Missouri City Fire and Rescue Services took delivery of two new replacement apparatus Engine and Tower.
- This fiscal year the City of Missouri City has received a total of $736,188 reimbursement from FEMA for expenses incurred from Hurricane Harvey response.
- A new physical abilities test was implemented for the department to utilize in the recruiting and hiring of new firefighters to ensure we have a diverse cross-section of new firefighters.
- Missouri City Fire & Rescue Services collaborated with Lifting Families Together to facilitate the Santa Toy Giveaway, over 1,000 toys and holiday gifts were given away.

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Continue the process of Texas Best Practices that include the Standard of Coverage and the 2017-2022 strategic Plan.	Strategic Plan Element Development HPO Team
2. Complete the design and supporting elements for Fire Station 6 and associated administrative functions to include land acquisition. This work will also include outlining recommendations on Furniture, Fixtures and Equipment (FF&E).	Create a safe place to live
3. Request and complete to initiate the procurement for a new engine for Fire Station Six.	Create a safe place to live
4. Conduct a comprehensive recruitment that will create a diverse candidate pool of potential firefighters to fill vacancies due to the opening of Station Six.	Create a safe place to live Development HPO Team
5. Continue the career planning process for each departmental position detailing a path of training and certifications supporting department succession planning.	Strategic Plan Element Development HPO Team
6. Establish a community-wide annual Cardiopulmonary Resuscitation/First Aid Program (a collaborative effort between Community Stakeholders).	Create a safe place to live

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ The Fire Marshal's office will complete 90% of all initial inspections within 48 hours of request.	85%	85%	85%	90%
➢ Missouri City Fire & Rescue will respond to 90% of the fire calls within 8 minutes 30 seconds.	73%	73%	73%	77%
➢ Missouri Fire City & Rescue will respond to 90% of medicals calls within 8 minutes 30 seconds.	72%	72%	72%	77%

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Missouri City Fire & Rescue will contain residential structure fires to the involved area upon arrival.	73%	73%	73%	83%

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Site Inspections and contacts of new occupancies.	300	300	300	350
➢ Percentage of fire calls per year responded to within 8 min 30 secs.	70%	74%	74%	77%
➢ Percentage of EMS call per year responded to within 8 min 30 secs.	70%	74%	74%	77%
➢ Each member should have 216 hours of professional development.	86%	86%	86%	90%
➢ Each member should receive the minimum Fire Training required by Texas Commission on Fire Protection.	90%	90%	90%	100%
➢ Each member should receive 9 to 36 hours of EMS Training as required by Texas Department of State and Health based on member's level of certification.	90%	90%	90%	90%

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Site Inspections and contacts of new occupancies.	300	300	300	350
➢ Percentage of fire calls per year responded to within 8 min 30 secs.	70%	74%	74%	77%
➢ Percentage of EMS call per year responded to within 8 min 30 secs.	70%	74%	74%	77%
➢ Each member should have 216 hours of professional development.	86%	86%	86%	90%
➢ Each member should receive the minimum Fire Training required by Texas Commission on Fire Protection.	90%	90%	90%	100%
➢ Each member should receive 9 to 36 hours of EMS Training as required by Texas Department of State and Health based on member's level of certification.	90%	90%	90%	90%

DEPARTMENT: 14- FIRE DEPARTMENT
DIVISION: 130 - FIRE ADMINISTRATION

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 279,549	$ 465,429	$ 436,710	$ 401,878
52 - SUPPLIES & MATERIALS	23,394	23,706	16,906	27,806
53 - PROF/CONTRACT SERVIC	34,121	28,400	5,400	13,400
56 - OTHER EXPENDITURES	5,943	13,765	13,198	19,544
TOTAL EXPENDITURES	**$ 343,007**	**$ 531,301**	**$ 472,214**	**$ 462,628**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 186,608	$ 322,505	$ 293,662	$ 308,425
51002 - ADDITIONAL COMPENSATION	250	192	192	336
51004 - OVERTIME	124	-	124	-
51102 - PART-TIME	32,575	24,975	24,975	-
51302 - TAXES, SOCIAL SECURITY	16,492	25,506	25,506	23,187
51305 - RETIREMENT	18,869	32,407	32,407	31,039
51403 - ER-GROUP HEALTH INSURANCE	22,274	57,124	57,124	36,047
51408 - LONG TERM DISABILITY	493	848	848	1,000
51502 - CELL PHONE ALLOWANCE	1,086	1,620	1,620	1,620
51603 - COMPENSATED LEAVE EXP	617	-	-	-
51710 - WORKERS COMPENSATION	162	252	252	224
52001 - OFFICE SUPPLIES	2,927	3,500	3,500	3,500
52002 - HOSPITALITY SUPPLIES	1,303	750	750	750
52003 - WEARING APPAREL	2,109	2,500	2,500	2,500
52004 - MINOR TOOLS, FURN & EQUIPMENT	2,350	2,500	1,250	2,500
52005 - EDUC AND TRAINING SUPPLIES	4,037	5,500	-	5,500
52006 - POSTAGE	90	150	100	150
52017 - FUEL, OIL & LUBRICANTS	10,577	8,806	8,806	8,806
52034 - EMERGENCY SUPPLIES	-	-	-	4,100
53501 - PRINTING & PUBLICATIONS	376	400	400	400
53504 - CONTRACTUAL SERVICES	33,746	28,000	5,000	13,000
56003 - TRAINING & TRAVEL	3,040	3,400	3,400	6,400
56041 - COMMUNITY ENGAGEMENT	-	7,500	7,500	7,500
56303 - MEMBERSHIPS & SUBSCRIPTIONS	1,656	1,730	1,730	2,375
56530 - PROPERTY/LIABILITY INSURANCE	1,246	1,135	568	3,269
TOTAL EXPENDITURES	**$ 343,007**	**$ 531,301**	**$ 472,214**	**$ 462,628**

DEPARTMENT: 14- FIRE DEPARTMENT
DIVISION: 132 - FIRE PREVENTION

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 440,377	$ 509,755	$ 460,450	$ 530,883
52 - SUPPLIES & MATERIALS	20,475	27,749	20,639	27,849
53 - PROF/CONTRACT SERVIC	3,220	18,850	3,850	18,750
54 - REPAIR & MAINTENANCE	144	-	-	-
56 - OTHER EXPENDITURES	2,649	3,792	3,411	6,478
TOTAL EXPENDITURES	**$ 466,864**	**$ 560,146**	**$ 488,350**	**$ 583,960**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 282,611	$ 315,359	$ 297,013	$ 316,998
51002 - ADDITIONAL COMPENSATION	13,824	13,776	13,776	15,720
51004 - OVERTIME	34,135	12,000	12,000	12,000
51102 - PART-TIME	2,300	40,959	10,000	65,934
51302 - TAXES, SOCIAL SECURITY	24,357	26,928	26,928	29,407
51305 - RETIREMENT	33,312	33,158	33,158	33,488
51403 - ER-GROUP HEALTH INSURANCE	44,616	61,430	61,430	50,860
51408 - LONG TERM DISABILITY	661	890	890	1,053
51502 - CELL PHONE ALLOWANCE	2,397	2,721	2,721	2,700
51603 - COMPENSATED LEAVE EXP	233	-	-	-
51710 - WORKERS COMPENSATION	1,931	2,534	2,534	2,723
52001 - OFFICE SUPPLIES	531	500	500	500
52002 - HOSPITALITY SUPPLIES	292	200	200	200
52003 - WEARING APPAREL	4,340	7,100	5,000	5,500
52004 - MINOR TOOLS, FURN & EQUIPMENT	4,669	9,920	4,960	9,920
52005 - EDUC AND TRAINING SUPPLIES	176	550	550	550
52006 - POSTAGE	-	100	50	100
52008 - IDENTIFICATION SUPPLY/FIL	556	600	600	600
52011 - FIREARMS	2,621	1,360	1,360	3,060
52017 - FUEL, OIL & LUBRICANTS	7,290	7,419	7,419	7,419
53501 - PRINTING & PUBLICATIONS	214	350	350	250
53503 - FIRE PREVENTION SERVICES	3,006	3,500	3,500	3,500
53504 - CONTRACTUAL SERVICES	-	15,000	-	15,000
54101 - EQUIP MAINT/REPAIR	144	-	-	-
56003 - TRAINING & TRAVEL	21	-	-	-
56027 - LEOSE POLICE TRAINING	105	950	950	950
56303 - MEMBERSHIPS & SUBSCRIPTIONS	1,686	2,080	2,080	2,080
56530 - PROPERTY/LIABILITY INSURANCE	837	762	381	3,448
TOTAL EXPENDITURES	**$ 466,864**	**$ 560,146**	**$ 488,350**	**$ 583,960**

DEPARTMENT: 14- FIRE DEPARTMENT
DIVISION: 134 - FIRE TRAINING/EDUCATION

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 55,093	$ 129,923	$ 137,591	$ 147,026
52 - SUPPLIES & MATERIALS	18,587	24,079	16,807	20,536
53 - PROF/CONTRACT SERVIC	38,866	35,250	35,250	35,250
56 - OTHER EXPENDITURES	80,644	113,721	113,579	124,609
TOTAL EXPENDITURES	**$ 193,190**	**$ 302,973**	**$ 303,227**	**$ 327,421**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 39,387	$ 94,787	$ 95,329	$ 93,849
51002 - ADDITIONAL COMPENSATION	-	-	6,462	7,680
51302 - TAXES, SOCIAL SECURITY	2,998	6,983	6,983	15,248
51305 - RETIREMENT	4,137	9,479	9,479	10,207
51403 - ER-GROUP HEALTH INSURANCE	6,245	17,867	17,867	17,375
51408 - LONG TERM DISABILITY	105	267	267	266
51502 - CELL PHONE ALLOWANCE	457	-	665	540
51603 - COMPENSATED LEAVE EXP	1,529	-	-	-
51710 - WORKERS COMPENSATION	235	540	540	1,861
52001 - OFFICE SUPPLIES	362	400	400	400
52002 - HOSPITALITY SUPPLIES	808	1,500	1,500	700
52003 - WEARING APPAREL	7,372	7,332	7,332	8,132
52004 - MINOR TOOLS, FURN & EQUIPMENT	3,051	3,543	1,772	-
52005 - EDUC AND TRAINING SUPPLIES	6,820	11,000	5,500	11,000
52006 - POSTAGE	12	100	100	100
52007 - BLDG MATERIALS & SUPPLIES	46	-	-	-
52017 - FUEL, OIL & LUBRICANTS	116	204	204	204
53130 - PHYSICAL EXAMS	38,768	35,000	35,000	35,000
53501 - PRINTING & PUBLICATIONS	98	250	250	250
56003 - TRAINING & TRAVEL	79,510	112,632	112,632	121,935
56005 - MILEAGE	628	-	-	-
56303 - MEMBERSHIPS & SUBSCRIPTIONS	195	805	805	805
56530 - PROPERTY/LIABILITY INSURANCE	312	284	142	1,869
TOTAL EXPENDITURES	**$ 193,190**	**$ 302,973**	**$ 303,227**	**$ 327,421**

DEPARTMENT: 14- FIRE DEPARTMENT
DIVISION: 136 - FIRE OPERATIONS

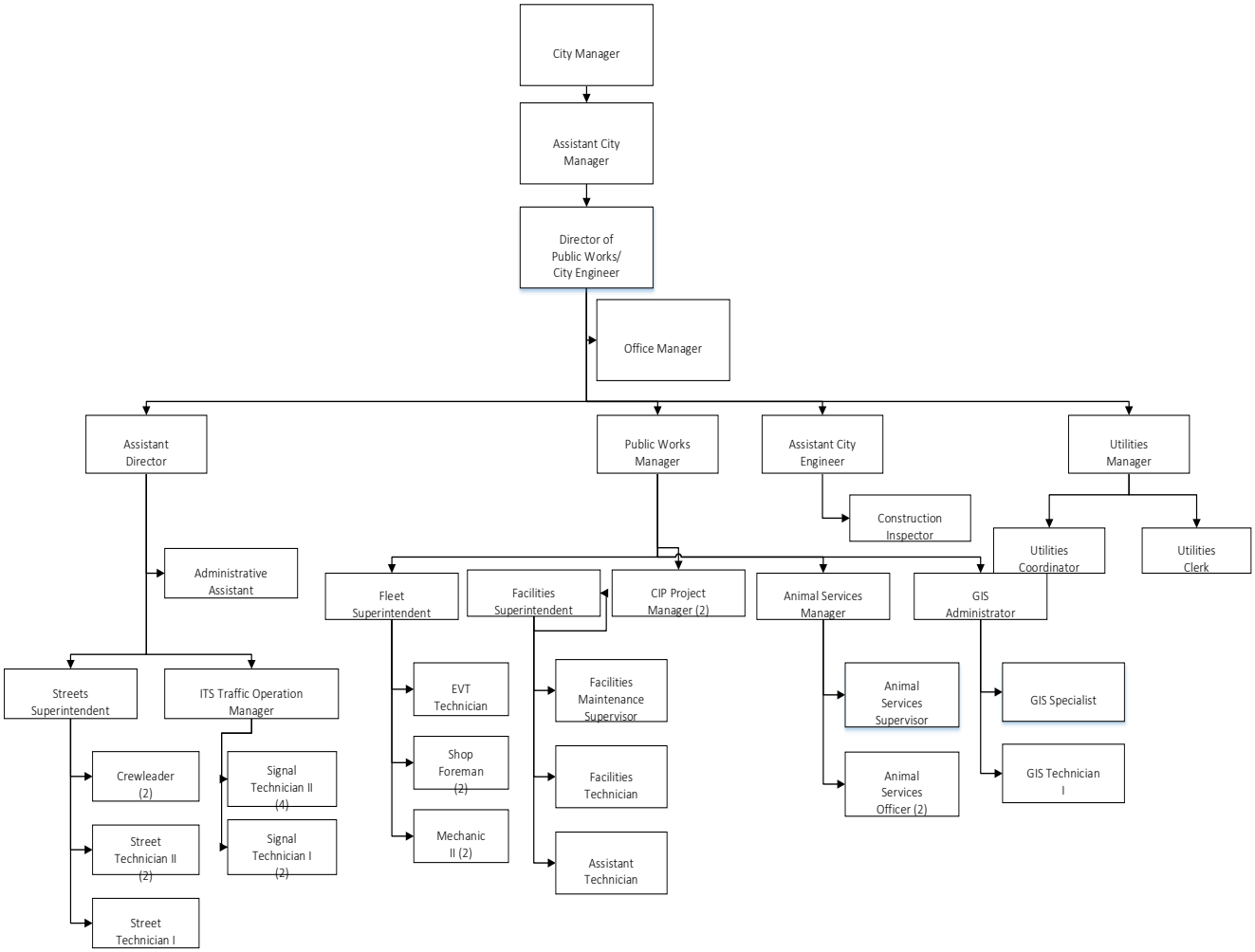
FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 7,416,004	$ 7,180,347	$ 7,255,689	$ 7,067,112
52 - SUPPLIES & MATERIALS	278,268	742,294	731,994	425,221
53 - PROF/CONTRACT SERVIC	221,110	158,732	118,879	174,563
54 - REPAIR & MAINTENANCE	5,821	26,813	26,813	26,813
55 - UTILITIES	23,057	-	-	-
56 - OTHER EXPENDITURES	17,809	18,476	12,107	60,544
TOTAL EXPENDITURES	**$ 7,962,068**	**$ 8,126,661**	**$ 8,145,482**	**$ 7,754,253**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 4,720,103	$ 4,691,119	$ 4,766,461	$ 4,606,659
51002 - ADDITIONAL COMPENSATION	334,000	255,864	255,864	247,752
51004 - OVERTIME	459,748	425,060	425,060	425,060
51302 - TAXES, SOCIAL SECURITY	404,531	362,159	362,159	355,683
51305 - RETIREMENT	554,228	494,722	494,722	485,779
51403 - ER-GROUP HEALTH INSURANCE	870,576	893,319	893,319	888,930
51408 - LONG TERM DISABILITY	12,556	13,253	13,253	13,902
51502 - CELL PHONE ALLOWANCE	6,336	7,560	7,560	7,020
51603 - COMPENSATED LEAVE EXP	22,085	-	-	-
51710 - WORKERS COMPENSATION	31,841	37,290	37,290	36,327
52001 - OFFICE SUPPLIES	3,632	5,000	5,000	5,000
52002 - HOSPITALITY SUPPLIES	1,697	1,200	1,200	1,200
52003 - WEARING APPAREL	63,083	133,601	133,601	149,274
52004 - MINOR TOOLS, FURN & EQUIPMENT	107,235	480,138	480,138	152,192
52006 - POSTAGE	711	150	150	150
52007 - BLDG MATERIALS & SUPPLIES	478	10,800	500	3,000
52013 - JANITORIAL SUPPLIES	13,024	12,301	12,301	15,301
52017 - FUEL, OIL & LUBRICANTS	56,776	56,265	56,265	56,265
52025 - PESTICIDE/HAZ-MAT CONTROL SUPL	8,366	9,000	9,000	9,000
52035 - EMS MEDICAL SUPPLIES	23,265	33,839	33,839	33,839
53501 - PRINTING & PUBLICATIONS	2,070	3,300	1,650	3,300
53504 - CONTRACTUAL SERVICES	201,380	138,203	100,000	154,034
53505 - SERVICE & REPAIR AGREEMENTS	17,660	17,229	17,229	17,229
54006 - RADIO REPAIR/MAINTENANCE	5,821	4,000	4,000	4,000
54101 - EQUIP MAINT/REPAIR	-	22,813	22,813	22,813
55008 - TELECOMMUNICATIONS	23,057	-	-	-
56003 - TRAINING & TRAVEL	2,606	3,625	3,625	8,425
56303 - MEMBERSHIPS & SUBSCRIPTIONS	1,214	2,113	2,113	2,113
56530 - PROPERTY/LIABILITY INSURANCE	13,989	12,738	6,369	50,006
TOTAL EXPENDITURES	**$ 7,962,068**	**$ 8,126,661**	**$ 8,145,482**	**$ 7,754,253**

DEPARTMENT: PUBLIC WORKS
DIVISION: ALL

ORGANIZATIONAL CHART



MISSION

To be indispensable to our customers; they should view us as their team of professionals whom they can count on to deliver vitally needed projects and services, on-time and within budget.

VISION

To provide Exceptional Service in the development, implementation and management of the public infrastructure.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 3,257,343	$ 3,513,449	$ 3,305,863	$ 3,376,618
52 - SUPPLIES & MATERIALS	388,498	468,609	387,141	462,471
53 - PROF/CONTRACT SERVIC	639,304	752,627	683,262	892,146
54 - REPAIR & MAINTENANCE	935,349	1,098,420	1,097,728	1,050,970
55 - UTILITIES	1,005,014	1,266,737	1,266,737	1,341,282
56 - OTHER EXPENDITURES	307,502	306,831	184,841	123,038
58 - CAPITAL OUTLAY	24,717	32,970	32,970	57,000
59 - TRANSFERS TO FUNDS	422,260	422,260	422,260	2,512,990
TOTAL EXPENDITURES	**$ 6,979,987**	**$ 7,861,903**	**$ 7,380,801**	**$ 9,816,515**

EXPENDITURES BY DISIVION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
140 - PUBLIC WORKS ADMINISTRATION	$ 579,113	$ 759,041	$ 661,129	$ 683,893
141 - CAPITAL PROJECTS	112,811	221,229	189,112	209,104
142 - STREETS/DRAINAGE/TRAFFIC	2,145,612	2,370,417	2,276,727	2,435,332
143 - ENGINEERING/UTILITY PLANNING	390,728	549,014	479,231	517,241
144 - GIS	331,423	355,048	320,379	344,208
145 - FLEET MAINTENANCE	1,647,972	1,547,891	1,486,357	1,717,754
146 - FACILITIES MAINTENANCE	1,380,138	1,611,251	1,526,404	1,635,983
148 - ANIMAL CONTROL SERVICES	367,473	415,042	408,491	416,000
999 - NON-DIVISIONAL	24,717	32,970	32,970	1,857,000
TOTAL EXPENDITURES	**$ 6,979,987**	**$ 7,861,903**	**$ 7,380,801**	**$ 9,816,515**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment, new resources in FY 2021 for maintenance of the City's traffic signals, licensing fees for traffic control software, one-time allocation of $1.8M for sidewalks (program called for repairs over 5 years, will finishing repairs in FY 2021, one-time allocation of $200k for repair of radio room and an increase in property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
DIRECTOR OF PUBLIC WORKS/CITY ENGINEER	1.00	1.00	1.00	0.00
ASSISTANT DIRECTOR OF PUBLIC WORKS	1.00	1.00	1.00	0.00
ASSISTANT CITY ENGINEER	1.00	1.00	1.00	0.00
OFFICE MANAGER	1.00	1.00	1.00	0.00
PUBLIC WORKS MANAGER	1.00	1.00	1.00	0.00
ADMINISTRATIVE ASSISTANT II	1.00	1.00	1.00	0.00
ANIMAL SERVICES OFFICER	2.00	2.00	2.00	0.00
ANIMAL SERVICES MANAGER	1.00	1.00	1.00	0.00
ANIMAL SERVICES SUPERVISOR	1.00	1.00	1.00	0.00
BUILDING MAINTENANCE ASSISTANT TECHNICIAN	1.00	1.00	1.00	0.00
BUILDING MAINTENANCE TECHNICIAN	1.00	1.00	1.00	0.00
CAPITAL PROJECT MANAGER*	2.00	2.00	1.00	(1.00)

*Reclassification of 1.00 FTE to Engineering Assistant

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
CHIEF SIGNAL TECHNICIAN	1.00	1.00	1.00	0.00
CONSTRUCTION INSPECTOR	1.00	1.00	1.00	0.00
CREW LEADER STREETS	2.00	2.00	2.00	0.00
EVT TECHNICIAN	1.00	1.00	1.00	0.00
ENGINEERING ASSISTANT	0.00	0.00	1.00	1.00
FACILITIES SUPERINTENDENT	1.00	1.00	1.00	0.00
FACILITIES MANAGEMENT SUPERVISOR	1.00	1.00	1.00	0.00
FLEET SUPERINTENDENT	1.00	1.00	1.00	0.00
GIS ADMINISTRATOR	1.00	1.00	1.00	0.00
GIS OPERATIONS SPECIALIST II	1.00	1.00	1.00	0.00
GIS PRODUCTION SPECIALIST	1.00	1.00	1.00	0.00
GIS TECHNICIAN I	1.00	1.00	1.00	0.00
MECHANIC II	2.00	2.00	2.00	0.00
SHOP FOREMAN	1.00	1.00	1.00	0.00
SIGNAL TECHNICIAN II	2.00	2.00	2.00	0.00
STREET SUPERINTENDENT	1.00	1.00	1.00	0.00
STREET TECHNICIAN I	2.00	2.00	2.00	0.00
STREET TECHNICIAN II	4.00	4.00	4.00	0.00
TRAFFIC OPERATIONS MANAGER	1.00	1.00	1.00	0.00
UTILITIES COORDINATOR	1.00	1.00	1.00	0.00
UTILITIES MANAGER	1.00	1.00	1.00	0.00
UTILITIES CLERK	0.00	1.00	1.00	0.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**41.00**	**42.00**	**42.00**	**0.00**

SERVICES

The Administration Division provides support and resources to the following Divisions: Capital Improvements, Engineering/Utilities Planning, Fleet Maintenance, Facilities Maintenance, Geographic Information Systems (GIS), Animal Services, and Streets, Drainage & Traffic Operations Divisions. The Department provides: administrative oversight of all Public Works infrastructure in operations and development: maintenance of the City's infrastructure (streets, curbs, sidewalks, pavement markings, signs, traffic signals, water and wastewater plants, surface water plant, drainage structures and channels, and public right-of-way); public works operations and maintenance; Intelligent Transportation System operations; Capital Improvement Program management and implementation; Stormwater Program; Fleet services operations and maintenance; the Fleet Replacement Program; Facility Services (monitoring and maintaining all HVAC, mechanical, electrical, plumbing, remodeling, construction, repairs as well as preventative and general maintenance in all City Facilities; Utility operations and maintenance management; Utilities Planning and development; Engineering Services for traffic/transportation and utilities management; floodplain management; GIS database management & integration, web applications, data analysis, customized applications and data; and Animal Services, which include reuniting lost pets with their owners, providing humane care for animals within the shelter, working with rescue and pet adoption groups to facilitate adoptions. These efforts are focused on the sole objective of providing innovative solutions and exceptional service to all our customers with an engaged, empowered team of professionals.

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- The Utilities Division initiated utility projects (Mustang Bayou and Steep Bank Flat Bank Creek Wastewater Plant Expansion) in coordination with other participants to meet growth demands of the service area. As well as, negotiated and executed a raw water contract with Gulf Coast Water Authority (GCWA) to secure raw water to meet ultimate build-out in the City and ETJ.
- Completed the median landscaping along Texas Parkway and Cartwright Road as part of the Corridor Enhancement project.
- Upgraded streetlights within the City limits to LED as part of the energy savings program.
- Purchased and deployed the GPS pre-emption traffic light system and updated the software in the traffic management center to facilitate better traffic flow throughout the community.
- In conjunction with the city-wide update of the Master Drainage Plan, the city developed an interactive map, which uses LiDAR data and geographic analysis to show City parcels affected by different river inundations levels to assist with emergency management.

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. More closely monitor and track departmental budget and expenses due to anticipated budgetary constraints arising out of the COVID-19 situation.	Council Priority
2. Employee hiring, retention and cross-training to develop leadership skills at all levels and to maintain continuity of operations of essential Public Works functions.	Management Priority
3. Streamline utility billing, true-up and contractual issues with city's other partners in consistent with existing interlocal agreements.	Management Priority
4. Reassign Fort Bend County Mobility Bond (FY 17) allocated funding to fund key roadway infrastructure projects (2) within the City via interlocal agreements.	Council Priority
5. Complete the Master Drainage Plan (MDP) update initiative working with other stakeholders.	Management Priority
6. Complete the GLO funded Flood Gauge Installation Project in coordination with the Harris County Flood Control District (HCFCD).	Council Priority
7. Microchipping of every adopted pet and create Community wide involvement and education in the Animal Shelter.	Council Priority
8. Will continue converting the City's older yellow signal heads to a gloss black; this reduce inventory costs and replace aging equipment while keeping with the City's standard.	Management Priority

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
9. Offer public microchipping for pets to aid in re-uniting lost pets.	Management Priority
10. Virtual adoption portal for animals available for adoption.	Management Priority
11. Develop a GIS HUB to support the City's emergency needs as it relates to flooding and extreme weather events.	Management Priority
12. Hire, cross-train, and retain GIS staff so that City GIS support remains consistent.	Management Priority
13. Provide training to GIS power-users to facilitate a transition to the new GIS platform.	Management Priority
14. Complete corridor study for Hwy 6 to improve traffic progression.	Council Priority
15. Upgrade signal at Colonial Lakes Drive and Hwy 6 from span wire to mast arm	Management Priority
16. Introduce online plan submittal and review services via Energov.	Management Priority

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Preventive Maintenance Job Orders per Mechanic per Month	25	25	25	26
➢ Percentage of GIS service requests which are completed by the requested completion date	96%	92%	94%	90%
➢ Percentage of new development submissions, acceptance of new developmental infrastructure, and floodplain permit reviews completed on-time (within 15 business days).	96.8%	90%	98%	95%
➢ Lane miles of street sweeping within City limits per year	1,200	1,200	1,200	1,200
➢ Regionalization of Utilities - Hours of coordination and discussion with MUDs	250	250	150	150
➢ Percentage of adoptions plus rescues to total impounds (dogs and cats) per year	61%	50%	60%	50%
➢ Number of volunteer hours logged per year	1,540.5	2,000	1,600	1,500

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Total vehicles/equipment maintained	476	490	492	499
➢ Percentage of new and revised GIS data which is updated within three weeks of receipt	95%	90%	85%	90%
➢ Capital Improvement Projects - Active	14	13	10	5
➢ Value of projects (as funded in CIP)	$13M	$32M	$8M	$4M
➢ Square feet of concrete pavement rehabilitated	77,569	100,000	101,750	100,000
➢ Square feet of sidewalk replacement	206,348	40,000	122,552	40,000
➢ Sidewalk leveling locations	180	100	165	100
➢ Request for service received	1,579	1,300	2,000	1,500
➢ Number of traffic signals maintained	64	64	64	65
➢ Number of requests for service completed by the Facilities Maintenance division	639	650	640	650
➢ Number of animals adopted/rescued	545	460	400	450
➢ City Facilities Electrical Utilities Yearly Usage Cost	$570,684	$300,000	$550,000	$550,000

DEPARTMENT: 15- PUBLIC WORKS
DIVISION: 140 - PUBLIC WORKS ADMINISTRATION

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 501,584	$ 568,965	$ 502,364	$ 493,193
52 - SUPPLIES & MATERIALS	6,868	3,553	3,128	3,553
53 - PROF/CONTRACT SERVIC	53,571	167,500	137,500	165,200
56 - OTHER EXPENDITURES	17,090	19,023	18,137	21,947
TOTAL EXPENDITURES	**$ 579,113**	**$ 759,041**	**$ 661,129**	**$ 683,893**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 367,290	$ 413,657	$ 347,057	$ 364,729
51002 - ADDITIONAL COMPENSATION	878	768	768	960
51004 - OVERTIME	904	500	500	500
51302 - TAXES, SOCIAL SECURITY	28,107	31,003	31,003	27,588
51305 - RETIREMENT	37,977	42,367	42,367	37,494
51403 - ER-GROUP HEALTH INSURANCE	54,523	70,029	70,029	51,446
51408 - LONG TERM DISABILITY	938	1,094	1,094	965
51501 - CAR-CLOTHING ALLOWANCE	6,024	6,000	6,000	6,000
51502 - CELL PHONE ALLOWANCE	3,252	3,240	3,240	3,240
51603 - COMPENSATED LEAVE EXP	1,418	-	-	-
51710 - WORKERS COMPENSATION	274	307	307	271
52001 - OFFICE SUPPLIES	559	600	600	600
52002 - HOSPITALITY SUPPLIES	437	75	75	75
52003 - WEARING APPAREL	150	150	-	150
52004 - MINOR TOOLS, FURN & EQUIPMENT	240	75	-	75
52005 - EDUC AND TRAINING SUPPLIES	50	50	-	50
52006 - POSTAGE	-	150	-	150
52017 - FUEL, OIL & LUBRICANTS	5,432	2,453	2,453	2,453
53024 - ENGINEERING SERVICES	27,085	30,000	-	30,000
53501 - PRINTING & PUBLICATIONS	108	200	200	200
53504 - CONTRACTUAL SERVICES	5,000	10,000	10,000	10,000
53505 - SERVICE & REPAIR AGREEMENTS	2,894	-	-	-
53506 - CONTRACTUAL SVCS- PLAN REVIEW	-	100,000	100,000	100,000
53574 - STORMWATER MANAGEMENT SERV	18,484	27,300	27,300	25,000
56003 - TRAINING & TRAVEL	13,343	15,300	15,300	15,300
56303 - MEMBERSHIPS & SUBSCRIPTIONS	1,800	1,950	1,950	1,950
56530 - PROPERTY/LIABILITY INSURANCE	1,947	1,773	887	4,697
TOTAL EXPENDITURES	**$ 579,113**	**$ 759,041**	**$ 661,129**	**$ 683,893**

DEPARTMENT: 15- PUBLIC WORKS
DIVISION: 141 - CAPITAL PROJECTS

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 109,751	$ 218,106	$ 186,705	$ 205,701
52 - SUPPLIES & MATERIALS	408	610	150	610
56 - OTHER EXPENDITURES	2,653	2,513	2,257	2,793
TOTAL EXPENDITURES	**$ 112,811**	**$ 221,229**	**$ 189,112**	**$ 209,104**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 55,979	$ 130,500	$ 99,083	$ 127,712
51002 - ADDITIONAL COMPENSATION	-	-	17	48
51102 - PART-TIME	26,871	25,974	25,974	25,974
51302 - TAXES, SOCIAL SECURITY	6,156	11,149	11,149	11,299
51305 - RETIREMENT	5,827	13,133	13,133	12,992
51403 - ER-GROUP HEALTH INSURANCE	12,414	35,786	35,786	24,915
51408 - LONG TERM DISABILITY	155	370	370	488
51502 - CELL PHONE ALLOWANCE	960	1,080	1,080	2,160
51603 - COMPENSATED LEAVE EXP	1,328	-	-	-
51710 - WORKERS COMPENSATION	61	114	114	113
52001 - OFFICE SUPPLIES	183	200	150	200
52003 - WEARING APPAREL	160	160	-	160
52004 - MINOR TOOLS, FURN & EQUIPMENT	-	150	-	150
52005 - EDUC AND TRAINING SUPPLIES	65	100	-	100
56003 - TRAINING & TRAVEL	2,089	2,000	2,000	2,000
56530 - PROPERTY/LIABILITY INSURANCE	563	513	257	793
TOTAL EXPENDITURES	**$ 112,811**	**$ 221,229**	**$ 189,112**	**$ 209,104**

DEPARTMENT: 15- PUBLIC WORKS
DIVISION: 142 - STREETS, DRAINAGE & TRAFFIC

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 974,246	$ 955,948	$ 921,447	$ 961,963
52 - SUPPLIES & MATERIALS	187,323	269,418	245,218	260,638
53 - PROF/CONTRACT SERVIC	204,978	141,918	120,328	184,068
54 - REPAIR & MAINTENANCE	83,432	229,700	229,508	177,250
55 - UTILITIES	665,306	743,420	743,420	817,420
56 - OTHER EXPENDITURES	30,327	30,013	16,807	33,993
TOTAL EXPENDITURES	**$ 2,145,612**	**$ 2,370,417**	**$ 2,276,727**	**$ 2,435,332**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 601,050	$ 635,987	$ 600,879	$ 643,065
51002 - ADDITIONAL COMPENSATION	3,901	4,080	4,080	4,464
51004 - OVERTIME	90,593	38,000	38,000	38,000
51302 - TAXES, SOCIAL SECURITY	51,034	46,538	46,538	47,472
51305 - RETIREMENT	69,988	64,438	64,438	65,240
51403 - ER-GROUP HEALTH INSURANCE	142,005	153,158	153,158	148,929
51408 - LONG TERM DISABILITY	1,679	1,795	1,795	2,195
51502 - CELL PHONE ALLOWANCE	4,335	4,320	4,320	4,860
51603 - COMPENSATED LEAVE EXP	-	-	606	-
51710 - WORKERS COMPENSATION	9,660	7,632	7,632	7,738
52001 - OFFICE SUPPLIES	1,072	500	500	500
52002 - HOSPITALITY SUPPLIES	98	200	200	200
52003 - WEARING APPAREL	9,679	6,000	6,000	6,000
52004 - MINOR TOOLS, FURN & EQUIPMENT	8,334	11,000	11,000	6,000
52005 - EDUC AND TRAINING SUPPLIES	-	200	-	200
52006 - POSTAGE	17	50	50	50
52013 - JANITORIAL SUPPLIES	1,262	1,000	500	1,000
52017 - FUEL, OIL & LUBRICANTS	40,162	37,188	37,188	37,188
52025 - PESTICIDE/HAZ-MAT CONTROL SUPL	-	1,000	500	1,000
52038 - STREET MAT'L & SUPPLIES	74,784	123,000	100,000	125,000
52039 - DRAINAGE MATERIALS & SUPP	-	500	500	500
52040 - SIGNAGE EQUIP & SUPPLIES	42,407	45,000	45,000	43,000
52041 - PAVEMENT MARKING MATERIAL	9,507	43,780	43,780	40,000
53034 - SPECIAL PRODUCT DISPOSAL	-	-	253	-
53501 - PRINTING & PUBLICATIONS	-	150	150	150
53504 - CONTRACTUAL SERVICES	27,587	8,500	8,500	4,500
53505 - SERVICE & REPAIR AGREEMENTS	910	1,418	100	51,418
53529 - CONTRACTUAL SERVICES-DRAINAGE	103,537	40,000	40,000	40,000
53530 - TREE TRIMMING SERVICES	1,000	1,000	1,400	1,000
53531 - PEST CONTROL SERVICES	60,080	55,000	55,000	55,000
53532 - LANDFILL COLLECTION EXPENSES	846	7,000	500	7,000
53537 - CONTRACTUAL SERVICES-STREETS	11,017	28,850	14,425	25,000
54006 - RADIO REPAIR/MAINTENANCE	-	250	-	250
54101 - EQUIP MAINT/REPAIR	457	-	58	-
54135 - TRAFFIC SIGNAL MAINTENANCE	82,976	229,450	229,450	177,000
55033 - ELECTRIC UTILITY-STREETLIGHTS	635,276	700,627	700,627	774,627
55034 - ELECTRIC UTILITY-TRAFFIC SIGNL	29,926	42,014	42,014	42,014

DEPARTMENT: 15- PUBLIC WORKS
DIVISION: 142 - STREETS, DRAINAGE & TRAFFIC

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
55041 - WATER UTILITIES	104	779	779	779
56003 - TRAINING & TRAVEL	960	3,100	3,100	3,100
56303 - MEMBERSHIPS & SUBSCRIPTIONS	361	500	500	500
56530 - PROPERTY/LIABILITY INSURANCE	29,006	26,413	13,207	30,393
TOTAL EXPENDITURES	**$ 2,145,612**	**$ 2,370,417**	**$ 2,276,727**	**$ 2,435,332**

DEPARTMENT: 15- PUBLIC WORKS
DIVISION: 143 - ENGINEERING/UTILITY PLANNING

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 356,129	$ 505,301	$ 441,491	$ 471,729
52 - SUPPLIES & MATERIALS	1,588	9,562	7,887	7,112
53 - PROF/CONTRACT SERVIC	26,652	22,525	18,525	22,525
56 - OTHER EXPENDITURES	6,359	11,626	11,328	15,875
TOTAL EXPENDITURES	**$ 390,728**	**$ 549,014**	**$ 479,231**	**$ 517,241**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 255,356	$ 364,311	$ 299,426	$ 349,003
51002 - ADDITIONAL COMPENSATION	1,303	1,344	1,344	1,344
51004 - OVERTIME	4,663	1,500	1,500	1,500
51302 - TAXES, SOCIAL SECURITY	19,960	27,067	27,067	26,055
51305 - RETIREMENT	27,064	36,936	36,936	35,359
51403 - ER-GROUP HEALTH INSURANCE	37,593	68,966	68,966	53,751
51408 - LONG TERM DISABILITY	681	926	926	1,223
51501 - CAR-CLOTHING ALLOWANCE	3,068	2,700	2,700	3,240
51502 - CELL PHONE ALLOWANCE	6,247	-	1,075	-
51603 - COMPENSATED LEAVE EXP	195	1,551	1,551	254
51710 - WORKERS COMPENSATION	588	700	700	500
52001 - OFFICE SUPPLIES	1,000	3,350	1,675	1,100
52003 - WEARING APPAREL	-	5,512	5,512	5,512
52004 - MINOR TOOLS, FURN & EQUIPMENT	22,500	18,000	18,000	18,000
52005 - EDUC AND TRAINING SUPPLIES	152	525	525	525
52006 - POSTAGE	4,000	4,000	-	4,000
52007 - BLDG MATERIALS & SUPPLIES	2,548	7,000	7,000	6,000
52013 - JANITORIAL SUPPLIES	3,157	4,030	4,030	4,030
52014 - COMPUTER,TECH & SOFTWARE EQUIP	655	596	298	5,845
TOTAL EXPENDITURES	**$ 390,728**	**$ 549,014**	**$ 479,231**	**$ 517,241**

DEPARTMENT: 15- PUBLIC WORKS
DIVISION: 144 - GEOGRAPHIC INFO. SYSTEMS (GIS)

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 306,436	$ 323,265	$ 303,370	$ 311,848
52 - SUPPLIES & MATERIALS	7,084	4,641	2,713	4,641
53 - PROF/CONTRACT SERVIC	11,500	12,650	150	12,150
56 - OTHER EXPENDITURES	6,405	14,493	14,147	15,569
TOTAL EXPENDITURES	**$ 331,423**	**$ 355,048**	**$ 320,379**	**$ 344,208**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 227,611	$ 235,281	$ 227,308	$ 226,969
51002 - ADDITIONAL COMPENSATION	644	672	672	720
51004 - OVERTIME	1,515	2,000	520	2,000
51102 - PART-TIME	5,436	11,988	1,500	11,988
51302 - TAXES, SOCIAL SECURITY	13,195	14,098	14,098	12,556
51305 - RETIREMENT	22,981	23,595	23,595	22,770
51403 - ER-GROUP HEALTH INSURANCE	34,246	34,789	34,789	34,033
51408 - LONG TERM DISABILITY	604	664	664	648
51603 - COMPENSATED LEAVE EXP	33	-	46	-
51710 - WORKERS COMPENSATION	169	178	178	164
52001 - OFFICE SUPPLIES	2,508	3,270	1,000	3,270
52003 - WEARING APPAREL	221	320	-	320
52004 - MINOR TOOLS, FURN & EQUIPMENT	3,017	500	500	500
52005 - EDUC AND TRAINING SUPPLIES	-	150	150	150
52006 - POSTAGE	859	20	682	20
52017 - FUEL, OIL & LUBRICANTS	478	381	381	381
53501 - PRINTING & PUBLICATIONS	-	150	150	150
53504 - CONTRACTUAL SERVICES	11,500	11,500	-	11,500
53505 - SERVICE & REPAIR AGREEMENTS	-	1,000	-	500
56003 - TRAINING & TRAVEL	4,644	12,425	12,425	12,800
56303 - MEMBERSHIPS & SUBSCRIPTIONS	1,000	1,375	1,375	1,500
56530 - PROPERTY/LIABILITY INSURANCE	761	693	347	1,269
TOTAL EXPENDITURES	**$ 331,423**	**$ 355,048**	**$ 320,379**	**$ 344,208**

DEPARTMENT: 15- PUBLIC WORKS
DIVISION: 145 - FLEET MAINTENANCE

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 397,779	$ 368,705	$ 376,396	$ 359,183
52 - SUPPLIES & MATERIALS	28,506	26,634	23,449	29,775
53 - PROF/CONTRACT SERVIC	12,074	11,050	9,800	12,050
54 - REPAIR & MAINTENANCE	631,735	571,700	571,200	573,450
55 - UTILITIES	7,373	11,462	11,462	11,462
56 - OTHER EXPENDITURES	148,245	136,080	71,790	18,844
59 - TRANSFERS TO FUNDS	422,260	422,260	422,260	712,990
TOTAL EXPENDITURES	**$ 1,647,972**	**$ 1,547,891**	**$ 1,486,357**	**$ 1,717,754**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 252,263	$ 250,550	$ 258,241	$ 247,866
51002 - ADDITIONAL COMPENSATION	1,162	1,248	1,248	1,488
51004 - OVERTIME	29,776	8,500	8,500	8,500
51302 - TAXES, SOCIAL SECURITY	20,790	18,340	18,340	18,360
51305 - RETIREMENT	28,483	25,343	25,343	25,097
51403 - ER-GROUP HEALTH INSURANCE	61,149	60,703	60,703	53,867
51408 - LONG TERM DISABILITY	624	706	706	706
51502 - CELL PHONE ALLOWANCE	1,627	1,620	1,620	1,620
51710 - WORKERS COMPENSATION	1,905	1,694	1,694	1,679
52001 - OFFICE SUPPLIES	406	200	200	200
52002 - HOSPITALITY SUPPLIES	111	100	-	100
52003 - WEARING APPAREL	1,362	2,000	-	1,665
52004 - MINOR TOOLS, FURN & EQUIPMENT	19,535	15,780	15,780	19,156
52005 - EDUC AND TRAINING SUPPLIES	80	1,000	-	1,000
52006 - POSTAGE	-	150	-	150
52013 - JANITORIAL SUPPLIES	337	700	765	800
52017 - FUEL, OIL & LUBRICANTS	6,676	6,704	6,704	6,704
53034 - SPECIAL PRODUCT DISPOSAL	7,439	8,500	8,500	9,500
53501 - PRINTING & PUBLICATIONS	-	50	50	50
53504 - CONTRACTUAL SERVICES	4,635	2,500	1,250	2,500
54006 - RADIO REPAIR/MAINTENANCE	-	500	-	450
54090 - GENERATOR MAINTENANCE	16,106	18,000	18,000	18,000
54137 - FLEET REPAIR COSTS	615,629	553,200	553,200	555,000
55037 - ELECTRIC UTILITIES	7,373	11,462	11,462	11,462
56003 - TRAINING & TRAVEL	3,194	3,500	3,500	3,500
56303 - MEMBERSHIPS & SUBSCRIPTIONS	3,848	4,000	4,000	3,800
56530 - PROPERTY/LIABILITY INSURANCE	141,203	128,580	64,290	11,544
59606 - TRANS TO FUND 606-EQUIP REPLAC	422,260	422,260	422,260	712,990
TOTAL EXPENDITURES	**$ 1,647,972**	**$ 1,547,891**	**$ 1,486,357**	**$ 1,717,754**

DEPARTMENT: 15- PUBLIC WORKS
DIVISION: 146 - FACILITY MAINTENANCE

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 342,903	$ 300,386	$ 294,669	$ 302,858
52 - SUPPLIES & MATERIALS	116,580	107,884	71,230	109,684
53 - PROF/CONTRACT SERVIC	272,925	303,804	303,779	403,123
54 - REPAIR & MAINTENANCE	220,181	297,020	297,020	300,270
55 - UTILITIES	332,335	511,855	511,855	512,400
56 - OTHER EXPENDITURES	95,213	90,302	47,851	7,648
TOTAL EXPENDITURES	**$ 1,380,138**	**$ 1,611,251**	**$ 1,526,404**	**$ 1,635,983**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 204,903	$ 202,576	$ 170,351	$ 200,441
51002 - ADDITIONAL COMPENSATION	2,653	2,736	2,736	1,656
51004 - OVERTIME	38,724	4,000	4,000	4,000
51302 - TAXES, SOCIAL SECURITY	18,179	14,845	14,845	14,393
51305 - RETIREMENT	24,899	20,802	20,802	20,534
51403 - ER-GROUP HEALTH INSURANCE	48,082	50,293	50,293	56,061
51408 - LONG TERM DISABILITY	552	596	596	889
51502 - CELL PHONE ALLOWANCE	2,711	2,700	2,700	3,240
51603 - COMPENSATED LEAVE EXP	-	-	26,509	-
51710 - WORKERS COMPENSATION	2,199	1,837	1,837	1,644
52001 - OFFICE SUPPLIES	-	250	-	250
52002 - HOSPITALITY SUPPLIES	19,791	20,000	20,000	20,000
52003 - WEARING APPAREL	1,872	1,980	1,980	1,980
52004 - MINOR TOOLS, FURN & EQUIPMENT	14,306	8,000	8,000	9,800
52007 - BLDG MATERIALS & SUPPLIES	72,257	68,500	34,250	68,500
52013 - JANITORIAL SUPPLIES	98	1,000	1,000	1,000
52017 - FUEL, OIL & LUBRICANTS	8,257	8,154	6,000	8,154
53501 - PRINTING & PUBLICATIONS	-	25	-	25
53504 - CONTRACTUAL SERVICES	48,810	35,138	35,138	135,002
53505 - SERVICE & REPAIR AGREEMENTS	43,594	62,120	62,120	62,120
53582 - JANITORIAL SERVICES	180,521	206,521	206,521	205,976
54023 - BUILDING REPAIRS	212,181	297,020	297,020	300,270
54101 - EQUIP MAINT/REPAIR	8,000	-	-	-
55037 - ELECTRIC UTILITIES	294,247	470,575	470,575	471,120
55041 - WATER UTILITIES	18,685	26,280	26,280	26,280
55046 - GAS UTILITIES	19,402	15,000	15,000	15,000
56003 - TRAINING & TRAVEL	1,826	5,000	5,000	5,000
56303 - MEMBERSHIPS & SUBSCRIPTIONS	150	400	400	400
56530 - PROPERTY/LIABILITY INSURANCE	93,237	84,902	42,451	2,248
TOTAL EXPENDITURES	**$ 1,380,138**	**$ 1,611,251**	**$ 1,526,404**	**$ 1,635,983**

DEPARTMENT: 15- PUBLIC WORKS
DIVISION: 148 - ANIMAL CONTROL SERVICES

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 268,517	$ 272,773	$ 279,420	$ 270,143
52 - SUPPLIES & MATERIALS	40,141	46,308	33,366	46,458
53 - PROF/CONTRACT SERVIC	57,605	93,180	93,180	93,030
56 - OTHER EXPENDITURES	1,210	2,781	2,526	6,369
TOTAL EXPENDITURES	**$ 367,473**	**$ 415,042**	**$ 408,491**	**$ 416,000**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 174,563	$ 183,297	$ 188,963	$ 181,229
51002 - ADDITIONAL COMPENSATION	2,490	2,520	2,520	2,664
51004 - OVERTIME	10,351	4,000	4,981	4,000
51302 - TAXES, SOCIAL SECURITY	13,730	13,699	13,699	13,552
51305 - RETIREMENT	19,029	18,798	18,798	18,606
51403 - ER-GROUP HEALTH INSURANCE	43,087	45,362	45,362	45,016
51408 - LONG TERM DISABILITY	481	516	516	516
51502 - CELL PHONE ALLOWANCE	2,374	2,700	2,700	2,700
51603 - COMPENSATED LEAVE EXP	510	-	-	-
51710 - WORKERS COMPENSATION	1,903	1,881	1,881	1,860
52001 - OFFICE SUPPLIES	825	800	800	800
52002 - HOSPITALITY SUPPLIES	41	155	-	155
52003 - WEARING APPAREL	1,244	1,400	1,400	1,400
52004 - MINOR TOOLS, FURN & EQUIPMENT	9,914	8,000	8,000	8,000
52006 - POSTAGE	35	25	209	175
52013 - JANITORIAL SUPPLIES	2,201	1,940	970	1,940
52017 - FUEL, OIL & LUBRICANTS	5,947	6,988	6,988	6,988
52026 - ANIM. CONTROL FOOD/SUPPLY	19,934	27,000	15,000	27,000
53501 - PRINTING & PUBLICATIONS	458	800	800	800
53504 - CONTRACTUAL SERVICES	57,147	92,380	92,380	92,230
56003 - TRAINING & TRAVEL	649	2,000	2,000	2,000
56303 - MEMBERSHIPS & SUBSCRIPTIONS	-	270	270	270
56530 - PROPERTY/LIABILITY INSURANCE	561	511	256	4,099
TOTAL EXPENDITURES	**$ 367,473**	**$ 415,042**	**$ 408,491**	**$ 416,000**

DEPARTMENT: 15- PUBLIC WORKS
DIVISION: 999 - NON-DIVISIONAL

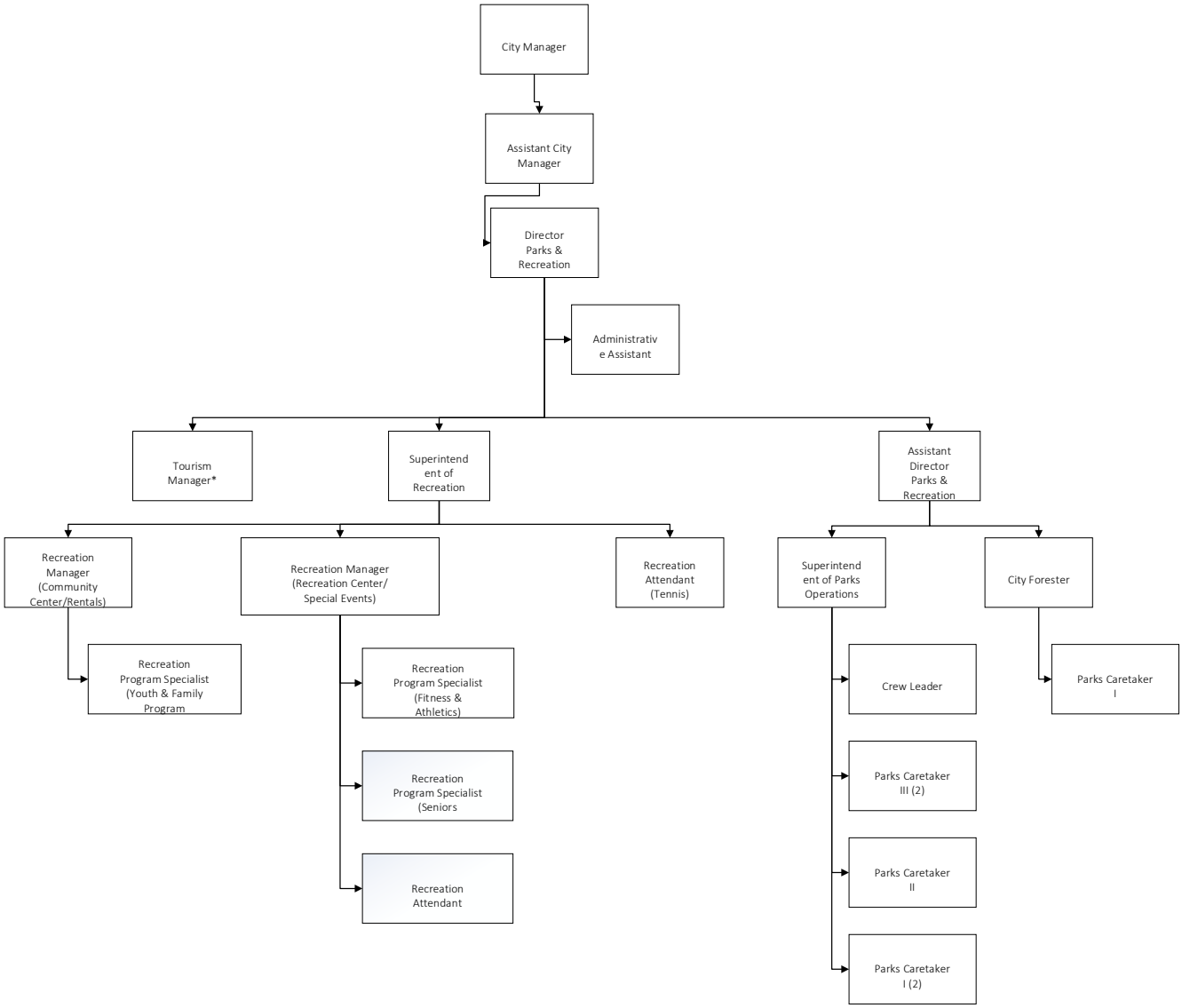
FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
58 - CAPITAL OUTLAY	$ 24,717	$ 32,970	$ 32,970	$ 57,000
59 - TRANSFERS TO FUNDS	-	-	-	1,800,000
TOTAL EXPENDITURES	**$ 24,717**	**$ 32,970**	**$ 32,970**	**$ 1,857,000**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
58400 - BUILDING & BLDG IMPROVEMENTS	$ -	$ -	$ -	$ -
58600 - MACHINERY & EQUIPMENT	24,717	32,970	32,970	57,000
58650 - TRANSPORTATION EQUIPMENT	-	-	-	-
59402 - TRANS TO 402-GEN GOV PROJECTS	-	-	-	1,800,000
TOTAL EXPENDITURES	**$ 24,717**	**$ 32,970**	**$ 32,970**	**$ 1,857,000**

DEPARTMENT: PARKS AND RECREATION
DIVISION: ALL

ORGANIZATIONAL CHART



***Tourism Manager funded from Hotel Tax Fund 255.**

MISSION

It is the mission of the Parks and Recreation Department to provide exceptional parks, programs, and facilities that engage residents and enhance the quality of life in Missouri City.

VISION

Our vision is to be known and recognized as a superior municipal Parks and Recreation Department.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 1,547,386	$ 1,614,049	$ 1,543,887	$ 1,628,503
52 - SUPPLIES & MATERIALS	281,234	294,543	275,617	314,801
53 - PROF/CONTRACT SERVIC	828,185	1,227,152	1,224,652	1,312,422
54 - REPAIR & MAINTENANCE	6,232	8,700	8,700	8,700
55 - UTILITIES	113,103	146,980	146,980	147,180
56 - OTHER EXPENDITURES	268,504	373,946	206,232	403,272
58 - CAPITAL OUTLAY	35,701	-	-	-
TOTAL EXPENDITURES	**$ 3,080,345**	**$ 3,665,370**	**$ 3,406,067**	**$ 3,814,878**

EXPENDITURES BY DISIVION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
150 - PARKS ADMINISTRATION	$ 1,792,150	$ 2,192,886	$ 2,159,231	$ 2,042,561
152 - RECREATION	1,249,793	1,472,484	1,246,836	1,497,607
153 - URBAN FORESTRY	-	-	-	274,710
999 - NON-DIVISIONAL	38,401	-	-	-
TOTAL EXPENDITURES	**$ 3,080,345**	**$ 3,665,370**	**$ 3,406,067**	**$ 3,814,878**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment, new funding for park assessment repairs and replacement, renovation of youth baseball and softball fields at StaMo Park, masterplan update, increase in restroom cleaning contract, increase in litter collection, increased costs for lake management, landscape maintenance, installation of water fountains with bottle refill function, accreditation visit, median irrigation , green waste disposal and recycling fees, a one-time allocation of $50k for Community Park and an increase in property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
DIRECTOR OF PARKS & RECREATION	1.00	1.00	1.00	0.00
ASSISTANT DIRECTOR OF PARKS & RECREATION	1.00	1.00	1.00	0.00
FACILITY OPERATIONS MANAGER	1.00	1.00	1.00	0.00
FORESTER	1.00	1.00	1.00	0.00
PARK CARETAKER I	3.00	3.00	3.00	0.00
PARK CARETAKER II	1.00	1.00	1.00	0.00
PARK CARETAKER III	2.00	2.00	2.00	0.00
PARK SUPERINTENDENT	1.00	1.00	1.00	0.00
PARKS CREW LEADER	1.00	1.00	1.00	0.00
RECREATION ATTENDANT	2.00	2.00	2.00	0.00
RECREATION MANAGER	1.00	1.00	1.00	0.00
RECREATION SPECIALIST	3.00	3.00	3.00	0.00
RECREATION SUPPORT	1.00	1.00	1.00	0.00
ADMINISTRATIVE ASSISTANT I		1.00	1.00	0.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**19.00**	**20.00**	**20.00**	**0.00**

*Tourism Manager funded from Hotel Tax Fund 255. This position was transferred to Parks & Recreation in the FY 2021.

SERVICES

The Missouri City Parks and Recreation Department (MCPARD) is a Texas Gold Medal Award-winning department comprised of two separate divisional operations that maintain and operate a wide variety of park and natural areas, trails, athletic complexes and other facilities.

The Parks Operations Division is responsible for the maintenance of grounds, playground equipment, trail system, athletic fields, park and picnic pavilions, park restrooms, lake properties, mowing contracts on numerous parks and right-of-ways within the city, logistical support for all Special Events as well as all other park amenities and the various equipment and supplies that are critical to the proper maintenance of our Park System. Within the Parks Division is the City Horticulturist/Urban Forester, who manages all city planting efforts and numerous volunteer group programs.

The Recreation Division is responsible for planning and implementing a diverse recreation and fitness program schedule for the citizens of Missouri City. The Recreation Division has become known for offering some of the best and most widely attended special events in the area. The division facilitates adult and youth athletic leagues, manages and permits athletic field usage, and facilitates park pavilion, auditorium and multi-purpose room rentals. The Recreation Division also operates the Missouri City Recreation and Tennis Center, consisting of 13 tennis courts, weight & cardio room, gymnasium, aerobics/dance room, multi-purpose rooms, batting cages and a kid zone. The Parks and Recreation Department also supports the many efforts of other municipal departments throughout the year, as well as several community-sponsored events.

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- The Parks and Recreation Department installed the “Pursue your Passion” Public Art Sculpture at its permanent location to commemorate
- On Veterans Day, November 11, 2019, the City of Missouri City, held a groundbreaking ceremony for the Missouri City Veterans Memorial. Additionally, a memorial was dedicated to veterans at the American Legion Park.
- In conjunction with the Arts in Public Places Program The Parks and Recreation Department installed the “Pursue your Passion” Public Art Sculpture at its permanent location.
- Increased recreation programming and citizen involvement opportunities with adding new senior programs, implementing the Backyard Sanctuary Program, developing the Outdoor Recreation Program “MCTX Outdoor Adventure Recreation (OAR)” and developing and implementing the Recreation Master Plan.
- During the COVID19 Pandemic, Parks and Recreation created new and innovative communications and remote programming, ideas and activities for youth and adults to partake in safely from their own home.

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Increase opportunities for citizen engagement with recreation programs and outdoor spaces.	Strategic Plan Element
2. Evaluate and implement departmental policies and practices that align with industry best practices.	Industry Benchmark
3. Complete CAPRA accreditation process	Industry Benchmark
4. Complete city-wide ADA Assessment and implement departmental transition plan.	Strategic Plan Element
5. Develop design standards for park projects that include environmentally sustainable practices.	Strategic Plan Element

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Residents who Rated Themselves Satisfied with City Parks, Facilities and Recreation Programs	76%	75%	77%	77%
➢ Response to Park Work Requests Within 3 Days	93%	95%	95%	95%
➢ Repeat Recreation Program Offerings Which Retained the Minimum Number of Registrants at Each Session	100%	95%	100%	95%

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Total Acres maintained (Parkland + Trails)	1,067	1,067	1,067	1,072
➢ Total Mowing Acres	615	625	625	625
➢ Total Volunteer Hours for Community Projects	1,600	1,500	N/A	N/A
➢ Total Revenue from Pavilion Reservations	$13,500	$13,500	N/A	N/A
➢ Total Revenue from Facility Reservations	$102,000	$102,000	N/A	N/A
➢ Total Recreation Program Days	3,200	3,200	N/A	N/A
➢ Total Memberships at Recreation and Tennis Center	1,505	1,500	N/A	N/A
➢ Developed Park Acres per 1,000 Population	5.19	5.19	5.19	5.19

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Total Acres maintained (Parkland + Trails)	1,067	1,067	1,067	1,072
➢ Total Mowing Acres	615	625	625	625
➢ Total Volunteer Hours for Community Projects	1,600	1,500	N/A	N/A
➢ Total Revenue from Pavilion Reservations	$13,500	$13,500	N/A	N/A
➢ Total Revenue from Facility Reservations	$102,000	$102,000	N/A	N/A
➢ Total Recreation Program Days	3,200	3,200	N/A	N/A
➢ Total Memberships at Recreation and Tennis Center	1,505	1,500	N/A	N/A
➢ Developed Park Acres per 1,000 Population	5.19	5.19	5.19	5.19

DEPARTMENT: 16- PARKS & RECREATION
DIVISION: 150 - PARKS

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 808,701	$ 812,542	$ 794,247	$ 697,303
52 - SUPPLIES & MATERIALS	153,138	173,539	169,144	152,821
53 - PROF/CONTRACT SERVIC	663,651	1,005,252	1,005,152	991,922
54 - REPAIR & MAINTENANCE	6,232	8,700	8,700	8,700
55 - UTILITIES	113,103	146,980	146,980	147,180
56 - OTHER EXPENDITURES	47,325	45,874	35,009	44,635
TOTAL EXPENDITURES	**$ 1,792,150**	**$ 2,192,886**	**$ 2,159,231**	**$ 2,042,561**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 555,883	$ 571,775	$ 553,457	$ 481,609
51002 - ADDITIONAL COMPENSATION	2,713	2,976	2,976	3,360
51004 - OVERTIME	26,591	14,000	14,000	14,000
51302 - TAXES, SOCIAL SECURITY	43,357	42,793	42,793	35,847
51305 - RETIREMENT	59,145	58,101	58,101	49,122
51403 - ER-GROUP HEALTH INSURANCE	110,649	112,666	112,666	103,744
51408 - LONG TERM DISABILITY	1,471	1,574	1,574	1,525
51501 - CAR-CLOTHING ALLOWANCE	3,012	3,000	3,000	3,000
51502 - CELL PHONE ALLOWANCE	3,252	3,240	3,240	3,240
51603 - COMPENSATED LEAVE EXP	-	-	24	-
51710 - WORKERS COMPENSATION	2,627	2,418	2,418	1,856
52001 - OFFICE SUPPLIES	650	800	300	400
52002 - HOSPITALITY SUPPLIES	531	1,250	1,250	500
52003 - WEARING APPAREL	5,452	6,450	6,450	5,310
52004 - MINOR TOOLS, FURN & EQUIPMENT	9,544	9,000	9,000	4,600
52005 - EDUC AND TRAINING SUPPLIES	215	350	350	100
52006 - POSTAGE	12	100	5	50
52007 - BLDG MATERIALS & SUPPLIES	356	350	350	200
52013 - JANITORIAL SUPPLIES	5,866	7,600	3,800	7,600
52017 - FUEL, OIL & LUBRICANTS	34,001	33,321	33,321	33,321
52025 - PESTICIDE/HAZ-MAT CONTROL SUPL	10,009	9,878	9,878	15,000
52048 - PARK MAT'L & SUPPLIES	86,501	104,440	104,440	85,740
53034 - SPECIAL PRODUCT DISPOSAL	-	8,568	8,568	-
53038 - STA-MO LEASE & OPERATION	43,526	78,890	78,890	110,622
53501 - PRINTING & PUBLICATIONS	190	200	100	100
53504 - CONTRACTUAL SERVICES	92,273	304,035	304,035	376,717
53505 - SERVICE & REPAIR AGREEMENTS	1,260	-	-	-
53518 - CREDIT CARD PROCESSING FEES	11,272	10,000	10,000	10,000
53568 - LANDSCAPING SERVICES	498,629	587,059	587,059	477,488
53582 - JANITORIAL SERVICES	16,500	16,500	16,500	16,995
54101 - EQUIP MAINT/REPAIR	6,232	8,700	8,700	8,700
55037 - ELECTRIC UTILITIES	58,639	80,400	80,400	72,000
55041 - WATER UTILITIES	54,465	66,580	66,580	75,180
56003 - TRAINING & TRAVEL	21,469	21,710	21,710	14,090
56303 - MEMBERSHIPS & SUBSCRIPTIONS	1,991	2,433	2,433	2,183
56530 - PROPERTY/LIABILITY INSURANCE	23,864	21,731	10,866	28,362
TOTAL EXPENDITURES	**$ 1,792,150**	**$ 2,192,886**	**$ 2,159,231**	**$ 2,042,561**

DEPARTMENT: 16- PARKS & RECREATION
DIVISION: 152 - RECREATION

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 738,685	$ 801,507	$ 749,639	$ 803,398
52 - SUPPLIES & MATERIALS	128,096	121,004	106,473	118,340
53 - PROF/CONTRACT SERVIC	161,833	221,900	219,500	221,900
56 - OTHER EXPENDITURES	221,179	328,072	171,224	353,969
TOTAL EXPENDITURES	**$ 1,249,793**	**$ 1,472,484**	**$ 1,246,836**	**$ 1,497,607**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 406,854	$ 456,650	$ 404,881	$ 462,297
51002 - ADDITIONAL COMPENSATION	967	1,248	1,248	960
51004 - OVERTIME	876	10,000	500	10,000
51302 - TAXES, SOCIAL SECURITY	165,156	141,701	141,701	141,701
51403 - ER-GROUP HEALTH INSURANCE	43,113	46,038	46,038	46,206
51408 - LONG TERM DISABILITY	41,574	45,740	45,740	46,598
51501 - CAR-CLOTHING ALLOWANCE	73,790	93,961	93,961	88,897
51502 - CELL PHONE ALLOWANCE	1,011	1,161	1,161	1,596
51710 - WORKERS COMPENSATION	2,981	3,240	3,240	3,240
52001 - OFFICE SUPPLIES	-	-	9,401	-
52002 - HOSPITALITY SUPPLIES	2,365	1,768	1,768	1,903
52003 - WEARING APPAREL	1,173	2,500	2,500	2,500
52004 - MINOR TOOLS, FURN & EQUIPMENT	223	500	100	500
52005 - EDUC AND TRAINING SUPPLIES	3,131	2,000	100	1,500
52006 - POSTAGE	108,519	96,635	96,635	94,500
52007 - BLDG MATERIALS & SUPPLIES	-	-	449	-
52013 - JANITORIAL SUPPLIES	1	75	75	75
52014 - COMPUTER,TECH & SOFTWARE EQUIP	983	2,500	2,500	2,500
52017 - FUEL, OIL & LUBRICANTS	54	65	-	65
52025 - PESTICIDE/HAZ-MAT CONTROL SUPL	4,621	3,500	3,500	3,500
53034 - SPECIAL PRODUCT DISPOSAL	792	1,230	615	1,200
53038 - STA-MO LEASE & OPERATION	8,599	12,000	-	12,000
53501 - PRINTING & PUBLICATIONS	1,275	3,350	1,500	3,350
53504 - CONTRACTUAL SERVICES	19,384	42,000	42,000	42,000
53505 - SERVICE & REPAIR AGREEMENTS	700	550	-	550
53532 - LANDFILL COLLECTION EXPENSES	14,666	-	-	-
53551 - RECYCLING	125,809	176,000	176,000	176,000
54101 - EQUIP MAINT/REPAIR	5,737	9,375	9,375	21,450
55041 - WATER UTILITIES	2,843	5,000	5,000	5,000
56003 - TRAINING & TRAVEL	-	1,500	750	1,500
56303 - MEMBERSHIPS & SUBSCRIPTIONS	98,052	153,000	76,500	153,750
56449 - RECREATIONAL ACTIVITIES	109,444	155,321	77,661	152,544
56450 - SPECIAL EVENTS EXPENSE	3,592	2,500	1,250	4,000
56530 - PROPERTY/LIABILITY INSURANCE	1,511	1,376	688	15,725
TOTAL EXPENDITURES	**$ 1,249,793**	**$ 1,472,484**	**$ 1,246,836**	**$ 1,497,607**

DEPARTMENT: 16- PARKS & RECREATION
DIVISION: 153 - URBAN FORESTRY

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ -	$ -	$ -	$ 127,802
52 - SUPPLIES & MATERIALS	-	-	-	43,640
53 - PROF/CONTRACT SERVIC	-	-	-	98,600
56 - OTHER EXPENDITURES	-	-	-	4,668
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ 274,710**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ -	$ -	$ -	$ 91,589
51004 - OVERTIME	-	-	-	3,500
51302 - TAXES, SOCIAL SECURITY	-	-	-	6,942
51305 - RETIREMENT	-	-	-	9,159
51403 - ER-GROUP HEALTH INSURANCE	-	-	-	14,690
51408 - LONG TERM DISABILITY	-	-	-	256
51502 - CELL PHONE ALLOWANCE	-	-	-	1,080
51710 - WORKERS COMPENSATION	-	-	-	586
52001 - OFFICE SUPPLIES	-	-	-	400
52002 - HOSPITALITY SUPPLIES	-	-	-	750
52003 - WEARING APPAREL	-	-	-	940
52004 - MINOR TOOLS, FURN & EQUIPMENT	-	-	-	4,400
52005 - EDUC AND TRAINING SUPPLIES	-	-	-	250
52006 - POSTAGE	-	-	-	50
52007 - BLDG MATERIALS & SUPPLIES	-	-	-	150
52025 - PESTICIDE/HAZ-MAT CONTROL SUPL	-	-	-	1,000
52048 - PARK MAT'L & SUPPLIES	-	-	-	35,700
53501 - PRINTING & PUBLICATIONS	-	-	-	100
53551 - RECYCLING	-	-	-	1,000
53568 - LANDSCAPING SERVICES	-	-	-	97,500
56003 - TRAINING & TRAVEL	-	-	-	4,180
56303 - MEMBERSHIPS & SUBSCRIPTIONS	-	-	-	488
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ 274,710**

DEPARTMENT: 16 -PARKS & RECREATION
DIVISION: 999 - NON-DIVISIONAL

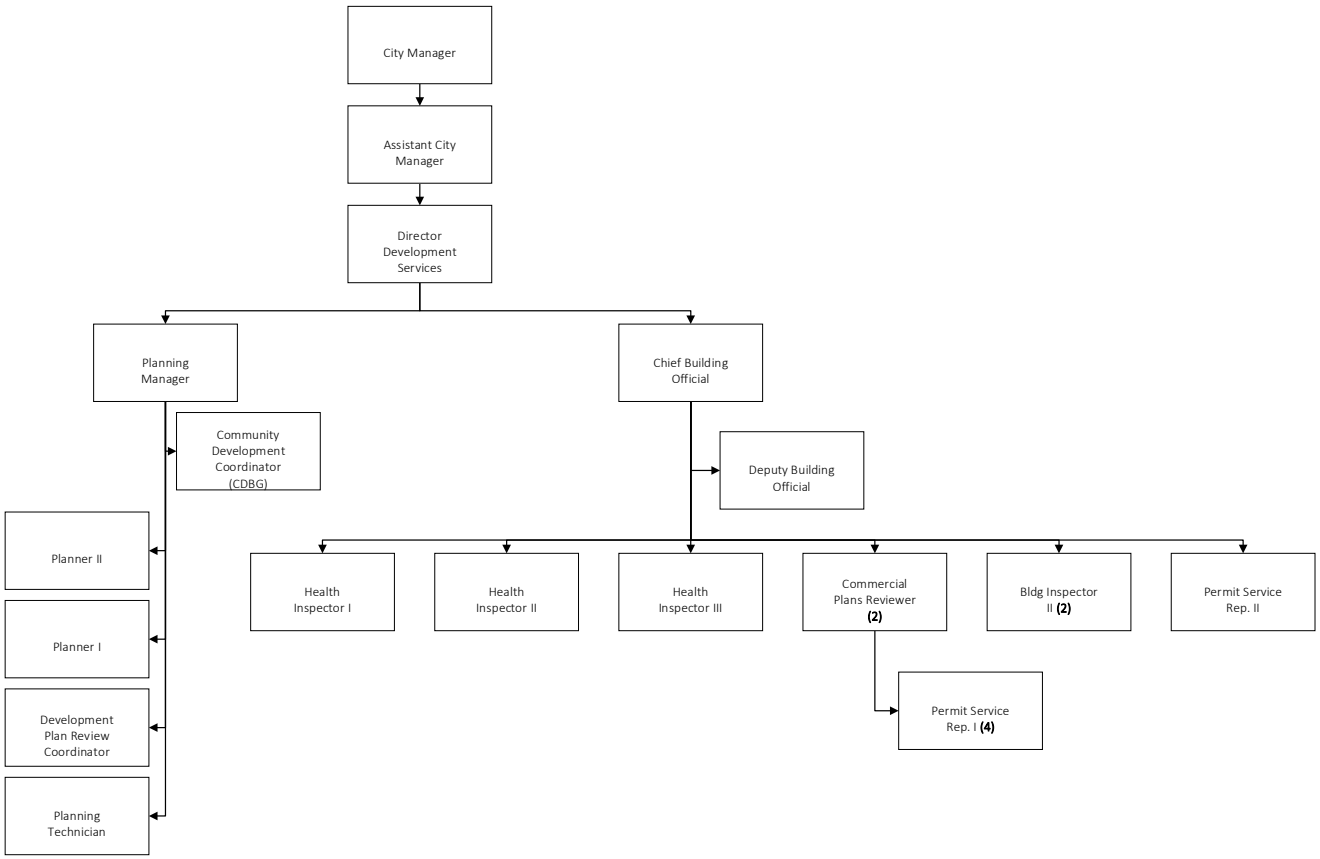
FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
53 - PROF/CONTRACT SERVIC	$ 2,700	$ -	$ -	$ -
58 - CAPITAL OUTLAY	35,701	-	-	-
59 - TRANSFERS TO FUNDS	-	-	-	-
TOTAL EXPENDITURES	**$ 38,401**	**$ -**	**$ -**	**$ -**

EXPENDITURES BY DISIVION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
53005 - PROFESSIONAL SERVICES	$ 2,700	$ -	$ -	$ -
58200 - LAND IMPROVEMENT	11,704	-	-	-
58600 - MACHINERY & EQUIPMENT	23,997	-	-	-
59402 - TRANS TO 402-GEN GOV PROJECTS	-	-	-	-
TOTAL EXPENDITURES	**$ 38,401**	**$ -**	**$ -**	**$ -**

DEPARTMENT: DEVELOPMENT SERVICES
DIVISION: ALL

ORGANIZATIONAL CHART



MISSION

To provide professional, respectful and responsive customer service in a predictable decision-making process built on the City's Comprehensive Plan and city Council's Strategic Plan.

VISION

To efficiently guide development and redevelopment to implement the City's Comprehensive Plan and City Council's Strategic Plan; to further enhance a community character encouraging and building strong neighborhoods and commerce; creating a great place to live and work.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 1,412,886	$ 1,416,503	$ 1,320,527	$ 1,524,753
52 - SUPPLIES & MATERIALS	28,195	34,239	22,314	33,789
53 - PROF/CONTRACT SERVIC	177,029	295,785	203,495	295,785
56 - OTHER EXPENDITURES	30,723	34,553	32,377	41,379
TOTAL EXPENDITURES	**$ 1,648,833**	**$ 1,781,081**	**$ 1,578,712**	**$ 1,895,706**

EXPENDITURES BY DISIVION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
160 - PLANNING	$ 504,608	$ 525,257	$ 520,350	$ 647,625
162 - INSPECTIONS	1,144,226	1,255,824	1,058,363	1,248,081
TOTAL EXPENDITURES	**$ 1,648,833**	**$ 1,781,081**	**$ 1,578,712**	**$ 1,895,706**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment, funding for two commercial plans reviewers positions and an increase in property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
DIRECTOR OF DEVELOPMENT SERVICES	1.00	1.00	1.00	0.00
PLANNING MANAGER	1.00	1.00	1.00	0.00
PLANNER II	1.00	1.00	1.00	0.00
PLANNING TECHNICIAN	1.00	1.00	1.00	0.00
BUILDING INSPECTOR II	2.00	2.00	2.00	0.00
BUILDING INSPECTOR III	2.00	2.00	1.00	(1.00)
BUILDING OFFICIAL	1.00	1.00	1.00	0.00
HEALTH INSPECTOR I	1.00	1.00	1.00	0.00
HEALTH INSPECTOR II	1.00	1.00	1.00	0.00
DEPUTY BUILDING OFFICIAL	1.00	1.00	1.00	0.00
PERMIT REVIEW COORDINATOR	1.00	1.00	1.00	0.00
PERMIT SERVICE REP I	4.00	4.00	4.00	0.00
PERMIT SERVICE REP II	1.00	1.00	1.00	0.00
COMMUNITY DEVELOPMENT COORDINATOR*	1.00	1.00	1.00	0.00
DEVELOPMENT REVIEW COORDINATOR	0.00	0.00	1.00	1.00
COMMERCIAL PLANS REVIEWER	0.00	0.00	2.00	2.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**19.00**	**19.00**	**21.00**	**2.00**

*.8 FTE paid from Fund 240- Community Development Block Grant (CDBG).

SERVICES

Planning & Development
Permits and Inspections, Environmental Health
Community Development Block Grant Program (CDBG)

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- Implemented process improvements with Citizen Self-Service module in order to maximize capabilities of new EnerGov Permit and Plan Review Management Software supported by ongoing educational and training opportunities for all departmental staff.
- In response to the COVID 19 Pandemic, staff linked local residents and business owners who suffered property damage and financial hardship with resource streams for disaster relief.
- Successfully instituted business continuity adjustments to department operations in response to COVID-19 for the development review and permitting processes.
- Completion of the Missouri City Comprehensive Housing Study Plan.
- Implementation of Census Local Update of Census Addresses (LUCA) and Preparation for Census 2020 Update.

FY 2021 DEPARTMENTAL GOALS	**STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL**
1. Activate all options for EnerGov Web Portal for Customer usage	Development Master Plan
2. Conduct semi-annual meetings with local leaders of the development community to receive feedback on what is working well and not so well in the development review process.	Development Master Plan
3. Promote and execute new CDBG programs to combat neighborhood crime/blight such as Façade Improvement programming and promote home ownership by successfully implementing a first-time homebuyer program for area residents.	Development Master Plan
4. Fully execute and market all modules of amenities of EnerGov for public use as well as City Leaders in development automation.	Development Master Plan
5. Continue to process required text amendments to the Zoning and Development related codes, resulting from State Legislation bills signed into law as well as respond to Council priorities.	Legal Requirement
6. Continue to refine development fee schedule resulting from ordinance amendments.	Development Master Plan
7. Continue to host working/training sessions with the development community professionals on satisfying new and existing Zoning Code requirements.	Industry Benchmark
8. Hold at least one employee engagement/ training per year to promote HPO.	Management Priority
9. Work with Information Systems Technology and Communication Department partners to facilitate updates regarding greater understanding of the Development Review Process.	Management Priority

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Process alarm permits within 24 hours after receipt of applications and renewals	85%	90%	95%	95%
➢ Review Commercial projects within 15 working days	80%	80%	80%	90%
➢ Review Residential projects within 5 working days	85%	95%	98%	98%
➢ Process residential rental registration within 24 hours after receipt of applications and renewals	85%	90%	95%	95%
➢ Complete health inspections on food establishments 2 times/year	85%	100%	100%	100%
➢ Plan review all new food establishments within 10 working days	80%	90%	95%	95%
➢ For inspections scheduled before 7 a.m., perform 95% during the same business day	100%	100%	100%	100%
➢ Meet with customers within 72 hours from date of request; Perform/coordinate architectural design, sign permit, special event permit plan reviews within 7 business days	95%	95%	98%	98%

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
PLANNING DIVISION				
➢ Zoning District Map Amendments General	3	4	4	4
➢ Planned Developments	8	3	8	3
➢ Specific Use Permits	3	2	4	2
➢ Zoning Ordinance Text Amendments	0	5	3	5
➢ Zoning Variance Requests	4	1	3	2
➢ Subdivision Ordinance Text Amendments	1	1	2	2
➢ Subdivision Ordinance Variance	1	0	2	1
➢ Conceptual Plan Reviews	6	5	8	5
➢ Preliminary Plat Reviews	40	20	40	30
➢ Final Plat Reviews	43	25	49	25
➢ Amending Plats/Replats	11	10	15	10
➢ Plat Revisions Received/Reviewed	115	100	138	100
➢ Plat Extensions	1	1	0	1
➢ Parkland Dedication Proposals Considered by P&Z	1	2	6	2
➢ Architectural Design & Building Permit Reviews	N/A	260	N/A	N/A
➢ Sign Permit Reviews	158	190	160	190
➢ Special Event Permit Reviews	45	45	N/A	N/A
➢ Zoning Verification Requests	20	20	30	25
➢ Major Plan Adoptions/Revisions	0	0	0	0
➢ DAs & SPAs & Amendments	1	1	1	1
➢ Zoning/Architectural Design/Weekly Field Inspections	151	200	175	200
➢ Pre-development Meetings	49	90	70	70

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
BUILDING INSPECTIONS DIVISION				
➢ Building Permits	4,600	4,600	4,600	4,800
➢ Air Condition Permits	3,300	3,300	3,300	3,500
➢ Plumbing Permits	2,000	2,776	2,776	2,800
➢ Electrical Permits	900	3,000	3,000	3,100
➢ Pool Permits	36	50	50	40
➢ Sign Permits	200	200	200	200
➢ Fire Permits	300	324	324	300
➢ MCI Permits	160	140	140	150
➢ Change of Occupancy	170	165	165	180
➢ Contractor Registrations	1,300	1,300	1,300	1,100
➢ Certificate of Occupancy Issued	700	700	900	700
➢ Inspections Performed	23,500	23,278	23,278	24,000
➢ Commercial Plans Reviewed	725	754	754	750
➢ Residential Plans Reviewed	745	790	790	825
➢ Health Permits	408	449	449	450
➢ Health Inspections Performed	800	874	874	900
➢ Residential Rental Registrations Processed	400	305	305	250

DEPARTMENT: 17- DEVELOPMENT SERVICES
DIVISION: 160 - PLANNING

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 468,682	$ 491,474	$ 491,474	$ 612,126
52 - SUPPLIES & MATERIALS	11,177	9,769	6,694	9,769
53 - PROF/CONTRACT SERVIC	2,147	3,500	2,750	3,500
56 - OTHER EXPENDITURES	22,602	20,514	19,432	22,230
TOTAL EXPENDITURES	**$ 504,608**	**$ 525,257**	**$ 520,350**	**$ 647,625**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 330,872	$ 342,599	$ 342,599	$ 435,745
51002 - ADDITIONAL COMPENSATION	1,262	24,648	24,648	1,680
51004 - OVERTIME	5,529	1,000	1,000	1,000
51102 - PART-TIME	13,392	-	-	-
51302 - TAXES, SOCIAL SECURITY	26,469	27,733	27,733	33,101
51305 - RETIREMENT	34,489	34,975	34,975	44,313
51403 - ER-GROUP HEALTH INSURANCE	47,927	53,083	53,083	88,421
51408 - LONG TERM DISABILITY	844	926	926	1,202
51501 - CAR-CLOTHING ALLOWANCE	3,012	3,000	3,000	3,000
51502 - CELL PHONE ALLOWANCE	3,125	3,240	3,240	3,240
51603 - COMPENSATED LEAVE EXP	1,503	-	-	-
51710 - WORKERS COMPENSATION	258	270	270	424
52001 - OFFICE SUPPLIES	3,171	2,000	1,500	2,000
52002 - HOSPITALITY SUPPLIES	844	1,900	500	1,900
52003 - WEARING APPAREL	-	500	125	500
52004 - MINOR TOOLS, FURN & EQUIPMENT	2,270	200	-	200
52005 - EDUC AND TRAINING SUPPLIES	(80)	500	250	500
52006 - POSTAGE	618	1,000	650	1,000
52017 - FUEL, OIL & LUBRICANTS	4,355	3,669	3,669	3,669
53501 - PRINTING & PUBLICATIONS	1,147	1,500	750	1,500
53504 - CONTRACTUAL SERVICES	1,000	2,000	2,000	2,000
56003 - TRAINING & TRAVEL	15,222	10,550	10,550	12,050
56303 - MEMBERSHIPS & SUBSCRIPTIONS	5,003	7,800	7,800	5,000
56530 - PROPERTY/LIABILITY INSURANCE	2,376	2,164	1,082	5,180
TOTAL EXPENDITURES	**$ 504,608**	**$ 525,257**	**$ 520,350**	**$ 647,625**

DEPARTMENT: 17- DEVELOPMENT SERVICES
DIVISION: 162 - INSPECTIONS

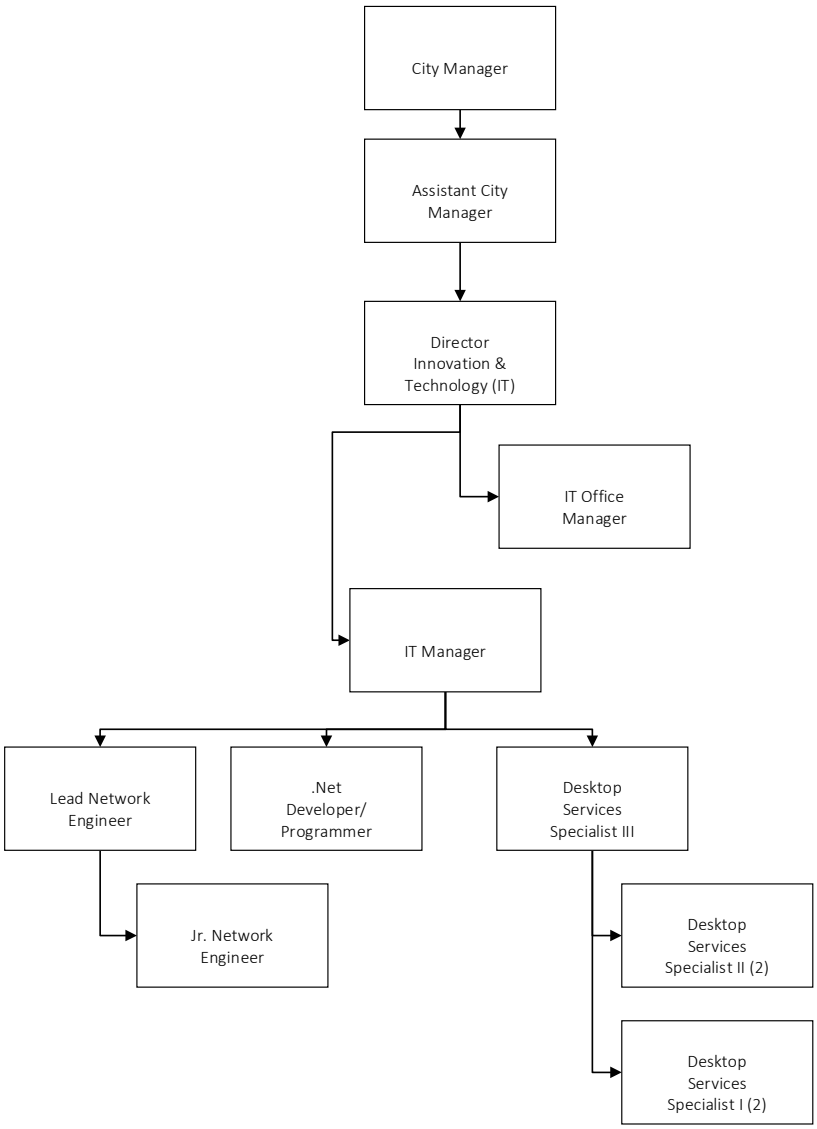
FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 944,204	$ 925,030	$ 829,053	$ 912,627
52 - SUPPLIES & MATERIALS	17,018	24,470	15,620	24,020
53 - PROF/CONTRACT SERVIC	174,882	292,285	200,745	292,285
56 - OTHER EXPENDITURES	8,121	14,039	12,945	19,149
TOTAL EXPENDITURES	**$ 1,144,226**	**$ 1,255,824**	**$ 1,058,363**	**$ 1,248,081**

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 659,161	$ 629,605	$ 540,628	$ 617,526
51002 - ADDITIONAL COMPENSATION	4,594	4,776	4,776	4,368
51004 - OVERTIME	6,146	8,000	1,000	8,000
51102 - PART-TIME	9,907	9,990	9,990	9,990
51302 - TAXES, SOCIAL SECURITY	45,920	47,223	47,223	46,081
51305 - RETIREMENT	61,656	63,925	63,925	62,677
51403 - ER-GROUP HEALTH INSURANCE	148,376	154,010	154,010	156,158
51408 - LONG TERM DISABILITY	1,676	1,777	1,777	2,128
51502 - CELL PHONE ALLOWANCE	5,067	4,860	4,860	4,860
51603 - COMPENSATED LEAVE EXP	876	-	-	-
51710 - WORKERS COMPENSATION	825	864	864	839
52001 - OFFICE SUPPLIES	1,815	3,500	2,000	3,500
52002 - HOSPITALITY SUPPLIES	17	200	-	200
52003 - WEARING APPAREL	3,348	3,000	3,000	2,550
52004 - MINOR TOOLS, FURN & EQUIPMENT	77	700	350	700
52005 - EDUC AND TRAINING SUPPLIES	1,287	5,000	1,000	5,000
52006 - POSTAGE	325	3,000	200	3,000
52017 - FUEL, OIL & LUBRICANTS	10,148	9,070	9,070	9,070
53501 - PRINTING & PUBLICATIONS	337	1,000	500	1,000
53504 - CONTRACTUAL SERVICES	77,264	86,540	-	86,540
53506 - CONTRACTUAL SVCS- PLAN REVIEW	97,281	200,245	200,245	200,245
53540 - SUBSTANDARD PROPERTY EXP	-	4,500	-	4,500
56003 - TRAINING & TRAVEL	4,500	10,250	10,250	12,000
56303 - MEMBERSHIPS & SUBSCRIPTIONS	1,217	1,600	1,600	1,600
56530 - PROPERTY/LIABILITY INSURANCE	2,404	2,189	1,095	5,549
TOTAL EXPENDITURES	**$ 1,144,226**	**$ 1,255,824**	**$ 1,058,363**	**$ 1,248,081**

DEPARTMENT: INNOVATION AND TECHNOLOGY
DIVISION: ALL

ORGANIZATIONAL CHART



MISSION

The I.T. Department delivers the best proven technology and services available for computer, data, telecommunications, mapping, and critical business systems of the City to employees and the public through excellent customer service, continuous improvement, innovative problem-solving, adherence to standardized Innovation & Technology best practices, and collaborative solutions.

VISION

To become an integral partner with our customers and the community to enable the City to be recognized as a leader in technology that prides itself on innovation, transparency, and accountability.

BUDGET SUMMARY

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 809,244	$ 1,007,771	$ 908,406	$ 1,027,367
52 - SUPPLIES & MATERIALS	608,640	505,844	429,850	345,844
53 - PROF/CONTRACT SERVIC	1,821,332	2,237,761	1,653,958	2,407,724
54 - REPAIR & MAINTENANCE	48,508	50,000	50,000	50,000
55 - UTILITIES	542,385	554,129	554,129	654,129
56 - OTHER EXPENDITURES	47,160	39,650	38,625	59,960
59 - TRANSFERS TO FUNDS	591,417	1,672,382	1,672,382	1,275,000
TOTAL EXPENDITURES	**$ 4,468,686**	**$ 6,067,538**	**$ 5,307,349**	**$ 5,820,024**

Explanation of Increase/ (Decrease): The overall net change in the FY 2021 budget compared to the FY 2020 budget is due to the removal of a one-time salary adjustment, removal of one-time funding of $1.7 million for IT replacement, changes in benefits on vacant positions, funding in FY 2021 for IT replacement of $1.3 million, licensing and service agreements and an increase in property/liability insurance.

POSITION HISTORY

AUTHORIZED FULL-TIME POSITIONS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	INCREASE/ (DECREASE)
DIRECTOR OF INNOVATION & TECHNOLOGY	1.00	1.00	1.00	0.00
INNOVATION & TECHNOLOGY MANAGER	1.00	1.00	1.00	0.00
DESKTOP SERVICES SPECIALIST II	2.00	2.00	2.00	0.00
DESKTOP SERVICES SPECIALIST I	2.00	2.00	2.00	0.00
LEAD NETWORK ENGINEER	1.00	1.00	1.00	0.00
OFFICER MANAGER	1.00	1.00	1.00	0.00
.NET DEVELOPER/PROGRAMMER	1.00	1.00	1.00	0.00
DESKTOP SPECIALIST III	0.00	1.00	1.00	0.00
TOTAL AUTHORIZED FULL-TIME POSITIONS	**9.00**	**10.00**	**10.00**	**0.00**

SERVICES

The Innovation & Technology Department serves other City departments through a series of services that includes integrating computer systems, coordinating and providing training, negotiating and managing Innovation & Technology related contracts, and technology assistance and support. The department creates the technological environment that enables City employees to quickly access vital information using the most efficient and cost effective system hardware and software.

FY 2020 SIGNIFICANT DEPARTMENTAL ACCOMPLISHMENTS

- Upgraded and implemented the new Citywide Backup solution. The current backup solution was end of life and needed to be replaced and upgrade to ensure the City has reliable and complete backups to ensure a speedy and complete recovery and minimizing unexpected downtime.
- Updated and maintained Access control solution and replaced access control system to ensure security and safety of employees and building and integrate the camera system to bring access and security system under a single glass pane.
- Enhanced the Wireless LAN Controller to provide corporate and free Wi-Fi across all city buildings to provide a service for employees and Guests/Citizens.

- Implemented and deployed Citizen Self Service portal for EnerGov to assist citizens with online access to permits and planning process and enable the feature to collect online payment for these services.
- Updated Video Wall Dispatch to provide a complete command center view in order for dispatchers to gain situational awareness and risk resilience at the scene.

FY 2021 DEPARTMENTAL GOALS	STRATEGIC PLANS OR PRIORITIES SUPPORTED BY GOAL
1. Continue to align technology with the City priorities and the business goals of the organization.	Council Priority
2. Develop strong partnerships with key decision-makers. Strategic Plan Element	Strategic Plan Element
3. Lobby for, and obtain, financial and other resources to deliver services and implement projects. (ITSC). Strategic Plan Element	Strategic Plan Element
4. Deliver quality customer service at all times. Management Priority	Management Priority
5. Assist in converting business requirements to technical needs. Management Priority	Management Priority
6. Maximize the City's investment in technology. Council Priority	Council Priority
7. Develop and manage a technology infrastructure and processes to electronically preserve and share the extensive knowledge base of City departments.	Strategic Plan Priority
8. Maintain highly skilled and motivated information technology professionals.	Industry Benchmark

PERFORMANCE INDICATORS	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
➢ Respond to Priority #1 help calls within two hours.	98%	99%	98%	99%
➢ Respond to Priority #2 help calls within four hours.	98%	98%	97%	98%
➢ Respond to Priority #3 help calls within one week.	97%	96%	95%	96%
➢ Maintain Network Infrastructure up time.	98%	99%	99%	99%
➢ Maintain Server Infrastructure up time	99%	99%	99%	99%
➢ Maintain the Police/Fire Dispatch on-line.	99%	99%	99%	99%

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
Infrastructure				
➢ iSeries Systems Maintained	2	2	2	2
➢ Server Computers	130	130	140	150
➢ Microsoft Exchange Servers	1	1	3	3
➢ VMWare ESX Servers	10	10	16	16
➢ SAN Systems	4	4	4	4
Software				
➢ Operating Systems	11	11	11	11
➢ iSeries Applications	15	15	15	15
➢ Tyler Applications	34	34	45	45
➢ Computer Applications	300	300	300	300
➢ Central Square Public Safety ERP	13	13	13	13
ACTIVITY MEASURES	**FY 2019 ACTUAL**	**FY 2020 BUDGET**	**FY 2020 ESTIMATE**	**FY 2021 BUDGET**
End Users				
➢ Network Printers	86	86	86	86
➢ Special Devices	215	215	220	230
➢ Requests for Service	4,382	4,000	4,238	3,900

ACTIVITY MEASURES	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 BUDGET
End Users				
➢ Network Printers	86	86	86	86
➢ Special Devices	215	215	220	230
➢ Requests for Service	4,382	4,000	4,238	3,900

DEPARTMENT: 18- INNOVATION & TECHNOLOGY
DIVISION: ALL

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51001 - REGULAR SALARIES	$ 559,737	$ 699,523	$ 600,158	$ 712,662
51002 - ADDITIONAL COMPENSATION	2,202	2,304	2,304	2,736
51004 - OVERTIME	9,991	10,000	10,000	10,000
51102 - PART-TIME	12,925	-	-	7,243
51302 - TAXES, SOCIAL SECURITY	42,881	52,186	52,186	47,355
51305 - RETIREMENT	58,416	73,563	73,563	73,028
51403 - ER-GROUP HEALTH INSURANCE	108,363	153,296	153,296	155,252
51408 - LONG TERM DISABILITY	1,471	1,803	1,803	2,194
51501 - CAR-CLOTHING ALLOWANCE	3,012	3,000	3,000	3,000
51502 - CELL PHONE ALLOWANCE	9,215	10,800	10,800	11,880
51710 - WORKERS COMPENSATION	1,032	1,296	1,296	2,017
52001 - OFFICE SUPPLIES	1,940	2,144	1,500	2,200
52002 - HOSPITALITY SUPPLIES	666	350	-	350
52003 - WEARING APPAREL	563	506	506	450
52004 - MINOR TOOLS, FURN & EQUIPMENT	4,959	12,500	12,500	12,500
52005 - EDUC AND TRAINING SUPPLIES	-	29,500	29,500	29,500
52006 - POSTAGE	157	200	200	200
52014 - COMPUTER,TECH & SOFTWARE EQUIP	467,741	185,000	185,000	185,000
52017 - FUEL, OIL & LUBRICANTS	693	644	644	644
52062 - COPY MACHINE SUPPLIES	131,921	275,000	200,000	115,000
53501 - PRINTING & PUBLICATIONS	-	50	-	50
53504 - CONTRACTUAL SERVICES	52,364	43,750	14,583	103,750
53505 - SERVICE & REPAIR AGREEMENTS	1,376,261	1,518,974	964,387	1,628,936
53585 - COMPUTER/EQUIPMENT LEASING	392,707	674,988	674,988	674,988
54061 - COMPUTER REPAIR/REPLACEMENT	48,508	50,000	50,000	50,000
55008 - TELECOMMUNICATIONS	542,385	554,129	554,129	654,129
56003 - TRAINING & TRAVEL	43,911	26,500	26,500	26,500
56010 - TECHNOLOGY TRAINING	-	10,000	10,000	10,000
56303 - MEMBERSHIPS & SUBSCRIPTIONS	998	1,100	1,100	1,100
56530 - PROPERTY/LIABILITY INSURANCE	2,251	2,050	1,025	22,360
59611 - TRANS TO 611-IT REPLACEMNT FD	591,417	1,672,382	1,672,382	1,275,000
TOTAL EXPENDITURES	**$ 4,468,686**	**$ 6,067,538**	**$ 5,307,349**	**$ 5,820,024**

DEPARTMENT: 98 - USE OF FUND BALANCE
DIVISION: ALL

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
56 - OTHER EXPENDITURES	$ (45,462)	$ -	$ -	$ -
TOTAL EXPENDITURES	**$ (45,462)**	**$ -**	**$ -**	**$ -**

DEPARTMENT: 99 - NON-DEPARTMENTAL
DIVISION: ALL

FUNDING SOURCE: GENERAL FUND
FUND NUMBER: 101

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
51 - PERSONNEL COSTS	$ 89,899	$ 525,367	$ 155,314	$ 1,567,299
52 - SUPPLIES & MATERIALS	59,220	-	60,000	-
53 - PROF/CONTRACT SERVIC	202,107	271,490	155,204	194,608
54 - REPAIR & MAINTENANCE	22,643	-	-	-
56 - OTHER EXPENDITURES	176,157	227,500	226,813	220,000
58 - CAPITAL OUTLAY	13,000	-	-	-
59 - TRANSFERS TO FUNDS	2,648,169	2,858,677	3,397,081	3,627,259
TOTAL EXPENDITURES	**$ 3,211,196**	**$ 3,883,034**	**$ 3,994,411**	**$ 5,609,166**

DEPARTMENT: 99 - NON-DEPARTMENTAL
DIVISION: ALL

FUNDING SOURCE: EMERGENCY OPERATIONS
FUND NUMBER: 800

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
53 - PROF/CONTRACT SERVIC	$ -	$ -	$ -	$ 4,108,775
54 - REPAIR & MAINTENANCE	-	-	34,000	-
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ 34,000**	**$ 4,108,775**

DEPARTMENT: 99 - NON-DEPARTMENTAL
DIVISION: ALL

FUNDING SOURCE: EMERGENCY OPERATIONS
FUND NUMBER: 800

OBJECT CODE & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
53504 - CONTRACTUAL SERVICES	$ -	$ -	$ -	$ 4,108,775
54061 - COMPUTER REPAIR/REPLACEMENT	-	-	34,000	-
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ 34,000**	**$ 4,108,775**

Explanation of Increase/ (Decrease): Expenditures of $4,108,775 is supported by revenue of $4,108,775 of CARES Act funding received through Fort Bend County and Harris County.

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SECTION VI

SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUNDS

Fund Description and Purpose

Special Revenue Funds are used to account for specific revenues that are either legally restricted to expenditures for a particular purpose or need to be accounted for separately.

Forfeitures and Seizures Fund (Fund 205) - This fund is used to account for funds received yearly from the United States Department of Justice through the State and seizure monies. Periodically, monies are received from the Fort Bend County Task Force Narcotics Seizure Fund upon the final conviction of offenders. Revenue is recognized only as funds are received from the various governmental agency Task Forces. The funds are utilized exclusively to purchase police equipment.

Radio Communications Fund (Fund 220) **-** This fund was established by an internal agreement between the City of Sugar Land and the City of Missouri City with Sugar Land reimbursing the City of Missouri City for one half of the cost and maintenance of the radio system tower site located at the Missouri City Public Safety Headquarters. The Cities agreed that Missouri City should operate the 800 MHz trunked radio tower system and provide an operator who will provide radio-programming services and maintain the system for the use of both Cities. Revenue is received from both governmental and private users by contract. Revenue is recognized when due per the contract terms.

Municipal Court Funds

Building Security Fund *(Fund 221)****; Court Technology Fund*** *(Fund 222);* ***Juvenile Case Fund*** *(Fund 223)* **-** These funds are utilized to account for state mandated court fees to be used for Municipal Court building security, the furthering of Municipal Court technology, and supplementing expenses for the Juvenile Case Manager. Revenue is generated from fees collected on all convictions. These fees are recorded in the appropriate funds and used to improve building security, enhance the information technology of the City's Municipal Court Division and assist in paying the salary of the Juvenile Case Manager.

PEG/MCTV Fund (Fund 224) **-** This fund is used to account for Public, Educational, and Governmental Access (PEG) fees collected from cable TV subscribers. The funds are to be used solely for equipment related to the City's cable TV station programming.

Grants Fund (Fund 230) **-** The Grants Fund was created to account for the administration of federal, state, and local grant funds received by the City, excluding CDBG. Revenues are accounted for in this Fund and the corresponding grant expenditures are made out of this Fund.

Donations Fund (Fund 231) **-** The Donations Fund is used to account for miscellaneous donations received by the City. Donations are recorded and maintained based on the department or division that receives the donations.

Community Development Block Grant Fund (CDBG) (Fund 240) - The City receives a grant from the U.S. Department of Housing and Urban Development (HUD) yearly to improve the safety and livability of our citizens, and funds are reimbursed monthly from the HUD. The Community Development Block Grant division is directly supervised by the Director of Development Services. The CDBG program is responsible for coordinating all areas of the grant program funded each year by HUD. The Community Development Block Grant program provides for public service agency requests, capital improvements/drainage, code enforcement, parks improvements, housing rehabilitation, and the general administration of the program including reporting and monitoring forms as required.

Hotel Occupancy Tax (HOT) Fund (Fund 255) - This fund was created to account for the collection of remittances from the city's two hotels. The first hotel, La Quinta Inn, opened in December 2012. It has 55 rooms. A second hotel, Hampton Inn, opened in December 2013 and has 64 rooms. Hotel occupancy taxes are received quarterly. Expenditures are governed by state law and are approved by the City Council.

Missouri City Development Authority Fund (MCDA) (Fund 260) **-** The Development Authority was organized for the purpose of aiding, assisting and acting on behalf of the City in the performance of its governmental functions to promote common good and general welfare of specific areas. These areas include the City's Public Improvement Districts (PIDs) and Tax Increment Reinvestment Zones (TIRZs). The purpose of the Development Authority is to promote, develop, encourage and maintain housing, educational facilities, employment, commerce and economic development in the City. The Development Authority is governed by a board comprised of all members of the City's governing body (City Council). This fund accounts for the administrative costs associated with the Development Authority and their reimbursement by the various PIDs and TIRZs.

Tax Increment Reinvestment Zone (TIRZ) Funds

TIRZ #1 *(Fund 261);* ***TIRZ #2*** *(Fund 262);* ***TIRZ #3*** *(Fund 265)* **-** TIRZ #1, TIRZ #2 and TIRZ #3 provide for the design and construction of required infrastructure and other project costs in order to facilitate the development of new residential and commercial properties where necessary infrastructure is absent and where development would not otherwise occur; for example, where major drainage improvements are necessary. These zones are used to assist the City to promote and affect long-term comprehensive urban design and land planning. They are also being used to improve the quality of growth and development in blighted areas where substandard infrastructure and housing accommodations constitute an economic and social liability and a menace to public health, safety, and welfare. The presence of substandard, deteriorated and deteriorating structures, predominance of defective and inadequate sidewalk and street layouts, unsanitary and unsafe conditions, and defective and complicated conditions or title substantially arrests the sound growth of those areas of the City and constitutes a burden and threat to healthier areas of the City. These funds will be initially financed by the developers in the area who will be reimbursed by the incremental taxes paid on the increased property values in future years.

Public Improvement District (PID) Funds

PID #2 *(Fund 263);* ***PID #4*** *(Fund 266)* **-** PIDs provide an alternative to the creation of Municipal Utility Districts (MUDs) in order to finance infrastructure for new development. PID project costs are paid by a property owner assessment. Bonds may be issued with the assessment. The City has adopted a policy requiring the use of PIDs to finance infrastructure for new development.

Parkland Dedication Funds – Park Zone 1 through 13 (Fund 271 to Fund 283) **-** In order to provide neighborhood parks, the Parkland Dedication ordinance calls for integrating this requirement into the planning and development of subdivisions. Whenever a final plat is filed with the County, such plat shall contain a clear fee simple dedication of an area of land for park purposes, which shall equal one acre for each 100 proposed dwelling units. The required dedication may also be met by a payment in lieu of land, the pledge of security guaranteeing the future dedication of park land or the provision of private neighborhood park land when permitted or required by other provision of the subdivision ordinance. The Park Zone Funds were established for deposit of all sums paid in lieu of land dedication. The City is divided into thirteen park zones, and the funds are accounted for by each park zone. Revenue is recognized when received as determined by the Development Services Department during the planning process. Expenditures are made within the same park zone for which funds are received as the accumulation allows a project to be completed.

DEPARTMENT: 13 - POLICE
DIVISION: 120 - POLICE ADMINISTRATION

FUNDING SOURCE: POLICE SEIZURE/FORFEITURE FUND
FUND NUMBER: 205

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
46 - INTERGOV REV/GRANTS	$ 230,789	$ 36,380	$ 17,145	$ 225,000
47 - INVESTMENT EARNINGS	19,301	7,738	15,000	5,772
TOTAL REVENUE	**$ 250,090**	**$ 44,118**	**$ 32,145**	**$ 230,772**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 27,422	$ 161,000	$ 43,000	$ 150,000
53 - PROF/CONTRACT SERVICES	20,052	20,000	-	20,000
56 - OTHER EXPENDITURES	1,887	50,000	47,500	50,000
58 - CAPITAL OUTLAY	26,448	389,000	144,500	100,000
TOTAL EXPENDITURES	**$ 75,808**	**$ 620,000**	**$ 235,000**	**$ 320,000**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 174,282**	**$ (575,882)**	**$ (202,855)**	**$ (89,228)**
BEGINNING FUND BALANCE	**$ 684,952**	**$ 859,234**	**$ 859,234**	**$ 656,379**
ENDING FUND BALANCE	**$ 859,234**	**$ 283,352**	**$ 656,379**	**$ 567,151**

DEPARTMENT: 13 - POLICE
DIVISION: 220 - RADIO COMMUNICATIONS

FUNDING SOURCE: RADIO COMM SYSTEM FUND
FUND NUMBER: 220

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
43 - LICENSES AND PERMITS	$ 16,291	$ 14,064	$ 14,064	$ 14,000
46 - INTERGOV REV/GRANTS	60,848	55,848	46,000	55,000
47 - INVESTMENT EARNINGS	5,055	2,034	35,000	1,623
48 - OTHER SOURCES/DONATN	178,881	180,000	180,000	180,000
TOTAL REVENUE	**$ 261,076**	**$ 251,946**	**$ 275,064**	**$ 250,623**
EXPENDITURES				
51 - PERSONNEL COSTS	$ 100,019	$ 102,095	$ 155,819	$ 100,794
52 - SUPPLIES & MATERIALS	30,804	6,830	3,780	3,050
53 - PROF/CONTRACT SERVICES	50,459	52,000	52,000	52,000
55 - UTILITIES	18,921	20,895	20,895	20,895
56 - OTHER EXPENDITURES	4,267	4,551	3,876	3,858
TOTAL EXPENDITURES	**$ 204,470**	**$ 186,371**	**$ 236,369**	**$ 180,597**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 40,011	$ 40,011	$ 40,011	$ 40,011
TOTAL TRANSFERS-OUT	**$ 40,011**	**$ 40,011**	**$ 40,011**	**$ 40,011**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 244,481**	**$ 226,382**	**$ 276,380**	**$ 220,608**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 16,595**	**$ 25,564**	**$ (1,316)**	**$ 30,015**
BEGINNING FUND BALANCE	**$ 206,588**	**$ 223,183**	**$ 223,183**	**$ 221,867**
ENDING FUND BALANCE	**$ 223,183**	**$ 248,747**	**$ 221,867**	**$ 251,882**

DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 106 - MUNICIPAL COURT

FUNDING SOURCE: COURT BLDG SECURITY FUND
FUND NUMBER: 221

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
44 - FINES/FEES & FORFEIT	$ 16,981	$ 20,000	$ 12,000	$ 15,000
47 - INVESTMENT EARNINGS	2,336	2,179	1,500	578
TOTAL REVENUE	**$ 19,317**	**$ 22,179**	**$ 13,500**	**$ 15,578**
EXPENDITURES				
51 - PERSONNEL COSTS	$ 15,295	$ 16,326	$ 16,946	$ 17,102
52 - SUPPLIES & MATERIALS	1,092	3,820	-	3,820
56 - OTHER EXPENDITURES	-	1,500	1,500	1,500
TOTAL EXPENDITURES	**$ 16,388**	**$ 21,646**	**$ 18,446**	**$ 22,422**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 13,750	$ 20,000	$ 3,333	$ -
TOTAL TRANSFERS-OUT	**$ 13,750**	**$ 20,000**	**$ 3,333**	**$ -**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 30,138**	**$ 41,646**	**$ 21,779**	**$ 22,422**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (10,821)**	**$ (19,467)**	**$ (8,279)**	**$ (6,844)**
BEGINNING FUND BALANCE	**$ 102,051**	**$ 91,230**	**$ 91,230**	**$ 82,951**
ENDING FUND BALANCE	**$ 91,230**	**$ 71,764**	**$ 82,951**	**$ 76,107**

DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 106 - MUNICIPAL COURT

FUNDING SOURCE: COURT TECHNOLOGY FUND
FUND NUMBER: 222

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
44 - FINES/FEES & FORFEIT	$ 22,778	$ 25,000	$ 13,000	$ 20,000
47 - INVESTMENT EARNINGS	3,818	2,933	2,933	1,107
TOTAL REVENUE	**$ 26,595**	**$ 27,933**	**$ 15,933**	**$ 21,107**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ -	$ 3,000	$ 1,500	$ 3,000
53 - PROF/CONTRACT SERVICES	11,930	40,000	40,000	30,000
56 - OTHER EXPENDITURES	4,067	3,050	3,050	3,050
TOTAL EXPENDITURES	**$ 15,997**	**$ 46,050**	**$ 44,550**	**$ 36,050**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 10,598**	**$ (18,117)**	**$ (28,617)**	**$ (14,943)**
BEGINNING FUND BALANCE	**$ 147,455**	**$ 158,053**	**$ 158,053**	**$ 129,435**
ENDING FUND BALANCE	**$ 158,053**	**$ 139,935**	**$ 129,435**	**$ 114,492**

DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 106 - MUNICIPAL COURT

FUNDING SOURCE: COURT JUVENILE CASE FUND
FUND NUMBER: 223

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
44 - FINES/FEES & FORFEIT	$ 33,683	$ 37,000	$ 3,900	$ 28,000
47 - INVESTMENT EARNINGS	185	-	250	122
TOTAL REVENUE	**$ 33,868**	**$ 37,000**	**$ 4,150**	**$ 28,122**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ -	$ -	$ 5,066	$ 10,000
56 - OTHER EXPENDITURES	-	700	700	700
TOTAL EXPENDITURES	**$ -**	**$ 700**	**$ 5,766**	**$ 10,700**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	30,000	-	-	-
TOTAL TRANSFERS-OUT	**$ 30,000**	**$ -**	**$ -**	**$ -**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 30,000**	**$ 700**	**$ 5,766**	**$ 10,700**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 3,868**	**$ 36,300**	**$ (1,616)**	**$ 17,422**
BEGINNING FUND BALANCE	**$ 3,706**	**$ 7,574**	**$ 7,574**	**$ 5,958**
ENDING FUND BALANCE	**$ 7,574**	**$ 43,874**	**$ 5,958**	**$ 23,380**

DEPARTMENT: 01, 10 - GENERAL GOVERNMENT
DIVISION: 001, 108, 999

FUNDING SOURCE: PEG/MCTV FACILITY & EQUIP FUND
FUND NUMBER: 224

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
42 - FRANCHISE REVENUE	$ 184,830	$ 150,000	$ 140,000	$ 185,000
47 - INVESTMENT EARNINGS	11,910	6,091	9,800	4,315
TOTAL REVENUE	**$ 196,739**	**$ 156,091**	**$ 149,800**	**$ 189,315**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 14,105	$ 156,518	$ 78,259	$ 156,518
53 - PROF/CONTRACT SERVICES	29,028	71,541	71,541	71,541
58 - CAPITAL OUTLAY	5,248	-	-	-
TOTAL EXPENDITURES	**$ 48,381**	**$ 228,059**	**$ 149,800**	**$ 228,059**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 148,359**	**$ (71,968)**	**$ -**	**$ (38,744)**
BEGINNING FUND BALANCE	**$ 455,610**	**$ 603,968**	**$ 603,968**	**$ 603,968**
ENDING FUND BALANCE	**$ 603,968**	**$ 532,000**	**$ 603,968**	**$ 565,224**

DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 106 - MUNICIPAL COURT

FUNDING SOURCE: COURT JURY FUND
FUND NUMBER: 225

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
44 - FINES/FEES & FORFEIT	$ -	$ -	$ 400	$ 535
TOTAL REVENUE	**$ -**	**$ -**	**$ 400**	**$ 535**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ -	$ -	$ -	$ 535
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ 535**
REVENUE OVER/(UNDER) EXPENDITURES	**$ -**	**$ -**	**$ 400**	**$ -**
BEGINNING FUND BALANCE	**$ -**	**$ -**	**$ -**	**$ 400**
ENDING FUND BALANCE	**$ -**	**$ -**	**$ 400**	**$ 400**

DEPARTMENT: ALL
DIVISION: 230 - PUBLIC SAFETY GRANTS

FUNDING SOURCE: PUBLIC SAFETY GRANTS FUND
FUND NUMBER: 230

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
46 - INTERGOV REV/GRANTS	$ 13,733	$ 211,733	$ 366,537	$ 12,000
TOTAL REVENUE	**$ 13,733**	**$ 211,733**	**$ 366,537**	**$ 12,000**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 15,000	$ 11,662	$ -	$ 11,662
56 - OTHER EXPENDITURES	72,233	-	-	-
58 - CAPITAL OUTLAY	10,148	499,733	349,733	-
TOTAL EXPENDITURES	**$ 97,381**	**$ 511,395**	**$ 349,733**	**$ 11,662**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (83,648)**	**$ (299,662)**	**$ 16,804**	**$ 338**
BEGINNING FUND BALANCE	**$ 340,981**	**$ 257,333**	**$ 257,333**	**$ 274,137**
ENDING FUND BALANCE	**$ 257,333**	**$ (42,329)**	**$ 274,137**	**$ 274,475**

DEPARTMENT: 10, 13, 14, 15 & 16
DIVISION: 001, 120, 130, 140, 150, 152

FUNDING SOURCE: DONATIONS FUND
FUND NUMBER: 231

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 4,018	$ 3,819	$ 2,900	$ 1,291
48 - OTHER SOURCES/DONATN	91,795	80,500	52,400	79,000
TOTAL REVENUE	**$ 95,813**	**$ 84,319**	**$ 55,300**	**$ 80,291**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ 11,918	$ 17,340	$ -	$ 17,340
56 - OTHER EXPENDITURES	67,965	100,700	75,365	113,200
TOTAL EXPENDITURES	**$ 79,883**	**$ 118,040**	**$ 75,365**	**$ 130,540**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 15,930**	**$ (33,721)**	**$ (20,065)**	**$ (50,249)**
BEGINNING FUND BALANCE	**$ 142,956**	**$ 158,886**	**$ 158,886**	**$ 138,820**
ENDING FUND BALANCE	**$ 158,886**	**$ 125,165**	**$ 138,820**	**$ 88,572**

DEPARTMENT: 17 - DEVELOPMENT SERVICES
DIVISION: 240 - CDBG GRANT

FUNDING SOURCE: CDBG
FUND NUMBER: 240

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
46 - INTERGOV REV/GRANTS	$ 230,954	$ 752,879	$ 252,450	$ 1,049,541
TOTAL REVENUE	**$ 230,954**	**$ 752,879**	**$ 252,450**	**$ 1,049,541**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ -	$ 13,201	$ 13,201	$ 13,201
TOTAL TRANSFERS-IN	**$ -**	**$ 13,201**	**$ 13,201**	**$ 13,201**
TOTAL REVENUE & TRANSFERS-IN	**$ 230,954**	**$ 766,080**	**$ 265,651**	**$ 1,062,742**
EXPENDITURES				
51 - PERSONNEL COSTS	$ 59,985	$ 119,510	$ 109,524	$ 119,420
53 - PROF/CONTRACT SERVICES	194,520	611,955	120,767	764,537
56 - OTHER EXPENDITURES	958	5,300	104	10,596
TOTAL EXPENDITURES	**$ 255,463**	**$ 736,765**	**$ 230,395**	**$ 894,554**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (24,508)**	**$ 29,315**	**$ 35,256**	**$ 168,188**
BEGINNING FUND BALANCE	**$ (34,842)**	**$ (59,350)**	**$ (59,350)**	**$ (24,094)**
ENDING FUND BALANCE	**$ (59,350)**	**$ (30,035)**	**$ (24,094)**	**$ 144,095**

DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 255 - HOTEL OCCUPANCY

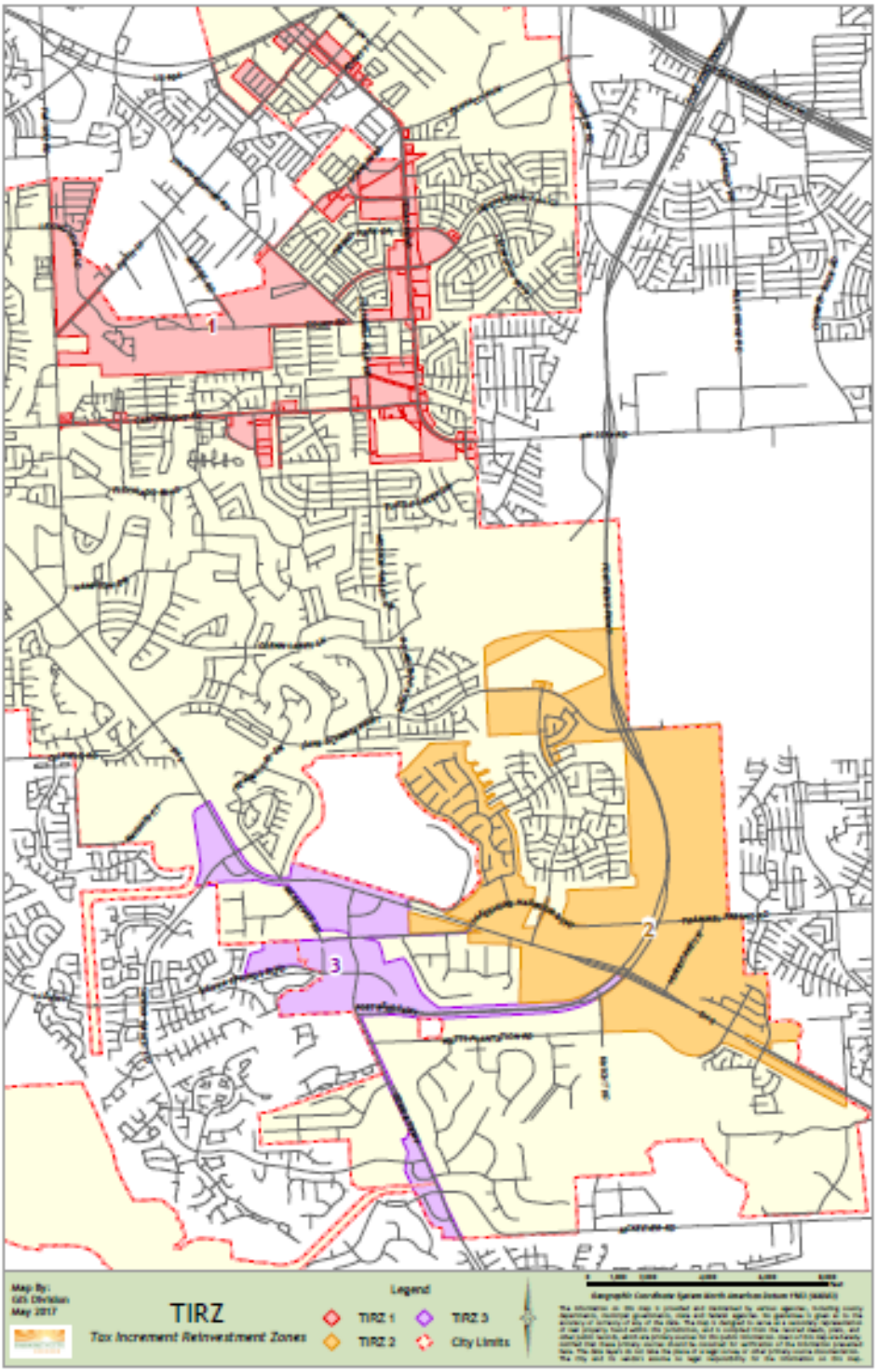
FUNDING SOURCE: HOTEL OCCUPANCY TAX FUND
FUND NUMBER: 255

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
41 - SALES & OTHER TAXES	$ 242,901	$ 240,000	$ 140,000	$ 163,132
47 - INVESTMENT EARNINGS	14,651	10,959	8,200	3,151
TOTAL REVENUE	**$ 257,553**	**$ 250,959**	**$ 148,200**	**$ 166,283**
EXPENDITURES				
51 - PERSONNEL COSTS	$ 96,413	$ 92,939	$ 93,601	$ 92,887
52 - SUPPLIES & MATERIALS	22,166	26,600	11,600	11,100
53 - PROF/CONTRACT SERVICES	94,939	73,600	16,000	58,600
56 - OTHER EXPENDITURES	45,380	68,711	35,355	62,000
58 - CAPITAL OUTLAY	57,389	-	-	-
TOTAL EXPENDITURES	**$ 316,286**	**$ 261,850**	**$ 156,557**	**$ 224,587**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	50,000	-	-	-
TOTAL TRANSFERS-OUT	**$ 50,000**	**$ -**	**$ -**	**$ -**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 366,286**	**$ 261,850**	**$ 156,557**	**$ 224,587**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (108,734)**	**$ (10,891)**	**$ (8,357)**	**$ (58,304)**
BEGINNING FUND BALANCE	**$ 637,202**	**$ 528,469**	**$ 528,469**	**$ 520,112**
ENDING FUND BALANCE	**$ 528,469**	**$ 517,578**	**$ 520,112**	**$ 461,808**

DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 260- MCDA

FUNDING SOURCE: MC DEVELOPMENT AUTHORITY FUND
FUND NUMBER: 260

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 2,764	$ 169	$ 300	$ 163
TOTAL REVENUE	**$ 2,764**	**$ 169**	**$ 300**	**$ 163**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	1,379,114	1,100,000	1,100,000	3,100,000
TOTAL TRANSFERS-IN	**$ 1,379,114**	**$ 1,100,000**	**$ 1,100,000**	**$ 3,100,000**
TOTAL REVENUE & TRANSFERS-IN	**$ 1,381,878**	**$ 1,100,169**	**$ 1,100,300**	**$ 3,100,163**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ 1,279,114	$ 1,000,000	$ -	$ 3,000,000
TOTAL EXPENDITURES	**$ 1,279,114**	**$ 1,000,000**	**$ -**	**$ 3,000,000**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	100,000	100,000	100,000	100,000
TOTAL TRANSFERS-OUT	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 1,379,114**	**$ 1,100,000**	**$ 100,000**	**$ 3,100,000**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 2,764**	**$ 169**	**$ 1,000,300**	**$ 163**
BEGINNING FUND BALANCE	**$ 17,289**	**$ 20,053**	**$ 20,053**	**$ 1,020,353**
ENDING FUND BALANCE	**$ 20,053**	**$ 20,222**	**$ 1,020,353**	**$ 1,020,516**


1
2
3
Map By:
GIS Division
May 2017
TIRZ
Tax Increment Reinvestment Zones
Legend
TIRZ 1
TIRZ 2
TIRZ 3
City Limits

DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 261- TIRZ #1

FUNDING SOURCE: TIRZ #1 FUND
FUND NUMBER: 261

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
40 - PROP.TAX/ASSESSMENTS	$ 368,541	$ 350,000	$ 382,157	$ 385,000
47 - INVESTMENT EARNINGS	31,258	21,045	23,000	12,147
TOTAL REVENUE	**$ 399,800**	**$ 371,045**	**$ 405,157**	**$ 397,147**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 703,399	$ 829,498	$ 829,498	$ 1,152,687
TOTAL TRANSFERS-IN	**$ 703,399**	**$ 829,498**	**$ 829,498**	**$ 1,152,687**
TOTAL REVENUE & TRANSFERS-IN	**$ 1,103,199**	**$ 1,200,543**	**$ 1,234,655**	**$ 1,549,834**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ -	$ 10,000	$ -	$ 864,853
57 - DEBT EXPENDITURES	444,365	442,012	442,012	443,798
58 - CAPITAL OUTLAY	-	450,000	450,000	-
TOTAL EXPENDITURES	**$ 444,365**	**$ 902,012**	**$ 892,012**	**$ 1,308,651**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 1,133,025	$ 553,600	$ 553,600	$ 53,600
TOTAL TRANSFERS-OUT	**$ 1,133,025**	**$ 553,600**	**$ 553,600**	**$ 53,600**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 1,577,390**	**$ 1,455,612**	**$ 1,445,612**	**$ 1,362,251**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (474,191)**	**$ (255,069)**	**$ (210,957)**	**$ 187,583**
BEGINNING FUND BALANCE	**$ 1,141,134**	**$ 666,943**	**$ 666,943**	**$ 455,986**
ENDING FUND BALANCE	**$ 666,943**	**$ 411,874**	**$ 455,986**	**$ 643,569**

DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 262- TIRZ #2

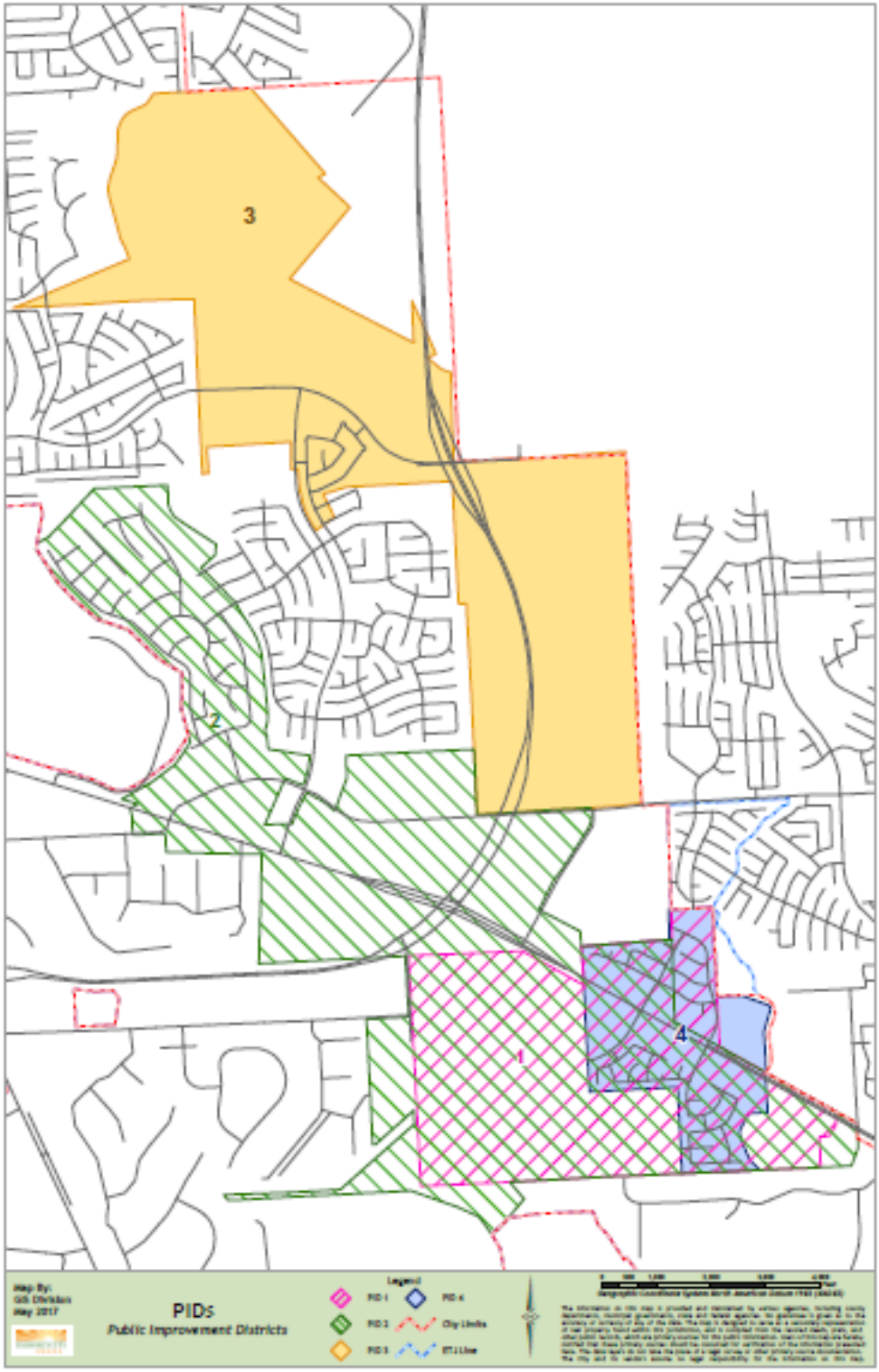
FUNDING SOURCE: TIRZ #2 FUND
FUND NUMBER: 262

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
40 - PROP.TAX/ASSESSMENTS	$ 730,677	$ 1,233,544	$ 1,233,544	$ 770,000
47 - INVESTMENT EARNINGS	210,238	150,000	170,000	73,231
TOTAL REVENUE	**$ 940,914**	**$ 1,383,544**	**$ 1,403,544**	**$ 843,231**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 1,895,110	$ 1,993,196	$ 1,965,507	$ 2,190,426
TOTAL TRANSFERS-IN	**$ 1,895,110**	**$ 1,993,196**	**$ 1,965,507**	**$ 2,190,426**
TOTAL REVENUE & TRANSFERS-IN	**$ 2,836,024**	**$ 3,376,740**	**$ 3,369,051**	**$ 3,033,657**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ -	$ 665,000	$ 650,000	$ 2,277,845
57 - DEBT EXPENDITURES	535,314	531,731	531,731	428,545
58 - CAPITAL OUTLAY	-	2,086,149	2,086,149	-
TOTAL EXPENDITURES	**$ 535,314**	**$ 3,282,880**	**$ 3,267,880**	**$ 2,706,390**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 93,860	$ 93,860	$ 93,860	$ 93,860
TOTAL TRANSFERS-OUT	**$ 93,860**	**$ 93,860**	**$ 93,860**	**$ 93,860**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 629,174**	**$ 3,376,740**	**$ 3,361,740**	**$ 2,800,250**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 2,206,850**	**$ -**	**$ 7,311**	**$ 233,407**
BEGINNING FUND BALANCE	**$ 6,534,008**	**$ 8,740,857**	**$ 8,740,857**	**$ 8,748,169**
ENDING FUND BALANCE	**$ 8,740,857**	**$ 8,740,857**	**$ 8,748,169**	**$ 8,981,576**

DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 265- TIRZ #3

FUNDING SOURCE: TIRZ #3 FUND
FUND NUMBER: 265

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
40 - PROP.TAX/ASSESSMENTS	$ 1,162,914	$ 1,647,578	$ 1,445,424	$ 1,388,000
47 - INVESTMENT EARNINGS	97,592	85,000	85,000	41,405
TOTAL REVENUE	**$ 1,260,506**	**$ 1,732,578**	**$ 1,530,424**	**$ 1,429,405**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 922,024	$ 1,021,001	$ 1,021,001	$ 1,422,466
TOTAL TRANSFERS-IN	**$ 922,024**	**$ 1,021,001**	**$ 1,021,001**	**$ 1,422,466**
TOTAL REVENUE & TRANSFERS-IN	**$ 2,182,530**	**$ 2,753,579**	**$ 2,551,425**	**$ 2,851,871**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ 249,132	$ 954,615	$ 490,742	$ 30,306
57 - DEBT EXPENDITURES	1,987,784	1,013,713	1,013,713	1,012,581
TOTAL EXPENDITURES	**2,236,916**	**1,968,328**	**1,504,455**	**1,042,887**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 93,600	$ 93,600	$ 93,600	$ 93,600
TOTAL TRANSFERS-OUT	**$ 93,600**	**$ 93,600**	**$ 93,600**	**$ 93,600**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 2,330,516**	**$ 2,061,928**	**$ 1,598,055**	**$ 1,136,487**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (147,986)**	**$ 691,651**	**$ 953,370**	**$ 1,715,384**
BEGINNING FUND BALANCE	**$ 4,240,730**	**$ 4,092,745**	**$ 4,092,745**	**$ 5,046,115**
ENDING FUND BALANCE	**$ 4,092,745**	**$ 4,784,396**	**$ 5,046,115**	**$ 6,761,499**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PID 1
PID 2
PID 3
PID 4
City Limits
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DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 263- PID #2

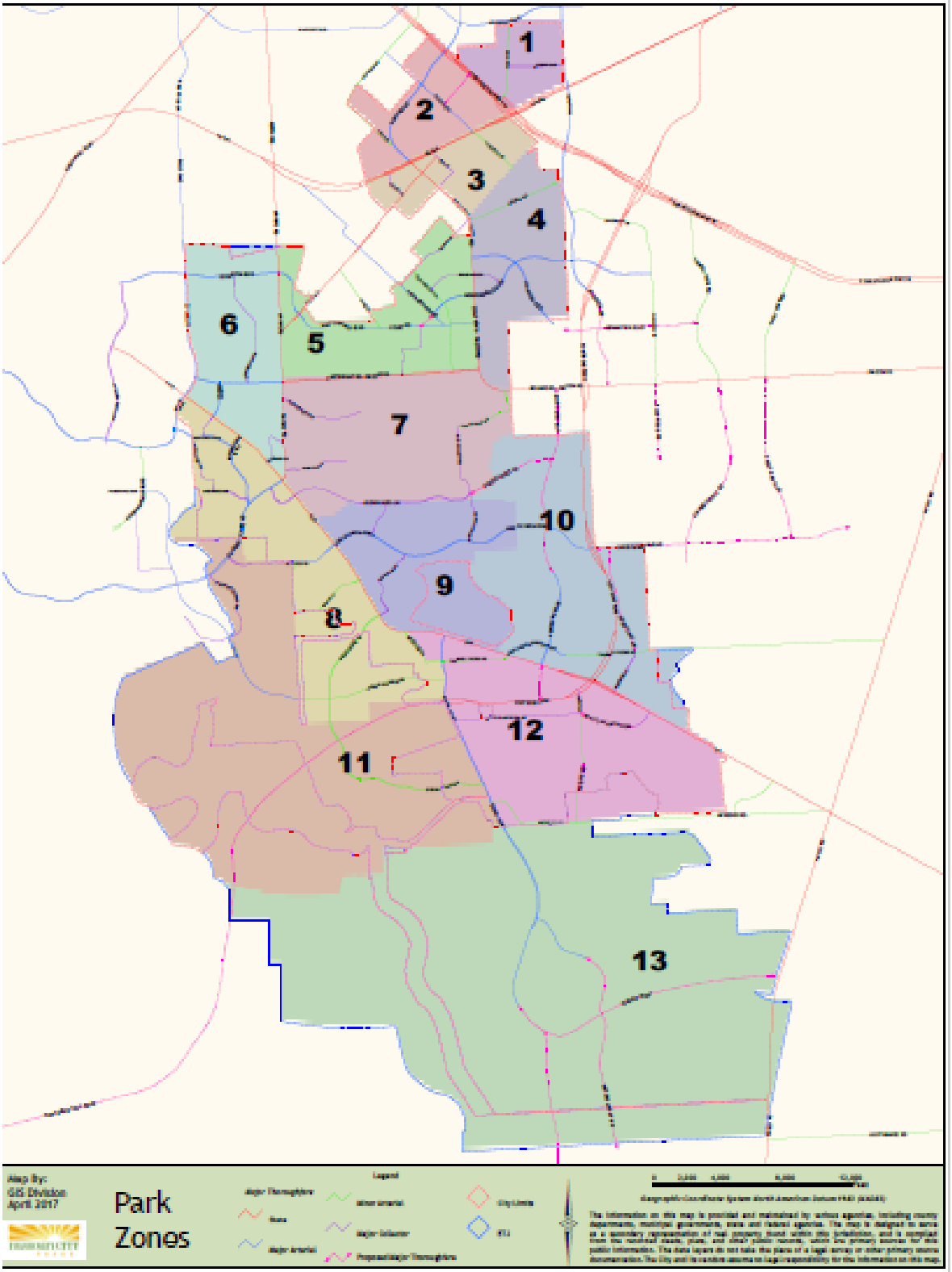
FUNDING SOURCE: PID #2 FUND
FUND NUMBER: 263

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
40 - PROP.TAX/ASSESSMENTS	$ 699,108	$ 694,226	$ 728,718	$ 743,420
47 - INVESTMENT EARNINGS	19,541	20,538	15,000	5,689
48 - OTHER SOURCES/DONATN	1,182,560	-	-	-
TOTAL REVENUE	**$ 1,901,209**	**$ 714,764**	**$ 743,718**	**$ 749,109**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ 2,000,000	$ 272,278	$ 196	$ 271,278
57 - DEBT EXPENDITURES	385,492	396,275	396,275	487,625
TOTAL EXPENDITURES	**$ 2,385,492**	**$ 668,553**	**$ 396,471**	**$ 758,903**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 33,600	$ 33,600	$ 33,600	$ 33,600
TOTAL TRANSFERS-OUT	**$ 33,600**	**$ 33,600**	**$ 33,600**	**$ 33,600**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 2,419,092**	**$ 702,153**	**$ 430,071**	**$ 792,503**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (517,883)**	**$ 12,611**	**$ 313,647**	**$ (43,394)**
BEGINNING FUND BALANCE	**$ 803,079**	**$ 285,196**	**$ 285,196**	**$ 598,843**
ENDING FUND BALANCE	**$ 285,196**	**$ 297,807**	**$ 598,843**	**$ 555,449**

DEPARTMENT: 10 - GENERAL GOVERNMENT
DIVISION: 266- PID #4

FUNDING SOURCE: PID #4 FUND
FUND NUMBER: 266

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
40 - PROP.TAX/ASSESSMENTS	$ 394,451	$ 395,700	$ 395,700	$ 399,042
47 - INVESTMENT EARNINGS	9,190	4,467	7,000	3,781
TOTAL REVENUE	**$ 403,641**	**$ 400,167**	**$ 402,700**	**$ 402,823**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ -	$ 19,000	$ 104	$ 15,000
57 - DEBT EXPENDITURES	347,244	347,194	347,194	348,444
TOTAL EXPENDITURES	**$ 347,244**	**$ 366,194**	**$ 347,298**	**$ 363,444**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 33,600	$ 33,600	$ 33,600	$ 33,600
TOTAL TRANSFERS-OUT	**$ 33,600**	**$ 33,600**	**$ 33,600**	**$ 33,600**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 380,844**	**$ 399,794**	**$ 380,898**	**$ 397,044**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 22,797**	**$ 373**	**$ 21,802**	**$ 5,779**
BEGINNING FUND BALANCE	**$ 273,769**	**$ 296,566**	**$ 296,566**	**$ 318,368**
ENDING FUND BALANCE	**$ 296,566**	**$ 296,939**	**$ 318,368**	**$ 324,147**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GIS Division
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DEPARTMENT: 16 - PARKS & RECREATION
DIVISION: 272- PARKLAND ZONE 2

FUNDING SOURCE: PARKLAND ZONE 2 FUND
FUND NUMBER: 272

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 1,831	$ 823	$ 1,300	$ 516
TOTAL REVENUE	**$ 1,831**	**$ 823**	**$ 1,300**	**$ 516**
EXPENDITURES				
58 - CAPITAL OUTLAY	$ -	$ 74,946	$ 74,946	$ -
TOTAL EXPENDITURES	**$ -**	**$ 74,946**	**$ 74,946**	**$ -**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 1,831**	**$ (74,123)**	**$ (73,646)**	**$ 516**
BEGINNING FUND BALANCE	**$ 73,967**	**$ 75,798**	**$ 75,798**	**$ 2,152**
ENDING FUND BALANCE	**$ 75,798**	**$ 1,675**	**$ 2,152**	**$ 2,668**

DEPARTMENT: 16 - PARKS & RECREATION
DIVISION: 273- PARKLAND ZONE 3

FUNDING SOURCE: PARKLAND ZONE 3 FUND
FUND NUMBER: 273

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 1,456	$ 823	$ 1,000	$ 391
TOTAL REVENUE	**$ 1,456**	**$ 823**	**$ 1,000**	**$ 391**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 4,378	$ -	$ -	$ -
58 - CAPITAL OUTLAY	1,824	58,000	58,000	-
TOTAL EXPENDITURES	**$ 6,203**	**$ 58,000**	**$ 58,000**	**$ -**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (4,747)**	**$ (57,177)**	**$ (57,000)**	**$ 391**
BEGINNING FUND BALANCE	**$ 62,184**	**$ 57,437**	**$ 57,437**	**$ 437**
ENDING FUND BALANCE	**$ 57,437**	**$ 260**	**$ 437**	**$ 828**

DEPARTMENT: 16 - PARKS & RECREATION
DIVISION: 274- PARKLAND ZONE 4

FUNDING SOURCE: PARKLAND ZONE 4 FUND
FUND NUMBER: 274

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 1	$ 12	$ -	$ -
TOTAL REVENUE	**$ 1**	**$ 12**	**$ -**	**$ -**
EXPENDITURES				
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 1**	**$ 12**	**$ -**	**$ -**
BEGINNING FUND BALANCE	**$ 24**	**$ 25**	**$ 25**	**$ 25**
ENDING FUND BALANCE	**$ 25**	**$ 36**	**$ 25**	**$ 25**

DEPARTMENT: 16 - PARKS & RECREATION
DIVISION: 275- PARKLAND ZONE 5

FUNDING SOURCE: PARKLAND ZONE 5 FUND
FUND NUMBER: 275

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 4,696	$ 2,116	$ 3,200	$ 1,332
48 - OTHER SOURCES/DONATN	23,100	-	-	-
TOTAL REVENUE	**$ 27,796**	**$ 2,116**	**$ 3,200**	**$ 1,332**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 5,216	$ -	$ -	$ -
53 - PROF/CONTRACT SERVICES	1,000	-	-	-
58 - CAPITAL OUTLAY	63,063	193,398	59,441	133,957
TOTAL EXPENDITURES	**$ 69,279**	**$ 193,398**	**$ 59,441**	**$ 133,957**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (41,483)**	**$ (191,282)**	**$ (56,241)**	**$ (132,625)**
BEGINNING FUND BALANCE	**$ 237,078**	**$ 195,595**	**$ 195,595**	**$ 139,354**
ENDING FUND BALANCE	**$ 195,595**	**$ 4,313**	**$ 139,354**	**$ 6,729**

DEPARTMENT: 16 - PARKS & RECREATION
DIVISION: 276- PARKLAND ZONE 6

FUNDING SOURCE: PARKLAND ZONE 6 FUND
FUND NUMBER: 276

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 5,080	$ 2,116	$ 3,300	$ 501
48 - OTHER SOURCES/DONATN	92,400	-	-	-
TOTAL REVENUE	**$ 97,480**	**$ 2,116**	**$ 3,300**	**$ 501**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 1,268	$ -	$ -	$ -
58 - CAPITAL OUTLAY	30,600	200,620	200,620	-
TOTAL EXPENDITURES	**$ 31,868**	**$ 200,620**	**$ 200,620**	**$ -**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 65,612**	**$ (198,504)**	**$ (197,320)**	**$ 501**
BEGINNING FUND BALANCE	**$ 188,868**	**$ 254,480**	**$ 254,480**	**$ 57,160**
ENDING FUND BALANCE	**$ 254,480**	**$ 55,976**	**$ 57,160**	**$ 57,661**

DEPARTMENT: 16 - PARKS & RECREATION
DIVISION: 277- PARKLAND ZONE 7

FUNDING SOURCE: PARKLAND ZONE 7 FUND
FUND NUMBER: 277

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 7,479	$ 141	$ 4,950	$ 1,077
48 - OTHER SOURCES/DONATN	456,400	-	-	-
TOTAL REVENUE	**$ 463,879**	**$ 141**	**$ 4,950**	**$ 1,077**
EXPENDITURES				
58 - CAPITAL OUTLAY	$ -	$ 482,424	$ 478,886	$ -
TOTAL EXPENDITURES	**-**	**482,424**	**478,886**	**-**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 463,879**	**$ (482,283)**	**$ (473,936)**	**$ 1,077**
BEGINNING FUND BALANCE	**$ 10,057**	**$ 473,936**	**$ 473,936**	**$ 0**
ENDING FUND BALANCE	**$ 473,936**	**$ (8,347)**	**$ 0**	**$ 1,077**

DEPARTMENT: 16 - PARKS & RECREATION
DIVISION: 278- PARKLAND ZONE 8

FUNDING SOURCE: PARKLAND ZONE 8 FUND
FUND NUMBER: 278

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 7,495	$ 4,525	$ 5,000	$ 2,114
TOTAL REVENUE	**$ 7,495**	**$ 4,525**	**$ 5,000**	**$ 2,114**
EXPENDITURES				
58 - CAPITAL OUTLAY	$ -	$ 306,779	$ 104,147	$ 202,632
TOTAL EXPENDITURES	**$ -**	**$ 306,779**	**$ 104,147**	**$ 202,632**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 7,495**	**$ (302,254)**	**$ (99,147)**	**$ (200,518)**
BEGINNING FUND BALANCE	**$ 302,770**	**$ 310,265**	**$ 310,265**	**$ 211,118**
ENDING FUND BALANCE	**$ 310,265**	**$ 8,011**	**$ 211,118**	**$ 10,600**

DEPARTMENT: 16 - PARKS & RECREATION
DIVISION: 279- PARKLAND ZONE 9

FUNDING SOURCE: PARKLAND ZONE 9 FUND
FUND NUMBER: 279

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
TOTAL REVENUE	**$ -**	**$ 6**	**$ -**	**$ -**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	3	-	-	-
TOTAL TRANSFERS-IN	**$ 3**	**$ -**	**$ -**	**$ -**
TOTAL REVENUE & TRANSFERS-IN	**$ 3**	**$ 6**	**$ -**	**$ -**
EXPENDITURES				
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 3**	**$ 6**	**$ -**	**$ -**
BEGINNING FUND BALANCE	**$ (3)**	**$ (0)**	**$ (0)**	**$ (0)**
ENDING FUND BALANCE	**$ (0)**	**$ 6**	**$ (0)**	**$ (0)**

DEPARTMENT: 16 - PARKS & RECREATION
DIVISION: 280- PARKLAND ZONE 10

FUNDING SOURCE: PARKLAND ZONE 10 FUND
FUND NUMBER: 280

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 8,734	$ 1,175	$ 7,600	$ 3,881
48 - OTHER SOURCES/DONATN	44,100	187,500	187,600	180,000
TOTAL REVENUE	**$ 52,834**	**$ 188,675**	**$ 195,200**	**$ 183,881**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ -	$ 46,300	$ 46,300	$ -
58 - CAPITAL OUTLAY	-	113,700	113,700	-
TOTAL EXPENDITURES	**$ -**	**$ 160,000**	**$ 160,000**	**$ -**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 52,834**	**$ 28,675**	**$ 35,200**	**$ 183,881**
BEGINNING FUND BALANCE	**$ 330,975**	**$ 383,810**	**$ 383,810**	**$ 419,010**
ENDING FUND BALANCE	**$ 383,810**	**$ 412,485**	**$ 419,010**	**$ 602,891**

DEPARTMENT: 16 - PARKS & RECREATION
DIVISION: 281- PARKLAND ZONE 11

FUNDING SOURCE: PARKLAND ZONE 11 FUND
FUND NUMBER: 281

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 10	$ 6	$ 10	$ 3
TOTAL REVENUE	**$ 10**	**$ 6**	**$ 10**	**$ 3**
EXPENDITURES				
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 10**	**$ 6**	**$ 10**	**$ 3**
BEGINNING FUND BALANCE	**$ 418**	**$ 428**	**$ 428**	**$ 438**
ENDING FUND BALANCE	**$ 428**	**$ 434**	**$ 438**	**$ 441**

DEPARTMENT: 16 - PARKS & RECREATION
DIVISION: 282- PARKLAND ZONE 12

FUNDING SOURCE: PARKLAND ZONE 12 FUND
FUND NUMBER: 282

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 9,488	$ 4,702	$ 7,000	$ 3,347
48 - OTHER SOURCES/DONATN	1,400	-	98,700	378,000
TOTAL REVENUE	**$ 10,888**	**$ 4,702**	**$ 105,700**	**$ 381,347**
EXPENDITURES				
58 - CAPITAL OUTLAY	$ -	$ 387,000	$ -	$ 387,000
TOTAL EXPENDITURES	**$ -**	**$ 387,000**	**$ -**	**$ 387,000**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 10,888**	**$ (382,298)**	**$ 105,700**	**$ (5,653)**
BEGINNING FUND BALANCE	**$ 382,868**	**$ 393,756**	**$ 393,756**	**$ 499,456**
ENDING FUND BALANCE	**$ 393,756**	**$ 11,457**	**$ 499,456**	**$ 493,803**

DEPARTMENT: 16 - PARKS & RECREATION
DIVISION: 283- PARKLAND ZONE 13

FUNDING SOURCE: PARKLAND ZONE 13 FUND
FUND NUMBER: 283

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 15	$ 6	$ 10	$ 4
TOTAL REVENUE	**$ 15**	**$ 6**	**$ 10**	**$ 4**
EXPENDITURES				
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 15**	**$ 6**	**$ 10**	**$ 4**
BEGINNING FUND BALANCE	**$ 617**	**$ 632**	**$ 632**	**$ 642**
ENDING FUND BALANCE	**$ 632**	**$ 638**	**$ 642**	**$ 646**

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SECTION VII

DEBT SERVICE FUND

DEBT SERVICE FUND

Key Revenue Assumptions and Trends
The Debt Service Fund is used to account for the payment of principal and interest on General Obligation Bonds, Certificates of Obligation and lease agreements. The schedule of bonded indebtedness indicates the date of issuance, effective interest rates, and outstanding debt at the beginning of the year. The summary of total bonded indebtedness shows the total principal and interest requirements to maturity.

Revenue Sources
Property taxes - The current tax levy is based on the appraised values provided by the Fort Bend County and Harris County Central Appraisal Districts. The budget includes certified values received from the Districts in July and August. The collection estimate is based upon trend analysis. Delinquent tax collections, penalties, and interest are based on trend analysis.

Interest income - Interest income is based on projections using information from the financial advisor and trend analysis.

Revenue Assumptions
Revenue is recognized as deferred on the City's financial statements, and recognized as revenue as taxes are received and posted on a daily basis. The City estimates that 97% of its current year property taxes will be collected in the current year, and estimates a conservative amount of delinquent taxes, penalties and interest will be collected.

Debt Management
As a Home Rule Charter city, the City of Missouri City is not limited by law in the amount of debt it may issue. Under Article XI, Section 5 of the State of Texas Constitution and the City Charter, the maximum tax rate for all purposes is $2.50 per $100 of assessed valuation. Within this $2.50 maximum, there is no legal limit upon the amount of taxes that can be levied for debt service.

The goal of the City is to maintain the ability to provide high quality essential City services in a cost effective manner. Policy makers attempt to maintain a fairly stable tax rate and issue debt only as assessed values increase for new improvements. In 2003, the voters passed a $75 million bond issue in which the City promised the tax rate would not exceed a four-cent tax rate increase. These improvements will be staged over 10-15 years in order to meet this goal. Voters also passed a $17.5 million bond issue in 2008. The purpose of these funds was to acquire recreational park facilities. In 2014, voters approved a $40 million bond issue for drainage, street, bridge, sidewalk, and city facility improvements, a new fire station, and public facility improvements.

DEBT ADMINISTRATION AND DEBT MANAGEMENT ISSUANCE

Debt Administration

Rapid growth challenges the City's ability to meet the demands for service from its residents. There is a lag between demands of growth and the corresponding increase in revenue collected from taxes, fees, etc. This produces a need to finance public facilities and provide drainage and improvements for the increasing population.

In past years, Missouri City's population has grown from 33,646 to an estimated 2019 population of approximately 78,587. City officials responded to the demand for services by holding successful bond elections in 1995, 2003, 2008 and 2014 to finance the cost of needed streets, parks and recreation, drainage improvements, police, and animal control improvements to construct a City Hall, Community Center, and fire and information technology improvements. In addition, the City uses replacement fund programs for vehicles and computer technology.

The general obligation debt is considered a direct tax supported debt. The City holds an "AA" rating from Standard & Poor's, and an "Aa2" from Moody's Investor's Service.

Debt Management and Issuance

The City of Missouri City issues debt as needed to meet growth demands. Such debt includes general obligation bonds, certificates of obligations, and lease purchases agreements.

General Obligation Bonds and Certificates of Obligation are payable from the proceeds of annual property tax levy. The payment of General Obligation Bonds is guaranteed by the full faith and credit of the City. General Obligation bonds must be approved by the voters.

Lease purchase agreements are utilized mainly to purchase computers, copiers, fire trucks and other machinery and equipment. Payments of principal and interest are made either monthly or yearly over a period of three to 12 years, depending on the estimated life of the asset.

The City has adopted a policy of scheduling debt issues with the purpose of obtaining the lowest interest rate possible while maintaining a fairly steady tax rate. The debt service schedule should have a declining balance each year so that additional debt may be issued every two years without greatly affecting the tax rate.

Bond issues are refunded only if there is a significant cash flow and present value savings.

The City's debt instruments have high ratings by both Standard & Poor's (AA) and Moody's Investor Services (Aa2). The credit rating is an assessment of the City's willingness and ability to make full and timely payments and examines the City's abilities to meet current and future debt. Evaluations are generally based on the last five to ten years period.

DEPARTMENT: 30 - DEBT
DIVISION: 301- DEBT SERVICE

FUNDING SOURCE: DEBT SERVICE FUND
FUND NUMBER: 301

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
40 - PROP.TAX/ASSESSMENTS	$ 11,351,768	$ 11,561,116	$ 11,425,375	$ 10,910,822
47 - INVESTMENT EARNINGS	191,461	137,131	155,000	137,141
TOTAL REVENUE	**$ 11,543,229**	**$ 11,698,247**	**$ 11,580,375**	**$ 11,047,963**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ 4,060	$ 2,030	$ 2,030	$ 2,030
57 - DEBT EXPENDITURES	9,223,952	10,443,444	10,443,444	10,317,409
TOTAL EXPENDITURES	**$ 9,228,012**	**$ 10,445,474**	**$ 10,445,474**	**$ 10,319,439**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 949,985	$ 998,219	$ 998,219	$ 1,151,521
TOTAL TRANSFERS-OUT	**$ 949,985**	**$ 998,219**	**$ 998,219**	**$ 1,151,521**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 10,177,997**	**$ 11,443,693**	**$ 11,443,693**	**$ 11,470,960**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 1,365,232**	**$ 254,554**	**$ 136,682**	**$ (422,997)**
BEGINNING FUND BALANCE	**$ 4,781,620**	**$ 6,146,852**	**$ 6,146,852**	**$ 6,283,534**
ENDING FUND BALANCE	**$ 6,146,852**	**$ 6,401,406**	**$ 6,283,534**	**$ 5,860,537**

BOND DEBT SERVICE

Original Face

9,500,000

General Obligation Bonds, Series 2010

Callable on 6/15/2020 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 108,547	$ 108,547	$ 5,415,000
06/15/2021	301	3.750%	$ 500,000	$ 108,547	$ 608,547	$ 4,915,000
12/15/2021	301			$ 99,172	$ 99,172	$ 4,915,000
06/15/2022	301	4.000%	$ 525,000	$ 99,172	$ 624,172	$ 4,390,000
12/15/2022	301			$ 88,672	$ 88,672	$ 4,390,000
06/15/2023	301	4.000%	$ 545,000	$ 88,672	$ 633,672	$ 3,845,000
12/15/2023	301			$ 77,772	$ 77,772	$ 3,845,000
06/15/2024	301	4.000%	$ 570,000	$ 77,772	$ 647,772	$ 3,275,000
12/15/2024	301			$ 66,372	$ 66,372	$ 3,275,000
06/15/2025	301	4.000%	$ 600,000	$ 66,372	$ 666,372	$ 2,675,000
12/15/2025	301			$ 54,372	$ 54,372	$ 2,675,000
06/15/2026	301	4.000%	$ 625,000	$ 54,372	$ 679,372	$ 2,050,000
12/15/2026	301			$ 41,872	$ 41,872	$ 2,050,000
06/15/2027	301	4.000%	$ 655,000	$ 41,872	$ 696,872	$ 1,395,000
12/15/2027	301			$ 28,772	$ 28,772	$ 1,395,000
06/15/2028	301	4.125%	$ 680,000	$ 28,772	$ 708,772	$ 715,000
12/15/2029	301			$ 14,747	$ 14,747	$ 715,000
06/15/2029	301	4.125%	$ 715,000	$ 14,747	$ 729,747	$ -
			$ 5,415,000	$ 1,160,594	$ 6,575,594	

Proceeds were used to provide funds of (i)$1,500,000 for purchasing, improving, equipment and facilities, and (ii) $8,00,000 for purchasing, constructing and improving land, facilities and equipment for parks and recreation purposes.

BOND DEBT SERVICE

Original Face

6,235,000

Combination Tax and Revenue Certificates of Obligation, Series 2010A (PID #2)

Callable on 6/15/2019 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	263			$ 109,838	$ 109,838	$ 5,380,000
06/15/2021	263	4.000%	$ 185,000	$ 109,838	$ 294,838	$ 5,195,000
12/15/2021	263			$ 106,138	$ 106,138	$ 5,195,000
06/15/2022	263	4.000%	$ 280,000	$ 106,138	$ 386,138	$ 4,915,000
12/15/2022	263			$ 100,538	$ 100,538	$ 4,915,000
06/15/2023	263	4.000%	$ 290,000	$ 100,538	$ 390,538	$ 4,625,000
12/15/2023	263			$ 94,738	$ 94,738	$ 4,625,000
06/15/2024	263	4.000%	$ 300,000	$ 94,738	$ 394,738	$ 4,325,000
12/15/2024	263			$ 88,738	$ 88,738	$ 4,325,000
06/15/2025	263	4.000%	$ 315,000	$ 88,738	$ 403,738	$ 4,010,000
12/15/2025	263			$ 82,438	$ 82,438	$ 4,010,000
06/15/2026	263	4.000%	$ 330,000	$ 82,438	$ 412,438	$ 3,680,000
12/15/2026	263			$ 75,838	$ 75,838	$ 3,680,000
06/15/2027	263	4.000%	$ 345,000	$ 75,838	$ 420,838	$ 3,335,000
12/15/2027	263			$ 68,938	$ 68,938	$ 3,335,000
06/15/2028	263	4.000%	$ 355,000	$ 68,938	$ 423,938	$ 2,980,000
12/15/2028	263			$ 61,838	$ 61,838	$ 2,980,000
06/15/2029	263	4.000%	$ 365,000	$ 61,838	$ 426,838	$ 2,615,000
12/15/2029	263			$ 54,538	$ 54,538	$ 2,615,000
06/15/2030	263	4.000%	$ 265,000	$ 54,538	$ 319,538	$ 2,350,000
12/15/2030	263			$ 49,238	$ 49,238	$ 2,350,000
06/15/2031	263	4.000%	$ 275,000	$ 49,238	$ 324,238	$ 2,075,000
12/15/2031	263			$ 43,738	$ 43,738	$ 2,075,000
06/15/2032	263	4.000%	$ 285,000	$ 43,738	$ 328,738	$ 1,790,000
12/15/2032	263			$ 38,038	$ 38,038	$ 1,790,000
06/15/2033	263	4.250%	$ 295,000	$ 38,038	$ 333,038	$ 1,495,000
12/15/2033	263			$ 31,769	$ 31,769	$ 1,495,000
06/15/2034	263	4.250%	$ 310,000	$ 31,769	$ 341,769	$ 1,185,000
12/15/2034	263			$ 25,181	$ 25,181	$ 1,185,000
06/15/2035	263	4.250%	$ 320,000	$ 25,181	$ 345,181	$ 865,000
12/15/2035	263			$ 18,381	$ 18,381	$ 865,000
06/15/2036	263	4.250%	$ 325,000	$ 18,381	$ 343,381	$ 540,000
12/15/2036	263			$ 11,475	$ 11,475	$ 540,000
06/15/2037	263	4.250%	$ 290,000	$ 11,475	$ 301,475	$ 250,000
12/15/2037	263			$ 5,313	$ 5,313	$ 250,000
06/15/2038	263	4.250%	$ 250,000	$ 5,313	$ 255,313	$ -
			$ 5,380,000	$ 2,133,413	$ 7,513,413	

Proceeds from the sale of the 2010A Certificates and the 2010B Certificates will be used to pay for the construction of public works, for the purchase of materials, supplies, equipment, machinery, buildings, land and rights-of-way for authorized needs and purposes, for the payment of contractual obligations for professional services and to pay certain costs incurred in connection with the issuance of the 2010A and 2010B Certificates.

BOND DEBT SERVICE

Original Face

1,660,000

Combination Tax and Revenue Certificates of Obligation, Series 2010B (TIRZ #2)

(TAXABLE)

Callable on 6/15/2019 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	262			$ 1,647	$ 1,647	$ 85,000
06/15/2021	262	3.876%	$ 85,000	$ 1,647	$ 86,647	$ -
			$ 85,000	$ 3,295	$ 88,295	

Proceeds from the sales of the 2010B Certificates will be used to pay for the construction of public works, for the purchase of materials, supplies, equipment, machinery, buildings, land and rights-of-way for authorized needs and purposes, for the payment of contractual obligations for professional services and to pay certain costs incurred in connection with the issuance of the 2010A and 2010B Certificates.

BOND DEBT SERVICE

ORIGINAL FACE VALUE

39,000,000

Unlimited Tax and Tax Increment Contract Revenue Road Bonds (TIRZ #3)

Due Date	Fund	Principal	Interest	Escrow Adjustment	Escrow Balance	Total Debt Service	Principal Balance
01/01/2021	265	$ 45,000	$ 270,925	$ (4,972)	$ 1,257,872	$ 310,953	$ 11,380,000
07/01/2021	265	$ 425,000	$ 269,350	$ 7,278	$ 1,265,151	$ 701,628	$ 10,955,000
01/01/2022	265	$ 50,000	$ 261,948	$ (12,322)	$ 1,252,829	$ 299,626	$ 10,905,000
07/01/2022	265	$ 440,000	$ 260,173	$ 18,897	$ 1,271,726	$ 719,069	$ 10,465,000
01/01/2023	265	$ 50,000	$ 252,090	$ (7,266)	$ 1,264,460	$ 294,824	$ 10,415,000
07/01/2023	265	$ 465,000	$ 250,290	$ 17,492	$ 1,281,952	$ 732,782	$ 9,950,000
01/01/2024	265	$ 55,000	$ 241,278	$ (8,594)	$ 1,273,358	$ 287,684	$ 9,895,000
07/01/2024	265	$ 490,000	$ 239,284	$ 9,911	$ 1,283,269	$ 739,195	$ 9,405,000
01/01/2025	265	$ 60,000	$ 229,403	$ (9,870)	$ 1,273,400	$ 279,533	$ 9,345,000
07/01/2025	265	$ 510,000	$ 227,213	$ 14,882	$ 1,288,282	$ 752,095	$ 8,835,000
01/01/2026	265	$ 65,000	$ 216,507	$ (11,294)	$ 1,276,988	$ 270,213	$ 8,770,000
07/01/2026	265	$ 535,000	$ 214,118	$ 25,955	$ 1,302,943	$ 775,073	$ 8,235,000
01/01/2027	265	$ 70,000	$ 202,472	$ (12,841)	$ 1,290,101	$ 259,630	$ 8,165,000
07/01/2027	265	$ 570,000	$ 199,882	$ 18,130	$ 1,308,232	$ 788,012	$ 7,595,000
01/01/2028	265	$ 75,000	$ 187,199	$ (14,822)	$ 1,293,410	$ 247,377	$ 7,520,000
07/01/2028	265	$ 600,000	$ 184,386	$ 16,194	$ 1,309,604	$ 800,580	$ 6,920,000
01/01/2029	265	$ 80,000	$ 170,341	$ (16,006)	$ 1,293,597	$ 234,335	$ 6,840,000
07/01/2029	265	$ 630,000	$ 167,341	$ 22,056	$ 1,315,654	$ 819,398	$ 6,210,000
01/01/2030	265	$ 85,000	$ 152,536	$ (108,250)	$ 1,207,404	$ 129,286	$ 6,125,000
07/01/2030	265	$ 665,000	$ 149,349	$ 136,188	$ 1,343,591	$ 950,536	$ 5,460,000
01/01/2031	265	$ -	$ 133,299	$ (23,961)	$ 1,319,630	$ 109,338	$ 5,460,000
07/01/2031	265	$ 790,000	$ 133,299	$ 32,289	$ 1,351,919	$ 955,588	$ 4,670,000
01/01/2032	265	$ -	$ 114,130	$ (25,719)	$ 1,326,201	$ 88,411	$ 4,670,000
07/01/2032	265	$ 835,000	$ 114,130	$ 30,531	$ 1,356,732	$ 979,661	$ 3,835,000
01/01/2033	265	$ -	$ 93,555	$ (27,320)	$ 1,329,412	$ 66,235	$ 3,835,000
07/01/2033	265	$ 880,000	$ 93,555	$ 41,430	$ 1,370,841	$ 1,014,985	$ 2,955,000
01/01/2034	265	$ -	$ 71,699	$ (29,000)	$ 1,341,841	$ 42,699	$ 2,955,000
07/01/2034	265	$ 935,000	$ 71,699	$ 33,500	$ 1,375,341	$ 1,040,199	$ 2,020,000
01/01/2035	265	$ -	$ 48,499	$ (28,422)	$ 1,346,919	$ 20,077	$ 2,020,000
07/01/2035	265	$ 985,000	$ 48,499	$ 107,828	$ 1,454,747	$ 1,141,327	$ 1,035,000
01/01/2036	265	$ -	$ 23,918	$ (23,918)	$ 1,430,830	$ -	$ 1,035,000
07/01/2036	265	$ 1,035,000	$ 23,918	$ (1,058,918)	$ 371,912	$ -	$ -
		$ 11,425,000	$ 5,316,280	$ (890,932)		$ 15,850,348	

Proceeds were used for infrastructure construction, improvement and maintenance within Sienna Plantation TIRZ #3.

BOND DEBT SERVICE

Original Face

1,400,000

General Obligation Bonds, Series 2012

Callable on 6/15/2020 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 9,581	$ 9,581	$ 840,000
06/15/2021	301	2.250%	$ 70,000	$ 9,581	$ 79,581	$ 770,000
12/15/2021	301			$ 8,794	$ 8,794	$ 770,000
06/15/2022	301	2.250%	$ 70,000	$ 8,794	$ 78,794	$ 700,000
12/15/2022	301			$ 8,006	$ 8,006	$ 700,000
06/15/2023	301	2.250%	$ 70,000	$ 8,006	$ 78,006	$ 630,000
12/15/2023	301			$ 7,219	$ 7,219	$ 630,000
06/15/2024	301	2.250%	$ 70,000	$ 7,219	$ 77,219	$ 560,000
12/15/2024	301			$ 6,431	$ 6,431	$ 560,000
06/15/2025	301	2.250%	$ 70,000	$ 6,431	$ 76,431	$ 490,000
12/15/2025	301			$ 5,644	$ 5,644	$ 490,000
06/15/2026	301	2.250%	$ 70,000	$ 5,644	$ 75,644	$ 420,000
12/15/2026	301			$ 4,856	$ 4,856	$ 420,000
06/15/2027	301	2.250%	$ 70,000	$ 4,856	$ 74,856	$ 350,000
12/15/2027	301			$ 4,069	$ 4,069	$ 350,000
06/15/2028	301	2.250%	$ 70,000	$ 4,069	$ 74,069	$ 280,000
12/15/2028	301			$ 3,281	$ 3,281	$ 280,000
06/15/2029	301	2.250%	$ 70,000	$ 3,281	$ 73,281	$ 210,000
12/15/2029	301			$ 2,494	$ 2,494	$ 210,000
06/15/2030	301	2.375%	$ 70,000	$ 2,494	$ 72,494	$ 140,000
12/15/2030	301			$ 1,663	$ 1,663	$ 140,000
06/15/2031	301	2.375%	$ 70,000	$ 1,663	$ 71,663	$ 70,000
12/15/2031	301			$ 831	$ 831	$ 70,000
06/15/2032	301	2.375%	$ 70,000	$ 831	$ 70,831	$ -
			$ 840,000	$ 125,738	$ 965,738	

Proceeds from the sale of the Bonds will be used to make certain drainage improvements and to pay the costs associated with the issuance of the Bonds.

BOND DEBT SERVICE

Original Face

8,730,000

General Obligation Refunding Bonds, Series 2013

Callable on 6/15/2021 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 73,350	$ 73,350	$ 4,197,187
06/15/2021	301	3.000%	$ 827,162	$ 73,350	$ 900,512	$ 3,370,026
12/15/2021	301			$ 60,943	$ 60,943	$ 3,370,026
06/15/2022	301	3.000%	$ 852,893	$ 60,943	$ 913,835	$ 2,517,133
12/15/2022	301			$ 48,149	$ 48,149	$ 2,517,133
06/15/2023	301	3.500%	$ 877,382	$ 48,149	$ 925,531	$ 1,639,751
12/15/2023	301			$ 32,795	$ 32,795	$ 1,639,751
06/15/2024	301	4.000%	$ 906,774	$ 32,795	$ 939,569	$ 732,978
12/15/2024	301			$ 14,660	$ 14,660	$ 732,978
06/15/2025	301	4.000%	$ 360,478	$ 14,660	$ 375,137	$ 372,500
12/15/2025	301			$ 7,450	$ 7,450	$ 372,500
06/15/2026	301	4.000%	$ 372,500	$ 7,450	$ 379,950	$ -
			$ 4,197,187	$ 474,693	$ 4,671,880	

Proceeds from the sale of the Bonds will be used (i) to refund certain obligations of the City described in Schedule I (the "Refunded Obligations") and (ii) to pay the costs associated with the issuance of the Bonds and the Refunded Obligations. Refunded bonds are Series 2004 and 2005 PIBs, and 2005 Certificate of Obligations.

BOND DEBT SERVICE

Original Face

8,730,000

General Obligation Refunding Bonds, Series 2013 (Utility Portion)

Callable on 6/15/2021 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	535			$ 39,062	$ 39,062	$ 2,167,813
06/15/2021	535	3.000%	$ 327,838	$ 39,062	$ 366,901	$ 1,839,974
12/15/2021	535			$ 34,145	$ 34,145	$ 1,839,974
06/15/2022	535	3.000%	$ 347,107	$ 34,145	$ 381,252	$ 1,492,867
12/15/2022	535			$ 28,938	$ 28,938	$ 1,492,867
06/15/2023	535	3.500%	$ 367,618	$ 28,938	$ 396,556	$ 1,125,249
12/15/2023	535			$ 22,505	$ 22,505	$ 1,125,249
06/15/2024	535	4.000%	$ 378,226	$ 22,505	$ 400,731	$ 747,022
12/15/2024	535			$ 14,940	$ 14,940	$ 747,022
06/15/2025	535	4.000%	$ 374,522	$ 14,940	$ 389,463	$ 372,500
12/15/2025	535			$ 7,450	$ 7,450	$ 372,500
06/15/2026	535	4.000%	$ 372,500	$ 7,450	$ 379,950	$ -
			$ 2,167,813	$ 294,082	$ 2,461,895	

Proceeds from the sale of the Bonds will be used (i) to refund certain obligations of the City described in Schedule I (the "Refunded Obligations") and (ii) to pay the costs associated with the issuance of the Bonds and the Refunded Obligations. Refunded bonds are Series 2004 and 2005 PIBs, and 2005 Certificate of Obligations.

CAPITAL LEASE

Original Lease Amount

384,490

2013 FIRE TRUCK-OSHKOSH CAPITAL

10-year lease

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
01/07/2021	301	3.130%	$ 41,689	$ 4,038	$ 45,728	$ 87,334
01/07/2022	301	3.130%	$ 42,994	$ 2,734	$ 45,728	$ 44,340
01/07/2023	301	3.130%	$ 44,340	$ 1,388	$ 45,728	$ -
			$ 129,023	$ 8,160	$ 137,183	

Proceeds from the lease were used to purchase a Pierce Saber Pumper Truck for the Fire Department. VIN# 4P1CS01A4CA012902.
Oshkosh bought out by PNC Equipment Finance

BOND DEBT SERVICE

Original Face

1,740,000

General Obligation Bonds, Series 2014

Callable on 6/15/2023 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 22,044	$ 22,044	$ 1,300,000
06/15/2021	301	3.125%	$ 80,000	$ 22,044	$ 102,044	$ 1,220,000
12/15/2021	301			$ 20,794	$ 20,794	$ 1,220,000
06/15/2022	301	3.125%	$ 80,000	$ 20,794	$ 100,794	$ 1,140,000
12/15/2022	301			$ 19,544	$ 19,544	$ 1,140,000
06/15/2023	301	3.125%	$ 85,000	$ 19,544	$ 104,544	$ 1,055,000
12/15/2023	301			$ 18,216	$ 18,216	$ 1,055,000
06/15/2024	301	3.125%	$ 90,000	$ 18,216	$ 108,216	$ 965,000
12/15/2024	301			$ 16,809	$ 16,809	$ 965,000
06/15/2025	301	3.125%	$ 90,000	$ 16,809	$ 106,809	$ 875,000
12/15/2025	301			$ 15,403	$ 15,403	$ 875,000
06/15/2026	301	3.125%	$ 95,000	$ 15,403	$ 110,403	$ 780,000
12/15/2026	301			$ 13,919	$ 13,919	$ 780,000
06/15/2027	301	3.125%	$ 100,000	$ 13,919	$ 113,919	$ 680,000
12/15/2027	301			$ 12,356	$ 12,356	$ 680,000
06/15/2028	301	3.375%	$ 105,000	$ 12,356	$ 117,356	$ 575,000
12/15/2028	301			$ 10,584	$ 10,584	$ 575,000
06/15/2029	301	3.375%	$ 105,000	$ 10,584	$ 115,584	$ 470,000
12/15/2029	301			$ 8,813	$ 8,813	$ 470,000
06/15/2030	301	3.750%	$ 110,000	$ 8,813	$ 118,813	$ 360,000
12/15/2030	301			$ 6,750	$ 6,750	$ 360,000
06/15/2031	301	3.750%	$ 115,000	$ 6,750	$ 121,750	$ 245,000
12/15/2031	301			$ 4,594	$ 4,594	$ 245,000
06/15/2032	301	3.750%	$ 120,000	$ 4,594	$ 124,594	$ 125,000
12/15/2032	301			$ 2,344	$ 2,344	$ 125,000
06/15/2033	301	3.750%	$ 125,000	$ 2,344	$ 127,344	$ -
			$ 1,300,000	$ 344,338	$ 1,644,338	

Proceeds from the sale of the Bonds will be used for (i) funding certain public facilities needs of the City; (ii)funding certain transportation needs of the City; and (iii) paying certain costs related to the issuance of the Bonds.

BOND DEBT SERVICE

Original Face

3,530,000

General Obligation Refunding Bonds, Series 2014

Non-Callable

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 4,382	$ 4,382	$ 292,141
06/15/2021	301	3.000%	$ 71,838	$ 4,382	$ 76,220	$ 220,303
12/15/2021	301			$ 3,305	$ 3,305	$ 220,303
06/15/2022	301	3.000%	$ 71,838	$ 3,305	$ 75,142	$ 148,465
12/15/2022	301			$ 2,227	$ 2,227	$ 148,465
06/15/2023	301	3.000%	$ 71,839	$ 2,227	$ 74,066	$ 76,627
12/15/2023	301			$ 1,149	$ 1,149	$ 76,627
06/15/2024	301	3.000%	$ 76,627	$ 1,149	$ 77,776	$ -
			$ 292,141	$ 22,126	$ 314,267	

Proceeds from the sale of the Bonds will be used to (i) refund certain obligations of the City described in Schedule I (the "Refunded Obligations") and (ii) to pay certain costs related to the issuance of the Bonds. Bonds Refunded are: Series 2004 CO for 830,000; Series 2004 PIBs for 410,000; Series 2005 CO for 950,000; and Series 2005 PIBs for 1,415,000.

BOND DEBT SERVICE

Original Face

3,530,000

General Obligation Refunding Bonds, Series 2014 (Utility Portion)

Non-Callable

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	535			$ 4,575	$ 4,575	$ 305,000
06/15/2021	535	3.000%	$ 75,000	$ 4,575	$ 79,575	$ 230,000
12/15/2021	535			$ 3,450	$ 3,450	$ 230,000
06/15/2022	535	3.000%	$ 75,000	$ 3,450	$ 78,450	$ 155,000
12/15/2022	535			$ 2,325	$ 2,325	$ 155,000
06/15/2023	535	3.000%	$ 75,000	$ 2,325	$ 77,325	$ 80,000
12/15/2023	535			$ 1,200	$ 1,200	$ 80,000
06/15/2024	535	3.000%	$ 80,000	$ 1,200	$ 81,200	$ -
			$ 305,000	$ 23,100	$ 328,100	

Proceeds from the sale of the Bonds will be used to (i) refund certain obligations of the City described in Schedule I (the "Refunded Obligations") and (ii) to pay certain costs related to the issuance of the Bonds. Bonds Refunded are: Series 2004 CO for 830,000; Series 2004 PIBs for 410,000; Series 2005 CO for 950,000; and Series 2005 PIBs for 1,415,000.

BOND DEBT SERVICE

Original Face

990,000

Combination Tax & Revenue Certificates of Obligation, Series 2014

Callable on 6/15/2023 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 11,631	$ 11,631	$ 740,000
06/15/2021	301	2.000%	$ 45,000	$ 11,631	$ 56,631	$ 695,000
12/15/2021	301			$ 11,181	$ 11,181	$ 695,000
06/15/2022	301	2.250%	$ 45,000	$ 11,181	$ 56,181	$ 650,000
12/15/2022	301			$ 10,675	$ 10,675	$ 650,000
06/15/2023	301	2.500%	$ 50,000	$ 10,675	$ 60,675	$ 600,000
12/15/2023	301			$ 10,050	$ 10,050	$ 600,000
06/15/2024	301	2.625%	$ 50,000	$ 10,050	$ 60,050	$ 550,000
12/15/2024	301			$ 9,394	$ 9,394	$ 550,000
06/15/2025	301	2.625%	$ 50,000	$ 9,394	$ 59,394	$ 500,000
12/15/2025	301			$ 8,738	$ 8,738	$ 500,000
06/15/2026	301	3.000%	$ 55,000	$ 8,738	$ 63,738	$ 445,000
12/15/2026	301			$ 7,913	$ 7,913	$ 445,000
06/15/2027	301	3.000%	$ 55,000	$ 7,913	$ 62,913	$ 390,000
12/15/2027	301			$ 7,088	$ 7,088	$ 390,000
06/15/2028	301	3.375%	$ 60,000	$ 7,088	$ 67,088	$ 330,000
12/15/2028	301			$ 6,075	$ 6,075	$ 330,000
06/15/2029	301	3.375%	$ 60,000	$ 6,075	$ 66,075	$ 270,000
12/15/2029	301			$ 5,063	$ 5,063	$ 270,000
06/15/2030	301	3.750%	$ 65,000	$ 5,063	$ 70,063	$ 205,000
12/15/2030	301			$ 3,844	$ 3,844	$ 205,000
06/15/2031	301	3.750%	$ 65,000	$ 3,844	$ 68,844	$ 140,000
12/15/2031	301			$ 2,625	$ 2,625	$ 140,000
06/15/2032	301	3.750%	$ 70,000	$ 2,625	$ 72,625	$ 70,000
12/15/2032	301			$ 1,313	$ 1,313	$ 70,000
06/15/2033	301	3.750%	$ 70,000	$ 1,313	$ 71,313	$ -
			$ 740,000	$ 191,175	$ 931,175	

The Bonds will be used for the purpose of paying contractual obligations to be incurred for the following purposes, to wit: (1) purchase equipment and machinery, more specifically a fire truck and any items related thereto and (2) professional services incurred in connection with item (1). In addition, proceeds will be used to pay the costs incurred in connection with the issuance of the Certificates.

BOND DEBT SERVICE

Original Face

4,995,000

Combination Tax & Revenue Certificates of Obligation, Series 2014A

Callable on 6/15/2023 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	542			$ 55,135	$ 55,135	$ 3,795,000
06/15/2021	542	2.000%	$ 230,000	$ 55,135	$ 285,135	$ 3,565,000
12/15/2021	542			$ 52,835	$ 52,835	$ 3,565,000
06/15/2022	542	2.000%	$ 230,000	$ 52,835	$ 282,835	$ 3,335,000
12/15/2022	542			$ 50,535	$ 50,535	$ 3,335,000
06/15/2023	542	2.500%	$ 235,000	$ 50,535	$ 285,535	$ 3,100,000
12/15/2023	542			$ 47,598	$ 47,598	$ 3,100,000
06/15/2024	542	2.500%	$ 245,000	$ 47,598	$ 292,598	$ 2,855,000
12/15/2024	542			$ 44,535	$ 44,535	$ 2,855,000
06/15/2025	542	3.000%	$ 250,000	$ 44,535	$ 294,535	$ 2,605,000
12/15/2025	542			$ 40,785	$ 40,785	$ 2,605,000
06/15/2026	542	3.000%	$ 255,000	$ 40,785	$ 295,785	$ 2,350,000
12/15/2026	542			$ 36,960	$ 36,960	$ 2,350,000
06/15/2027	542	3.000%	$ 265,000	$ 36,960	$ 301,960	$ 2,085,000
12/15/2027	542			$ 32,985	$ 32,985	$ 2,085,000
06/15/2028	542	3.000%	$ 270,000	$ 32,985	$ 302,985	$ 1,815,000
12/15/2028	542			$ 28,935	$ 28,935	$ 1,815,000
06/15/2029	542	3.125%	$ 280,000	$ 28,935	$ 308,935	$ 1,535,000
12/15/2029	542			$ 24,560	$ 24,560	$ 1,535,000
06/15/2030	542	3.200%	$ 290,000	$ 24,560	$ 314,560	$ 1,245,000
12/15/2030	542			$ 19,920	$ 19,920	$ 1,245,000
06/15/2031	542	3.200%	$ 300,000	$ 19,920	$ 319,920	$ 945,000
12/15/2031	542			$ 15,120	$ 15,120	$ 945,000
06/15/2032	542	3.200%	$ 305,000	$ 15,120	$ 320,120	$ 640,000
12/15/2032	542			$ 10,240	$ 10,240	$ 640,000
06/15/2033	542	3.200%	$ 315,000	$ 10,240	$ 325,240	$ 325,000
12/15/2033	542			$ 5,200	$ 5,200	$ 325,000
06/15/2034	542	3.200%	$ 325,000	$ 5,200	$ 330,200	$ -
			$ 3,795,000	$ 930,685	$ 4,725,685	

Proceeds from the sale of the Certificates will be used to (i) construct water facilities and any items related thereto and (ii) to pay certain costs related to the issuance of the Certificates.

BOND DEBT SERVICE

Original Face

8,600,000

General Obligation Bonds, Series 2015

Callable on 6/15/2024 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 117,769	$ 117,769	$ 6,825,000
06/15/2021	301	5.000%	$ 380,000	$ 117,769	$ 497,769	$ 6,445,000
12/15/2021	301			$ 108,269	$ 108,269	$ 6,445,000
06/15/2022	301	5.000%	$ 395,000	$ 108,269	$ 503,269	$ 6,050,000
12/15/2022	301			$ 98,394	$ 98,394	$ 6,050,000
06/15/2023	301	5.000%	$ 415,000	$ 98,394	$ 513,394	$ 5,635,000
12/15/2023	301			$ 88,019	$ 88,019	$ 5,635,000
06/15/2024	301	3.000%	$ 440,000	$ 88,019	$ 528,019	$ 5,195,000
12/15/2024	301			$ 81,419	$ 81,419	$ 5,195,000
06/15/2025	301	3.000%	$ 450,000	$ 81,419	$ 531,419	$ 4,745,000
12/15/2025	301			$ 74,669	$ 74,669	$ 4,745,000
06/15/2026	301	3.000%	$ 465,000	$ 74,669	$ 539,669	$ 4,280,000
12/15/2026	301			$ 67,694	$ 67,694	$ 4,280,000
06/15/2027	301	3.000%	$ 480,000	$ 67,694	$ 547,694	$ 3,800,000
12/15/2027	301			$ 60,494	$ 60,494	$ 3,800,000
06/15/2028	301	3.000%	$ 495,000	$ 60,494	$ 555,494	$ 3,305,000
12/15/2028	301			$ 53,069	$ 53,069	$ 3,305,000
06/15/2029	301	3.000%	$ 510,000	$ 53,069	$ 563,069	$ 2,795,000
12/15/2029	301			$ 45,419	$ 45,419	$ 2,795,000
06/15/2030	301	3.250%	$ 525,000	$ 45,419	$ 570,419	$ 2,270,000
12/15/2030	301			$ 36,888	$ 36,888	$ 2,270,000
06/15/2031	301	3.250%	$ 540,000	$ 36,888	$ 576,888	$ 1,730,000
12/15/2031	301			$ 28,113	$ 28,113	$ 1,730,000
06/15/2032	301	3.250%	$ 560,000	$ 28,113	$ 588,113	$ 1,170,000
12/15/2032	301			$ 19,013	$ 19,013	$ 1,170,000
06/15/2033	301	3.250%	$ 575,000	$ 19,013	$ 594,013	$ 595,000
12/15/2033	301			$ 9,669	$ 9,669	$ 595,000
06/15/2034	301	3.250%	$ 595,000	$ 9,669	$ 604,669	$ -
			$ 6,825,000	$ 1,777,788	$ 8,602,788	

Proceeds from the sale of the Bonds will be used for (i) funding drainage improvements; (ii) funding streets, bridges and sidewalk improvements of the City; (iii) funding park improvements and (iv) paying certain costs related to the issuance of the Bonds.

BOND DEBT SERVICE

Original Face

4,600,000

Tax Increment Revenue Refunding Bonds, Series 2015 (TIRZ # 1)

Callable on 6/15/2025 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	261			$ 31,524	$ 31,524	$ 2,840,000
06/15/2021	261	2.220%	$ 380,000	$ 31,524	$ 411,524	$ 2,460,000
12/15/2021	261			$ 27,306	$ 27,306	$ 2,460,000
06/15/2022	261	2.220%	$ 385,000	$ 27,306	$ 412,306	$ 2,075,000
12/15/2022	261			$ 23,033	$ 23,033	$ 2,075,000
06/15/2023	261	2.220%	$ 400,000	$ 23,033	$ 423,033	$ 1,675,000
12/15/2023	261			$ 18,593	$ 18,593	$ 1,675,000
06/15/2024	261	2.220%	$ 405,000	$ 18,593	$ 423,593	$ 1,270,000
12/15/2024	261			$ 14,097	$ 14,097	$ 1,270,000
06/15/2025	261	2.220%	$ 415,000	$ 14,097	$ 429,097	$ 855,000
12/15/2025	261			$ 9,491	$ 9,491	$ 855,000
06/15/2026	261	2.220%	$ 425,000	$ 9,491	$ 434,491	$ 430,000
12/15/2026	261			$ 4,773	$ 4,773	$ 430,000
06/15/2027	261	2.220%	$ 430,000	$ 4,773	$ 434,773	$ -
			$ 2,840,000	$ 257,631	$ 3,097,631	

The Bond Proceeds shall be used for (1) refunding the Refunded Bonds, which are identified in Schedule I of the Officer's Pricing Certificate, and (2) paying the costs associated with issuing the Bonds and refunding the Refunded Bonds. The Refunded Bonds are Series 2006, Tax Increment Revenue Bonds-$4,600,000.

BOND DEBT SERVICE

Original Face

72,665,000

General Obligation Refunding Bonds, Series 2016 (WWW Utility Part)

Callable on 6/15/2026 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	535			$ 112,702	$ 112,702	$ 4,577,565
06/15/2021	535	3.500%	$ 369,700	$ 112,702	$ 482,402	$ 4,207,865
12/15/2021	535			$ 105,197	$ 105,197	$ 4,207,865
06/15/2022	535	5.000%	$ 392,906	$ 105,197	$ 498,102	$ 3,814,960
12/15/2022	535			$ 95,374	$ 95,374	$ 3,814,960
06/15/2023	535	5.000%	$ 413,023	$ 95,374	$ 508,397	$ 3,401,937
12/15/2023	535			$ 85,048	$ 85,048	$ 3,401,937
06/15/2024	535	5.000%	$ 432,797	$ 85,048	$ 517,845	$ 2,969,140
12/15/2024	535			$ 74,229	$ 74,229	$ 2,969,140
06/15/2025	535	5.000%	$ 456,539	$ 74,229	$ 530,767	$ 2,512,601
12/15/2025	535			$ 62,815	$ 62,815	$ 2,512,601
06/15/2026	535	5.000%	$ 438,130	$ 62,815	$ 500,945	$ 2,074,472
12/15/2026	535			$ 51,862	$ 51,862	$ 2,074,472
06/15/2027	535	5.000%	$ 464,603	$ 51,862	$ 516,465	$ 1,609,869
12/15/2027	535			$ 40,247	$ 40,247	$ 1,609,869
06/15/2028	535	5.000%	$ 530,211	$ 40,247	$ 570,458	$ 1,079,657
12/15/2028	535			$ 26,991	$ 26,991	$ 1,079,657
06/15/2029	535	5.000%	$ 526,789	$ 26,991	$ 553,780	$ 552,868
12/15/2029	535			$ 13,822	$ 13,822	$ 552,868
06/15/2030	535	5.000%	$ 552,868	$ 13,822	$ 566,690	$ -
			$ 4,577,565	$ 1,336,573	$ 5,914,138	

Proceeds from the sale of the Bonds will be used to (i) refund certain obligations of the City described in Schedule I (the "Refunded Obligations") and (ii) to pay certain costs related to the issuance of the Bonds. Bonds refunded were as follows: Series 2007 GO-$6,450,000; Series 2008 CO-$1,600,000; Series 2008 GO-$3,800,000; Series 2008A CO-$9,655,000 (SBFB/Mustang); Series 2008A GO-$12,750,000; Series 2009A CO-$4,795,000 (PID 4); Series 2009B CO-$37,660,000 (SWTP); Series 2009C CO-$2,975,000 (TIRZ 2).

BOND DEBT SERVICE

Original Face

72,665,000

General Obligation Refunding Bonds, Series 2016 (Surface Water Part)

Callable on 6/15/2026 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	542			$ 740,857	$ 740,857	$ 31,789,848
06/15/2021	542	** %	$ 1,466,503	$ 740,857	$ 2,207,360	$ 30,323,344
12/15/2021	542			$ 711,084	$ 711,084	$ 30,323,344
06/15/2022	542	5.000%	$ 1,558,807	$ 711,084	$ 2,269,891	$ 28,764,537
12/15/2022	542			$ 672,113	$ 672,113	$ 28,764,537
06/15/2023	542	5.000%	$ 1,643,413	$ 672,113	$ 2,315,526	$ 27,121,124
12/15/2023	542			$ 631,028	$ 631,028	$ 27,121,124
06/15/2024	542	5.000%	$ 1,731,257	$ 631,028	$ 2,362,285	$ 25,389,867
12/15/2024	542			$ 587,747	$ 587,747	$ 25,389,867
06/15/2025	542	5.000%	$ 1,815,311	$ 587,747	$ 2,403,058	$ 23,574,555
12/15/2025	542			$ 542,364	$ 542,364	$ 23,574,555
06/15/2026	542	5.000%	$ 1,931,052	$ 542,364	$ 2,473,416	$ 21,643,504
12/15/2026	542			$ 494,088	$ 494,088	$ 21,643,504
06/15/2027	542	5.000%	$ 2,020,394	$ 494,088	$ 2,514,482	$ 19,623,110
12/15/2027	542			$ 443,578	$ 443,578	$ 19,623,110
06/15/2028	542	5.000%	$ 2,068,329	$ 443,578	$ 2,511,906	$ 17,554,781
12/15/2028	542			$ 391,870	$ 391,870	$ 17,554,781
06/15/2029	542	5.000%	$ 2,057,599	$ 391,870	$ 2,449,469	$ 15,497,182
12/15/2029	542			$ 340,430	$ 340,430	$ 15,497,182
06/15/2030	542	5.000%	$ 2,152,182	$ 340,430	$ 2,492,611	$ 13,345,000
12/15/2030	542			$ 286,625	$ 286,625	$ 13,345,000
06/15/2031	542	5.000%	$ 2,445,000	$ 286,625	$ 2,731,625	$ 10,900,000
12/15/2031	542			$ 225,500	$ 225,500	$ 10,900,000
06/15/2032	542	4.000%	$ 2,570,000	$ 225,500	$ 2,795,500	$ 8,330,000
12/15/2032	542			$ 174,100	$ 174,100	$ 8,330,000
06/15/2033	542	4.000%	$ 2,670,000	$ 174,100	$ 2,844,100	$ 5,660,000
12/15/2033	542			$ 120,700	$ 120,700	$ 5,660,000
06/15/2034	542	4.000%	$ 2,775,000	$ 120,700	$ 2,895,700	$ 2,885,000
12/15/2034	542			$ 65,200	$ 65,200	$ 2,885,000
06/15/2035	542	** %	$ 2,885,000	$ 65,200	$ 2,950,200	$ -
			$ 31,789,848	$ 12,854,563	$ 44,644,411	

Proceeds from the sale of the Bonds will be used to (i) refund certain obligations of the City described in Schedule I (the "Refunded Obligations") and (ii) to pay certain costs related to the issuance of the Bonds. Bonds refunded were as follows: Series 2007 GO-$6,450,000; Series 2008 CO-$1,600,000; Series 2008 GO-$3,800,000; Series 2008A CO-$9,655,000 (SBFB/Mustang); Series 2008A GO-$12,750,000; Series 2009A CO-$4,795,000 (PID 4); Series 2009B CO-$37,660,000 (SWTP); Series 2009C CO-$2,975,000 (TIRZ 2).

** Blended rate

BOND DEBT SERVICE

Original Face

2,475,000

Combination Tax & Revenue Certificates of Obligation, Series 2016

Callable on 6/15/2018 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	542			$ 30,756	$ 30,756	$ 2,030,000
06/15/2021	542	3.000%	$ 110,000	$ 30,756	$ 140,756	$ 1,920,000
12/15/2021	542			$ 29,106	$ 29,106	$ 1,920,000
06/15/2022	542	3.000%	$ 115,000	$ 29,106	$ 144,106	$ 1,805,000
12/15/2022	542			$ 27,381	$ 27,381	$ 1,805,000
06/15/2023	542	3.000%	$ 115,000	$ 27,381	$ 142,381	$ 1,690,000
12/15/2023	542			$ 25,656	$ 25,656	$ 1,690,000
06/15/2024	542	3.000%	$ 120,000	$ 25,656	$ 145,656	$ 1,570,000
12/15/2024	542			$ 23,856	$ 23,856	$ 1,570,000
06/15/2025	542	3.000%	$ 125,000	$ 23,856	$ 148,856	$ 1,445,000
12/15/2025	542			$ 21,981	$ 21,981	$ 1,445,000
06/15/2026	542	3.000%	$ 125,000	$ 21,981	$ 146,981	$ 1,320,000
12/15/2026	542			$ 20,106	$ 20,106	$ 1,320,000
06/15/2027	542	3.000%	$ 130,000	$ 20,106	$ 150,106	$ 1,190,000
12/15/2027	542			$ 18,156	$ 18,156	$ 1,190,000
06/15/2028	542	3.000%	$ 135,000	$ 18,156	$ 153,156	$ 1,055,000
12/15/2028	542			$ 16,131	$ 16,131	$ 1,055,000
06/15/2029	542	3.000%	$ 140,000	$ 16,131	$ 156,131	$ 915,000
12/15/2029	542			$ 14,031	$ 14,031	$ 915,000
06/15/2030	542	3.000%	$ 140,000	$ 14,031	$ 154,031	$ 775,000
12/15/2030	542			$ 11,931	$ 11,931	$ 775,000
06/15/2031	542	3.000%	$ 145,000	$ 11,931	$ 156,931	$ 630,000
12/15/2031	542			$ 9,756	$ 9,756	$ 630,000
06/15/2032	542	3.000%	$ 150,000	$ 9,756	$ 159,756	$ 480,000
12/15/2032	542			$ 7,506	$ 7,506	$ 480,000
06/15/2033	542	3.000%	$ 155,000	$ 7,506	$ 162,506	$ 325,000
12/15/2033	542			$ 5,181	$ 5,181	$ 325,000
06/15/2034	542	3.125%	$ 160,000	$ 5,181	$ 165,181	$ 165,000
12/15/2034	542			$ 2,681	$ 2,681	$ 165,000
06/15/2035	542	3.250%	$ 165,000	$ 2,681	$ 167,681	$ -
			$ 2,030,000	$ 528,438	$ 2,558,438	

Proceeds from the sale of the Certificates will be used for (i) the construction of public works, more specifically, the construction of utility infrastructure, and any items related thereto, and (ii) to pay certain costs related to the issuance of the Certificates.

BOND DEBT SERVICE

Original Face

72,665,000

General Obligation Refunding Bonds, Series 2016 (Prop. Tax Backed)

Callable on 6/15/2026 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 434,260	$ 434,260	$ 17,728,341
06/15/2021	301	** %	$ 1,904,666	$ 434,260	$ 2,338,926	$ 15,823,675
12/15/2021	301			$ 395,592	$ 395,592	$ 15,823,675
06/15/2022	301	5.000%	$ 2,011,949	$ 395,592	$ 2,407,541	$ 13,811,726
12/15/2022	301			$ 345,293	$ 345,293	$ 13,811,726
06/15/2023	301	5.000%	$ 2,112,309	$ 345,293	$ 2,457,602	$ 11,699,417
12/15/2023	301			$ 292,485	$ 292,485	$ 11,699,417
06/15/2024	301	5.000%	$ 2,220,029	$ 292,485	$ 2,512,515	$ 9,479,388
12/15/2024	301			$ 236,985	$ 236,985	$ 9,479,388
06/15/2025	301	5.000%	$ 2,334,628	$ 236,985	$ 2,571,613	$ 7,144,760
12/15/2025	301			$ 178,619	$ 178,619	$ 7,144,760
06/15/2026	301	5.000%	$ 2,500,947	$ 178,619	$ 2,679,566	$ 4,643,812
12/15/2026	301			$ 116,095	$ 116,095	$ 4,643,812
06/15/2027	301	5.000%	$ 2,635,502	$ 116,095	$ 2,751,597	$ 2,008,310
12/15/2027	301			$ 50,208	$ 50,208	$ 2,008,310
06/15/2028	301	5.000%	$ 2,008,310	$ 50,208	$ 2,058,518	$ -
			$ 17,728,341	$ 4,099,075	$ 21,827,417	

Proceeds from the sale of the Bonds will be used to (i) refund certain obligations of the City described in Schedule I (the "Refunded Obligations") and (ii) to pay certain costs related to the issuance of the Bonds. Bonds refunded were as follows: Series 2007 GO-$6,450,000; Series 2008 CO-$1,600,000; Series 2008 GO-$3,800,000; Series 2008A CO-$9,655,000 (SBFB/Mustang); Series 2008A GO-$12,750,000; Series 2009A CO-$4,795,000 (PID 4); Series 2009B CO-$37,660,000 (SWTP); Series 2009C CO-$2,975,000 (TIRZ 2).

BOND DEBT SERVICE

Original Face

72,665,000

General Obligation Refunding Bonds, Series 2016 (Tax Backed of 2008A SBFB)

Callable on 6/15/2026 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 83,568	$ 83,568	$ 3,394,246
06/15/2021	301	** %	$ 274,131	$ 83,568	$ 357,699	$ 3,120,115
12/15/2021	301			$ 78,003	$ 78,003	$ 3,120,115
06/15/2022	301	5.000%	$ 291,338	$ 78,003	$ 369,341	$ 2,828,777
12/15/2022	301			$ 70,719	$ 70,719	$ 2,828,777
06/15/2023	301	5.000%	$ 306,255	$ 70,719	$ 376,974	$ 2,522,522
12/15/2023	301			$ 63,063	$ 63,063	$ 2,522,522
06/15/2024	301	5.000%	$ 320,917	$ 63,063	$ 383,980	$ 2,201,605
12/15/2024	301			$ 55,040	$ 55,040	$ 2,201,605
06/15/2025	301	5.000%	$ 338,522	$ 55,040	$ 393,562	$ 1,863,084
12/15/2025	301			$ 46,577	$ 46,577	$ 1,863,084
06/15/2026	301	5.000%	$ 324,871	$ 46,577	$ 371,448	$ 1,538,212
12/15/2026	301			$ 38,455	$ 38,455	$ 1,538,212
06/15/2027	301	5.000%	$ 344,501	$ 38,455	$ 382,956	$ 1,193,711
12/15/2027	301			$ 29,843	$ 29,843	$ 1,193,711
06/15/2028	301	5.000%	$ 393,150	$ 29,843	$ 422,992	$ 800,562
12/15/2028	301			$ 20,014	$ 20,014	$ 800,562
06/15/2029	301	5.000%	$ 390,612	$ 20,014	$ 410,626	$ 409,950
12/15/2029	301			$ 10,249	$ 10,249	$ 409,950
06/15/2030	301	5.000%	$ 409,950	$ 10,249	$ 420,198	$ -
			$ 3,394,246	$ 991,063	$ 4,385,309	

Proceeds from the sale of the Bonds will be used to (i) refund certain obligations of the City described in Schedule I (the "Refunded Obligations") and (ii) to pay certain costs related to the issuance of the Bonds. Bonds refunded were as follows: Series 2007 GO-$6,450,000; Series 2008 CO-$1,600,000; Series 2008 GO-$3,800,000; Series 2008A CO-$9,655,000 (SBFB/Mustang); Series 2008A GO-$12,750,000; Series 2009A CO-$4,795,000 (PID 4); Series 2009B CO-$37,660,000 (SWTP); Series 2009C CO-$2,975,000 (TIRZ 2).

** Blended rate

BOND DEBT SERVICE

Original Face

3,080,000

General Obligation Bonds, Series 2016

Callable on 6/15/2025 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 38,256	$ 38,256	$ 2,525,000
06/15/2021	301	3.000%	$ 135,000	$ 38,256	$ 173,256	$ 2,390,000
12/15/2021	301			$ 36,231	$ 36,231	$ 2,390,000
06/15/2022	301	3.000%	$ 140,000	$ 36,231	$ 176,231	$ 2,250,000
12/15/2022	301			$ 34,131	$ 34,131	$ 2,250,000
06/15/2023	301	3.000%	$ 145,000	$ 34,131	$ 179,131	$ 2,105,000
12/15/2023	301			$ 31,956	$ 31,956	$ 2,105,000
06/15/2024	301	3.000%	$ 150,000	$ 31,956	$ 181,956	$ 1,955,000
12/15/2024	301			$ 29,706	$ 29,706	$ 1,955,000
06/15/2025	301	3.000%	$ 155,000	$ 29,706	$ 184,706	$ 1,800,000
12/15/2025	301			$ 27,381	$ 27,381	$ 1,800,000
06/15/2026	301	3.000%	$ 160,000	$ 27,381	$ 187,381	$ 1,640,000
12/15/2026	301			$ 24,981	$ 24,981	$ 1,640,000
06/15/2027	301	3.000%	$ 160,000	$ 24,981	$ 184,981	$ 1,480,000
12/15/2027	301			$ 22,581	$ 22,581	$ 1,480,000
06/15/2028	301	3.000%	$ 165,000	$ 22,581	$ 187,581	$ 1,315,000
12/15/2028	301			$ 20,106	$ 20,106	$ 1,315,000
06/15/2029	301	3.000%	$ 170,000	$ 20,106	$ 190,106	$ 1,145,000
12/15/2029	301			$ 17,556	$ 17,556	$ 1,145,000
06/15/2030	301	3.000%	$ 175,000	$ 17,556	$ 192,556	$ 970,000
12/15/2030	301			$ 14,931	$ 14,931	$ 970,000
06/15/2031	301	3.000%	$ 180,000	$ 14,931	$ 194,931	$ 790,000
12/15/2031	301			$ 12,231	$ 12,231	$ 790,000
06/15/2032	301	3.000%	$ 190,000	$ 12,231	$ 202,231	$ 600,000
12/15/2032	301			$ 9,381	$ 9,381	$ 600,000
06/15/2033	301	3.000%	$ 195,000	$ 9,381	$ 204,381	$ 405,000
12/15/2033	301			$ 6,456	$ 6,456	$ 405,000
06/15/2034	301	3.125%	$ 200,000	$ 6,456	$ 206,456	$ 205,000
12/15/2034	301			$ 3,331	$ 3,331	$ 205,000
06/15/2035	301	3.250%	$ 205,000	$ 3,331	$ 208,331	$ -
			$ 2,525,000	$ 658,438	$ 3,183,438	

Proceeds from the sale of the bonds will be used for: (i) funding drainage improvements; (ii) funding certain transportation improvements; (iii) funding park improvements; (iv) funding facilities improvements; and (v) purchasing equipment and machinery, more specifically a fire truck and any items related thereto, and (vi) to pay certain costs related to the issuance of the Bonds.

BOND DEBT SERVICE

ORIGINAL FACE VALUE

4,025,000

Combination Tax & Revenue Certificates of Obligation, Series 2016A

Callable on 6/15/2026 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	542			$ 45,609	$ 45,609	$ 3,370,000
06/15/2021	542	3.000%	$ 170,000	$ 45,609	$ 215,609	$ 3,200,000
12/15/2021	542			$ 43,059	$ 43,059	$ 3,200,000
06/15/2022	542	3.000%	$ 175,000	$ 43,059	$ 218,059	$ 3,025,000
12/15/2022	542			$ 40,434	$ 40,434	$ 3,025,000
06/15/2023	542	3.000%	$ 180,000	$ 40,434	$ 220,434	$ 2,845,000
12/15/2023	542			$ 37,734	$ 37,734	$ 2,845,000
06/15/2024	542	3.000%	$ 190,000	$ 37,734	$ 227,734	$ 2,655,000
12/15/2024	542			$ 34,884	$ 34,884	$ 2,655,000
06/15/2025	542	3.000%	$ 195,000	$ 34,884	$ 229,884	$ 2,460,000
12/15/2025	542			$ 31,959	$ 31,959	$ 2,460,000
06/15/2026	542	2.000%	$ 200,000	$ 31,959	$ 231,959	$ 2,260,000
12/15/2026	542			$ 29,959	$ 29,959	$ 2,260,000
06/15/2027	542	2.000%	$ 205,000	$ 29,959	$ 234,959	$ 2,055,000
12/15/2027	542			$ 27,909	$ 27,909	$ 2,055,000
06/15/2028	542	2.125%	$ 205,000	$ 27,909	$ 232,909	$ 1,850,000
12/15/2028	542			$ 25,731	$ 25,731	$ 1,850,000
06/15/2029	542	2.250%	$ 210,000	$ 25,731	$ 235,731	$ 1,640,000
12/15/2029	542			$ 23,369	$ 23,369	$ 1,640,000
06/15/2030	542	2.500%	$ 215,000	$ 23,369	$ 238,369	$ 1,425,000
12/15/2030	542			$ 20,681	$ 20,681	$ 1,425,000
06/15/2031	542	2.625%	$ 220,000	$ 20,681	$ 240,681	$ 1,205,000
12/15/2031	542			$ 17,794	$ 17,794	$ 1,205,000
06/15/2032	542	2.750%	$ 225,000	$ 17,794	$ 242,794	$ 980,000
12/15/2032	542			$ 14,700	$ 14,700	$ 980,000
06/15/2033	542	3.000%	$ 235,000	$ 14,700	$ 249,700	$ 745,000
12/15/2033	542			$ 11,175	$ 11,175	$ 745,000
06/15/2034	542	3.000%	$ 240,000	$ 11,175	$ 251,175	$ 505,000
12/15/2034	542			$ 7,575	$ 7,575	$ 505,000
06/15/2035	542	3.000%	$ 250,000	$ 7,575	$ 257,575	$ 255,000
12/15/2035	542			$ 3,825	$ 3,825	$ 255,000
06/15/2036	542	3.000%	$ 255,000	$ 3,825	$ 258,825	$ -
			$ 3,370,000	$ 832,800	$ 4,202,800	

Proceeds from the sale of the Certificates will be used for (i) the construction of public works, more specifically, the construction of a water transmission main line, and any items related thereto; (ii) professional services incurred in connection with construction; and (iii) to pay certain costs related to the issuance of the Certificates.

BOND DEBT SERVICE

Original Face

72,665,000

General Obligation Refunding Bonds, Series 2016 (PID #4 Portion)

Callable on 6/15/2018 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	266			$ 94,472	$ 94,472	$ 4,355,000
06/15/2021	266	5.000%	$ 155,000	$ 94,472	$ 249,472	$ 4,200,000
12/15/2021	266			$ 90,597	$ 90,597	$ 4,200,000
06/15/2022	266	5.000%	$ 165,000	$ 90,597	$ 255,597	$ 4,035,000
12/15/2022	266			$ 86,472	$ 86,472	$ 4,035,000
06/15/2023	266	5.000%	$ 170,000	$ 86,472	$ 256,472	$ 3,865,000
12/15/2023	266			$ 82,222	$ 82,222	$ 3,865,000
06/15/2024	266	5.000%	$ 180,000	$ 82,222	$ 262,222	$ 3,685,000
12/15/2024	266			$ 77,722	$ 77,722	$ 3,685,000
06/15/2025	266	5.000%	$ 190,000	$ 77,722	$ 267,722	$ 3,495,000
12/15/2025	266			$ 72,972	$ 72,972	$ 3,495,000
06/15/2026	266	5.000%	$ 205,000	$ 72,972	$ 277,972	$ 3,290,000
12/15/2026	266			$ 67,847	$ 67,847	$ 3,290,000
06/15/2027	266	5.000%	$ 215,000	$ 67,847	$ 282,847	$ 3,075,000
12/15/2027	266			$ 62,472	$ 62,472	$ 3,075,000
06/15/2028	266	5.000%	$ 225,000	$ 62,472	$ 287,472	$ 2,850,000
12/15/2028	266			$ 56,847	$ 56,847	$ 2,850,000
06/15/2029	266	5.000%	$ 235,000	$ 56,847	$ 291,847	$ 2,615,000
12/15/2029	266			$ 50,972	$ 50,972	$ 2,615,000
06/15/2030	266	5.000%	$ 245,000	$ 50,972	$ 295,972	$ 2,370,000
12/15/2030	266			$ 44,847	$ 44,847	$ 2,370,000
06/15/2031	266	5.000%	$ 260,000	$ 44,847	$ 304,847	$ 2,110,000
12/15/2031	266			$ 38,347	$ 38,347	$ 2,110,000
06/15/2032	266	4.000%	$ 265,000	$ 38,347	$ 303,347	$ 1,845,000
12/15/2032	266			$ 33,047	$ 33,047	$ 1,845,000
06/15/2033	266	4.000%	$ 280,000	$ 33,047	$ 313,047	$ 1,565,000
12/15/2033	266			$ 27,447	$ 27,447	$ 1,565,000
06/15/2034	266	4.000%	$ 290,000	$ 27,447	$ 317,447	$ 1,275,000
12/15/2034	266			$ 21,647	$ 21,647	$ 1,275,000
06/15/2035	266	4.000%	$ 300,000	$ 21,647	$ 321,647	$ 975,000
12/15/2035	266			$ 15,647	$ 15,647	$ 975,000
06/15/2036	266	3.125%	$ 315,000	$ 15,647	$ 330,647	$ 660,000
12/15/2036	266			$ 10,725	$ 10,725	$ 660,000
06/15/2037	266	3.250%	$ 325,000	$ 10,725	$ 335,725	$ 335,000
12/15/2037	266			$ 5,444	$ 5,444	$ 335,000
06/15/2038	266	3.250%	$ 335,000	$ 5,444	$ 340,444	$ -
			$ 4,355,000	$ 1,879,488	$ 6,234,488	

Proceeds from the sale of the Bonds will be used to (i) refund certain obligations of the City described in Schedule I (the "Refunded Obligations") and (ii) to pay certain costs related to the issuance of the Bonds. Bonds refunded were as follows: Series 2007 GO-$6,450,000; Series 2008 CO-$1,600,000; Series 2008 GO-$3,800,000; Series 2008A CO-$9,655,000 (SBFB/Mustang); Series 2008A GO-$12,750,000; Series 2009A CO-$4,795,000 (PID 4); Series 2009B CO-$37,660,000; Series 2009C CO-$2,975,000.

BOND DEBT SERVICE

Original Face

72,665,000

General Obligation Refunding Bonds, Series 2016 (TIRZ #2 Portion)

Callable on 6/15/2026 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	262			$ 55,125	$ 55,125	$ 2,205,000
06/15/2021	262	5.000%	$ 230,000	$ 55,125	$ 285,125	$ 1,975,000
12/15/2021	262			$ 49,375	$ 49,375	$ 1,975,000
06/15/2022	262	5.000%	$ 245,000	$ 49,375	$ 294,375	$ 1,730,000
12/15/2022	262			$ 43,250	$ 43,250	$ 1,730,000
06/15/2023	262	5.000%	$ 255,000	$ 43,250	$ 298,250	$ 1,475,000
12/15/2023	262			$ 36,875	$ 36,875	$ 1,475,000
06/15/2024	262	5.000%	$ 265,000	$ 36,875	$ 301,875	$ 1,210,000
12/15/2024	262			$ 30,250	$ 30,250	$ 1,210,000
06/15/2025	262	5.000%	$ 280,000	$ 30,250	$ 310,250	$ 930,000
12/15/2025	262			$ 23,250	$ 23,250	$ 930,000
06/15/2026	262	5.000%	$ 295,000	$ 23,250	$ 318,250	$ 635,000
12/15/2026	262			$ 15,875	$ 15,875	$ 635,000
06/15/2027	262	5.000%	$ 310,000	$ 15,875	$ 325,875	$ 325,000
12/15/2027	262			$ 8,125	$ 8,125	$ 325,000
06/15/2028	262	5.000%	$ 325,000	$ 8,125	$ 333,125	$ -
			$ 2,205,000	$ 524,250	$ 2,729,250	

Proceeds from the sale of the Bonds will be used to (i) refund certain obligations of the City described in Schedule I (the "Refunded Obligations") and (ii) to pay certain costs related to the issuance of the Bonds. Bonds refunded were as follows: Series 2007 GO-$6,450,000; Series 2008 CO-$1,600,000; Series 2008 GO-$3,800,000; Series 2008A CO-$9,655,000 (SBFB/Mustang); Series 2008A GO-$12,750,000; Series 2009A CO-$4,795,000 (PID 4); Series 2009B CO-$37,660,000; Series 2009C CO-$2,975,000 (TIRZ 2).

BOND DEBT SERVICE

Original Face

14,445,000

General Obligation Bonds, Series 2017

Callable on 6/15/2026 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 241,950	$ 241,950	$ 12,270,000
06/15/2021	301	5.000%	$ 725,000	$ 241,950	$ 966,950	$ 11,545,000
12/15/2021	301			$ 223,825	$ 223,825	$ 11,545,000
06/15/2022	301	5.000%	$ 725,000	$ 223,825	$ 948,825	$ 10,820,000
12/15/2022	301			$ 205,700	$ 205,700	$ 10,820,000
06/15/2023	301	5.000%	$ 725,000	$ 205,700	$ 930,700	$ 10,095,000
12/15/2023	301			$ 187,575	$ 187,575	$ 10,095,000
06/15/2024	301	5.000%	$ 725,000	$ 187,575	$ 912,575	$ 9,370,000
12/15/2024	301			$ 169,450	$ 169,450	$ 9,370,000
06/15/2025	301	5.000%	$ 725,000	$ 169,450	$ 894,450	$ 8,645,000
12/15/2025	301			$ 151,325	$ 151,325	$ 8,645,000
06/15/2026	301	5.000%	$ 725,000	$ 151,325	$ 876,325	$ 7,920,000
12/15/2026	301			$ 133,200	$ 133,200	$ 7,920,000
06/15/2027	301	4.000%	$ 720,000	$ 133,200	$ 853,200	$ 7,200,000
12/15/2027	301			$ 118,800	$ 118,800	$ 7,200,000
06/15/2028	301	4.000%	$ 720,000	$ 118,800	$ 838,800	$ 6,480,000
12/15/2028	301			$ 104,400	$ 104,400	$ 6,480,000
06/15/2029	301	4.000%	$ 720,000	$ 104,400	$ 824,400	$ 5,760,000
12/15/2029	301			$ 90,000	$ 90,000	$ 5,760,000
06/15/2030	301	3.000%	$ 720,000	$ 90,000	$ 810,000	$ 5,040,000
12/15/2030	301			$ 79,200	$ 79,200	$ 5,040,000
06/15/2031	301	3.000%	$ 720,000	$ 79,200	$ 799,200	$ 4,320,000
12/15/2031	301			$ 68,400	$ 68,400	$ 4,320,000
06/15/2032	301	3.000%	$ 720,000	$ 68,400	$ 788,400	$ 3,600,000
12/15/2032	301			$ 57,600	$ 57,600	$ 3,600,000
06/15/2033	301	3.125%	$ 720,000	$ 57,600	$ 777,600	$ 2,880,000
12/15/2033	301			$ 46,350	$ 46,350	$ 2,880,000
06/15/2034	301	3.125%	$ 720,000	$ 46,350	$ 766,350	$ 2,160,000
12/15/2034	301			$ 35,100	$ 35,100	$ 2,160,000
06/15/2035	301	3.250%	$ 720,000	$ 35,100	$ 755,100	$ 1,440,000
12/15/2035	301			$ 23,400	$ 23,400	$ 1,440,000
06/15/2036	301	3.250%	$ 720,000	$ 23,400	$ 743,400	$ 720,000
12/15/2036	301			$ 11,700	$ 11,700	$ 720,000
06/15/2037	301	3.250%	$ 720,000	$ 11,700	$ 731,700	$ -
			$ 12,270,000	$ 3,895,950	$ 16,165,950	

Proceeds from the sale of the Bonds will be used for (i) funding drainage improvements; (ii) funding certain transportation improvements of the City; (iii) funding park improvements; (iv) funding facilities improvements; (v) funding public safety improvements and (vi) paying certain costs related to the issuance of the Bonds.

CAPITAL LEASE

Original Lease Amount

351,434

IT-Cisco Core and Access Upgrade Equipment-De Lage Landen Public Finance, LLC

4-Year Lease (48 months)

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
07/06/2021	301	0.000%	$ 35,143	$	35,143	$ -
			$ 35,143	$	35,143	

Proceeds from the lease were used to purchase a City Hall Core and access upgrade. Paid Annually. No interest is due.

BOND DEBT SERVICE

Original Face

11,990,000

General Obligation Bonds, Series 2018

Callable on 6/15/2027 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 261,125	$ 261,125	$ 10,865,000
06/15/2021	301	5.000%	$ 605,000	$ 261,125	$ 866,125	$ 10,260,000
12/15/2021	301			$ 246,000	$ 246,000	$ 10,260,000
06/15/2022	301	3.500%	$ 600,000	$ 246,000	$ 846,000	$ 9,660,000
12/15/2022	301			$ 235,500	$ 235,500	$ 9,660,000
06/15/2023	301	5.000%	$ 605,000	$ 235,500	$ 840,500	$ 9,055,000
12/15/2023	301			$ 220,375	$ 220,375	$ 9,055,000
06/15/2024	301	5.000%	$ 605,000	$ 220,375	$ 825,375	$ 8,450,000
12/15/2024	301			$ 205,250	$ 205,250	$ 8,450,000
06/15/2025	301	5.000%	$ 605,000	$ 205,250	$ 810,250	$ 7,845,000
12/15/2025	301			$ 190,125	$ 190,125	$ 7,845,000
06/15/2026	301	5.000%	$ 605,000	$ 190,125	$ 795,125	$ 7,240,000
12/15/2026	301			$ 175,000	$ 175,000	$ 7,240,000
06/15/2027	301	5.000%	$ 605,000	$ 175,000	$ 780,000	$ 6,635,000
12/15/2027	301			$ 159,875	$ 159,875	$ 6,635,000
06/15/2028	301	5.000%	$ 605,000	$ 159,875	$ 764,875	$ 6,030,000
12/15/2028	301			$ 144,750	$ 144,750	$ 6,030,000
06/15/2029	301	5.000%	$ 605,000	$ 144,750	$ 749,750	$ 5,425,000
12/15/2029	301			$ 129,625	$ 129,625	$ 5,425,000
06/15/2030	301	5.000%	$ 605,000	$ 129,625	$ 734,625	$ 4,820,000
12/15/2030	301			$ 114,500	$ 114,500	$ 4,820,000
06/15/2031	301	5.000%	$ 605,000	$ 114,500	$ 719,500	$ 4,215,000
12/15/2031	301			$ 99,375	$ 99,375	$ 4,215,000
06/15/2032	301	5.000%	$ 605,000	$ 99,375	$ 704,375	$ 3,610,000
12/15/2032	301			$ 84,250	$ 84,250	$ 3,610,000
06/15/2033	301	5.000%	$ 605,000	$ 84,250	$ 689,250	$ 3,005,000
12/15/2033	301			$ 69,125	$ 69,125	$ 3,005,000
06/15/2034	301	5.000%	$ 605,000	$ 69,125	$ 674,125	$ 2,400,000
12/15/2034	301			$ 54,000	$ 54,000	$ 2,400,000
06/15/2035	301	4.000%	$ 600,000	$ 54,000	$ 654,000	$ 1,800,000
12/15/2035	301			$ 42,000	$ 42,000	$ 1,800,000
06/15/2036	301	4.000%	$ 600,000	$ 42,000	$ 642,000	$ 1,200,000
12/15/2036	301			$ 30,000	$ 30,000	$ 1,200,000
06/15/2037	301	5.000%	$ 600,000	$ 30,000	$ 630,000	$ 600,000
12/15/2037	301			$ 15,000	$ 15,000	$ 600,000
06/15/2038	301	5.000%	$ 600,000	$ 15,000	$ 615,000	$ -
			$ 10,865,000	$ 4,951,750	$ 15,816,750	

Proceeds from the sale of the Bonds will be used for (i) funding drainage improvements; (ii) funding certain transportation improvements of the City; (iii) funding park improvements; (iv) funding facilities improvements; (v) funding public safety improvements and (vi) paying certain costs related to the issuance of the Bonds.

BOND DEBT SERVICE

ORIGINAL FACE VALUE

18,435,000

Certificates of Obligation, Series 2018A

Callable on 6/15/2027 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	542			$ 405,625	$ 405,625	$ 17,165,000
06/15/2021	542	5.000%	$ 615,000	$ 405,625	$ 1,020,625	$ 16,550,000
12/15/2021	542			$ 390,250	$ 390,250	$ 16,550,000
06/15/2022	542	5.000%	$ 645,000	$ 390,250	$ 1,035,250	$ 15,905,000
12/15/2022	542			$ 374,125	$ 374,125	$ 15,905,000
06/15/2023	542	5.000%	$ 680,000	$ 374,125	$ 1,054,125	$ 15,225,000
12/15/2023	542			$ 357,125	$ 357,125	$ 15,225,000
06/15/2024	542	5.000%	$ 715,000	$ 357,125	$ 1,072,125	$ 14,510,000
12/15/2024	542			$ 339,250	$ 339,250	$ 14,510,000
06/15/2025	542	5.000%	$ 750,000	$ 339,250	$ 1,089,250	$ 13,760,000
12/15/2025	542			$ 320,500	$ 320,500	$ 13,760,000
06/15/2026	542	5.000%	$ 785,000	$ 320,500	$ 1,105,500	$ 12,975,000
12/15/2026	542			$ 300,875	$ 300,875	$ 12,975,000
06/15/2027	542	5.000%	$ 825,000	$ 300,875	$ 1,125,875	$ 12,150,000
12/15/2027	542			$ 280,250	$ 280,250	$ 12,150,000
06/15/2028	542	5.000%	$ 870,000	$ 280,250	$ 1,150,250	$ 11,280,000
12/15/2028	542			$ 258,500	$ 258,500	$ 11,280,000
06/15/2029	542	5.000%	$ 910,000	$ 258,500	$ 1,168,500	$ 10,370,000
12/15/2029	542			$ 235,750	$ 235,750	$ 10,370,000
06/15/2030	542	5.000%	$ 955,000	$ 235,750	$ 1,190,750	$ 9,415,000
12/15/2030	542			$ 211,875	$ 211,875	$ 9,415,000
06/15/2031	542	5.000%	$ 1,005,000	$ 211,875	$ 1,216,875	$ 8,410,000
12/15/2031	542			$ 186,750	$ 186,750	$ 8,410,000
06/15/2032	542	5.000%	$ 1,055,000	$ 186,750	$ 1,241,750	$ 7,355,000
12/15/2032	542			$ 160,375	$ 160,375	$ 7,355,000
06/15/2033	542	4.000%	$ 1,105,000	$ 160,375	$ 1,265,375	$ 6,250,000
12/15/2033	542			$ 138,275	$ 138,275	$ 6,250,000
06/15/2034	542	4.000%	$ 1,150,000	$ 138,275	$ 1,288,275	$ 5,100,000
12/15/2034	542			$ 115,275	$ 115,275	$ 5,100,000
06/15/2035	542	4.000%	$ 1,200,000	$ 115,275	$ 1,315,275	$ 3,900,000
12/15/2035	542			$ 91,275	$ 91,275	$ 3,900,000
06/15/2036	542	4.000%	$ 1,245,000	$ 91,275	$ 1,336,275	$ 2,655,000
12/15/2037	542			$ 66,375	$ 66,375	$ 2,655,000
06/15/2037	542	5.000%	$ 1,295,000	$ 66,375	$ 1,361,375	$ 1,360,000
12/15/2038	542			$ 34,000	$ 34,000	$ 1,360,000
06/15/2038	542	5.000%	$ 1,360,000	$ 34,000	$ 1,394,000	$ -
			$ 17,165,000	$ 8,532,900	$ 25,697,900	

Proceeds from the sale of the Certificates will be used for (i) the construction of public works, more specifically, the expansion of a surface water treatment plant,

BOND DEBT SERVICE

ORIGINAL FACE VALUE

1,140,000

Certificates of Obligation, Series 2018B (PID #2)

Callable on 6/15/2027 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	263			$ 21,100	$ 21,100	$ 1,055,000
06/15/2021	263	4.000%	$ 40,000	$ 21,100	$ 61,100	$ 1,015,000
12/15/2021	263			$ 20,300	$ 20,300	$ 1,015,000
06/15/2022	263	4.000%	$ 45,000	$ 20,300	$ 65,300	$ 970,000
12/15/2022	263			$ 19,400	$ 19,400	$ 970,000
06/15/2023	263	4.000%	$ 45,000	$ 19,400	$ 64,400	$ 925,000
12/15/2023	263			$ 18,500	$ 18,500	$ 925,000
06/15/2024	263	4.000%	$ 45,000	$ 18,500	$ 63,500	$ 880,000
12/15/2024	263			$ 17,600	$ 17,600	$ 880,000
06/15/2025	263	4.000%	$ 50,000	$ 17,600	$ 67,600	$ 830,000
12/15/2025	263			$ 16,600	$ 16,600	$ 830,000
06/15/2026	263	4.000%	$ 50,000	$ 16,600	$ 66,600	$ 780,000
12/15/2026	263			$ 15,600	$ 15,600	$ 780,000
06/15/2027	263	4.000%	$ 50,000	$ 15,600	$ 65,600	$ 730,000
12/15/2027	263			$ 14,600	$ 14,600	$ 730,000
06/15/2028	263	4.000%	$ 55,000	$ 14,600	$ 69,600	$ 675,000
12/15/2028	263			$ 13,500	$ 13,500	$ 675,000
06/15/2029	263	4.000%	$ 55,000	$ 13,500	$ 68,500	$ 620,000
12/15/2029	263			$ 12,400	$ 12,400	$ 620,000
06/15/2030	263	4.000%	$ 60,000	$ 12,400	$ 72,400	$ 560,000
12/15/2030	263			$ 11,200	$ 11,200	$ 560,000
06/15/2031	263	4.000%	$ 60,000	$ 11,200	$ 71,200	$ 500,000
12/15/2031	263			$ 10,000	$ 10,000	$ 500,000
06/15/2032	263	4.000%	$ 65,000	$ 10,000	$ 75,000	$ 435,000
12/15/2032	263			$ 8,700	$ 8,700	$ 435,000
06/15/2033	263	4.000%	$ 65,000	$ 8,700	$ 73,700	$ 370,000
12/15/2033	263			$ 7,400	$ 7,400	$ 370,000
06/15/2034	263	4.000%	$ 70,000	$ 7,400	$ 77,400	$ 300,000
12/15/2034	263			$ 6,000	$ 6,000	$ 300,000
06/15/2035	263	4.000%	$ 70,000	$ 6,000	$ 76,000	$ 230,000
12/15/2035	263			$ 4,600	$ 4,600	$ 230,000
06/15/2036	263	4.000%	$ 75,000	$ 4,600	$ 79,600	$ 155,000
12/15/2036	263			$ 3,100	$ 3,100	$ 155,000
06/15/2037	263	4.000%	$ 75,000	$ 3,100	$ 78,100	$ 80,000
12/15/2037	263			$ 1,600	$ 1,600	$ 80,000
06/15/2038	263	4.000%	$ 80,000	$ 1,600	$ 81,600	$ -
			$ 1,055,000	$ 444,400	$ 1,499,400	

Proceeds from the sale of the Certificates will be used for (i) the construction of public works, more specifically, the purchase of water, sewer, utilities, drainage and street improvements for Lake Shore Harbour Section Four and the purchase of water, sewer, utilities drainage and street improvements for Lake Shore Harbour Section Five.

BOND DEBT SERVICE

Original Face

11,065,000

General Obligation and Refunding Bonds, Series 2019

Callable on 6/15/2028 @par

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
12/15/2020	301			$ 248,500	$ 248,500	$ 10,815,000
06/15/2021	301	5.000%	$ 605,000	$ 248,500	$ 853,500	$ 10,210,000
12/15/2021	301			$ 233,375	$ 233,375	$ 10,210,000
06/15/2022	301	5.000%	$ 625,000	$ 233,375	$ 858,375	$ 9,585,000
12/15/2022	301			$ 217,750	$ 217,750	$ 9,585,000
06/15/2023	301	5.000%	$ 635,000	$ 217,750	$ 852,750	$ 8,950,000
12/15/2023	301			$ 201,875	$ 201,875	$ 8,950,000
06/15/2024	301	5.000%	$ 645,000	$ 201,875	$ 846,875	$ 8,305,000
12/15/2024	301			$ 185,750	$ 185,750	$ 8,305,000
06/15/2025	301	5.000%	$ 660,000	$ 185,750	$ 845,750	$ 7,645,000
12/15/2025	301			$ 169,250	$ 169,250	$ 7,645,000
06/15/2026	301	5.000%	$ 675,000	$ 169,250	$ 844,250	$ 6,970,000
12/15/2026	301			$ 152,375	$ 152,375	$ 6,970,000
06/15/2027	301	5.000%	$ 690,000	$ 152,375	$ 842,375	$ 6,280,000
12/15/2027	301			$ 135,125	$ 135,125	$ 6,280,000
06/15/2028	301	5.000%	$ 705,000	$ 135,125	$ 840,125	$ 5,575,000
12/15/2028	301			$ 117,500	$ 117,500	$ 5,575,000
06/15/2029	301	5.000%	$ 720,000	$ 117,500	$ 837,500	$ 4,855,000
12/15/2029	301			$ 99,500	$ 99,500	$ 4,855,000
06/15/2030	301	5.000%	$ 740,000	$ 99,500	$ 839,500	$ 4,115,000
12/15/2030	301			$ 81,000	$ 81,000	$ 4,115,000
06/15/2031	301	5.000%	$ 755,000	$ 81,000	$ 836,000	$ 3,360,000
12/15/2031	301			$ 62,125	$ 62,125	$ 3,360,000
06/15/2032	301	5.000%	$ 365,000	$ 62,125	$ 427,125	$ 2,995,000
12/15/2032	301			$ 53,000	$ 53,000	$ 2,995,000
06/15/2033	301	4.000%	$ 380,000	$ 53,000	$ 433,000	$ 2,615,000
12/15/2033	301			$ 45,400	$ 45,400	$ 2,615,000
06/15/2034	301	4.000%	$ 395,000	$ 45,400	$ 440,400	$ 2,220,000
12/15/2034	301			$ 37,500	$ 37,500	$ 2,220,000
06/15/2035	301	4.000%	$ 410,000	$ 37,500	$ 447,500	$ 1,810,000
12/15/2035	301			$ 29,300	$ 29,300	$ 1,810,000
06/15/2036	301	3.000%	$ 430,000	$ 29,300	$ 459,300	$ 1,380,000
12/15/2036	301			$ 20,700	$ 20,700	$ 1,380,000
06/15/2037	301	3.000%	$ 445,000	$ 20,700	$ 465,700	$ 935,000
12/15/2037	301			$ 14,025	$ 14,025	$ 935,000
06/15/2038	301	3.000%	$ 460,000	$ 14,025	$ 474,025	$ 475,000
12/15/2038	301			$ 7,125	$ 7,125	$ 475,000
06/15/2039	301	3.000%	$ 475,000	$ 7,125	$ 482,125	$ -
			$ 10,815,000	$ 4,222,350	$ 15,037,350	

Refunded Series 2010A. Proceeds used to fund drainage improvements, transportation improvements, facilities improvements and public safety infrastructure.

CAPITAL LEASE

Original Lease Amount

2,239,086

2019 PIERCE AERIAL LADDER AND PUMPER TRUCK

10-year lease

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
02/12/2021	301	3.490%	$ 197,615	$ 71,480	$ 269,095	$ 1,850,520
02/12/2022	301	3.490%	$ 204,512	$ 64,583	$ 269,095	$ 1,646,008
02/12/2023	301	3.490%	$ 211,649	$ 57,446	$ 269,095	$ 1,434,359
02/12/2024	301	3.490%	$ 219,036	$ 50,059	$ 269,095	$ 1,215,323
02/12/2025	301	3.490%	$ 226,680	$ 42,415	$ 269,095	$ 988,642
02/12/2026	301	3.490%	$ 234,591	$ 34,504	$ 269,095	$ 754,051
02/12/2027	301	3.490%	$ 242,779	$ 26,316	$ 269,095	$ 511,272
02/12/2028	301	3.490%	$ 251,252	$ 17,843	$ 269,095	$ 260,020
02/12/2029	301	3.490%	$ 260,020	$ 9,075	$ 269,095	$ -
			$ 2,048,135	$ 373,721	$ 2,421,856	

Proceeds from the lease/purchase agreement are being used to build a Pierce aerial ladder and pumper truck for the Fire Department. The vehicle is expected to be completed and in commission by February 2020.

CAPITAL LEASE

Original Lease Amount

1,388,974

2019 NORESCO ENERGY SAVINGS EQUIPMENT

12-year lease

Due Date	Fund	Interest Rate	Principal	Interest	Total Debt Service	Principal Balance
08/01/2021	301	2.460%	$ 109,406	$ 33,529	$ 142,935	$ 1,253,568
08/01/2022	301	2.460%	$ 112,097	$ 30,838	$ 142,935	$ 1,141,470
08/01/2023	301	2.460%	$ 114,855	$ 28,080	$ 142,935	$ 1,026,615
08/01/2024	301	2.460%	$ 117,680	$ 25,255	$ 142,935	$ 908,934
08/01/2025	301	2.460%	$ 120,575	$ 22,360	$ 142,935	$ 788,359
08/01/2026	301	2.460%	$ 123,542	$ 19,394	$ 142,935	$ 664,817
08/01/2027	301	2.460%	$ 126,581	$ 16,355	$ 142,935	$ 538,237
08/01/2028	301	2.460%	$ 129,695	$ 13,241	$ 142,935	$ 408,542
08/01/2029	301	2.460%	$ 132,885	$ 10,050	$ 142,935	$ 275,657
08/01/2030	301	2.460%	$ 136,154	$ 6,781	$ 142,935	$ 139,503
08/01/2031	301	2.460%	$ 139,503	$ 3,432	$ 142,935	$ -
			$ 1,362,974	$ 209,314	$ 1,572,287	

Proceeds from the lease purchase agreement will be used to purchase and install energy conservation measures at City facilities.

SECTION VIII

CAPITAL IMPROVEMENT FUNDS

Fund Description and Purpose

Metro Projects Fund (Fund 401) **-** This fund was established to account for the costs of expenditures associated with the street improvements and general mobility projects which were funded by the Metropolitan Transit Authority (METRO) reimbursements as per the Congestion Mitigation/Traffic Management Agreement.

General Government Projects Fund (Fund 402) **-** This fund was established to account for the costs of expenditures associated with the general government projects. The funding source is mainly transferred from the General Fund.

Transportation Projects Fund (Fund 403) **-** This fund was established to account for the costs of expenditures associated with the drainage, bridges and street improvements. The funding source is mainly from the sale proceeds of General Obligation Bonds.

Facility/Public Safety Projects Fund (Fund 404) **-** This fund was established to account for the costs of expenditures associated with the new facility construction, renovation and upgrades of existing facilities.

Parks Projects Fund (Fund 405) **-** This fund was established to account for the costs of expenditures associated with the improvements of the City's parks and trails.

Roadway Impact Fee Fund (Fund 406) - Funds new development's share of the construction of the Lake Olympia Parkway extension.

Drainage Impact Fee Fund (Fund 407) - Used to account for drainage impact fees.

General Obligation 2018 Fund (Fund 410) - Used to account for the receipt and use of bond proceeds designated to fund drainage, transportation, park and facilities improvements.

G.O. 2019 & Refunding Fund (Fund 411) - Used to account for the receipt and use of bond proceeds.

CAPITAL IMPROVEMENT PROGRAM

The City of Missouri City Capital Improvement Program (CIP) is a process by which the City develops a multi-year plan for major capital expenditures that matches available resources and satisfies the City tax rate stabilization objective. Capital projects included in the Capital Improvement Program are limited to projects costing $50,000 or greater with a useful lifespan of twenty (20) years or longer.

Section 9.03 of the City Charter, Chapter A-11 - Annual Budget, requires a capital program which may be revised and extended each year to indicate capital improvement pending or in the process of construction or acquisition, and shall include the following items:

a) A summary of proposed programs,

b) A list of all capital improvements which are proposed to be undertaken during the five (5) fiscal years next ensuing, with appropriate supporting information as necessary for such improvements,

c) Cost estimates, method of financing and recommended time schedules for each such improvement, and

d) The estimated annual cost of operating and maintaining facilities to be constructed or acquired.

Section 9.06 of the City Charter, Lapse of Appropriations, states the following:

> Every appropriation, except an appropriation for a capital expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital expenditure shall continue in force until the intended purpose has been accomplished or abandoned. The purpose of any such appropriation shall be deemed abandoned if three (3) years pass without any disbursement from or encumbrance of the appropriation.

This Capital Improvement Budget, Volume II, contains detailed descriptions and justifications for each project. Prior years' expenditures for completed projects are included in the summary pages for all years. Each detailed sheet contains prior year capital expenditures from fiscal year 1996 to the present year's expenditures plus encumbrances for each project.

It includes estimated future year costs each year along with total estimated project costs, funding sources proposed and identifies those projects not funded for consideration and clarification of total future project costs.

CAPITAL IMPROVEMENT PROGRAM DEVELOPMENT

As in the previous bond elections, the City Council appointed a Citizens Advisory Committee in 2014 for the 2014 bond election to review the long term needs of the City. Supported by city staff, the Committee prioritized the needs and determined how much funding should go to public safety, drainage, transportation and facilities.

On September 13, 2003, a $75,000,000 bond issue was approved by the voters by a 3:1 margin. On November 4, 2008, the voters approved a $17,500,000 bond issue for park and recreation public improvements by a 2:1 margin. On May 10, 2014, a $40,000,000 bond issue was approved by the voters by a 3:1 margin.

FINANCIAL PERSPECTIVE

Each year in the budget process, city staff projects capital expenditure needs for the next five years. Future maintenance and operational costs are to be considered so that impact on the general operating budget is considered before projects are approved.

Where applicable, assessments, impact fees, pro rata charges, interest earnings, contributions from developers and other government agencies are used to leverage project costs. Projects are supplemented with city staff labor and city-owned equipment whenever possible, cost effective, and to keep the project within budget.

The total projects costs are adjusted yearly to account for these contributions whenever possible. As projects are finalized or priorities change during the year, budget estimates are submitted to City Council for adjustments to current or future year projects.

PLANNED FUNDING / SCHEDULING OF BOND ISSUES

The implementation schedule was developed in phases to meet the following criteria:

1) To assure the sale of bonds was scheduled so that the debt service fund would not be impacted by more than a $0.04 property tax increase overall in both the 2003, 2008 and 2014 bond elections.

2) Financing is provided by the cash flow approach, whereby bonds are sold as needed to generate enough cash flow for project commitments within the phased schedule.

BOND ISSUED AS OF NOVEMBER 30, 2019

BOND ELECTION YEAR	CATEOGORY	BOND AUTHORIZED	FY2004 - FY2013 Issued	FY2014 Issued	FY2015 Issued	FY2016 Issued	FY2017 Issued	FY2019 Issued	FY2020 Issued	FY2021 Projected	BOND ISSUED AS OF 11/30/2019	UNISSUED BALANCE
2003	DRAINAGE	20,000,000	5,945,000	-	100,000	242,000	450,000	-	1,640,000	2,163,000	8,377,000	11,623,000
2003	FACILITIES	2,110,000	2,072,000	38,000	-	-	-	-	-		2,110,000	-
2003	MUNICIPAL COURT	1,030,000	1,030,000	-	-	-	-	-	-		1,030,000	-
2003	PARKS & RECREATION	15,550,000	15,550,000		-	-	-	-	-		15,550,000	-
2003	PUBLIC SAFETY	8,200,000	6,470,000	-	-	-	440,000	1,262,000	28,000		8,200,000	-
2003	TRANSPORATION	28,110,000	15,610,000	1,705,000	8,810,000	1,985,000	-	-	-		28,110,000	-
2008	PARKS & RECREATION	17,500,000	15,615,000		290,000	305,000	950,000	340,000	-		17,500,000	-
2014	DRAINAGE	6,500,000	-	-	-	-	-	2,550,000	-		2,550,000	3,950,000
2014	FIRE STATION #6	5,000,000	-	-	-	-	-	-	5,000,000		5,000,000	-
2014	TRANSPORATION	22,800,000	-	-	-	190,000	13,305,000	8,428,000	877,000		22,800,000	-
2014	FACILITIES	5,700,000	-	-	-	400,000	292,000	405,000	784,000	3,530,000	1,881,000	3,819,000
	TOTAL	132,500,000	62,292,000	1,743,000	9,200,000	3,122,000	15,437,000	12,985,000	8,329,000		113,108,000	19,392,000

PROJECTED BOND SALES - FIVE YEAR BUDGET

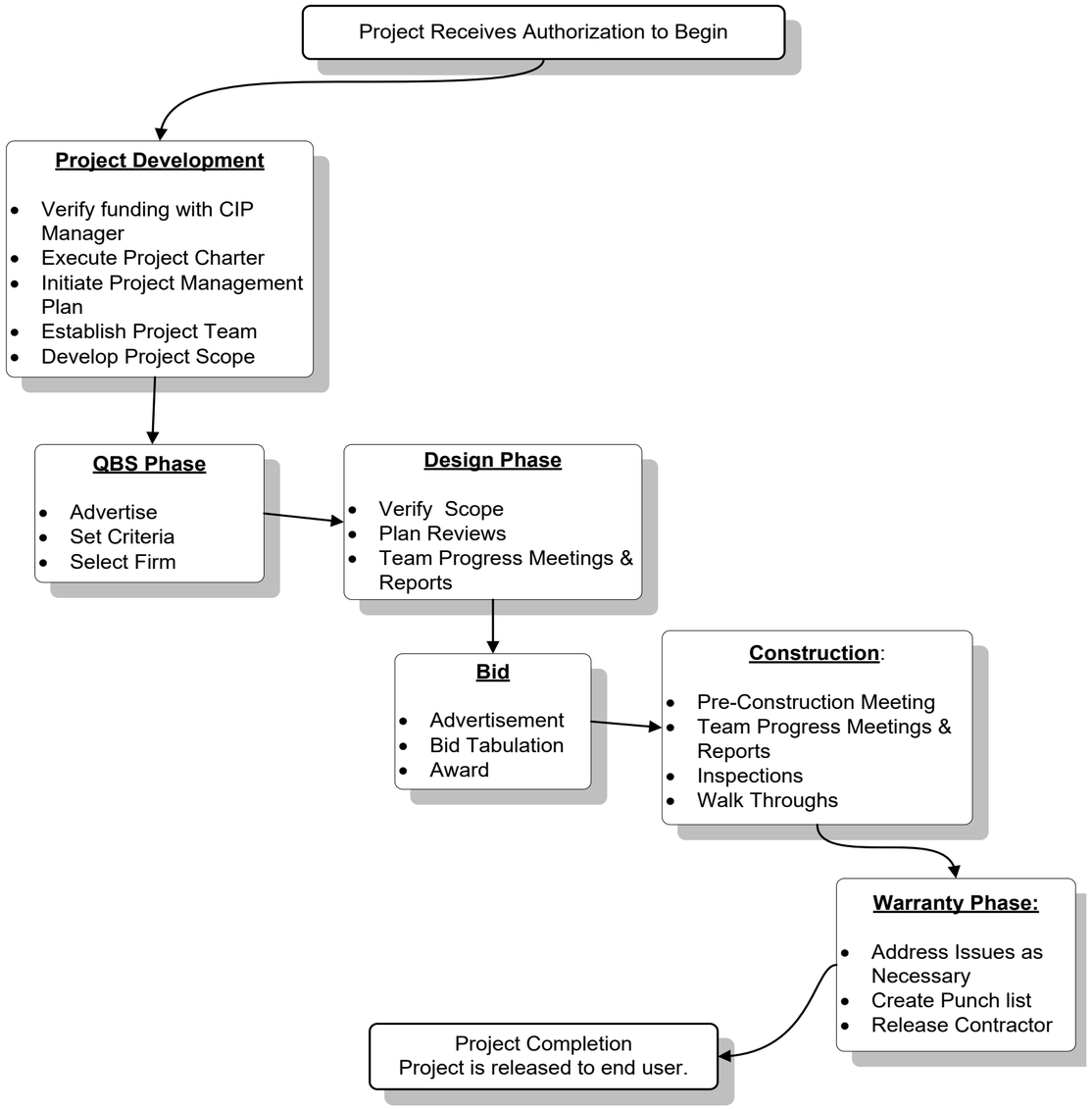
BOND ELECTION YEAR	PROJECT CATEOGORY	FY2021 Projected Bond Sales	FY2022 Projected Bond Sales	FY2023 Projected Bond Sales	FY2024 Projected Bond Sales	FY2025 Projected Bond Sales	Total Projected Bond Sales
2003	DRAINAGE	2,163,000	2,300,000	1,750,000	3,250,000	-	9,463,000
2003	PUBLIC SAFETY		-	-		-	-
2008	PARKS & RECREATION		-	-	-	-	-
2014	DRAINAGE		-	-	-		-
2014	FIRE STATION #6			-	-	-	-
2014	TRANSPORATION		-	-	-	-	-
2014	FACILITIES	3,530,000				-	3,530,000
	TOTAL BY YEAR	5,693,000	2,300,000	1,750,000	3,250,000	-	12,993,000

FY2021 PROJECTED C.O. SALES - DETAILS

PROJECT CATEGORY	Total Projected C.O. Sales in
UTILITIES PROJECTS	
Mustang Bayou Water Plant #1 Improvements	100,000
Mustang Bayou Water Plant #2 Improvements	140,000
Mustang Bayou Lift Station Repairs	100,000
Mustang Bayou Engineering Assessment of EST	75,000
AWIA Utility Risk & Resilience Assessments	150,000
Steepbank Flatbank WWTP Outfall Repairs	700,000
Steepbank Flatbank WWTP Repairs	250,000
Steepbank Flatbank Lift Station Repairs	200,000
Steepbank Flatbank Reuse Facility	50,000
SWTP Membrane & Other Critical Improvements	450,000
SWTP New GST (Preliminary Engineering)	50,000
SWTP Bypass Pump Project (Preliminary Project)	100,000
SWTP New Forebay (Preliminary Project)	100,000
FY2020 Utilities Projects	**2,465,000**

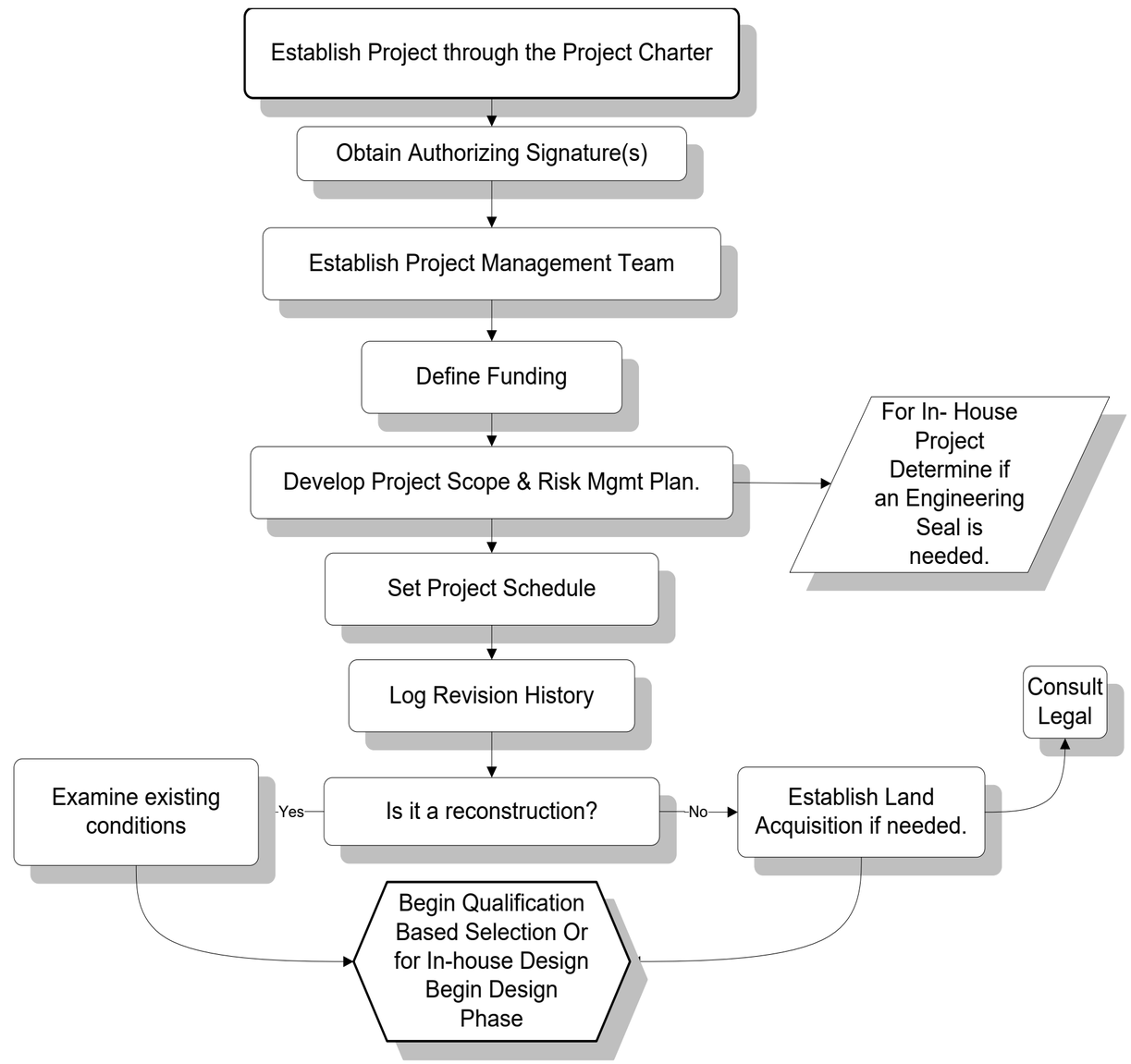
Capital Project Delivery Process

Overview



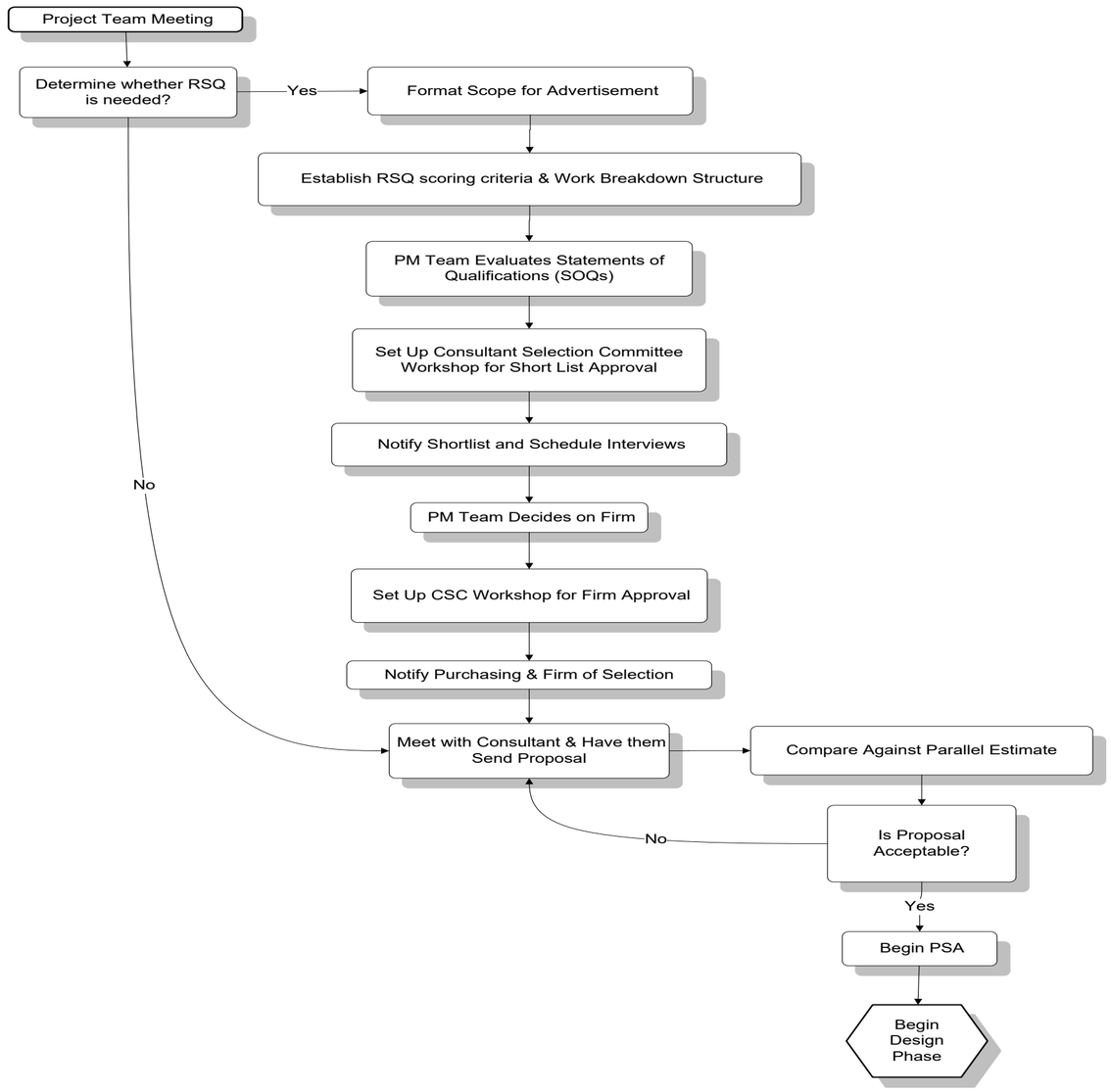
Capital Project Delivery Process

Project Development



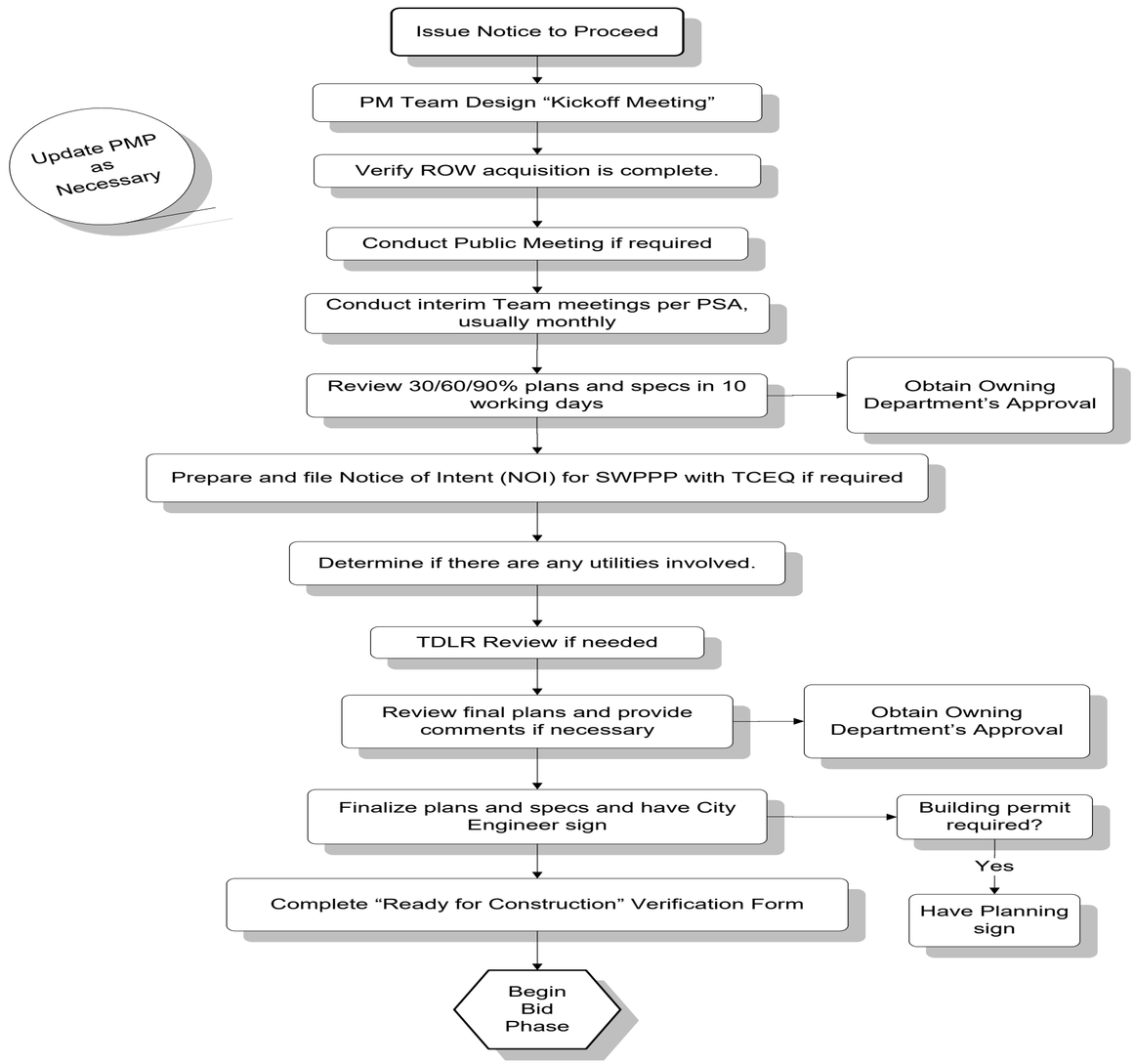
Capital Project Delivery Process

Qualification Based Selection



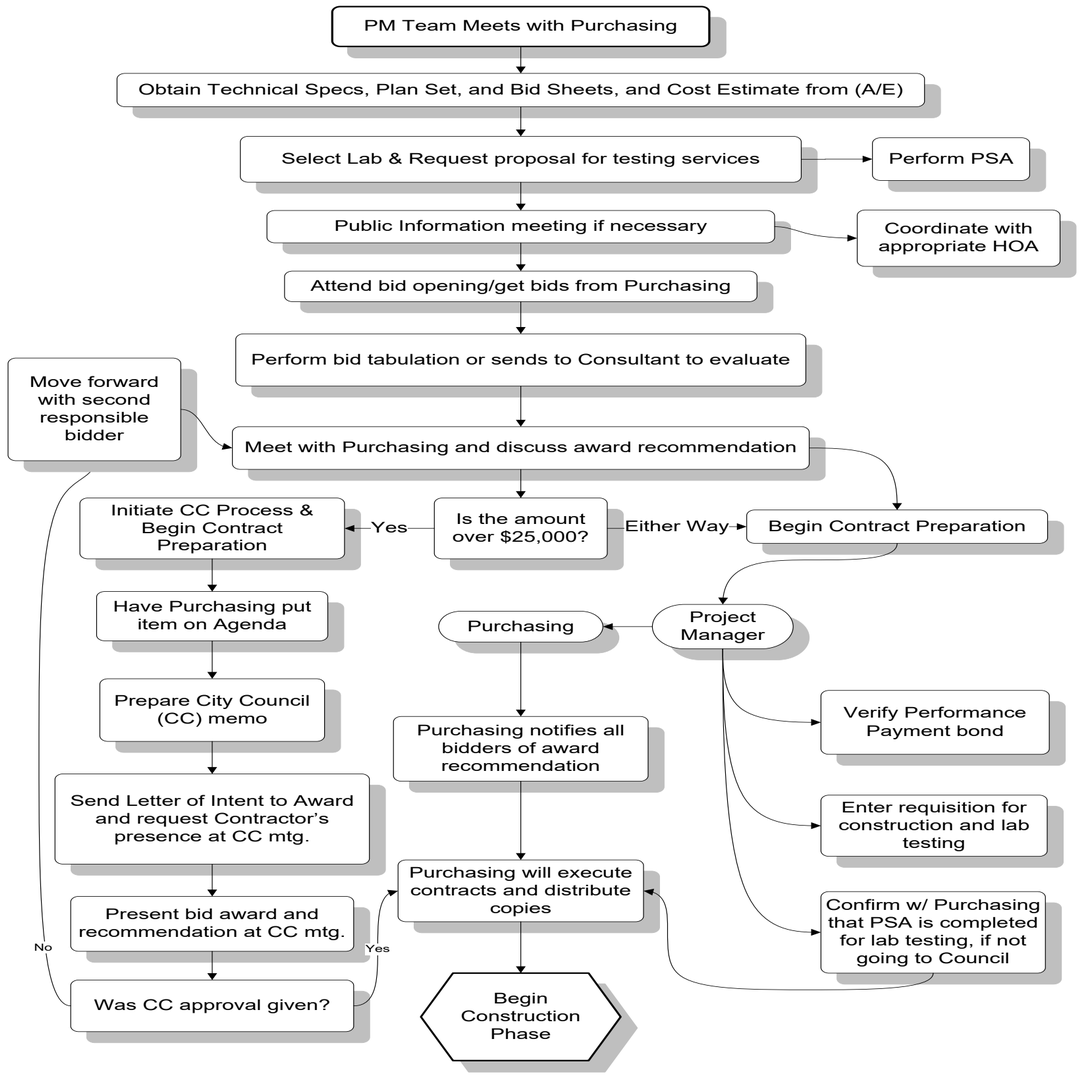
Capital Project Delivery Process

Design



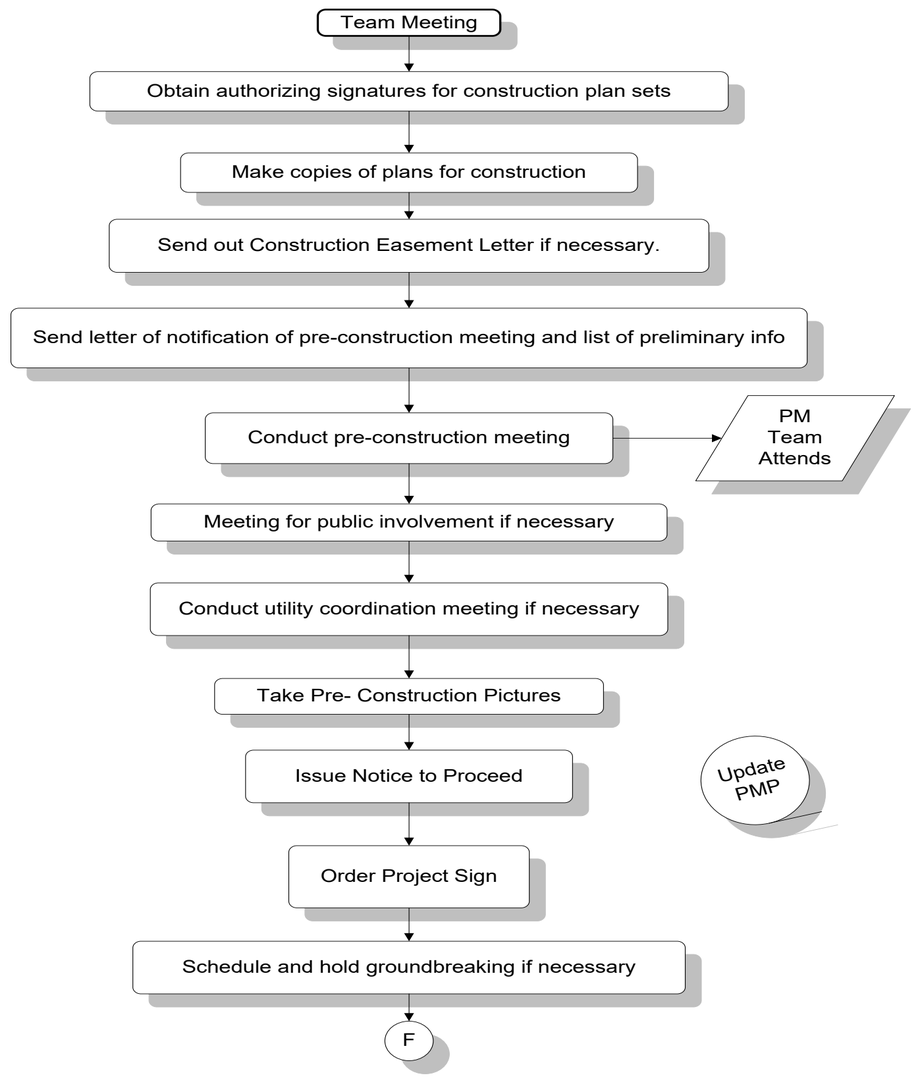
Capital Project Delivery Process

Construction Bid



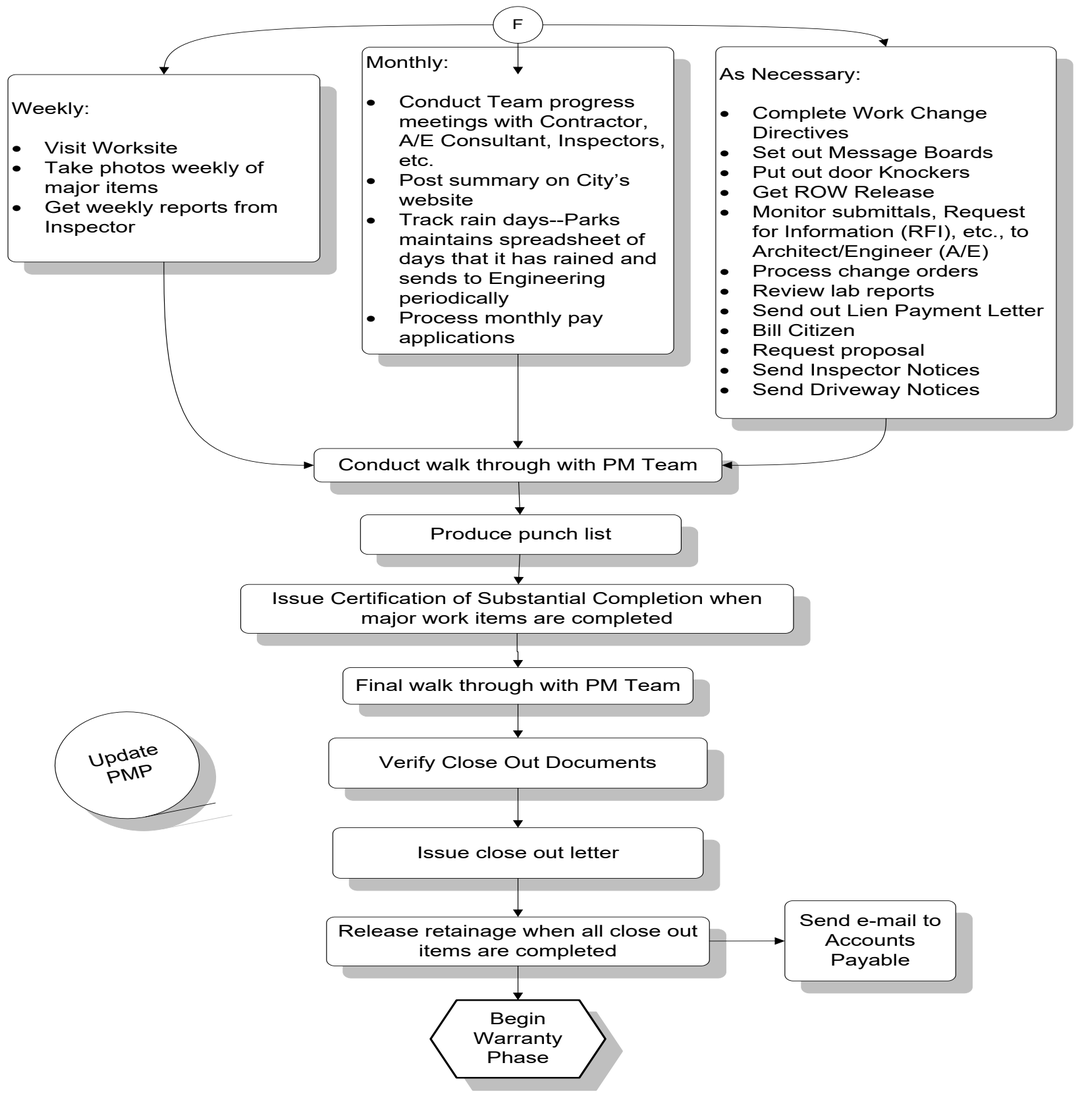
Capital Project Delivery Process

Construction



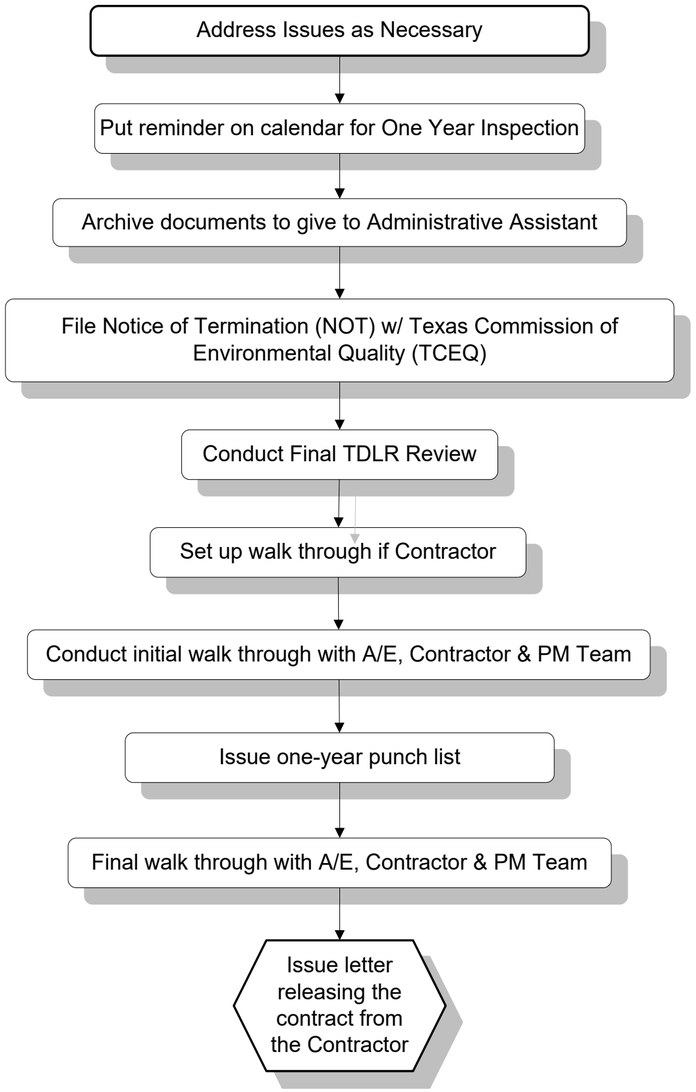
Capital Project Delivery Process

Construction (Continued)



Capital Project Delivery Process

Warranty



PROJECTS BY FUNDING SOURCES

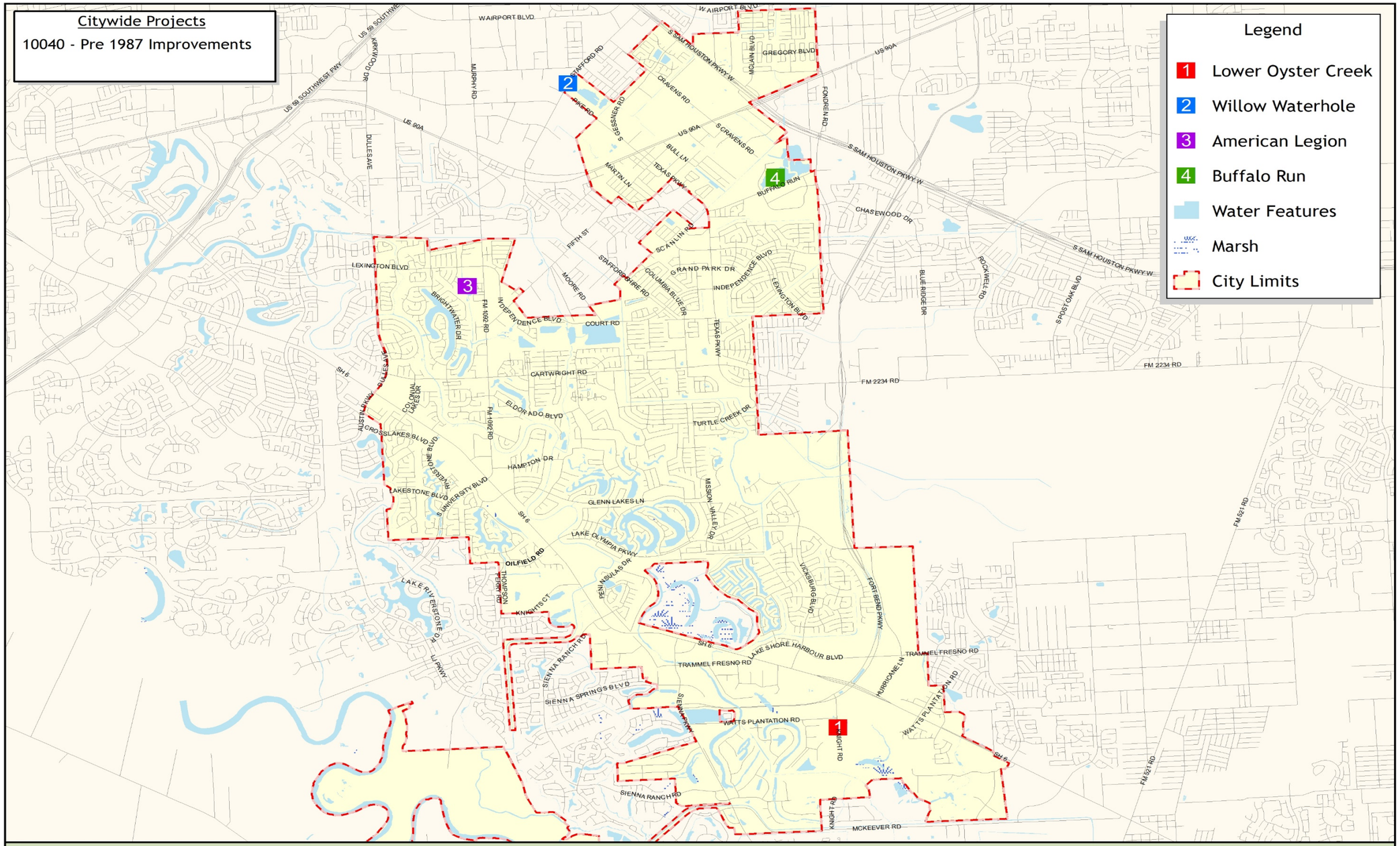
Index No.	Project No.	Project Name	2003 Bond Election	2008 Bond Election	2014 Bond Election	Other Sources	Subtotal	Metro (Fund 401)	Certificates of Obligation	Project Total
DRAINAGE										
001	10018	Lower Oyster Creek	1,360,000		390,000		1,750,000			1,750,000
002	10039	Willow Waterhole	4,050,000				4,050,000			4,050,000
003	10040	Pre-1987 Improvements	3,250,000				3,250,000			3,250,000
004	10041	American Legion	280,000				280,000			280,000
005	10042	Buffalo Run	133,000				133,000			133,000
		TOTAL DRAINAGE	**9,073,000**		**390,000**		**9,463,000**			**9,463,000**
FACILITIES										
006	20018	Expansion of Public Safety			500,000		500,000			500,000
007	20019	Parks Maintenance Facility			3,000,000		3,000,000			3,000,000
008	TBD	Council Chamber Upgrades			30,000		30,000			30,000
		TOTAL FACILITIES			**3,530,000**		**3,530,000**			**3,530,000**
PUBLIC SAFETY										
009	40028	Fire Station #6			5,000,000					5,000,000
010	40029	Fire Engine Pumper (FS#6)							925,000	925,000
		TOTAL PUBLIC SAFETY			**5,000,000**				**925,000**	**5,925,000**
TRANSPORTATION										
011	50027 / 401	Traffic Studies						300,000		300,000
012	50031 / 401	GIS-Mapping,Plotter,Flyover,Script						150,000		150,000
013	50034 / 401	Signal Upgrade/Sequencing						4,100,000		4,100,000
014	50054 / 401	Sidewalk Repair						2,056,305		2,056,305
015	50063 / 401	Pavement Maintenance & Mgmt Program						8,306,064		8,306,064
016	50093 / 401	Park 8Ninety (Transfer to 206)						5,500,000		5,500,000
017	TBD	Highway 6 @ Township Signal Upgrade						550,000		550,000
018	TBD	Thoroughfare and ITS Master Plan						1,000,000		1,000,000
019	TBD	City Hall Drive and Extension (FY20 rollover funds)								
020	TBD	Lexington Blvd. & Cartwright Reconstruction (FY20 rollover funds)								
	50991	Transfer to Gen Fund						4,000,000		4,000,000
	99001	Rebate - Sienna Plantation MD						750,000		750,000
		TOTAL TRANSPORTATION						**26,712,369**		**26,712,369**
		TOTAL GENERAL CIP	**9,073,000**		**8,920,000**		**12,993,000**	**26,712,369**	**925,000**	**45,630,369**

Index No.	Project No.	Project Name						Certificates of Obligation	Other Sources	Project Total
UTILITIES CONSTRUCTION										
021	TBD	Mustang Bayou Water Plant #1 Improvements						1,100,000		1,100,000
022	TBD	Mustang Bayou Water Plant #2 Improvements						1,140,000		1,140,000
023	TBD	Mustang Bayou Lift Station Repairs						100,000		
024	TBD	Mustang Bayou Engineering Assessment of EST						75,000		
025	TBD	AWIA Utility Risk & Resilience Assessments						150,000		
026	TBD	Steepbank Flatbank WWTP Outfall Repairs						700,000		
027	TBD	Steepbank Flatbank WWTP Repairs						250,000		
028	TBD	Steepbank Flatbank Lift Station Repairs						200,000		
029	TBD	Steepbank Flatbank Reuse Facility						3,050,000		
030	TBD	SWTP Membrane & Other Critical Improvements						450,000		
031	TBD	SWTP New GST (Preliminary Engineering)						3,050,000		3,050,000
032	TBD	SWTP Bypass Pump Project (Preliminary Project)						100,000		100,000
033	TBD	SWTP New Forebay (Preliminary Project)						6,100,000		6,100,000
		TOTAL UTILITIES CONSTRUCTION						**16,465,000**		**11,490,000**
		GRAND TOTAL	**9,073,000**		**8,920,000**		**12,993,000**	**43,177,369**	**925,000**	**57,120,369**

CAPITAL IMPROVEMENT PROGRAM - 5 YEAR PLAN

Index No.	Project No.	Project Name	Budgeted FY2021	Projected FY2022	Projected FY2023	Projected FY2024	Projected FY2025	Project Total
DRAINAGE - Fund 403								
001	10018	Lower Oyster Creek			1,750,000			1,750,000
002	10039	Willow Waterhole	1,750,000	230,000				1,980,000
003	10040	Pre-1987 Improvements				3,250,000		3,250,000
004	10041	American Legion	280,000					280,000
005	10042	Buffalo Run	133,000					133,000
		TOTAL DRAINAGE	**2,163,000**	**230,000**	**1,750,000**	**3,250,000**		**7,393,000**
FACILITIES - Fund 404								
006	20018	Expansion of Public Safety	500,000					500,000
007	20019	Parks Maintenance Facility	3,000,000					3,000,000
008	TBD	Council Chamber Upgrades	30,000					30,000
		TOTAL FACILITIES	**3,530,000**					**3,530,000**
TRANSPORTATION								
009	50027 / 401	Traffic Studies	60,000	60,000	60,000	60,000	60,000	300,000
010	50031 / 401	GIS-Mapping,Plotter,Flyover,Script	30,000	30,000	30,000	30,000	30,000	150,000
011	50034 / 401	Signal Upgrade/Sequencing	400,000	400,000	900,000	1,200,000	1,200,000	4,100,000
012	50054 / 401	Sidewalk Repair	411,261	411,261	411,261	411,261	411,261	2,056,305
013	50063 / 401	Pavement Maintenance & Mgmt Program	1,500,000	1,500,000	1,572,064	1,867,000	1,867,000	8,306,064
014	50093 / 401	Park 8Ninety (Transfer to 206)	3,000,000	1,250,000	1,250,000			5,500,000
015	TBD	Highway 6 @ Township Signal Upgrade	50,000	500,000				550,000
016	TBD	Thoroughfare and ITS Master Plan	500,000		500,000			1,000,000
017	TBD	City Hall Drive and Extension (FY20 rollover funds)						
018	TBD	Lexington Blvd. & Cartwright Reconstruction (FY20 rollover funds)						
	50991	Transfer to Gen Fund	800,000	800,000	800,000	800,000	800,000	4,000,000
	99001	Rebate - Sienna Plantation MD	150,000	150,000	150,000	150,000	150,000	750,000
		TOTAL TRANSPORTATION	**6,901,261**	**5,101,261**	**5,673,325**	**4,518,261**	**4,518,261**	**26,712,369**
		TOTAL GENERAL CIP	**12,594,261**	**5,331,261**	**7,423,325**	**7,768,261**	**4,518,261**	**37,635,369**
UTILITIES CONSTRUCTION								
019	TBD	Mustang Bayou Water Plant #1 Improvements	100,000	1,000,000				1,100,000
020	TBD	Mustang Bayou Water Plant #2 Improvements	140,000		1,000,000			1,140,000
021	TBD	Mustang Bayou Lift Station Repairs	100,000					100,000
022	TBD	Mustang Bayou Engineering Assessment of EST	75,000					75,000
023	TBD	AWIA Utility Risk & Resilience Assessments	150,000					150,000
024	TBD	Steepbank Flatbank WWTP Outfall Repairs	700,000					700,000
025	TBD	Steepbank Flatbank WWTP Repairs	250,000					250,000
026	TBD	Steepbank Flatbank Lift Station Repairs	200,000					200,000
027	TBD	Steepbank Flatbank Reuse Facility	50,000	3,000,000				3,050,000
028	TBD	SWTP Membrane & Other Critical Improvements	450,000					450,000
029	TBD	SWTP New GST (Preliminary Engineering)	50,000	3,000,000				3,050,000
030	TBD	SWTP Bypass Pump Project (Preliminary Project)	100,000					100,000
031	TBD	SWTP New Forebay (Preliminary Project)	100,000		6,000,000			6,100,000
		TOTAL UTILITIES CONSTRUCTION	**2,465,000**	**7,000,000**	**7,000,000**			**16,465,000**
		GRAND TOTAL	**15,059,261**	**12,331,261**	**14,423,325**	**7,768,261**	**4,518,261**	**54,100,369**

DRAINAGE PROJECTS


Citywide Projects
10040 - Pre 1987 Improvements
Legend
1 Lower Oyster Creek
2 Willow Waterhole
3 American Legion
4 Buffalo Run
Water Features
Marsh
City Limits
W AIRPORT BLVD
US 90A
S SAM HOUSTON PKWY W
US 90 SOUTHWEST FWY
KIRKWOOD DR
DULLES AVE
MURPHY RD
STAFFORD RD
PARK RD
S GESSNER RD
CRAVENS RD
S CRAVENS RD
BULL LN
TEXAS PKWY
MARTIN LN
MCLAIN BLVD
GREGORY BLVD
FONDREN RD
BUFFALO RUN
CHASEWOOD DR
BLUE RIDGE DR
ROCKWELL RD
S POST OAK BLVD
FM 2234 RD
FIFTH ST
SCANLIN RD
STAFFORDSHIRE RD
COLUMBIA BLUE DR
GRAND PARK DR
INDEPENDENCE BLVD
LEXINGTON BLVD
MOORE RD
COURT RD
BRIGHTWATER DR
FM 1092 RD
CARTWRIGHT RD
ELDORADO BLVD
TURTLE CREEK DR
COLONIAL LAKES DR
AUSTIN PKWY
CROSSLAKES BLVD
LAKESTONE BLVD
S UNIVERSITY BLVD
HAMPTON DR
GLENN LAKES LN
MISSION VALLEY DR
LAKE OLYMPIA PKWY
OILFIELD RD
THOMPSON FERRY RD
KNIGHTS CT
PENINSULAS DR
VICKSBURG BLVD
FORT BEND PKWY
LAKE RIVERSTONE PKWY
SIENNA RANCH RD
SIENNA SPRINGS BLVD
SIENNA PKWY
LAKE SHORE HARBOUR BLVD
TRAMMEL FRESNO RD
HURRICANE LN
WATTS PLANTATION RD
KNIGHT RD
MCKEEVER RD
FM 521 RD
SH 6
Map By:
GIS Division
August 2020
missouri CITY TEXAS
Drainage Projects
0 2,500 5,000 10,000 Feet
Geographic Coordinate System North American Datum 1983 (NAD83)
The information on this map is provided and maintained by various agencies, including county departments, municipal governments, state and federal agencies. The map is designed to serve as a secondary representation of real property found within this jurisdiction, and is compiled from the recorded deeds, plats, and other public records, which are primary sources for this public information. The data layers do not take the place of a legal survey or other primary source documentation.The City and its vendors assume no legal responsibility for the information on this map.

PROJECT EXPENDITURES BY YEARS

Index No.	Project No.	Project Name	Budgeted FY2021	Projected FY2022	Projected FY2023	Projected FY2024	Projected FY2025	Project Total
DRAINAGE - Fund 403								
001	10018	Lower Oyster Creek			1,750,000			1,750,000
002	10039	Willow Waterhole	1,750,000	230,000				1,980,000
003	10040	Pre-1987 Improvements				3,250,000		3,250,000
004	10041	American Legion	280,000					280,000
005	10042	Buffalo Run	133,000					133,000
		TOTAL DRAINAGE	**2,163,000**	**230,000**	**1,750,000**	**3,250,000**		**7,393,000**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
LOWER OYSTER CREEK	**10018**	**001**	**C-DR**	**$48,698**	**$2,129,288**

DESCRIPTION	JUSTIFICATION	STATUS
Consists of drainage improvements ranging from channel rectification to pipeline relocation to road crossing expansions. Funds will be utilized to leverage public (FBC & MUD) and private resources.	Drainage improvements are needed to solve existing and potential drainage problems. Funds will facilitate future development.	FY2023 funds will be used to add 12 inches of fill on the north bank of the creek between Black Creek Village to Knight Road.

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND	$379,288				$1,075,000			$1,454,288
CERT. OF OBLIGATION								$0
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$379,288**	**$0**	**$0**	**$0**	**$1,075,000**	**$0**	**$0**	**$1,454,288**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS	$84,279							$84,279
LAND / ROW								$0
CONSTRUCTION	$294,874				$1,750,000			$2,044,874
EQUIPMENT								$0
REPAIR								$0
MISC	$134							$134
PROJECT TOTAL	**$379,288**	**$0**	**$0**	**$0**	**$1,750,000**	**$0**	**$0**	**$2,129,288**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
WILLOW WATERHOLE	**10039**	**002**	**C-DR**	**$6,500,000**	**$4,200,000**

DESCRIPTION	JUSTIFICATION	STATUS
This project will be to evaluate, design and construct drainage improvements at various locations throughout the Willow Waterhole water shed.	The project will provide additional regional detention and drainage improvements for the Willow Waterhole.	FY2019 funds will be used for design.

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND		$150,000	$1,750,000	$2,300,000				$4,200,000
CERT. OF OBLIGATION								$0
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$0**	**$150,000**	**$1,750,000**	**$2,300,000**	**$0**	**$0**	**$0**	**$4,200,000**

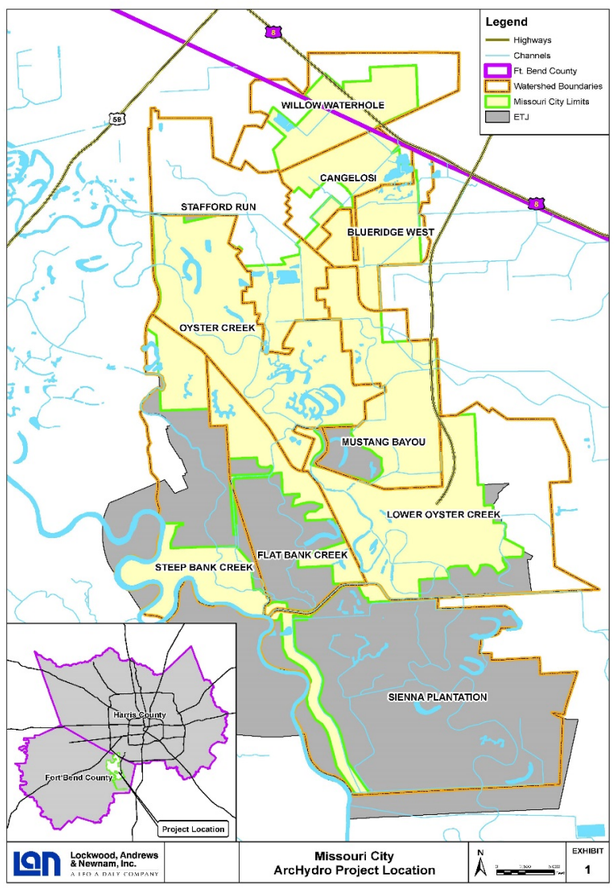
SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES		$150,000						$150,000
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION			$1,750,000	$2,300,000				$4,050,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$150,000**	**$1,750,000**	**$2,300,000**	**$0**	**$0**	**$0**	**$4,200,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
PRE-1987 IMPROVEMENTS	**10040**	**003**	**C-DR**	**$922,362**	**$3,250,000**

DESCRIPTION	JUSTIFICATION	STATUS
Perform analysis of older areas of the City that experience repetitive drainage issues and identify necessary improvements.	Analysis is needed to identify improvements needed to alleviate drainage issues occurring in areas where development occurring prior to current drainage criteria being adopted by Fort Bend County.	Analysis is scheduled to be performed and improvements initiated in FY2024.

PROJECT IMAGES



FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND						$3,250,000		$3,250,000
CERT. OF OBLIGATION								$0
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,250,000**	**$0**	**$3,250,000**

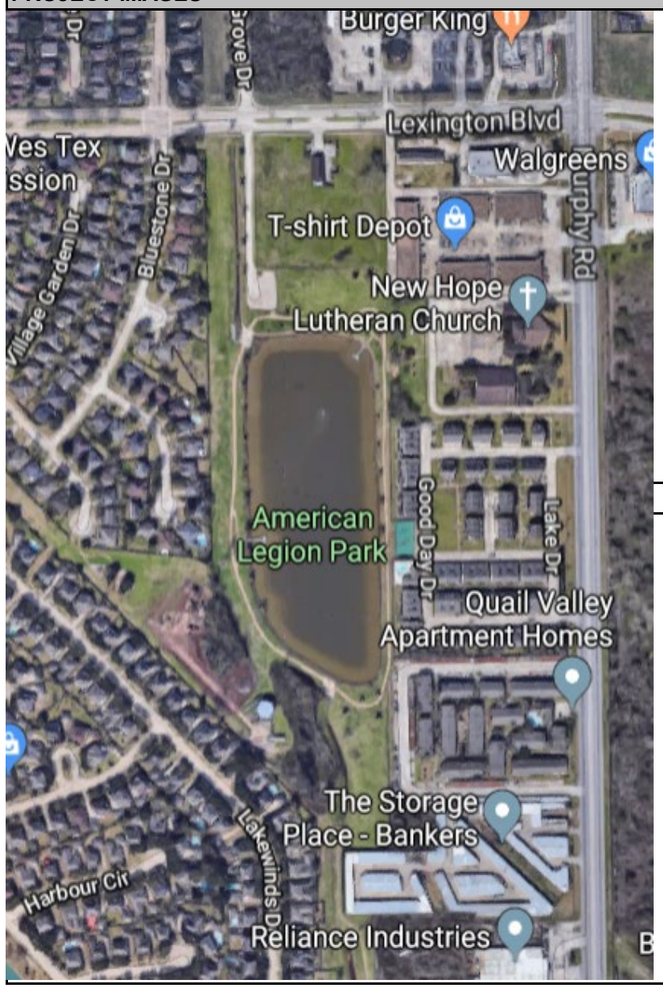
SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES						$200,000		$200,000
STUDY/ANALYSIS						$50,000		$50,000
LAND / ROW								$0
CONSTRUCTION						$3,000,000		$3,000,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,250,000**	**$0**	**$3,250,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
AMERICAN LEGION	**10041**	**004**	**C-DR**	**$300,000**	**$300,000**

DESCRIPTION	JUSTIFICATION	STATUS
Project is being proposed to restore the lake banks from further erosion, stop sediments reducing storm water holding capacities, lower the safety risk for park users along the steep banks and to preserve the natural vegetation.	To restore the lake banks to prevent further erosion.	Design to begin in FY20.

PROJECT IMAGES



FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND		$20,000	$280,000					$300,000
CERT. OF OBLIGATION								$0
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$0**	**$20,000**	**$280,000**	**$0**	**$0**	**$0**	**$0**	**$300,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES		$20,000						$20,000
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION			$280,000					$280,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$20,000**	**$280,000**	**$0**	**$0**	**$0**	**$0**	**$300,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
BUFFALO RUN	**10042**	**005**	**C-DR**	**$153,000**	**$153,000**

DESCRIPTION	JUSTIFICATION	STATUS
This Project to repair the bulkhead and slope erosion is being proposed to eliminate future damage of the infrastructure of the detention facility and park amenities.	To eliminate future damage of the infrastructure of the detention facility.	Design to begin in FY20.

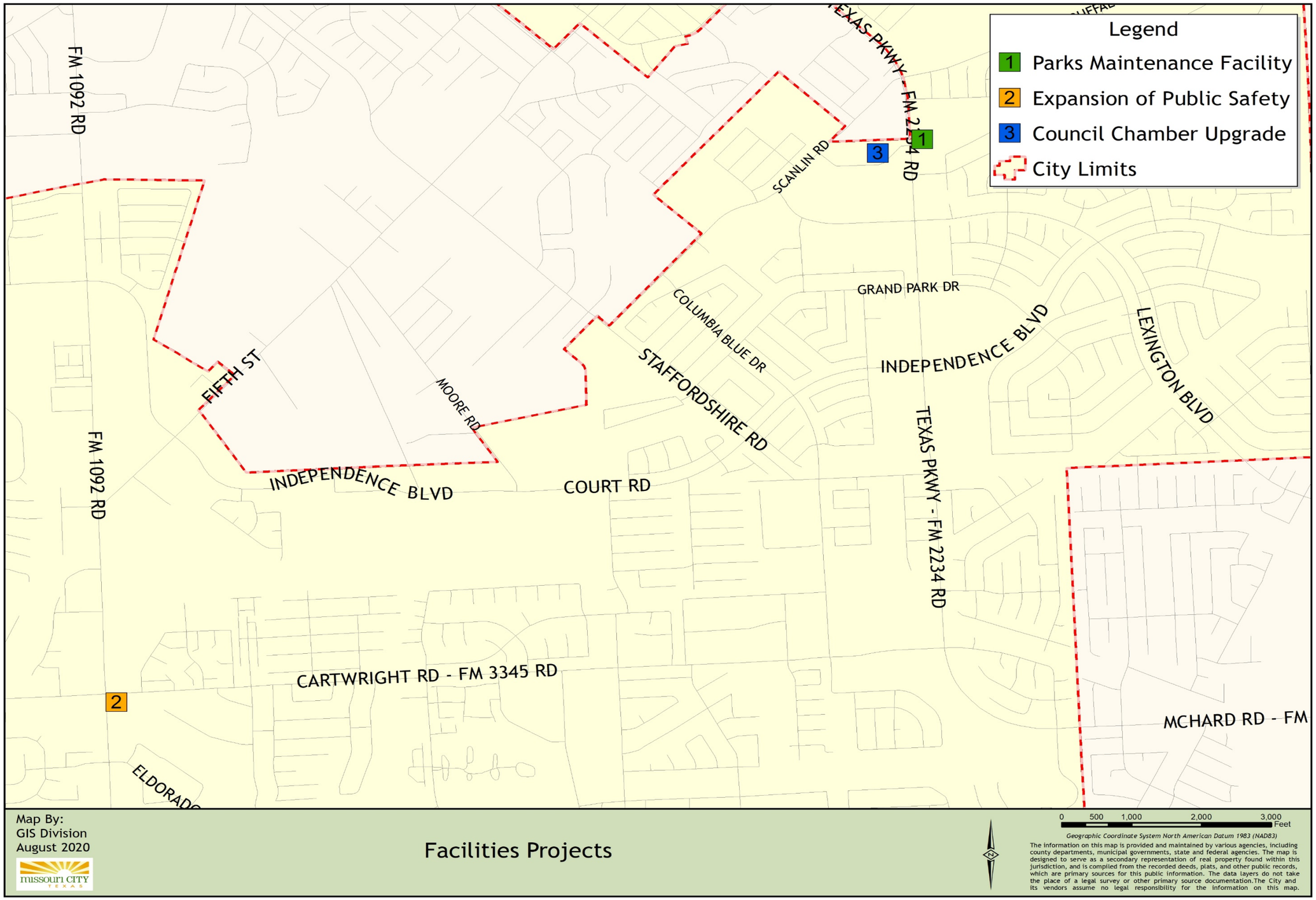
PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND		$20,000	$133,000					$153,000
CERT. OF OBLIGATION								$0
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$0**	**$20,000**	**$133,000**	**$0**	**$0**	**$0**	**$0**	**$153,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES		$20,000						$20,000
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION			$133,000					$133,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$20,000**	**$133,000**	**$0**	**$0**	**$0**	**$0**	**$153,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

FACILITIES PROJECTS


Legend
1 Parks Maintenance Facility
2 Expansion of Public Safety
3 Council Chamber Upgrade
City Limits
FM 1092 RD
TEXAS PKWY - FM 2234 RD
SCANLIN RD
GRAND PARK DR
COLUMBIA BLUE DR
STAFFORDSHIRE RD
INDEPENDENCE BLVD
LEXINGTON BLVD
FIFTH ST
MOORE RD
TEXAS PKWY - FM 2234 RD
INDEPENDENCE BLVD
COURT RD
CARTWRIGHT RD - FM 3345 RD
MCHARD RD - FM
ELDORADO
Map By:
GIS Division
August 2020
missouri CITY TEXAS
Facilities Projects
0 500 1,000 2,000 3,000 Feet
Geographic Coordinate System North American Datum 1983 (NAD83)
The information on this map is provided and maintained by various agencies, including county departments, municipal governments, state and federal agencies. The map is designed to serve as a secondary representation of real property found within this jurisdiction, and is compiled from the recorded deeds, plats, and other public records, which are primary sources for this public information. The data layers do not take the place of a legal survey or other primary source documentation.The City and its vendors assume no legal responsibility for the information on this map.

PROJECT EXPENDITURES BY YEARS

Index No.	Project No.	Project Name	Budgeted FY2021	Projected FY2022	Projected FY2023	Projected FY2024	Projected FY2025	Project Total
FACILITIES - Fund 404								
006	20018	Expansion of Public Safety	500,000					500,000
007	20019	Parks Maintenance Facility	3,000,000					3,000,000
008	TBD	Council Chamber Upgrades	30,000					30,000
		TOTAL FACILITIES	**3,530,000**					**3,530,000**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
EXPANSION OF PUBLIC SAFETY	**20018**	**006**	**C-FC**	**$155,000**	**$784,000**

DESCRIPTION	JUSTIFICATION	STATUS
This project will include the study, acquisition and retrofitting of additional building space.	Public Safety headquarters is in need of additional space. This project will determine if expanding the current facility is feasible or to purchase additional space elsewhere.	Study/design is planned for FY2020.

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND		$284,000	$500,000					$784,000
CERT. OF OBLIGATION								$0
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$0**	**$284,000**	**$500,000**	**$0**	**$0**	**$0**	**$0**	**$784,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES		$284,000						$284,000
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION			$500,000					$500,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$284,000**	**$500,000**	**$0**	**$0**	**$0**	**$0**	**$784,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
PARKS MAINTENANCE FACILITY	**20019**	**007**	**C-FC**	**$2,000,000**	**$3,500,000**

DESCRIPTION	JUSTIFICATION	STATUS
Design and construct a new Parks Maintenance Facility. The current building has outdated systems, poor work space and is inadequate for storage of equipment, supplies and future growth.	The cost of maintaining this facility is no longer feasible. A new facility will allow staff to provide services to City parks safely and more effectively.	Design is planned for FY2020.

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND		$500,000	$400,000					$900,000
CERT. OF OBLIGATION								$0
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY			$2,600,000					$2,600,000
MISC.								$0
								$0
TOTAL SOURCE	**$0**	**$500,000**	**$3,000,000**	**$0**	**$0**	**$0**	**$0**	**$3,500,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES		$500,000						$500,000
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION			$3,000,000					$3,000,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$500,000**	**$3,000,000**	**$0**	**$0**	**$0**	**$0**	**$3,500,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
COUNCIL CHAMBER UPGRADE	**TBD**	**008**	**C-FC**	**$30,000**	**$30,000**

DESCRIPTION	JUSTIFICATION	STATUS
This project is planned to include a dais “facelift”, new furniture, digital signage and picture frames. speaker podium, new LED monitors for participants and overflow area as well as council, new flooring, paint, audio system, LED wall.	This project is a priority because much of the technology in Council Chambers is outdated or near end of life. The update would prolong Council Chambers as a viable meeting space until the City Hall complex is relocated.	A study is planned for FY2021

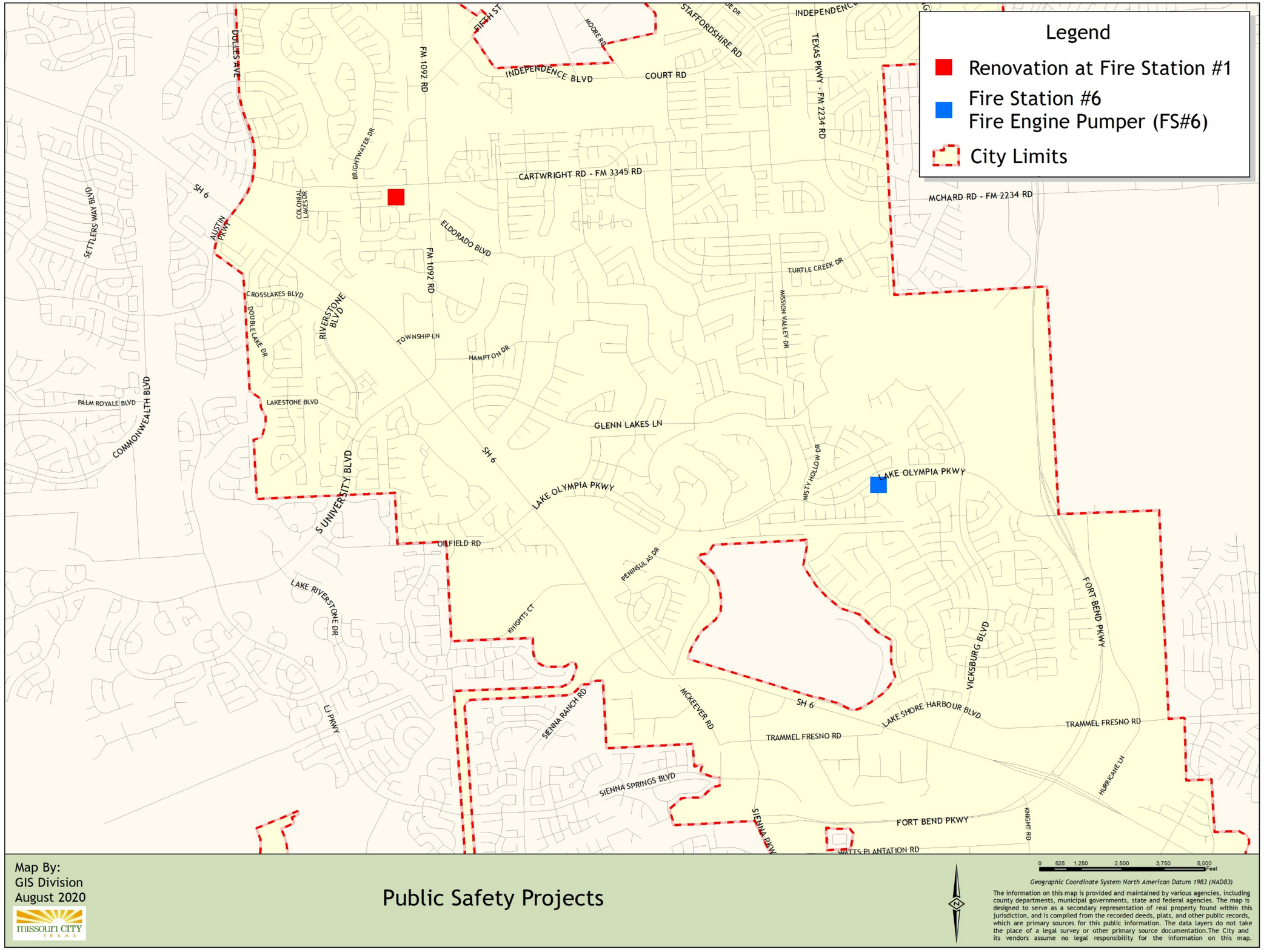
PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND			$30,000					$30,000
CERT. OF OBLIGATION								$0
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$0**	**$0**	**$30,000**	**$0**	**$0**	**$0**	**$0**	**$30,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS			$30,000					$30,000
LAND / ROW								$0
CONSTRUCTION								$0
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$30,000**	**$0**	**$0**	**$0**	**$0**	**$30,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PUBLIC SAFETY PROJECTS



Map By:
GIS Division
August 2020

Public Safety Projects

PROJECTS BY FUNDING SOURCES

Index No.	Project No.	Project Name	2003 Bond Election	2008 Bond Election	2014 Bond Election	Other Sources	Subtotal	Metro (Fund 401)	Certificates of Obligation	Project Total
PUBLIC SAFETY										
009	40028	Fire Station #6			5,000,000		5,000,000			5,000,000
010	40029	Fire Engine Pumper (FS#6)							925,000	925,000
	40030	Renovation at Fire Station #1								
		TOTAL PUBLIC SAFETY			**5,000,000**		**5,000,000**		**925,000**	**5,925,000**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
FIRE STATION #6	**40028**	**009**	**C-PS**	**$5,000,000**	**$4,540,865**

DESCRIPTION	JUSTIFICATION	STATUS
Design and construct a fire station to serve the Lake Olympia area towards the Ft. Bend Toll Rd. Per the fire station location study, the station should be located in the area of Lake Olympia and Village Brook Dr. This will be funded by the MUD residents.	The addition of the fire station reduces the response times in the area in line with national standards. It also helps meet the growing needs of the community and helps improve the public protection rating by ISO.	Design began in FY2019, construction is planned for FY2020.

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND	$1,000,000	$4,000,000						$5,000,000
CERT. OF OBLIGATION								$0
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$1,000,000**	**$4,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$5,000,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES	$60,865	$280,000	$200,000					$540,865
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION			$4,000,000					$4,000,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$60,865**	**$280,000**	**$4,200,000**	**$0**	**$0**	**$0**	**$0**	**$4,540,865**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL			$1,017,669	$1,017,669	$1,017,669	$1,017,669	$4,070,676
OPERATIONS & MAINTENANCE				$5,000	$5,000	$5,000	$15,000
TOTAL	**$0**	**$0**	**$1,017,669**	**$1,022,669**	**$1,022,669**	**$1,022,669**	**$4,085,676**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
FIRE ENGINE PUMPER (FS#6)	**40029**	**010**	**C-PS**	**$925,000**	**$925,000**

DESCRIPTION	JUSTIFICATION	STATUS
The purchase of a new Fire Engine Pumper.	This purchase will accommodate the new Fire Station #6.	FY2020 funds will be used for this purchase.

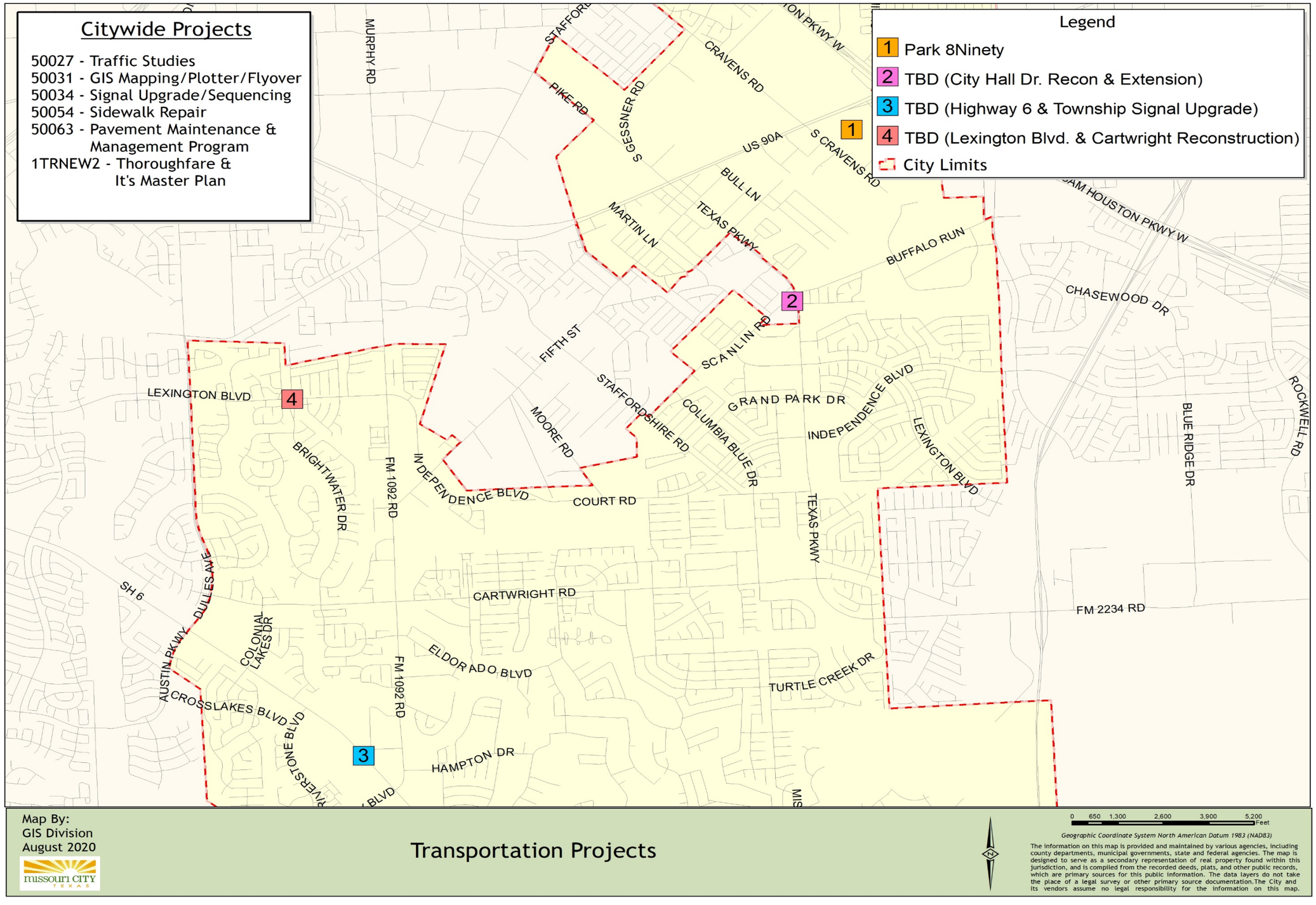
PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION		$925,000						$925,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$0**	**$925,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$925,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION								$0
EQUIPMENT		$925,000						$925,000
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$925,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$925,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE			$2,500	$2,500	$2,500	$2,500	$10,000
TOTAL	**$0**	**$0**	**$2,500**	**$2,500**	**$2,500**	**$2,500**	**$10,000**

TRANSPORTATION PROJECTS


Citywide Projects
50027 - Traffic Studies
50031 - GIS Mapping/Plotter/Flyover
50034 - Signal Upgrade/Sequencing
50054 - Sidewalk Repair
50063 - Pavement Maintenance & Management Program
1TRNEW2 - Thoroughfare & It's Master Plan
Legend
1 Park 8Ninety
2 TBD (City Hall Dr. Recon & Extension)
3 TBD (Highway 6 & Township Signal Upgrade)
4 TBD (Lexington Blvd. & Cartwright Reconstruction)
City Limits
MURPHY RD
STAFFORD
PIKE RD
S GESSNER RD
CRAVENS RD
US 90A
S CRAVENS RD
BULL LN
MARTIN LN
TEXAS PKWY
BUFFALO RUN
SAM HOUSTON PKWY W
CHASEWOOD DR
SCANLIN RD
FIFTH ST
STAFFORDSHIRE RD
COLUMBIA BLUE DR
GRAND PARK DR
INDEPENDENCE BLVD
LEXINGTON BLVD
MOORE RD
COURT RD
BRIGHTWATER DR
FM 1092 RD
TEXAS PKWY
BLUE RIDGE DR
ROCKWELL RD
SH 6
DULLES AVE
AUSTIN PKWY
CARTWRIGHT RD
FM 2234 RD
COLONIAL LAKES DR
ELDORADO BLVD
TURTLE CREEK DR
CROSSLAKES BLVD
RIVERSTONE BLVD
HAMPTON DR
Map By:
GIS Division
August 2020
missouri CITY TEXAS
Transportation Projects
0 650 1,300 2,600 3,900 5,200 Feet
Geographic Coordinate System North American Datum 1983 (NAD83)
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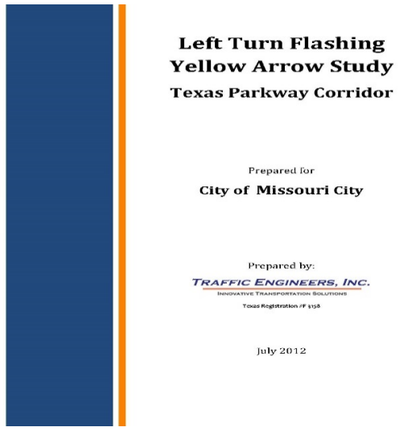
PROJECT EXPENDITURES BY YEARS

Index No.	Project No.	Project Name	Budgeted FY2021	Projected FY2022	Projected FY2023	Projected FY2024	Projected FY2025	Project Total
TRANSPORTATION								
009	50027 / 401	Traffic Studies	60,000	60,000	60,000	60,000	60,000	300,000
010	50031 / 401	GIS-Mapping,Plotter,Flyover,Script	30,000	30,000	30,000	30,000	30,000	150,000
011	50034 / 401	Signal Upgrade/Sequencing	400,000	400,000	900,000	1,200,000	1,200,000	4,100,000
012	50054 / 401	Sidewalk Repair	411,261	411,261	411,261	411,261	411,261	2,056,305
013	50063 / 401	Pavement Maintenance & Mgmt Program	1,500,000	1,500,000	1,572,064	1,867,000	1,867,000	8,306,064
014	50093 / 401	Park 8Ninety (Transfer to 206)	3,000,000	1,250,000	1,250,000			5,500,000
015	TBD	Highway 6 @ Township Signal Upgrade	50,000	500,000				550,000
016	TBD	Thoroughfare and ITS Master Plan	500,000		500,000			1,000,000
017	TBD	City Hall Drive and Extension (FY20 rollover funds)						
018	TBD	Lexington Blvd. & Cartwright Reconstruction (FY20 rollover funds)						
	50991	Transfer to Gen Fund	800,000	800,000	800,000	800,000	800,000	4,000,000
	99001	Rebate - Sienna Plantation MD	150,000	150,000	150,000	150,000	150,000	750,000
		TOTAL TRANSPORTATION	**6,901,261**	**5,101,261**	**5,673,325**	**4,518,261**	**4,518,261**	**26,712,369**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
TRAFFIC STUDIES	**50027**	**011**	**C-TR**	**$522,357**	**$1,619,573**

DESCRIPTION	JUSTIFICATION	STATUS
Professional engineering services to identify traffic improvements with small traffic studies, speed studies, signal warrant analysis, and school zone studies.	Necessary to predict future transportation facility requirements and maintain or improve existing facilities.	Ongoing projects for FY2021 include traffic signal retiming and localized studies as needed.

PROJECT IMAGES



FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND	$335,719							$335,719
CERT. OF OBLIGATION								$0
METRO FUNDS	$876,316	$107,538	$60,000	$60,000	$60,000	$60,000	$60,000	$1,283,854
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$1,212,035**	**$107,538**	**$60,000**	**$60,000**	**$60,000**	**$60,000**	**$60,000**	**$1,619,573**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES	$1,084,197							$1,084,197
STUDY/ANALYSIS	$65,767	$107,538	$60,000	$60,000	$60,000	$60,000	$60,000	$473,305
LAND / ROW	$3,015							$3,015
CONSTRUCTION								$0
EQUIPMENT								$0
REPAIR								$0
MISC	$59,057							$59,057
PROJECT TOTAL	**$1,212,035**	**$107,538**	**$60,000**	**$60,000**	**$60,000**	**$60,000**	**$60,000**	**$1,619,573**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
GIS-MAPPING, PLOTTER, FLYOVER, SCRIPT	**50031**	**012**	**C-TR**	**$558,474**	**$844,890**

DESCRIPTION	JUSTIFICATION	STATUS
Updated GIS software, consulting services, and updated flyover (ortho photos).	Necessary to maintain efficient GIS service to support City functions.	Funds will be utilized to update GIS software as needed.

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND	$300,520							$300,520
CERT. OF OBLIGATION								$0
METRO FUNDS	$272,640	$17,200	$30,000	$30,000	$30,000	$30,000	$30,000	$439,840
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
INTEREST	$104,530							$104,530
TOTAL SOURCE	**$677,690**	**$17,200**	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$844,890**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES	$282,549	$17,200	$30,000	$30,000	$30,000	$30,000	$30,000	$449,749
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION								$0
EQUIPMENT								$0
REPAIR								$0
MISC	$395,141							$395,141
PROJECT TOTAL	**$677,690**	**$17,200**	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$844,890**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
SIGNAL UPGRADE/SEQUENCING	**50034**	**013**	**C-TR**	**$888,615**	**$9,472,705**

DESCRIPTION	JUSTIFICATION	STATUS
Ongoing upgrading of equipment on existing signals on major thoroughfares for use with City's Intelligent Transportation System (ITS), which provides city-wide sequencing and control of all signals.	Necessary, due to increasing population density, to improve intersection capacity and improve mobility.	Funds will be used to maintain the city's signal and Intelligent Transportation systems as needed.

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND	$2,469,582							$2,469,582
CERT. OF OBLIGATION								$0
METRO FUNDS	$1,950,052	$900,000	$400,000	$400,000	$900,000	$1,200,000	$1,200,000	$6,950,052
DEVELOPER	$31,990							$31,990
OTHER GOVT/AGENCY	$21,081							$21,081
MISC.								$0
								$0
TOTAL SOURCE	**$4,472,705**	**$900,000**	**$400,000**	**$400,000**	**$900,000**	**$1,200,000**	**$1,200,000**	**$9,472,705**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES	$1,898,503	$300,000	$200,000	$200,000	$300,000	$600,000	$600,000	$4,098,503
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION	$1,027,805							$1,027,805
EQUIPMENT	$759,908	$600,000	$200,000	$200,000	$600,000	$600,000	$600,000	$3,559,908
REPAIR								$0
MISC	$786,490							$786,490
PROJECT TOTAL	**$4,472,705**	**$900,000**	**$400,000**	**$400,000**	**$900,000**	**$1,200,000**	**$1,200,000**	**$9,472,705**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
SIDEWALK REPAIR	**50054**	**014**	**C-TR**	**$750,000**	**$8,327,435**

DESCRIPTION	JUSTIFICATION	STATUS
Sidewalk repair program to remove, repair, lift, grind, or install optional material like decomposed granite and rubberized sidewalk sections. Some repairs may include root pruning and/or tree removal. Tree and/or root damage to sidewalks in public right-of-way may require adjacent property owner to mitigate or sign a release form.	To maintain public infrastructure in the public right-of-way. Alleviate undue hardship of adjacent property owner to maintain sidewalks in public right-of-way.	Repairs throughout the City began in FY2008 and will continue.

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND	$1,907,303	$368,553						$2,275,856
CERT. OF OBLIGATION								$0
METRO FUNDS	$3,286,467	$708,807	$411,261	$411,261	$411,261	$411,261	$411,261	$6,051,579
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$5,193,770**	**$1,077,360**	**$411,261**	**$411,261**	**$411,261**	**$411,261**	**$411,261**	**$8,327,435**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION	$405,861							$405,861
EQUIPMENT								$0
REPAIR	$2,391,438	$1,077,360	$411,261	$411,261	$411,261	$411,261	$411,261	$5,525,103
MISC	$2,396,471							$2,396,471
PROJECT TOTAL	**$5,193,770**	**$1,077,360**	**$411,261**	**$411,261**	**$411,261**	**$411,261**	**$411,261**	**$8,327,435**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
PAVEMENT MAINTENANCE & MANAGEMENT PROGRAM	**50063**	**015**	**C-TR**	**$3,777,630**	**$16,740,084**

DESCRIPTION	JUSTIFICATION	STATUS
Maintain existing pavement maintenance and management program (PMMP), including software upgrades, equipment, condition surveys, and street reconstruction and/or overlay.	Missouri City must maintain City owned streets, which currently consist of approximately 600 lane miles and represent the City's largest asset. Keeping an updated condition survey allows multi-year planning and budgeting for maintenance, rehabilitation and operation of City streets. Reconstruction and overlay expand the lifespan of the streets.	Each year, one-third of city streets are evaluated for updated condition ratings using the Cartegraph system. Ongoing projects include overlaying, removal and replacement, street raising, re-striping, and crack & joint sealing.

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND	$288,319							$288,319
CERT. OF OBLIGATION								$0
METRO FUNDS	$6,957,618	$1,289,834	$1,500,000	$1,500,000	$1,572,064	$1,867,000	$1,867,000	$16,553,516
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$7,245,937**	**$1,289,834**	**$1,500,000**	**$1,500,000**	**$1,572,064**	**$1,867,000**	**$1,867,000**	**$16,841,835**

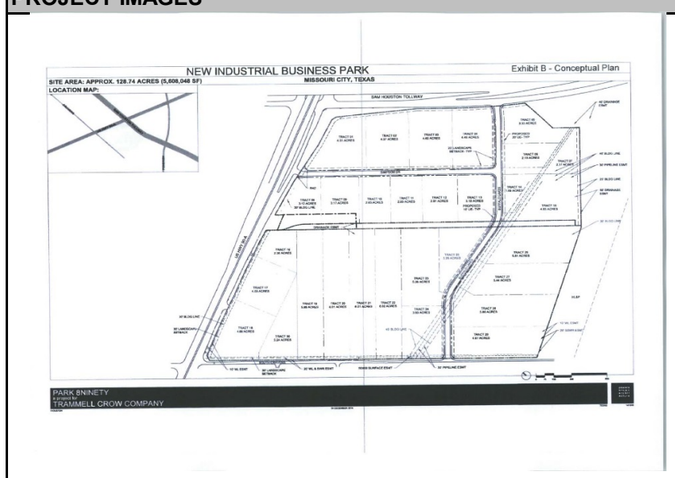
SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS	$186,568							$186,568
LAND / ROW								$0
CONSTRUCTION								$0
EQUIPMENT								$0
REPAIR	$6,957,618	$1,289,834	$1,500,000	$1,500,000	$1,572,064	$1,867,000	$1,867,000	$16,553,516
MISC								$0
PROJECT TOTAL	**$7,144,186**	**$1,289,834**	**$1,500,000**	**$1,500,000**	**$1,572,064**	**$1,867,000**	**$1,867,000**	**$16,740,084**

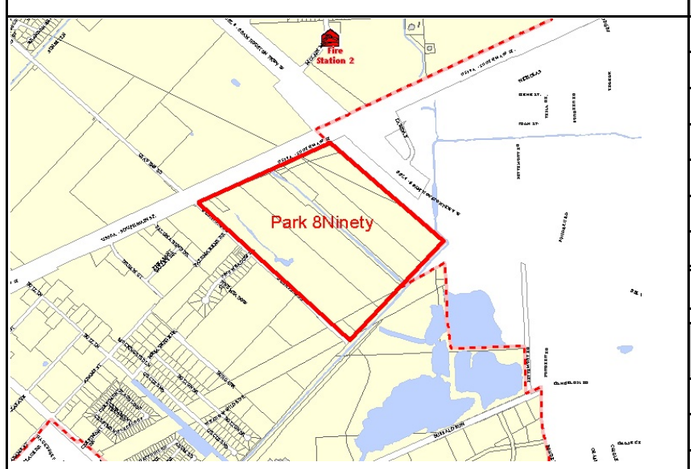
ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
PARK 8NINETY	**50093**	**016**	**C-TR**	**$3,375,000**	**$7,625,000**

DESCRIPTION	JUSTIFICATION	STATUS
This project will construct an internal roadway and drainage to serve Park 8Ninety.	Boost economic development in the City by providing a destination for industrial & distribution type companies. A preferable site ready to locate new business within.	Reimbursement to developer started in FY2018.

PROJECT IMAGES





FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION								$0
METRO FUNDS	$1,125,000	$1,000,000	$3,000,000	$1,250,000	$1,250,000			$7,625,000
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$1,125,000**	**$1,000,000**	**$3,000,000**	**$1,250,000**	**$1,250,000**	**$0**	**$0**	**$7,625,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION								$0
EQUIPMENT								$0
REPAIR								$0
MISC	$1,125,000	$1,000,000	$3,000,000	$1,250,000	$1,250,000			$7,625,000
PROJECT TOTAL	**$1,125,000**	**$1,000,000**	**$3,000,000**	**$1,250,000**	**$1,250,000**	**$0**	**$0**	**$7,625,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
HWY 6 @ TOWNSHIP SIGNAL UPGRADE	**TBD**	**017**	**C-TR**	**$550,000**	**$550,000**

DESCRIPTION	JUSTIFICATION	STATUS
Design and construction of upgrading signal at Township & Highway 6.	The city's aging span wire intersections are degrading and outdated. Upgrading to mast arm will bring these signals up to City standards and extend the longevity and overall function.	Design will begin FY21 with construction planned for FY22.

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION								$0
METRO FUNDS			$50,000	$500,000				$550,000
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$0**	**$0**	**$50,000**	**$500,000**	**$0**	**$0**	**$0**	**$550,000**

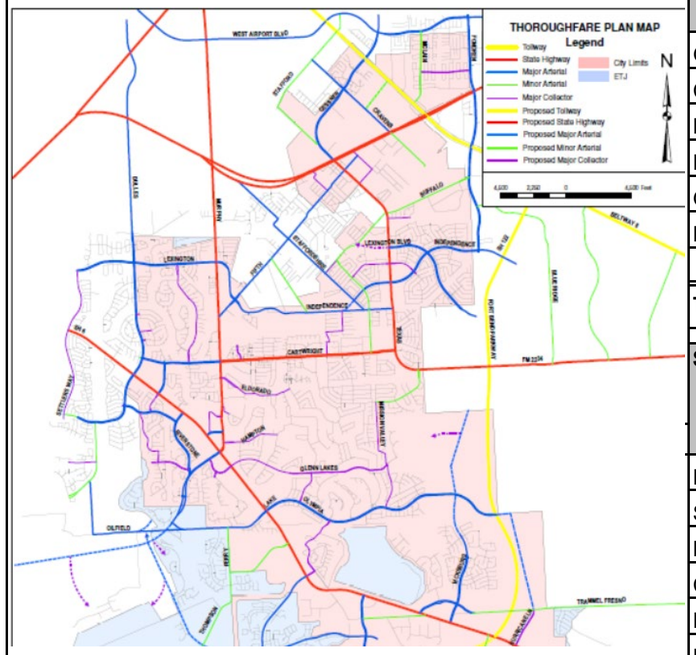
SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES			$50,000					$50,000
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION				$500,000				$500,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$50,000**	**$500,000**	**$0**	**$0**	**$0**	**$550,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
THOROUGHFARE AND ITS MASTER PLAN	**TBD**	**018**	**C-TR**	**$1,000,000**	**$550,000**

DESCRIPTION	JUSTIFICATION	STATUS
This project will be an updated master thoroughfare and ITS plan for the city.	It will be used to determine roadway and ITS needs city wide for use in planning future projects.	Planned to begin in FY21.

PROJECT IMAGES



FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION								$0
METRO FUNDS			$50,000	$500,000				$550,000
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
								$0
TOTAL SOURCE	**$0**	**$0**	**$50,000**	**$500,000**	**$0**	**$0**	**$0**	**$550,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES			$50,000					$50,000
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION				$500,000				$500,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$50,000**	**$500,000**	**$0**	**$0**	**$0**	**$550,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
CITY HALL RECONSTRUCTION & EXTENSION	**TBD**	**019**	**C-TR**	**$1,800,000**	**$1,800,000**

DESCRIPTION	JUSTIFICATION	STATUS
Reconstruct roadway around City Hall and extend pavement to Scanlin Road.	The roadway has deteriorated over time and needs replacement. FBC will contribute 50% towards project.	Project will begin in FY21.

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION								$0
METRO FUNDS		$900,000						$900,000
DEVELOPER								$0
OTHER GOVT/AGENCY			$900,000					$900,000
MISC.								$0
								$0
TOTAL SOURCE	**$0**	**$900,000**	**$900,000**	**$0**	**$0**	**$0**	**$0**	**$1,800,000**

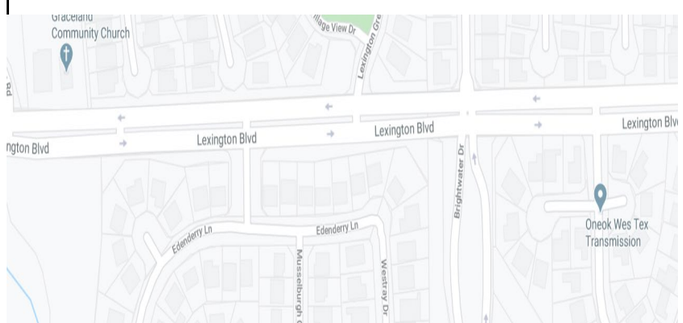
SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES		$200,000						$200,000
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION		$700,000	$900,000					$1,600,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$900,000**	**$900,000**	**$0**	**$0**	**$0**	**$0**	**$1,800,000**

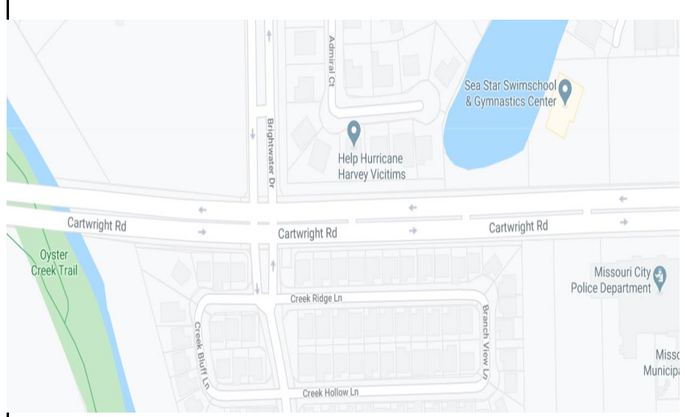
ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
LEXINGTON BLVD. & CARTWRIGHT RECONSTRUCTION	**TBD**	**020**	**C-TR**	**$3,066,675**	**$3,066,675**

DESCRIPTION	JUSTIFICATION	STATUS
Design and reconstruction of Lexington Blvd. near Brightwater Drive and Cartwright Rd. near Brightwater Drive.	Both roadways are in need of reconstruction as maintenance is a constant issue.	Project will begin in FY 2021.

PROJECT IMAGES



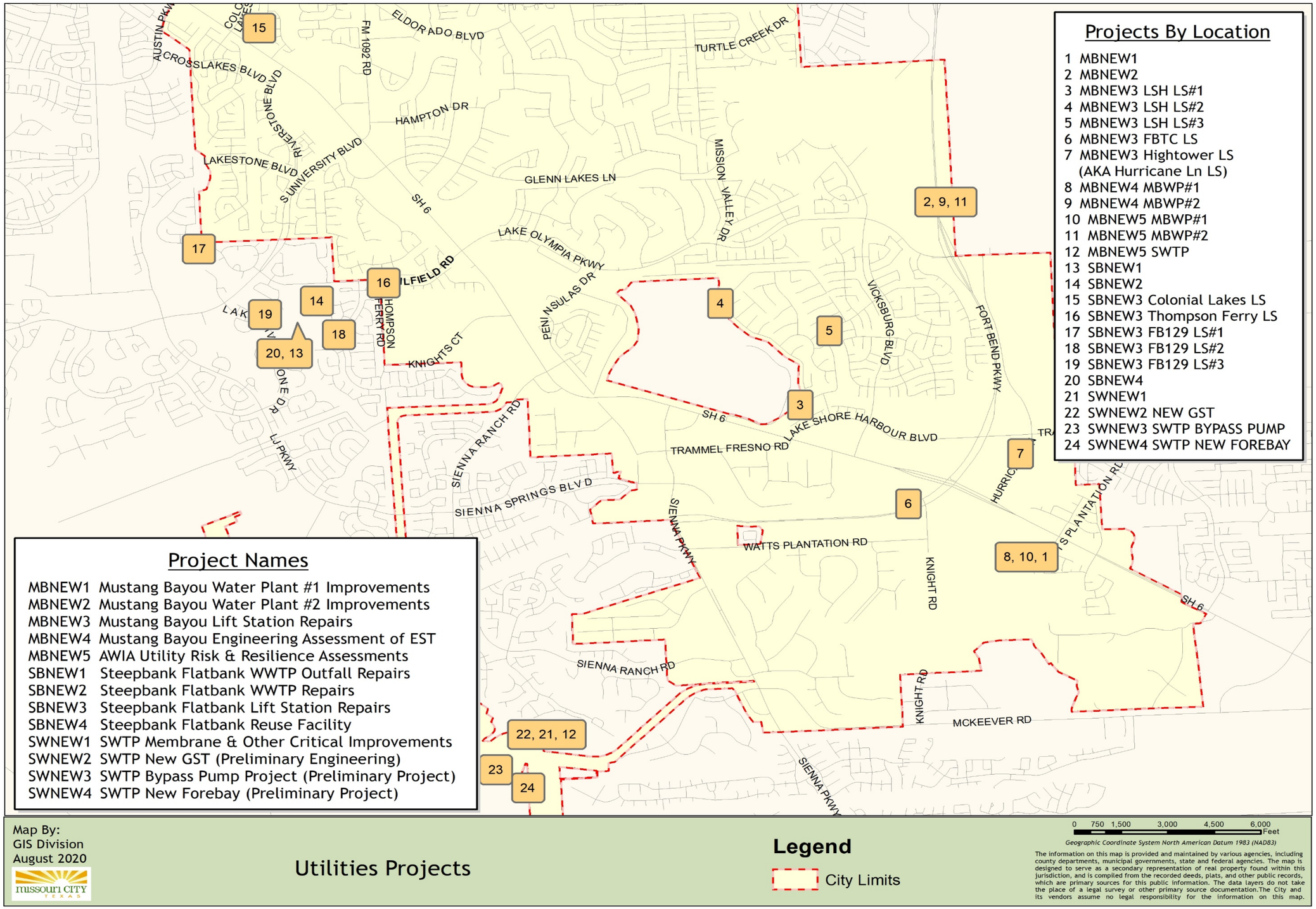


FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND		$1,066,675						$1,066,675
CERT. OF OBLIGATION								$0
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY			$2,000,000					$2,000,000
MISC.								$0
								$0
TOTAL SOURCE	**$0**	**$1,066,675**	**$2,000,000**	**$0**	**$0**	**$0**	**$0**	**$3,066,675**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES		$350,000						$350,000
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION		$716,675	$2,000,000					$2,716,675
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$1,066,675**	**$2,000,000**	**$0**	**$0**	**$0**	**$0**	**$3,066,675**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

UTILITIES PROJECTS


Projects By Location
1 MBNEW1
2 MBNEW2
3 MBNEW3 LSH LS#1
4 MBNEW3 LSH LS#2
5 MBNEW3 LSH LS#3
6 MBNEW3 FBTC LS
7 MBNEW3 Hightower LS
(AKA Hurricane Ln LS)
8 MBNEW4 MBWP#1
9 MBNEW4 MBWP#2
10 MBNEW5 MBWP#1
11 MBNEW5 MBWP#2
12 MBNEW5 SWTP
13 SBNEW1
14 SBNEW2
15 SBNEW3 Colonial Lakes LS
16 SBNEW3 Thompson Ferry LS
17 SBNEW3 FB129 LS#1
18 SBNEW3 FB129 LS#2
19 SBNEW3 FB129 LS#3
20 SBNEW4
21 SWNEW1
22 SWNEW2 NEW GST
23 SWNEW3 SWTP BYPASS PUMP
24 SWNEW4 SWTP NEW FOREBAY
Project Names
MBNEW1 Mustang Bayou Water Plant #1 Improvements
MBNEW2 Mustang Bayou Water Plant #2 Improvements
MBNEW3 Mustang Bayou Lift Station Repairs
MBNEW4 Mustang Bayou Engineering Assessment of EST
MBNEW5 AWIA Utility Risk & Resilience Assessments
SBNEW1 Steepbank Flatbank WWTP Outfall Repairs
SBNEW2 Steepbank Flatbank WWTP Repairs
SBNEW3 Steepbank Flatbank Lift Station Repairs
SBNEW4 Steepbank Flatbank Reuse Facility
SWNEW1 SWTP Membrane & Other Critical Improvements
SWNEW2 SWTP New GST (Preliminary Engineering)
SWNEW3 SWTP Bypass Pump Project (Preliminary Project)
SWNEW4 SWTP New Forebay (Preliminary Project)
ELDORADO BLVD
TURTLE CREEK DR
CROSSLAKES BLVD
FM 1092 RD
HAMPTON DR
LAKESTONE BLVD
S UNIVERSITY BLVD
GLENN LAKES LN
SH 6
LAKE OLYMPIA PKWY
MISSION VALLEY DR
VICKSBURG BLVD
FORT BEND PKWY
HOMPSON FERRY RD
KNIGHTS CT
PENINSULAS DR
SIENNA RANCH RD
SIENNA SPRINGS BLVD
TRAMMEL FRESNO RD
LAKE SHORE HARBOUR BLVD
WATTS PLANTATION RD
KNIGHT RD
MCKEEVER RD
SIENNA PKWY
2, 9, 11
8, 10, 1
22, 21, 12
20, 13
Map By:
GIS Division
August 2020
missouri CITY TEXAS
Utilities Projects
Legend
City Limits
0 750 1,500 3,000 4,500 6,000 Feet
Geographic Coordinate System North American Datum 1983 (NAD83)
The information on this map is provided and maintained by various agencies, including county departments, municipal governments, state and federal agencies. The map is designed to serve as a secondary representation of real property found within this jurisdiction, and is compiled from the recorded deeds, plats, and other public records, which are primary sources for this public information. The data layers do not take the place of a legal survey or other primary source documentation.The City and its vendors assume no legal responsibility for the information on this map.

PROJECT EXPENDITURES BY YEARS

Index No.	Project No.	Project Name	Budgeted FY2021	Projected FY2022	Projected FY2023	Projected FY2024	Projected FY2025	Project Total
UTILITIES CONSTRUCTION								
019	TBD	Mustang Bayou Water Plant #1 Improvements	100,000	1,000,000				1,100,000
020	TBD	Mustang Bayou Water Plant #2 Improvements	140,000		1,000,000			1,140,000
021	TBD	Mustang Bayou Lift Station Repairs	100,000					100,000
022	TBD	Mustang Bayou Engineering Assessment of EST	75,000					75,000
023	TBD	AWIA Utility Risk & Resilience Assessments	150,000					150,000
024	TBD	Steepbank Flatbank WWTP Outfall Repairs	700,000					700,000
025	TBD	Steepbank Flatbank WWTP Repairs	250,000					250,000
026	TBD	Steepbank Flatbank Lift Station Repairs	200,000					200,000
027	TBD	Steepbank Flatbank Reuse Facility	50,000	3,000,000				3,050,000
028	TBD	SWTP Membrane & Other Critical Improvements	450,000					450,000
029	TBD	SWTP New GST (Preliminary Engineering)	50,000	3,000,000				3,050,000
030	TBD	SWTP Bypass Pump Project (Preliminary Project)	100,000					100,000
031	TBD	SWTP New Forebay (Preliminary Project)	100,000		6,000,000			6,100,000
		TOTAL UTILITIES CONSTRUCTION	**2,465,000**	**7,000,000**	**7,000,000**			**16,465,000**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
MUSTANG BAYOU WATER PLANT #1 IMPROVEMENTS	**TBD**	**021**	**C-UT**	**$1,100,000**	**$1,100,000**

DESCRIPTION	JUSTIFICATION	STATUS
FY2021 - Ground storage tank (0.600 MG bolted galvanized) repairs and coating ~ $10,000. Hydrostatic tank #2 (20,000 gals.) repairs and coating ~ $20,000. Replace liquid ammonia solution tanks/enclosure ~ $20,000. Replace fence ~ $50,000. FY2022 - Well inspection, SCADA, Control building repairs, replace booster pumps ~	The storage tanks and hydrostatic tanks require to be inspected and repaired in accordance to Federal and State rules and regulations. The LAS enclosure is damaged and replaced equipment is needed.	Planned for FY2021

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION			$100,000	$1,000,000				$1,100,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$100,000**	**$1,000,000**	**$0**	**$0**	**$0**	**$1,100,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES			$100,000					$100,000
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION				$1,000,000				$1,000,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$100,000**	**$1,000,000**	**$0**	**$0**	**$0**	**$1,100,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
MUSTANG BAYOU WATER PLANT #2 IMPROVEMENTS	**TBD**	**022**	**C-UT**	**$1,140,000**	**$1,140,000**

DESCRIPTION	JUSTIFICATION	STATUS
FY2021 - Engineering to replace #1 0.212 MG bolted steel and #3 0.318 MG bolted steel ground storage tanks. ~ $70,000. FY2023 - Replace #1 0.212 MG bolted steel and #3 0.318 MG bolted steel ground storage tanks ~ $1,000,000.	The storage tanks are well aged and need to be replaced in accordance to Federal and State rules and regulations.	Planned for FY2021

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION			$140,000		$1,000,000			$1,140,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$140,000**	**$0**	**$1,000,000**	**$0**	**$0**	**$1,140,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES			$140,000					$140,000
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION					$1,000,000			$1,000,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$140,000**	**$0**	**$1,000,000**	**$0**	**$0**	**$1,140,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
MUSTANG BAYOU LIFT STATION REPAIRS	**TBD**	**023**	**C-UT**	**$100,000**	**$100,000**

DESCRIPTION	JUSTIFICATION	STATUS
FY2021 - Lakeshore Harbor LS #1 replace pump, floats, and valves ~ $50,000. Lakeshore Harbor LS #2 replace guide rails ~ $5,000. Lakeshore Harbor LS #3 replace guide rails ~ $5,000. Kroger LS replace guide rails and check valves ~ $13,000. Hurricane LN. LS replace discharge pipe, valves, and repair fence ~ $27,000.	The lift stations are subjected to highly corrosive wastewater gasses and require routine replacement of equipment to maintain compliance with Federal and State rules and regulations.	Planned for FY2021

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION			$100,000					$100,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$100,000**	**$0**	**$0**	**$0**	**$0**	**$100,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION			$100,000					$100,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$100,000**	**$0**	**$0**	**$0**	**$0**	**$100,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
MUSTANG BAYOU ENGINEERING ASSESSMENT OF EST	**TBD**	**024**	**C-UT**	**$75,000**	**$75,000**

DESCRIPTION	JUSTIFICATION	STATUS
Evaluation for ground storage tanks #1 & #2 replacement ~ $75,000.	The storage tanks are well aged and may need to be replaced in accordance to Federal and State rules and regulations. This engineering assessment will educate us on the remaining life of these tanks.	Planned for FY2021

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION			$75,000					$75,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$75,000**	**$0**	**$0**	**$0**	**$0**	**$75,000**

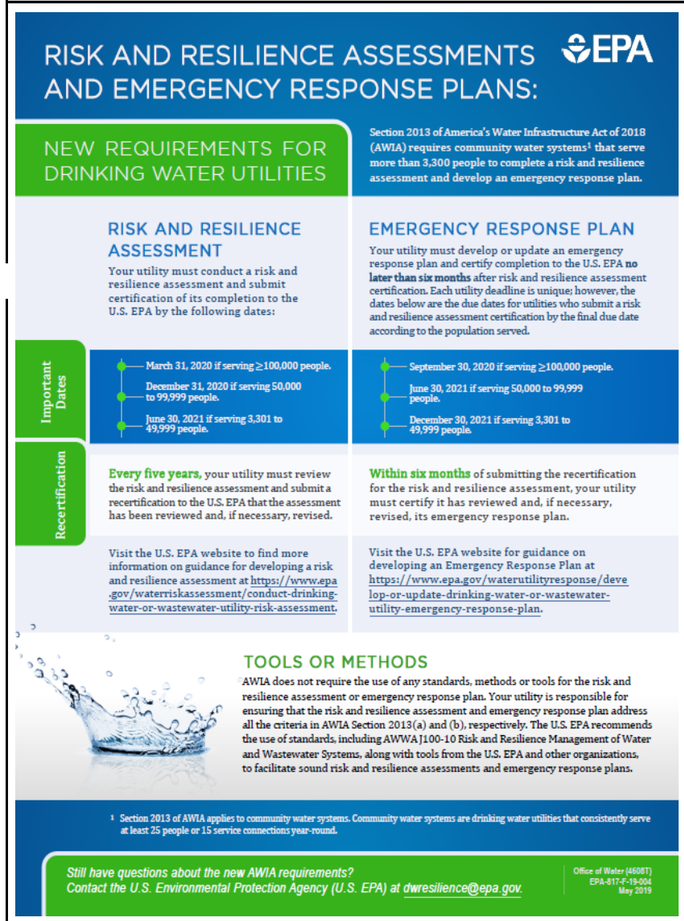
SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS			$75,000					$75,000
LAND / ROW								$0
CONSTRUCTION								$0
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$75,000**	**$0**	**$0**	**$0**	**$0**	**$75,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
AWIA UTILITY RISK & RESILIENCE ASSESSMENTS	**TBD**	**025**	**C-UT**	**$150,000**	**$150,000**

DESCRIPTION	JUSTIFICATION	STATUS
America's Water Infrastructure Act requirements ~ $150,000 total. May be split into separate assessment and emergency response plan stages.	Section 2013 of the America's Water Infrastructure Act of 2018 (AWIA) requires community water systems that serve more than 3,300 people to complete a risk and resilience assessment and emergency plan.	Planned for FY2021

PROJECT IMAGES



FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION			$150,000					$150,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$150,000**	**$0**	**$0**	**$0**	**$0**	**$150,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS			$150,000					$150,000
LAND / ROW								$0
CONSTRUCTION								$0
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$150,000**	**$0**	**$0**	**$0**	**$0**	**$150,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
STEEPBANK FLATBANK WWTP OUTFALL REPAIRS	**TBD**	**026**	**C-UT**	**$700,000**	**$700,000**

DESCRIPTION	JUSTIFICATION	STATUS
Slipline outfall pipes ~ $665,000 and access entry road repairs ~ $35,000	The SBFB WWTP outfall is badly corroded and needs to be slipline to maintain its structural integrity. The access road entrance to the plant is badly damaged from heavy repair truck use and needs repair.	Planned for FY2021

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION			$700,000					$700,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$700,000**	**$0**	**$0**	**$0**	**$0**	**$700,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION			$700,000					$700,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$700,000**	**$0**	**$0**	**$0**	**$0**	**$700,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
STEEPBANK FLATBANK WWTP REPAIRS	**TBD**	**027**	**C-UT**	**$250,000**	**$250,000**

DESCRIPTION	JUSTIFICATION	STATUS
Aeration cleaning ~ $140,000, sludge building repairs ~ $25,000, replace two sludge pumps ~ $70,000, and replace generator fuel tank ~ $15,000.	The SBFB WWTP oxidation ditch contains high solids due to the grit system failure and needs to be cleaned to ensure outfall permit compliance. Two aged sludge pumps and generator fuel tank need to be replaced.	Planned for FY2021

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION			$250,000					$250,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$250,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION			$250,000					$250,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$250,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
STEEPBANK FLATBANK LIFT STATION REPAIRS	**TBD**	**028**	**C-UT**	**$200,000**	**$200,000**

DESCRIPTION	JUSTIFICATION	STATUS
Colonial Lakes LS odor control ~ $70,000, and transfer switch ~ $30,000, Thompson Ferry LS replace pump ~$25,000, FB 129 LS#1 replace pump ~$25,000, FB 129 LS#2 ~ $25,000, FB 129 LS #3 replace pump ~ $25,000.	The lift stations are subjected to highly corrosive wastewater gasses and require routine replacement of equipment to maintain compliance with Federal and State rules and regulations. Odor is a problem too.	Planned for FY2021

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION			$200,000					$200,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$200,000**	**$0**	**$0**	**$0**	**$0**	**$200,000**

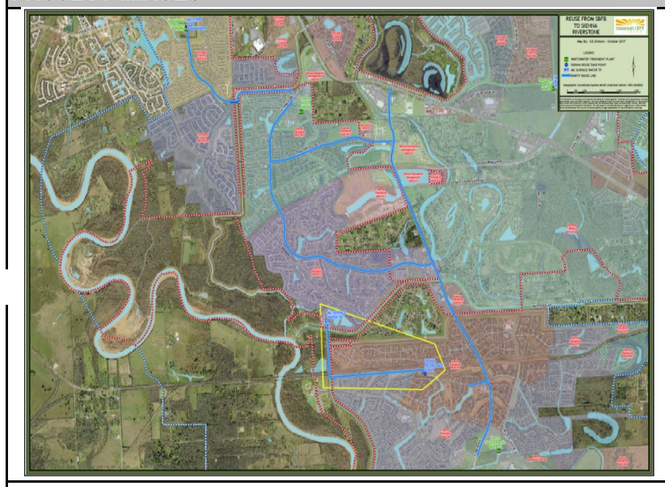
SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION			$200,000					$200,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$200,000**	**$0**	**$0**	**$0**	**$0**	**$200,000**

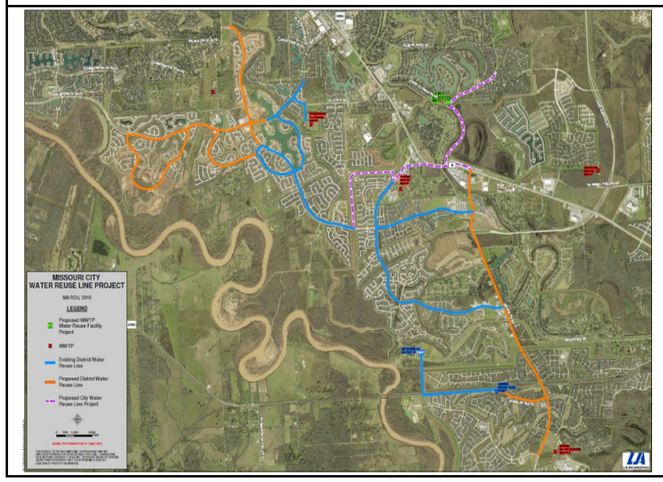
ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
STEEPBANK FLATBANK REUSE FACILITY	**TBD**	**029**	**C-UT**	**$3,050,000**	**$3,050,000**

DESCRIPTION	JUSTIFICATION	STATUS
Evaluation for Steepbank Flatbank wastewater reuse facility. Engineering study at ~ $50,000. Design and construct wastewater reuse facility ~ $3,000,000.	Wastewater reuse for the purpose of irrigation would help reduce the reliance and cost of proportional treated surface water. This reuse would also help with our ground water reduction requirements.	Planned for FY2021

PROJECT IMAGES





FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION			$50,000	$3,000,000				$3,050,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$50,000**	**$3,000,000**	**$0**	**$0**	**$0**	**$3,050,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES			$50,000					$50,000
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION				$3,000,000				$3,000,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$50,000**	**$3,000,000**	**$0**	**$0**	**$0**	**$3,050,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
SWTP MEMBRANE AND OTHER CRITICAL IMPROVEMENTS	**TBD**	**030**	**C-UT**	**$450,000**	**$450,000**

DESCRIPTION	JUSTIFICATION	STATUS
Surface Water Treatment Plant membrane rack replacement ~ $150,000, new on-line chloramine analyzer ~ $50,000, new forklift ~ $40,000, critical equipment spare parts ~ $160,000, and SWTP lift station two pumps replacement ~ $50,000.	The replacement of a membrane rack will ensure that our potable water meets Federal and State drinking water standards. The remaining equipment is needed to improve operations and maintenance of the plant.	Planned for FY2021

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION			$450,000					$450,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$450,000**	**$0**	**$0**	**$0**	**$0**	**$450,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS								$0
LAND / ROW								$0
CONSTRUCTION			$450,000					$450,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$450,000**	**$0**	**$0**	**$0**	**$0**	**$450,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
SWTP NEW GST	**TBD**	**031**	**C-UT**	**$3,050,000**	**$3,050,000**

DESCRIPTION	JUSTIFICATION	STATUS
Engineering evaluation for new Surface Water Treatment Plant (SWTP) Ground Storage Tank ~ $50,000. Construction for one new SWTP GST ~ $3,000,000.	This new SWTP ground storage tank is needed for additional capacity of potable water for our customers. During high peak months of the year the plant struggles to keep up with demand in the distribution system.	Planned for FY2021

PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION			$50,000	$3,000,000				$3,050,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$50,000**	**$3,000,000**	**$0**	**$0**	**$0**	**$3,050,000**

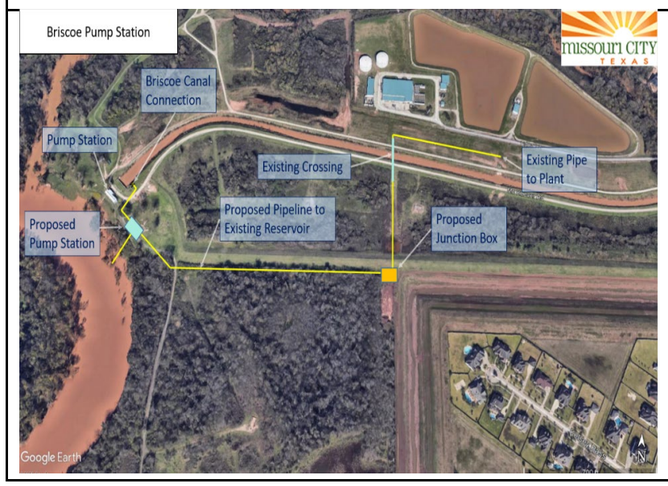
SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS			$50,000					$50,000
LAND / ROW								$0
CONSTRUCTION				$3,000,000				$3,000,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$50,000**	**$3,000,000**	**$0**	**$0**	**$0**	**$3,050,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
SWTP BYPASS PUMP PROJECT	**TBD**	**032**	**C-UT**	**$100,000**	**$100,000**

DESCRIPTION	JUSTIFICATION	STATUS
Engineering assessment for Briscoe bypass pump station project ~ $100,000.	This new bypass pump station is needed for additional capacity of potable water for our customers. This pump station would supplement and/or eliminate the reliance on Gulf Coast Water Authority's pump structure.	Planned for FY2021

PROJECT IMAGES



FUNDING SOURCES	Prior Years*	FY Projected Revenue						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
GENERAL BOND								$0
CERT. OF OBLIGATION			$100,000					$100,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$100,000**	**$0**	**$0**	**$0**	**$0**	**$100,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						Project Total
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	
PROF SERVICES								$0
STUDY/ANALYSIS			$100,000					$100,000
LAND / ROW								$0
CONSTRUCTION								$0
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$100,000**	**$0**	**$0**	**$0**	**$0**	**$100,000**

ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

PROJECT NAME	PROJECT NO.	INDEX NO.	TYPE	ORIGINAL BUDGET	PROJECT TOTAL
SWTP NEW FOREBAY	**TBD**	**033**	**C-UT**	**$6,100,000**	**$6,100,000**

DESCRIPTION	JUSTIFICATION	STATUS
Engineering assessment for additional Surface Water Treatment Plant (SWTP) forebay ~ $100,000. Design and construction for SWTP forebay ~ $6,000,000.	This new SWTP forebay would help with additional capacity of potable water for our customers. This forebay/reservoir would provide the added benefit of a buffer for settled water treatment from the source water.	Planned for FY2021

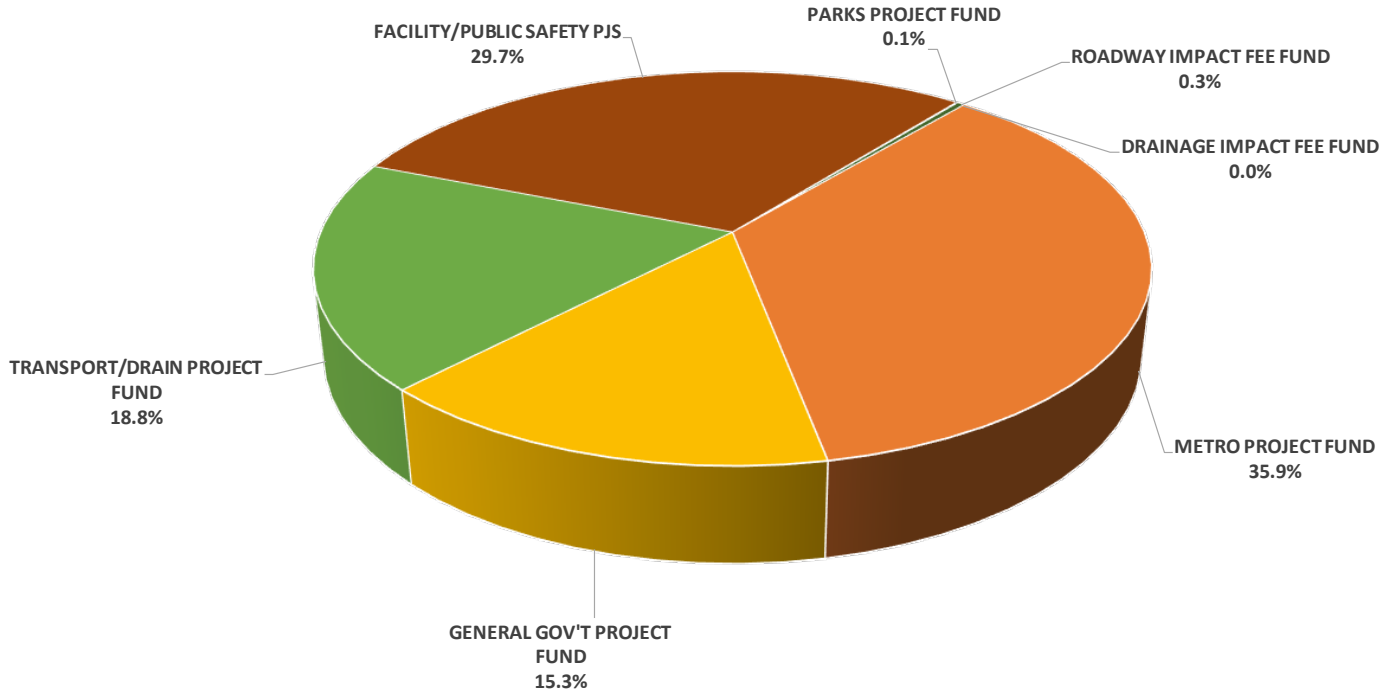
PROJECT IMAGES

FUNDING SOURCES	Prior Years*	FY Projected Revenue						
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	Project Total
GENERAL BOND								$0
CERT. OF OBLIGATION			$100,000		$6,000,000			$6,100,000
METRO FUNDS								$0
DEVELOPER								$0
OTHER GOVT/AGENCY								$0
MISC.								$0
OPERATING TRANSFER								$0
TOTAL SOURCE	**$0**	**$0**	**$100,000**	**$0**	**$6,000,000**	**$0**	**$0**	**$6,100,000**

SPENDING PHASES	Prior Years*	FY Projected Expenditure						
		Expected	Budgeted	Estimated				
		2020	2021	2022	2023	2024	2025	Project Total
PROF SERVICES								$0
STUDY/ANALYSIS			$100,000					$100,000
LAND / ROW								$0
CONSTRUCTION					$6,000,000			$6,000,000
EQUIPMENT								$0
REPAIR								$0
MISC								$0
PROJECT TOTAL	**$0**	**$0**	**$100,000**	**$0**	**$6,000,000**	**$0**	**$0**	**$6,100,000**

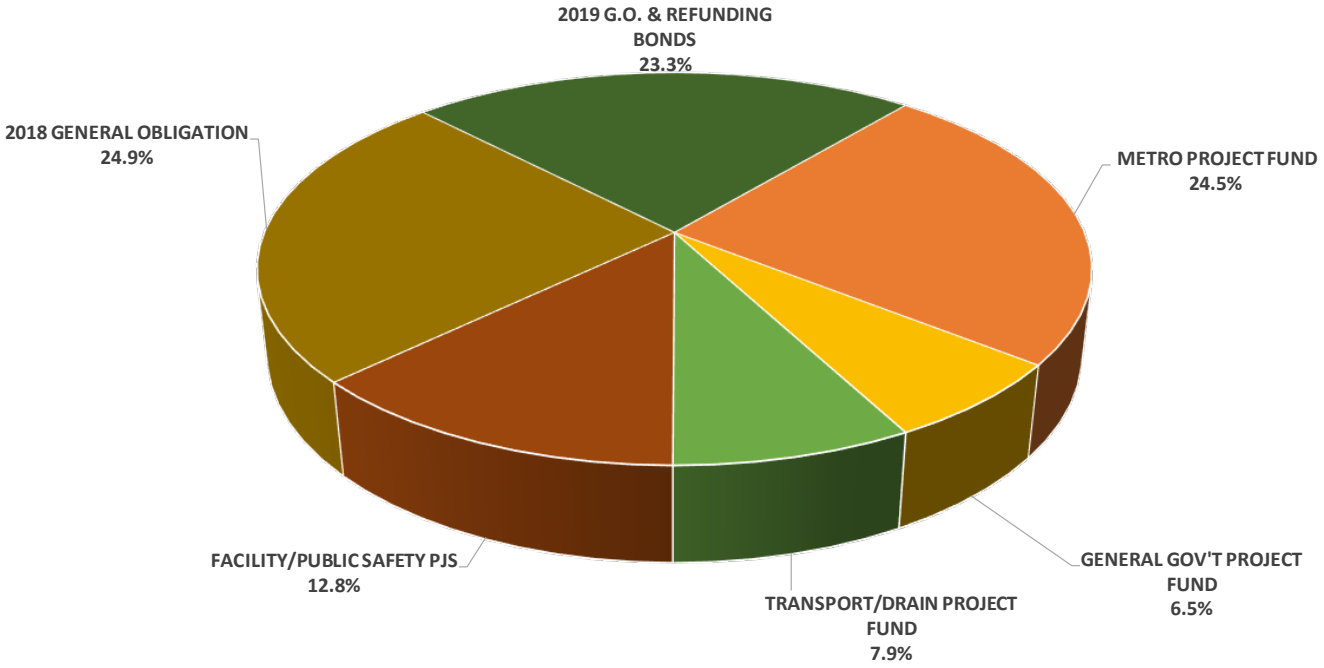
ASSOCIATED OPERATING COSTS:	2020	2021	2022	2023	2024	2025	Total
PERSONNEL							$0
OPERATIONS & MAINTENANCE							$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

CAPITAL IMPROVEMENT PROGRAM FY 2021 BUDGETED REVENUES
$11,858,971*



* Includes Transfers-In from Other Funds

CAPITAL IMPROVEMENT PROGRAM FY 2021 BUDGETED EXPENDITURES
$27,515,038*



* Includes Transfers-In from Other Funds

DEPARTMENT: VARIOUS
DIVISION: 401 - METRO

FUNDING SOURCE: METRO PROJECT FUND
FUND NUMBER: 401

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
41 - SALES & OTHER TAXES	$ 4,087,028	$ 3,645,957	$ 3,645,957	$ 4,193,262
47 - INVESTMENT EARNINGS	115,787	52,894	115,000	37,943
48 - OTHER SOURCES/DONATN	59,457	-	2,467	-
TOTAL REVENUE	**$ 4,262,272**	**$ 3,698,851**	**$ 3,763,424**	**$ 4,231,205**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 751,404	$ 350,000	$ 350,000	$ -
TOTAL TRANSFERS-IN	**$ 751,404**	**$ 350,000**	**$ 350,000**	**$ -**
TOTAL REVENUE & TRANSFERS-IN	**$ 5,013,676**	**$ 4,048,851**	**$ 4,113,424**	**$ 4,231,205**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 138,408	$ 16,820	$ 6,548	$ -
53 - PROF/CONTRACT SERVICES	777,833	3,222,532	2,262,000	2,951,261
54 - REPAIR & MAINTENANCE	199,644	708,807	700,000	-
58 - CAPITAL OUTLAY	185,567	1,340,627	14,226	-
TOTAL EXPENDITURES	**$ 1,301,452**	**$ 5,288,787**	**$ 2,982,774**	**$ 2,951,261**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 2,079,114	$ 1,800,000	$ 1,800,000	$ 3,800,000
TOTAL TRANSFERS-OUT	**$ 2,079,114**	**$ 1,800,000**	**$ 1,800,000**	**$ 3,800,000**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 3,380,566**	**$ 7,088,787**	**$ 4,782,774**	**$ 6,751,261**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 1,633,110**	**$ (3,039,937)**	**$ (669,349)**	**$ (2,520,056)**
BEGINNING FUND BALANCE	**$ 5,215,525**	**$ 6,848,636**	**$ 6,848,636**	**$ 6,179,287**
ENDING FUND BALANCE	**$ 6,848,636**	**$ 3,808,699**	**$ 6,179,287**	**$ 3,659,231**

DEPARTMENT: VARIOUS
DIVISION: 402 - GENERAL GOVERNMENT PROJECTS

FUNDING SOURCE: GENERAL GOV'T PROJECT FUND
FUND NUMBER: 402

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 277	$ 10	$ 500	$ 193
TOTAL REVENUE	**$ 277**	**$ 10**	**$ 500**	**$ 193**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 232,855	$ -	$ -	$ 1,800,000
TOTAL TRANSFERS-IN	**$ 232,855**	**$ -**	**$ -**	**$ 1,800,000**
TOTAL REVENUE & TRANSFERS-IN	**$ 233,132**	**$ 10**	**$ 500**	**$ 1,800,193**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ -	$ 20	$ -	$ -
53 - PROF/CONTRACT SERVICES	210,165	19,960	19,960	1,800,000
TOTAL EXPENDITURES	**$ 210,165**	**$ 19,980**	**$ 19,960**	**$ 1,800,000**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 22,967**	**$ (19,970)**	**$ (19,460)**	**$ 193**
BEGINNING FUND BALANCE	**$ 5,290**	**$ 28,257**	**$ 28,257**	**$ 8,797**
ENDING FUND BALANCE	**$ 28,257**	**$ 8,287**	**$ 8,797**	**$ 8,990**

DEPARTMENT: VARIOUS
DIVISION: 403 - TRANSPORTATION/MOBILITY

FUNDING SOURCE: TRANSPORTATION/DRAIN PROJECT
FUND NUMBER: 403

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 355,211	$ 195,902	$ 126,500	$ 54,695
48 - OTHER SOURCES/DONATN	1,553,315	-	14,160	2,163,000
TOTAL REVENUE	**$ 1,908,525**	**$ 195,902**	**$ 140,660**	**$ 2,217,695**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 399,648	$ 150,000	$ 150,000	$ -
TOTAL TRANSFERS-IN	**$ 399,648**	**$ 150,000**	**$ 150,000**	**$ -**
TOTAL REVENUE & TRANSFERS-IN	**$ 2,308,174**	**$ 345,902**	**$ 290,660**	**$ 2,217,695**
EXPENDITURES				
54 - REPAIR & MAINTENANCE	$ -	$ 200,000	$ 200,000	$ -
58 - CAPITAL OUTLAY	2,655,142	9,669,689	2,852,737	2,163,000
TOTAL EXPENDITURES	**$ 2,655,142**	**$ 9,869,689**	**$ 3,052,737**	**$ 2,163,000**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (346,968)**	**$ (9,523,787)**	**$ (2,762,077)**	**$ 54,695**
BEGINNING FUND BALANCE	**$ 10,833,363**	**$ 10,486,395**	**$ 10,486,395**	**$ 7,724,318**
ENDING FUND BALANCE	**$ 10,486,395**	**$ 962,607**	**$ 7,724,318**	**$ 7,779,013**

DEPARTMENT: VARIOUS
DIVISION: 404 - FACILITY & PUBLIC SAFETY PROJECTS

FUNDING SOURCE: FACILITY/PUBLIC SAFETY PROJECTS
FUND NUMBER: 404

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 30,103	$ 58,771	$ 10,000	$ 3,698
48 - OTHER SOURCES/DONATN	-	1,500,000	-	3,500,000
TOTAL REVENUE	**$ 30,103**	**$ 1,558,771**	**$ 10,000**	**$ 3,503,698**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 50,000	$ -	$ -	$ -
TOTAL TRANSFERS-IN	**$ 50,000**	**$ -**	**$ -**	**$ -**
TOTAL REVENUE & TRANSFERS-IN	**$ 80,103**	**$ 1,558,771**	**$ 10,000**	**$ 3,503,698**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 2,809	$ -	$ -	$ -
53 - PROF/CONTRACT SERVICES	9,865	-	-	-
54 - REPAIR & MAINTENANCE	52,690	76,238	15,248	-
58 - CAPITAL OUTLAY	100,718	1,288,791	220,054	3,530,000
TOTAL EXPENDITURES	**$ 166,082**	**$ 1,365,029**	**$ 235,302**	**$ 3,530,000**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (85,979)**	**$ 193,741**	**$ (225,302)**	**$ (26,302)**
BEGINNING FUND BALANCE	**$ 724,647**	**$ 638,669**	**$ 638,669**	**$ 413,367**
ENDING FUND BALANCE	**$ 638,669**	**$ 832,410**	**$ 413,367**	**$ 387,065**

DEPARTMENT: VARIOUS
DIVISION: 405 - PARK IMPROVEMENTS

FUNDING SOURCE: PARKS PROJECT FUND
FUND NUMBER: 405

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 16,029	$ 3,306	$ 3,500	$ 3,306
48 - OTHER SOURCES/DONATN	-	3,747	-	3,747
TOTAL REVENUE	**$ 16,029**	**$ 7,052**	**$ 3,500**	**$ 7,053**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 6,521	$ -	$ -	$ -
53 - PROF/CONTRACT SERVICES	2,640	2,989	2,989	-
54 - REPAIR & MAINTENANCE	24,000	-	-	-
58 - CAPITAL OUTLAY	309,118	286,953	282,225	-
TOTAL EXPENDITURES	**$ 342,279**	**$ 289,941**	**$ 285,214**	**$ -**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (326,250)**	**$ (282,889)**	**$ (281,714)**	**$ 7,053**
BEGINNING FUND BALANCE	**$ 625,996**	**$ 299,747**	**$ 299,747**	**$ 18,032**
ENDING FUND BALANCE	**$ 299,747**	**$ 16,858**	**$ 18,032**	**$ 25,085**

DEPARTMENT: 15 - PUBLIC WORKS
DIVISION: 999 - NON-DEPARTMENTAL

FUNDING SOURCE: ROADWAY IMPACT FEE
FUND NUMBER: 406

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 102	$ 40	$ 700	$ 601
48 - OTHER SOURCES/DONATN	39,881	39,881	49,088	39,881
TOTAL REVENUE	**$ 39,983**	**$ 39,921**	**$ 49,788**	**$ 40,482**
EXPENDITURES				
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 39,983**	**$ 39,921**	**$ 49,788**	**$ 40,482**
BEGINNING FUND BALANCE	**$ -**	**$ 39,983**	**$ 39,983**	**$ 89,771**
ENDING FUND BALANCE	**$ 39,983**	**$ 79,904**	**$ 89,771**	**$ 130,253**

DEPARTMENT: 15 - PUBLIC WORKS
DIVISION: 999 - NON-DEPARTMENTAL

FUNDING SOURCE: DRAINAGE IMPACT FEE
FUND NUMBER: 407

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ -	$ -	$ 40	$ 40
48 - OTHER SOURCES/DONATN	-	10,000	6,000	-
TOTAL REVENUE	**$ -**	**$ 10,000**	**$ 6,040**	**$ 40**
EXPENDITURES				
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**
REVENUE OVER/(UNDER) EXPENDITURES	**$ -**	**$ 10,000**	**$ 6,040**	**$ 40**
BEGINNING FUND BALANCE	**$ -**	**$ -**	**$ -**	**$ 6,040**
ENDING FUND BALANCE	**$ -**	**$ 10,000**	**$ 6,040**	**$ 6,080**

DEPARTMENT: 40 - CAPITAL PROJECTS
DIVISION: 410 - GENERAL OBLIGATION 2018 BONDS

FUNDING SOURCE: 2018 GENERAL OBLIGATION
FUND NUMBER: 410

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 262,069	$ 120,000	$ 130,000	$ 58,593
48 - OTHER SOURCES/DONATN	13,152,496	-	-	-
TOTAL REVENUE	**$ 13,414,564**	**$ 120,000**	**$ 130,000**	**$ 58,593**
EXPENDITURES				
54 - REPAIR & MAINTENANCE	$ 610,320	$ 72,000	$ -	$ 72,000
57 - DEBT EXPENDITURES	163,375	-	-	-
58 - CAPITAL OUTLAY	3,413,173	9,241,309	2,504,599	6,774,777
TOTAL EXPENDITURES	**$ 4,186,869**	**$ 9,313,309**	**$ 2,504,599**	**$ 6,846,777**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 9,227,696**	**$ (9,193,309)**	**$ (2,374,599)**	**$ (6,788,184)**
BEGINNING FUND BALANCE	**$ -**	**$ 9,227,696**	**$ 9,227,696**	**$ 6,853,097**
ENDING FUND BALANCE	**$ 9,227,696**	**$ 34,387**	**$ 6,853,097**	**$ 64,913**

DEPARTMENT: VARIOUS
DIVISION: 999 - NON-DEPARTMENTAL

FUNDING SOURCE: 2019 G.O. & REFUNDING BONDS
FUND NUMBER: 411

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ -	$ -	$ 60,000	$ 12
48 - OTHER SOURCES/DONATN	-	13,534,065	12,763,065	-
TOTAL REVENUE	**$ -**	**$ 13,534,065**	**$ 12,823,065**	**$ 12**
EXPENDITURES				
54 - REPAIR & MAINTENANCE	$ -	$ 100,000	$ 100,000	$ -
57 - DEBT EXPENDITURES	-	5,360,605	5,360,605	-
58 - CAPITAL OUTLAY	-	7,301,000	450,000	6,424,000
TOTAL EXPENDITURES	**$ -**	**$ 12,761,605**	**$ 5,910,605**	**$ 6,424,000**
REVENUE OVER/(UNDER) EXPENDITURES	**$ -**	**$ 772,460**	**$ 6,912,460**	**$ (6,423,988)**
BEGINNING FUND BALANCE	**$ -**	**$ -**	**$ -**	**$ 6,912,460**
ENDING FUND BALANCE	**$ -**	**$ 772,460**	**$ 6,912,460**	**$ 488,472**

SECTION IX

UTILITY FUNDS

UTILITY FUNDS

Fund Description and Purpose

Utility Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises (i.e. enterprise funds). Such funds are to be financed or recovered primarily through user fees.

Steep Bank/Flat Bank (SBFB) Wastewater Treatment Plant (WWTP) Fund (Fund 506) - Used to account for user fees collected from six (6) Municipal Utility Districts (MUD) in the Steep Bank/Flat Bank regional area and for the operation of the same regional wastewater plant.

Water Impact Fee Fund (Fund 511) - Used to account for funds collected and used for new development's share of the construction/acquisition of water facilities in the Mustang Bayou area.

Wastewater Impact Fee Fund (Fund 512) - Used to account for funds collected and used for new development's share of the construction/acquisition of wastewater facilities in the Mustang Bayou area.

2018A Certificate of Obligation Fund (Fund 515) - Used to account for the receipt and use of bond proceeds used to fund the construction of public works, more specifically, the expansion of a surface water treatment plant, and any items related thereto.

Mustang Bayou Shared Water Fund (Fund 520) - Used to account for water expenses that are shared by the city and Fort Bend County MUD #47 and MUD #48.

Mustang Bayou Shared Wastewater Fund (Fund 521) - Used to account for wastewater expenses shared by the City and Fort Bend County MUD #47 and MUD #48.

Mustang Bayou Retail Only Water Fund (Fund 522) - Used to account for expenses related to serving the City's Mustang Water Retail Customers only.

Mustang Bayou Retail Only Wastewater Fund (Fund 523) - Used to account for expenses related to serving the City's Mustang Sewer Retail Customers only.

North East Oyster Creek Fund (Fund 524) - Used to account for expenses related to servicing City's North East Oyster Creek Water & Wastewater Utility Service Area Retail Customers.

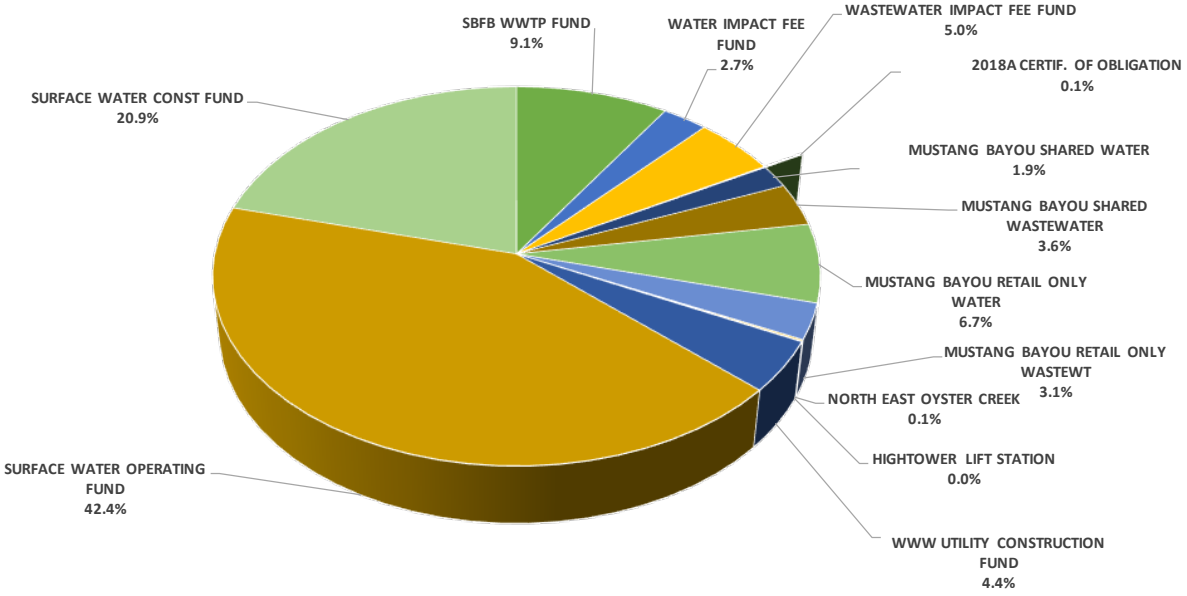
Hightower Lift Station Fund (Fund 525) - Used to account for expenses for Hightower Lift Station.

Water/Wastewater Utility Funds (Fund 535) - Used to account for the provision of water and wastewater services to the citizens of the City of Missouri City who are not serviced by any municipal utility district (MUD). The two main areas included at this time in the Water/Wastewater Utility Fund are Northeast Oyster Creek (NEOC) Service area and the Mustang Bayou Service Area (MBSA) for both water and wastewater treatment, and wastewater treatment for the Hightower High School. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, financing, debt service, billing and collections.

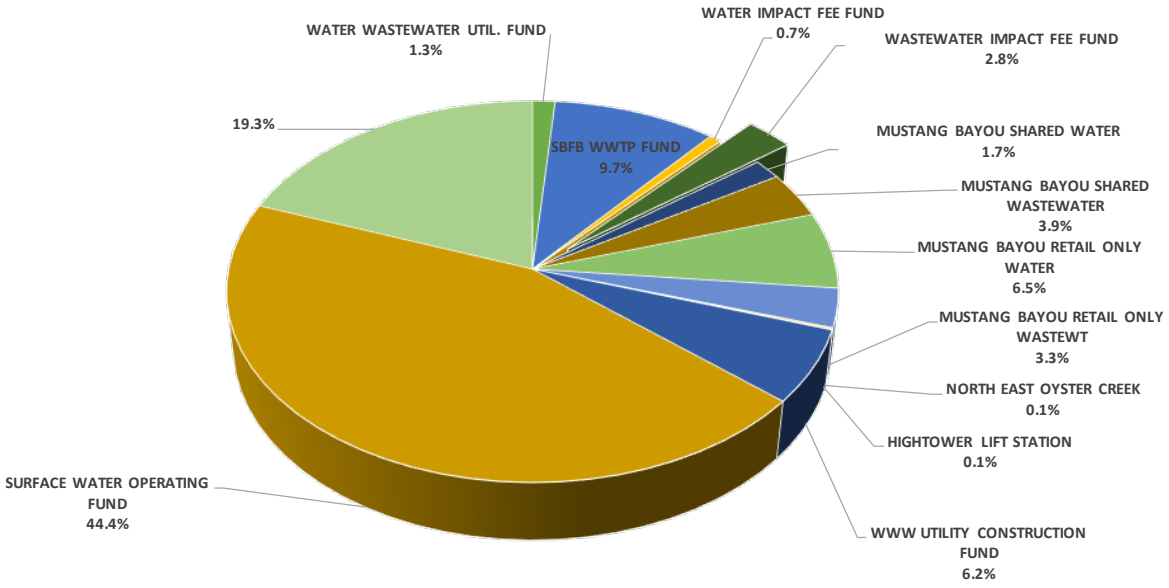
Surface Water Treatment Funds (Funds 540 & 542) - Used to account for the construction and operation of a surface water treatment plant to service the City (including fourteen municipal utility districts and other special water districts). The surface water treatment plan is an integral part of the area's Groundwater Reduction Plan. A plan entered into by these districts legally oblgates each participant for the repayment of the construction debt.

Enterprise Funds are required to capitalize all their assets including infrastructure and record depreciation expense. Under GAAP requirements, annual capital budgets are not required, but City Charter requires annual budgets be adopted for all funds.

UTILITY ENTERPRISE REVENUE BY FUND
$28,535,219



UTILITY ENTERPRISE EXPENDITURES BY FUND
$26,703,181



DEPARTMENT: 50 - WATER/WASTEWATER UTILITIES
DIVISION: 505 - WWW UTILITY OPERATIONS

FUNDING SOURCE: WATER WASTEWATER UTILITY FUND
FUND NUMBER: 505

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
45 - CHARGES FOR SERVICES	$ 1,956,840	$ 2,800,638	$ 3,265,713	$ -
46 - INTERGOV REV/GRANTS	-	-	-	-
47 - INVESTMENT EARNINGS	86,175	64,542	12,100	-
48 - OTHER SOURCES/DONATN	664,054	62,051	-	-
TOTAL REVENUE	**$ 2,707,069**	**$ 2,927,231**	**$ 3,277,813**	**$ -**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 30,226	$ 28,500	$ 28,500	$ -
53 - PROF/CONTRACT SERVICES	1,928,574	1,330,285	1,330,285	-
54 - REPAIR & MAINTENANCE	547,141	376,064	376,064	-
55 - UTILITIES	167,928	169,442	169,442	-
56 - OTHER EXPENDITURES	404,548	8,440	4,220	-
58 - CAPITAL OUTLAY	3,825	-	-	-
TOTAL EXPENDITURES	**$ 3,082,242**	**$ 1,912,731**	**$ 1,908,511**	**$ -**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 794,588	$ 2,678,083	$ 2,678,083	$ 356,341
TOTAL TRANSFERS-OUT	**$ 794,588**	**$ 2,678,083**	**$ 2,678,083**	**$ 356,341**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 3,876,830**	**$ 4,590,814**	**$ 4,586,594**	**$ 356,341**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (1,169,761)**	**$ (1,663,583)**	**$ (1,308,781)**	**$ (356,341)**
BEGINNING FUND BALANCE*	**$ 10,709,497**	**$ 9,539,736**	**$ 9,539,736**	**$ 8,230,955**
ENDING FUND BALANCE*	**$ 9,539,736**	**$ 7,876,153**	**$ 8,230,955**	**$ 7,874,614**

*Represents Net Position.

DEPARTMENT: 50 - WATER/WASTEWATER UTILITIES
DIVISION: 506 - STEEPBANK/FLATBANK UTILITY

FUNDING SOURCE: STEEPBANK/FLATBANK WWTP
FUND NUMBER: 506

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
45 - CHARGES FOR SERVICES	$ 1,240,083	$ 1,350,000	$ 1,350,000	$ 1,370,000
47 - INVESTMENT EARNINGS	98,673	85,551	85,551	27,936
48 - OTHER SOURCES/DONATN	471,202	1,348,950	621,950	1,200,000
TOTAL REVENUE	**$ 1,809,958**	**$ 2,784,501**	**$ 2,057,501**	**$ 2,597,936**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 8,190	$ 14,000	$ 14,000	$ 20,000
53 - PROF/CONTRACT SERVICES	453,385	1,017,864	1,017,864	555,000
54 - REPAIR & MAINTENANCE	295,736	368,800	368,800	425,000
55 - UTILITIES	257,367	197,552	197,552	310,000
56 - OTHER EXPENDITURES	18,307	17,214	8,607	13,887
58 - CAPITAL OUTLAY	212,696	750,000	-	1,200,000
TOTAL EXPENDITURES	**$ 1,245,680**	**$ 2,365,430**	**$ 1,606,823**	**$ 2,523,887**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 40,000	$ 60,000	$ 60,000	$ 60,000
TOTAL TRANSFERS-OUT	**$ 40,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 1,285,680**	**$ 2,425,430**	**$ 1,666,823**	**$ 2,583,887**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 524,278**	**$ 359,072**	**$ 390,679**	**$ 14,049**
BEGINNING FUND BALANCE*	**$ 15,861,783**	**$ 16,386,061**	**$ 16,386,061**	**$ 16,776,739**
ENDING FUND BALANCE*	**$ 16,386,061**	**$ 16,745,132**	**$ 16,776,739**	**$ 16,790,788**

*Represents Net Position.

DEPARTMENT: 15 - PUBLIC WORKS
DIVISION: 054 & 056

FUNDING SOURCE: WATER IMPACT FEE
FUND NUMBER: 511

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 888	$ -	$ 5,000	$ 2,619
48 - OTHER SOURCES/DONATN	192,416	578,546	528,146	773,426
TOTAL REVENUE	**$ 193,304**	**$ 578,546**	**$ 533,146**	**$ 776,045**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ -	$ 50,400	$ 50,400	$ 194,880
TOTAL EXPENDITURES	**$ -**	**$ 50,400**	**$ 50,400**	**$ 194,880**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 193,304**	**$ 528,146**	**$ 482,746**	**$ 581,165**
BEGINNING FUND BALANCE*	**$ -**	**$ 193,304**	**$ 193,304**	**$ 676,050**
ENDING FUND BALANCE*	**$ 193,304**	**$ 721,450**	**$ 676,050**	**$ 1,257,215**

*Represents Net Position.

DEPARTMENT: 15 - PUBLIC WORKS
DIVISION: 055 & 057

FUNDING SOURCE: WASTEWATER WATER IMPACT FEE
FUND NUMBER: 512

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 1,187	$ -	$ 10,000	$ 5,063
48 - OTHER SOURCES/DONATN	410,234	958,114	833,122	1,408,294
TOTAL REVENUE	**$ 411,420**	**$ 958,114**	**$ 843,122**	**$ 1,413,357**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ -	$ 896,969	$ 896,969	$ 758,302
TOTAL EXPENDITURES	**$ -**	**$ 896,969**	**$ 896,969**	**$ 758,302**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 411,420**	**$ 61,145**	**$ (53,847)**	**$ 655,055**
BEGINNING FUND BALANCE*	**$ -**	**$ 411,420**	**$ 411,420**	**$ 357,573**
ENDING FUND BALANCE*	**$ 411,420**	**$ 472,565**	**$ 357,573**	**$ 1,012,628**

*Represents Net Position.

DEPARTMENT: 50 & 54
DIVISION: 515 - 2018A CERTIFICATE OF OBLIGATION

FUNDING SOURCE: 2018A CERTIFICATE OF OBLIGATION
FUND NUMBER: 515

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 372,955	$ 265,000	$ 172,000	$ 23,592
49 - TRANSFERS FROM & ADM	20,193,433	-	-	-
TOTAL REVENUE	**$ 20,566,388**	**$ 265,000**	**$ 172,000**	**$ 23,592**
EXPENDITURES				
57 - DEBT EXPENDITURES	$ 208,114	$ -	$ -	$ -
58 - CAPITAL OUTLAY	-	13,913,046	13,913,046	-
TOTAL EXPENDITURES	**$ 208,114**	**$ 13,913,046**	**$ 13,913,046**	**$ -**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 20,358,274**	**$ (13,648,046)**	**$ (13,741,046)**	**$ 23,592**
BEGINNING FUND BALANCE*	**$ -**	**$ 20,358,274**	**$ 20,358,274**	**$ 6,617,228**
ENDING FUND BALANCE*	**$ 20,358,274**	**$ 6,710,228**	**$ 6,617,228**	**$ 6,640,820**

*Represents Net Position.

DEPARTMENT: 50 - WATER/WASTEWATER UTILITIES
DIVISION: 53, 58 & 59

FUNDING SOURCE: MUSTANG BAYOU SHARED WATER
FUND NUMBER: 520

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
45 - CHARGES FOR SERVICES	$ -	$ -	$ -	$ 550,000
TOTALREVENUE	**$ -**	**$ -**	**$ -**	**$ 550,000**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ -	$ -	$ -	$ 20,000
53 - PROF/CONTRACT SERVICES	-	-	-	72,520
54 - REPAIR & MAINTENANCE	-	-	-	239,250
55 - UTILITIES	-	-	-	81,620
56 - OTHER EXPENDITURES	-	-	-	2,042
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ 415,432**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ -	$ -	$ -	$ 35,945
TOTAL TRANSFERS-OUT	**$ -**	**$ -**	**$ -**	**$ 35,945**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ -**	**$ -**	**$ -**	**$ 451,377**
REVENUE OVER/(UNDER) EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ 98,623**
BEGINNING FUND BALANCE*	**$ -**	**$ -**	**$ -**	**$ -**
ENDING FUND BALANCE*	**$ -**	**$ -**	**$ -**	**$ 98,623**

*Represents Net Position.

DEPARTMENT: 50 - WATER/WASTEWATER UTILITIES
DIVISION: 53, 58 & 59

FUNDING SOURCE: MUSTANG BAYOU SHARED WW
FUND NUMBER: 521

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
45 - CHARGES FOR SERVICES	$ -	$ -	$ -	$ 995,000
TOTAL REVENUE	**$ -**	**$ -**	**$ -**	**$ 995,000**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ -	$ -	$ -	$ 40,169
TOTAL TRANSFERS-IN	**$ -**	**$ -**	**$ -**	**$ 40,169**
TOTAL REVENUE & TRANSFERS-IN	**$ -**	**$ -**	**$ -**	**$ 1,035,169**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ -	$ -	$ -	$ 20,000
53 - PROF/CONTRACT SERVICES	-	-	-	482,880
54 - REPAIR & MAINTENANCE	-	-	-	341,300
55 - UTILITIES	-	-	-	149,460
56 - OTHER EXPENDITURES	-	-	-	5,584
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ 999,224**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	-	-	-	35,945
TOTAL TRANSFERS-OUT	**$ -**	**$ -**	**$ -**	**$ 35,945**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ -**	**$ -**	**$ -**	**$ 1,035,169**
REVENUE OVER/(UNDER) EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**
BEGINNING FUND BALANCE*	**$ -**	**$ -**	**$ -**	**$ -**
ENDING FUND BALANCE*	**$ -**	**$ -**	**$ -**	**$ -**

*Represents Net Position.

DEPARTMENT: 50 - WATER/WASTEWATER UTILITIES
DIVISION: 56 - MUSTANG BAYOU WATER OPERATION

FUNDING SOURCE: MUSTANG BAYOU WATER OPERATION
FUND NUMBER: 522

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
45 - CHARGES FOR SERVICES	$ -	$ -	$ -	$ 1,295,728
TOTAL REVENUE	**$ -**	**$ -**	**$ -**	**$ 1,295,728**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ -	$ -	$ -	$ 616,462
TOTAL TRANSFERS-IN	**$ -**	**$ -**	**$ -**	**$ 616,462**
TOTAL REVENUE & TRANSFERS-IN	**$ -**	**$ -**	**$ -**	**$ 1,912,190**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ -	$ -	$ -	$ 1,062,480
54 - REPAIR & MAINTENANCE	-	-	-	35,750
56 - OTHER EXPENDITURES	-	-	-	4,494
59 - TRANSFERS TO FUNDS	-	-	-	621,766
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ 1,724,490**
REVENUE OVER/(UNDER) EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ 187,700**
BEGINNING FUND BALANCE*	**$ -**	**$ -**	**$ -**	**$ -**
ENDING FUND BALANCE*	**$ -**	**$ -**	**$ -**	**$ 187,700**

*Represents Net Position.

DEPARTMENT: 50 - WATER/WASTEWATER UTILITIES
DIVISION: 57 - MUSTANG BAYOU WASTEWATER OPERATION

FUNDING SOURCE: MUSTANG BAYOU WW OPERATION
FUND NUMBER: 523

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
45 - CHARGES FOR SERVICES	$ -	$ -	$ -	$ 586,159
TOTAL REVENUE	**$ -**	**$ -**	**$ -**	**$ 586,159**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ -	$ -	$ -	$ 286,296
TOTAL TRANSFERS-IN	**$ -**	**$ -**	**$ -**	**$ 286,296**
TOTAL REVENUE & TRANSFERS-IN	**$ -**	**$ -**	**$ -**	**$ 872,455**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ -	$ -	$ -	$ 502,120
54 - REPAIR & MAINTENANCE	-	-	-	28,700
55 - UTILITIES	-	-	-	6,040
56 - OTHER EXPENDITURES	-	-	-	5,429
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ 542,289**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ -	$ -	$ -	$ 330,166
TOTAL TRANSFERS-OUT	**$ -**	**$ -**	**$ -**	**$ 330,166**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ -**	**$ -**	**$ -**	**$ 872,455**
REVENUE OVER/(UNDER) EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**
BEGINNING FUND BALANCE*	**$ -**	**$ -**	**$ -**	**$ -**
ENDING FUND BALANCE*	**$ -**	**$ -**	**$ -**	**$ -**

*Represents Net Position.

DEPARTMENT: 50 - WATER/WASTEWATER UTILITIES
DIVISION: 54 & 55

FUNDING SOURCE: NORTH EAST OYSTER CREEK
FUND NUMBER: 524

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
45 - CHARGES FOR SERVICES	$ -	$ -	$ -	$ 8,600
TOTAL REVENUE	**$ -**	**$ -**	**$ -**	**$ 8,600**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ -	$ -	$ -	$ 27,741
TOTAL TRANSFERS-IN	**$ -**	**$ -**	**$ -**	**$ 27,741**
TOTAL REVENUE & TRANSFERS-IN	**$ -**	**$ -**	**$ -**	**$ 36,341**
EXPENDITURES				
54 - REPAIR & MAINTENANCE	$ -	$ -	$ -	$ 33,000
55 - UTILITIES	-	-	-	3,200
56 - OTHER EXPENDITURES	-	-	-	141
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ 36,341**
REVENUE OVER/(UNDER) EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**
BEGINNING FUND BALANCE*	**$ -**	**$ -**	**$ -**	**$ -**
ENDING FUND BALANCE*	**$ -**	**$ -**	**$ -**	**$ -**

*Represents Net Position.

DEPARTMENT: 50 - WATER/WASTEWATER UTILITIES
DIVISION: 52 - HIGHTOWER WW OPERATION

FUNDING SOURCE: HIGHTOWER LIFT STATION
FUND NUMBER: 525

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
45 - CHARGES FOR SERVICES	$ -	$ -	$ -	$ 11,241
TOTAL REVENUE	**$ -**	**$ -**	**$ -**	**$ 11,241**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ -	$ -	$ -	$ 2,135
TOTAL TRANSFERS-IN	**$ -**	**$ -**	**$ -**	**$ 2,135**
TOTAL REVENUE & TRANSFERS-IN	**$ -**	**$ -**	**$ -**	**$ 13,376**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ -	$ -	$ -	$ 7,250
54 - REPAIR & MAINTENANCE	-	-	-	6,000
56 - OTHER EXPENDITURES	-	-	-	126
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ 13,376**
REVENUE OVER/(UNDER) EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**
BEGINNING FUND BALANCE*	**$ -**	**$ -**	**$ -**	**$ -**
ENDING FUND BALANCE*	**$ -**	**$ -**	**$ -**	**$ -**

*Represents Net Position.

DEPARTMENT: 50 - WATER/WASTEWATER UTILITIES
DIVISION: 535 - WWW UTILITY CONSTRUCTION

FUNDING SOURCE: WWW UTILITY CONSTRUCTION
FUND NUMBER: 535

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 6,591	$ 36,016	$ 36,000	$ 19,193
48 - OTHER SOURCES/DONATN	-	6,900,000	1,276,567	565,000
49 - TRANSFERS FROM & ADM	749,588	2,618,083	2,618,083	660,332
TOTAL REVENUE	**$ 756,179**	**$ 9,554,099**	**$ 3,930,650**	**$ 1,244,525**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ 2,730	$ 1,365	$ 1,365	$ 566,365
57 - DEBT EXPENDITURES	97,607	668,083	668,083	1,085,968
58 - CAPITAL OUTLAY	358,658	8,850,000	8,850,000	-
TOTAL EXPENDITURES	**$ 458,995**	**$ 9,519,448**	**$ 9,519,448**	**$ 1,652,333**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 297,185**	**$ 34,651**	**$ (5,588,797)**	**$ (407,808)**
BEGINNING FUND BALANCE*	**$ 7,771,413**	**$ 8,068,598**	**$ 8,068,598**	**$ 2,479,800**
ENDING FUND BALANCE*	**$ 8,068,598**	**$ 8,103,249**	**$ 2,479,800**	**$ 2,071,992**

*Represents Net Position.

DEPARTMENT: 54 - SURFACE WATER UTILITY
DIVISION: 540 - SURFACE WATER OPERATIONS

FUNDING SOURCE: SURFACE WATER OPERATING FUND
FUND NUMBER: 540

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
45 - CHARGES FOR SERVICES	$ 9,749,634	$ 10,700,000	$ 10,700,000	$ 11,700,000
47 - INVESTMENT EARNINGS	275,208	153,556	245,200	90,346
48 - OTHER SOURCES/DONATN	178,193	7,500	-	7,500
TOTAL REVENUE	**$ 10,203,035**	**$ 10,861,056**	**$ 10,945,200**	**$ 11,797,846**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ -	$ -	$ -	$ 291,600
TOTAL TRANSFERS-IN	**$ -**	**$ -**	**$ -**	**$ 291,600**
TOTAL REVENUE & TRANSFERS-IN	**$ 10,203,035**	**$ 10,861,056**	**$ 10,945,200**	**$ 12,089,446**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 1,845,620	$ 2,485,536	$ 2,480,536	$ 2,752,983
53 - PROF/CONTRACT SERVICES	1,070,367	1,242,412	1,112,355	1,349,980
54 - REPAIR & MAINTENANCE	521,962	353,500	305,934	340,000
55 - UTILITIES	219,208	255,058	255,058	380,832
56 - OTHER EXPENDITURES	53,066	54,995	47,497	66,549
58 - CAPITAL OUTLAY	-	-	-	700,000
TOTAL EXPENDITURES	**$ 3,710,223**	**$ 4,391,501**	**$ 4,201,381**	**$ 5,590,344**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 5,574,302	$ 5,649,587	$ 5,649,587	$ 6,279,063
TOTAL TRANSFERS-OUT	**$ 5,574,302**	**$ 5,649,587**	**$ 5,649,587**	**$ 6,279,063**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 9,284,525**	**$ 10,041,088**	**$ 9,850,968**	**$ 11,869,407**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 918,510**	**$ 819,968**	**$ 1,094,232**	**$ 220,039**
BEGINNING FUND BALANCE*	**$ 8,318,771**	**$ 9,237,281**	**$ 9,237,281**	**$ 10,331,513**
ENDING FUND BALANCE*	**$ 9,237,281**	**$ 10,057,249**	**$ 10,331,513**	**$ 10,551,552**

*Represents Net Position.

DEPARTMENT: 54 - SURFACE WATER UTILITY
DIVISION: 542 - SURFACE WATER CONSTRUCTION

FUNDING SOURCE: SURFACE WATER CONSTRUCTION FUND
FUND NUMBER: 542

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 325,398	$ 179,993	$ 147,200	$ 52,986
48 - OTHER SOURCES/DONATN	-	-	-	700,000
TOTAL REVENUE	**$ 325,398**	**$ 179,993**	**$ 147,200**	**$ 752,986**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 25,360,735	$ 5,217,801	$ 5,217,801	$ 5,217,801
TOTAL TRANSFERS-IN	**$ 25,360,735**	**$ 5,217,801**	**$ 5,217,801**	**$ 5,217,801**
TOTAL REVENUE & TRANSFERS-IN	**$ 25,686,133**	**$ 5,397,794**	**$ 5,365,001**	**$ 5,970,787**
EXPENDITURES				
53 - PROF/CONTRACT SERVICES	$ 210	$ 1,469	$ 1,469	$ 105
57 - DEBT EXPENDITURES	2,310,401	5,220,801	4,432,484	5,154,718
58 - CAPITAL OUTLAY	979,227	2,881,095	703,046	-
TOTAL EXPENDITURES	**$ 3,289,838**	**$ 8,103,365**	**$ 5,136,999**	**$ 5,154,823**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 20,193,433	$ -	$ -	$ -
TOTAL TRANSFERS-OUT	**$ 20,193,433**	**$ -**	**$ -**	**$ -**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 23,483,272**	**$ 8,103,365**	**$ 5,136,999**	**$ 5,154,823**
REVENUE OVER/(UNDER) EXPENDITURES	**$ 2,202,861**	**$ (2,705,571)**	**$ 228,002**	**$ 815,964**
BEGINNING FUND BALANCE*	**$ 14,801,733**	**$ 17,004,594**	**$ 17,004,594**	**$ 17,232,596**
ENDING FUND BALANCE*	**$ 17,004,594**	**$ 14,299,023**	**$ 17,232,596**	**$ 18,048,560**

*Represents Net Position.

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SECTION X

OTHER ENTERPRISE FUNDS

OTHER ENTERPRISE FUNDS

Fund Description and Purpose

Other Enterprise Funds account for the Missouri City Recreation and Leisure Local Government Corporation (LGC) and the Solid Waste Fund.

Local Government Corporation (LGC) – Fund 571

The LGC was created by the City Council of Missouri City in 2009 as a nonprofit entity. State law provides a mechanism for local governments, including cities, to create such nonprofit associations, called local government corporations. The specific objective and purpose of the LGC is to aid and assist the City in providing a first class system of parks and recreational facilities to promote a healthful environment within the City of Missouri City. It is governed by a Board of Directors, made up of City Council members.

Solid Waste Collections - Fund 580

The Solid Waste Collections Fund is used to account for user fees and expenses related to the City's garbage collection activities. The objective of the City is to provide the citizens of Missouri City with cost-effective and environmentally safe solid waste management services. Solid waste services are currently contracted through an exclusive franchise contract with WCA and includes the removal of household garbage twice a week and with recycling and heavy trash pick every two weeks. Additionally, it includes all commercial services in the city including:

- Commercial Waste Dumpster
- Commercial Recycling Roll-Offs and Dumpsters
- Commercial and Residential Roll-Offs

A component of our mutual contract provides for an annual rate adjustment on the anniversary date of the contract (17.03 Adjustments). The contract caps annual rate adjustments to the sum of the CPI Adjustment and Fuel Adjustment components. These adjustments shall not exceed 5% for any single year and consist of the following:

- 80% of the consumer price index for all Urban Consumers Houston, Galveston, Brazoria, TX Region, less energy, not seasonally adjusted = 1.74%;
- 20% of the US Department of Energy's Weekly Retail on Highway Diesel Prices for the Gulf Coast (EIA/DOE) = 3.26%;
- Combined adjustment = 5.00% or $0.66 increase.

<u>I. Residential Customers</u>

A. Monthly Fee for Solid Waste and Program Recyclable Materials Service

2019 Residential Rate	$ 13.26
CPI/Diesel Adjustment	$ 0.66
2020 Residential Rate	$ 13.92

Effective **January 1, 2020** the change to $13.92, an increase of $0.66 cents or a 5.00% increase per home per month.

B. Additional Fees for Residential Customers (No Change)

Description	Fee
Extra carts	$95.00 per cart
Delivery fee of carts after initial delivery	$90.00
Late fee for failure to pay a monthly collection rate or monthly City administrative fee by due date	$15.00
City Monthly administrative fee	$ 1.50

II. Commercial Customers

A. Monthly Fees for Solid Waste Cart or Dumpster Services

2020 Price Adjustment Commercial							
	1	2	3	4	5	6	7
95 Gallon Cart	$21.00	$27.70	N/A	N/A	N/A	N/A	N/A
2 CY Dumpster	$108.93	$163.39	$243.48	$293.14	$365.23	$437.31	$499.10
3 CY Dumpster	$116.94	$177.81	$259.51	$317.17	$395.67	$474.15	$519.84
4 CY Dumpster	$124.95	$189.02	$280.33	$341.20	$349.21	$426.10	$584.68
6 CY Dumpster	$156.98	$243.48	$355.61	$437.31	$547.84	$653.56	$760.88
8 CY Dumpster	$189.02	$291.54	$435.71	$533.42	$666.38	$797.73	$921.08
10 CY Dumpster	$216.26	$328.39	$477.36	$573.48	$703.22	$873.02	$1,081.27
2 CY Dumpster Compactor	$215.03	$266.28	$342.05	$389.96	$457.93	$525.88	$589.40
3 CY Dumpster Compactor	$221.72	$280.42	$357.64	$412.24	$486.90	$560.43	$603.88
4 CY Dumpster Compactor	$229.52	$290.80	$377.70	$434.52	$514.74	$611.63	$665.15
6 CY Dumpster Compactor	$260.72	$342.05	$449.01	$525.88	$630.61	$730.89	$832.27
8 CY Dumpster Compactor	$290.80	$387.72	$524.75	$617.24	$743.14	$866.82	$983.81

B. Monthly Fees for Program Recyclable Materials Dumpster Services

2020 Price Adjustment Commercial Recycle							
	1	2	3	4	5	6	7
2 CY Dumpster	$83.57	$182.73	$288.56	N/A	N/A	N/A	N/A
3 CY Dumpster	$91.36	$189.41	$296.36	N/A	N/A	N/A	N/A
4 CY Dumpster	$99.16	$197.21	$310.85	N/A	N/A	N/A	N/A
6 CY Dumpster	$106.96	$205.01	$318.64	N/A	N/A	N/A	N/A
8 CY Dumpster	$113.65	$212.81	$333.13	N/A	N/A	N/A	N/A
10 CY Dumpster	$129.24	$227.29	$348.73	N/A	N/A	N/A	N/A
2 CY Dumpster Compactor	$194.99	$294.15	$399.98	N/A	N/A	N/A	N/A
3 CY Dumpster Compactor	$202.78	$300.83	$406.67	N/A	N/A	N/A	N/A
4 CY Dumpster Compactor	$210.58	$308.63	$422.27	N/A	N/A	N/A	N/A
6 CY Dumpster Compactor	$218.38	$316.43	$430.06	N/A	N/A	N/A	N/A
8 CY Dumpster Compactor	$225.07	$324.23	$444.55	N/A	N/A	N/A	N/A

C. Fees for Roll Off Services

2020 Price Adjustment Industrial				
Roll-off Type and Size	**Container Rental Fee (Per Month)**	**Initial Delivery Fee (One-time)**	**Collection Fee (Per Pull)**	**Disposal Fee (Per Ton)**
10 CY Roll-off	$167.13	$139.27	$217.27	$35.65
20 CY Roll-off	$167.13	$139.27	$217.27	$35.65
30 CY Roll-off	$167.13	$139.27	$217.27	$35.65
40 CY Roll-off	$167.13	$139.27	$217.27	$35.65
25 CY Roll-off Compactor	$467.63	$247.57	$247.57	$16.51
30 CY Roll-off Compactor	$467.63	$247.57	$247.57	$16.51
40 CY Roll-off Compactor	$467.63	$247.57	$247.57	$16.51

D. Fees for Recyclable Materials Roll Off Services (No Change)

2019 Price Adjustment				
Roll-off Type and Size	**Container Rental Fee (Per Month)**	**Initial Delivery Fee (One-time)**	**Collection Fee (Per Pull)**	**Disposal Fee (Per Ton)**
10 CY Roll-off	$ 157.19	$ 130.99	$ 235.78	$ 15.72
20 CY Roll-off	$ 157.19	$ 130.99	$ 235.78	$ 15.72
30 CY Roll-off	$ 157.19	$ 130.99	$ 235.78	$ 15.72
40 CY Roll-off	$ 157.19	$ 130.99	$ 235.78	$ 15.72
25 CY Roll-off Compactor	$ 445.36	$ 235.78	$ 235.78	$ 15.72
30 CY Roll-off Compactor	$ 445.36	$ 235.78	$ 235.78	$ 15.72
40 CY Roll-off Compactor	$ 445.36	$ 235.78	$ 235.78	$ 15.72

E. Fees Relating to Containers and Casters (No Change)

Description	**Fee**
Container lock	$10.48 per month
Set of casters	$15.72 per month
Opening and closing of enclosures	No charge.
Extra cart	$99.55 per cart
Delivery fee for containers after initial delivery	$94.31 per container

F. Fees for Extra Dumpster Pick Ups for Solid Waste Services (No Change)

Dumpster Type and Size	Fee (Per Pickup)
All types and sizes	$90.00

G. Fees for Extra Pick Ups for Program Recyclable Materials Dumpster Services (No Change)

Dumpster Type and Size	Fee (Per Pickup)
All types and sizes	$90.00

DEPARTMENT: 57 - LOCAL GOV CORP - GOLF CENTER
DIVISION: 570 - 583

FUNDING SOURCE: MC REC & LEISURE LGC FUND
FUND NUMBER: 571

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
45 - CHARGES FOR SERVICES	$ 3,794,038	$ 4,140,598	$ 3,232,844	$ 3,625,084
48 - OTHER SOURCES/DONATN	16,026	5,133	23,192	-
TOTAL REVENUE	**$ 3,810,064**	**$ 4,145,731**	**$ 3,256,036**	**$ 3,625,084**
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ -	$ -	$ 569,741	$ -
TOTAL TRANSFERS-IN	**$ -**	**$ -**	**$ 569,741**	**$ -**
TOTAL REVENUE & TRANSFERS-IN	**$ 3,810,064**	**$ 4,145,731**	**$ 3,825,777**	**$ 3,625,084**
EXPENDITURES				
51 - PERSONNEL COSTS	$ 1,083,025	$ 1,137,809	$ 909,837	$ 1,000,896
52 - SUPPLIES & MATERIALS	774,552	841,375	616,589	662,983
53 - PROF/CONTRACT SERVICES	1,513,925	1,497,663	1,450,744	1,456,356
54 - REPAIR & MAINTENANCE	91,740	101,679	97,766	107,760
55 - UTILITIES	162,339	161,796	154,119	163,669
56 - OTHER EXPENDITURES	247,074	231,060	215,463	225,068
58 - CAPITAL OUTLAY		17,500	14,063	12,000
TOTAL EXPENDITURES	**$ 3,872,655**	**$ 3,988,882**	**$ 3,458,581**	**$ 3,628,732**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (62,591)**	**$ 156,849**	**$ 367,196**	**$ (3,648)**
BEGINNING FUND BALANCE	**$ (300,957)**	**$ (363,548)**	**$ (363,548)**	**$ 3,648**
ENDING FUND BALANCE	**$ (363,548)**	**$ (206,699)**	**$ 3,648**	**$ (0)**

DEPARTMENT: 58 - SOLID WASTE UTILITIES
DIVISION: 580 - SOLID WASTE COLLECTIONS

FUNDING SOURCE: SOLID WASTE UTILITY FUND
FUND NUMBER: 580

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
42 - FRANCHISE REVENUE	$ 23,428	$ 25,800	$ 25,800	$ 25,800
45 - CHARGES FOR SERVICES	3,405,220	3,665,150	3,664,085	3,899,500
46 - INTERGOV REV/GRANTS	26,925	27,000	27,395	27,000
47 - INVESTMENT EARNINGS	-	3,000	500	-
TOTAL REVENUE	**$ 3,455,573**	**$ 3,720,950**	**$ 3,717,781**	**$ 3,952,300**
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 852	$ 1,300	$ 650	$ 1,300
53 - PROF/CONTRACT SERVICES	3,598,074	3,829,045	3,830,295	3,829,045
56 - OTHER EXPENDITURES	5,138	36,474	36,474	36,474
TOTAL EXPENDITURES	**$ 3,604,065**	**$ 3,866,819**	**$ 3,867,419**	**$ 3,866,819**
TRANSFERS-OUT				
59 - TRANSFERS TO FUNDS	$ 16,000	$ 16,000	$ 16,000	$ 16,000
TOTAL TRANSFERS-OUT	**$ 16,000**	**$ 16,000**	**$ 16,000**	**$ 16,000**
TOTAL EXPENDITURES & TRANSFERS-OUT	**$ 3,620,065**	**$ 3,882,819**	**$ 3,883,419**	**$ 3,882,819**
REVENUE OVER/(UNDER) EXPENDITURES	**$ (164,492)**	**$ (161,869)**	**$ (165,638)**	**$ 69,481**
BEGINNING FUND BALANCE	**$ 363,692**	**$ 199,199**	**$ 199,199**	**$ 33,561**
ENDING FUND BALANCE	**$ 199,199**	**$ 37,331**	**$ 33,561**	**$ 103,042**

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SECTION XI

EQUIPMENT REPLACEMENT FUNDS

EQUIPMENT REPLACEMENT FUNDS

Fund Description and Purpose

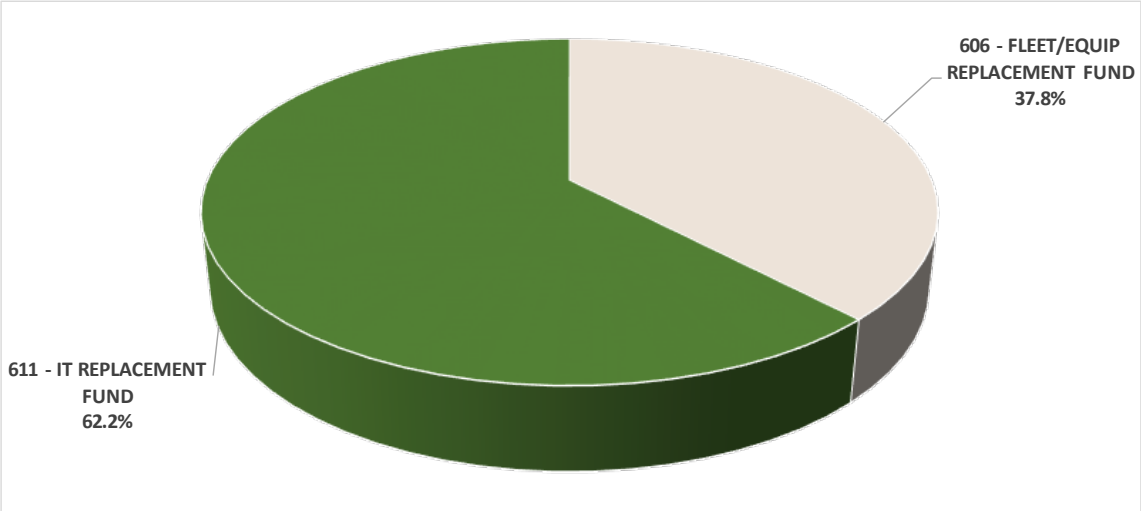
Equipment Replacement Funds are used to accumulate resources to cover anticipated expenditures for the replacement of vehicles and equipment throughout the city. The source of revenue for each of these funds is primarily from the General Fund and a separate budget transfer allocation of approved funding is tracked in these funds. The Equipment Replacement Funds include the following funds:

Fleet Replacement Fund (Fund 606) – This fund was established to account for the cost of expenses associated with the replacement of the City's fleet of passenger vehicles and light trucks. Revenues are derived from a transfer from the General Fund.

Innovation & Technology Replacement Fund (Fund 611) – This fund was established to account for the cost of acquiring the City's information systems, hardware and software. Revenues are derived from a transfer from the General Fund.

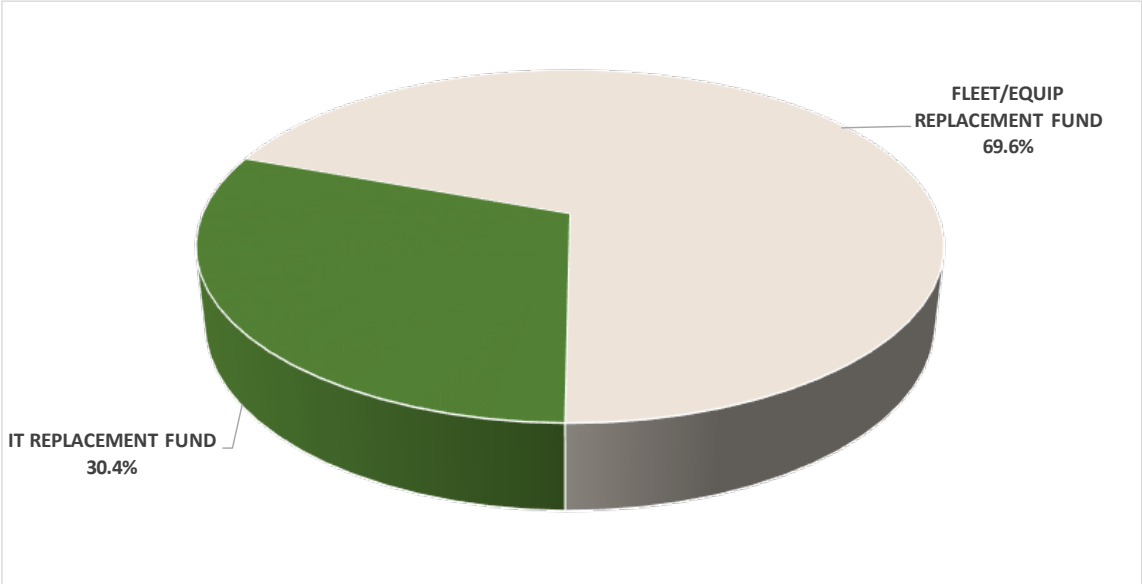
EQUIPMENT REPLACEMENT REVENUES/RESOURCES BY FUND

$2,074,316



EQUIPMENT REPLACEMENT EXPENDITURES BY FUND

$1,209,364



DEPARTMENT: 15 - PUBLIC WORKS
DIVISION: 001, 145 & 999-

FUNDING SOURCE: FLEET/EQUIP. REPLACEMENT FUND
FUND NUMBER: 606

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 14,348	$ 20,479	$ 8,300	$ 2,100
48 - OTHER SOURCES/DONATN	236,646	70,000	117,396	70,000
TOTAL REVENUE	$ 250,993	$ 90,479	$ 125,696	$ 72,100
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 422,260	$ 422,260	$ 422,260	$ 712,990
TOTAL TRANSFERS-IN	$ 422,260	$ 422,260	$ 422,260	$ 712,990
TOTAL REVENUE & TRANSFERS-IN	$ 673,253	$ 512,739	$ 547,956	$ 785,090
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 16,023	$ 1,990	$ 1,990	$ -
58 - CAPITAL OUTLAY	963,017	792,629	743,891	841,935
TOTAL EXPENDITURES	$ 979,039	$ 794,619	$ 745,881	$ 841,935
REVENUE OVER/(UNDER) EXPENDITURES	$ (305,786)	$ (281,880)	$ (197,925)	$ (56,845)
BEGINNING FUND BALANCE	$ 560,557	$ 254,771	$ 254,771	$ 56,846
ENDING FUND BALANCE	$ 254,771	$ (27,109)	$ 56,846	$ 1

DEPARTMENT: 18 - INNOVATION & TECHNOLOGY
DIVISION: 001, 170 & 999-

FUNDING SOURCE: IT REPLACEMENT FUND
FUND NUMBER: 611

OBJECT CLASS & DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
REVENUE				
47 - INVESTMENT EARNINGS	$ 16,942	$ 14,231	$ 30,000	$ 14,226
TOTAL Revenue	$ 16,942	$ 14,231	$ 30,000	$ 14,226
TRANSFERS-IN				
49 - TRANSFERS FROM & ADM	$ 591,417	$ 1,672,382	$ 1,672,382	$ 1,275,000
TOTAL TRANSFERS-IN	$ 591,417	$ 1,672,382	$ 1,672,382	$ 1,275,000
TOTAL REVENUE & TRANSFERS-IN	$ 608,358	$ 1,686,613	$ 1,702,382	$ 1,289,226
EXPENDITURES				
52 - SUPPLIES & MATERIALS	$ 197,416	$ 460,500	$ 230,250	$ 200,000
53 - PROF/CONTRACT SERVICES	238,625	70,000	70,000	167,429
58 - CAPITAL OUTLAY	-	78	-	-
TOTAL EXPENDITURES	$ 436,041	$ 530,578	$ 300,250	$ 367,429
REVENUE OVER/(UNDER) EXPENDITURES	$ 172,317	$ 1,156,036	$ 1,402,132	$ 921,797
BEGINNING FUND BALANCE	$ 322,005	$ 494,322	$ 494,322	$ 1,896,454
ENDING FUND BALANCE	$ 494,322	$ 1,650,357	$ 1,896,454	$ 2,818,251

SECTION XII

APPENDIX & SUPPLEMENTAL INFORMATION

GENERAL FUND SUMMARY BREAKDOWN OF 53504 - CONTRACTUAL SERVICES

DEPARTMENT DESCRIPTION	DIVISION DESCRIPTION	SERVICES/POTENTIAL PROVIDERS	TOTAL
GENERAL GOVERNMENT	LEGAL	CONTRACTUAL SERVICES - WESTLAW	9,600
	CITY MANAGEMENT	ECONOMIC DEVELOPMENT CONSULTING AND COMMUNITY DEVELOPMENT CORPORATION SEED CAPITAL.	200,000
		REMOVE $19K FOR CITIZEN SURVEY	(19,000)
		TRANSFER FROM CPO DIVISION - FOUR CITY-WIDE TRAININGS OF ONE HOUR EACH. OR, ONE CITY-WIDE FOUR-HOUR TRAINING - 2,000; ONE MULTI-MONTH SYSTEM REVIEW OR ORGANIZATIONAL ENHANCEMENT BY OUTSIDE ENTITY - $10,500	12,500
		EMERGENCY PREPAREDNESS TRACKING - $21,000.00 ETC -ANNUAL CITIZEN SURVEY - $19,000.00 CULTURAL HERITAGE SERIES (4) - $ 8,000.00 COMMUNITY NIGHT OUT - $10,000.00	58,000
		EMPLOYEE SURVEY $22,950.00 HPO FACILITATION TRAINING - $7,325.00 PFM FINANCIAL PLANNING $33,000.00 TXP - CITY ECONOMIST - $20,000.00 COUNCIL STRATEGIC PLANNING UPDATES & RETREATS - $14,725.00 COMMONWORTH CENTER FOR HPO, INC. - $15,000.00	113,000
	CITY SECRETARY	MUNICIPAL CODE: CODIFICATION SERVICES REGARDING QUARTERLY PAPER & ELECTRONIC UPDATES, INTERNET LINK, AND NEW ORDINANCES ON THE WEB (NOW) SERVICE;TEXAS SECURITY SHREDDING: BIN PICK UP, SHREDDING, EXPENSES ASSOCIATED WITH "CLEAN UP" DAY; INTERPRETING SERVICES	11,000
	HUMAN RESOURCES	SPARKHIRE, BENEFITS CONSULTANTS, EMPLOYEE CONFERENCE, RECRUITMENT	66,400
		$100K FOR LEAN SIX SIGMA - ONE-TIME	100,000
	MUNICIPAL COURT	LEGALLY REQUIRED COURT INTERPRETERS FOR COURT OPERATIONS	5,000
	COMMUNICATIONS	FUNDING TO ADDRESS CITIZENS CONCERNS - ONE-TIME	100,000
		WEB DOMAIN RENEWAL: $1,500; PROFESSIONAL VOICEOVER FOR VIDEO AND RADIO PROJECTS;CIVIC PLUS CONTRACT DEPARTMENT HEADERS PACKAGE 3RD YEAR ANNUAL FEE: $7,435;CIVIC PLUS DEPARTMENT WEBSITE HOSTING AND SUPPORT; SWAGIT VIDEO STREAMING SERVICES PLUS MOBILE APP: $1,250 PER MONTH; MAILCHIMP; SOCIAL MEDIA ADVERTISEMENTS; BROADCAST RADIO ADS: KTSU, 97.9 THE BOX, MAGIC 102.1, AND REGIONAL STATIONS FOR STRATEGIC CITY EVENTS; MUNICIPAL VOLUNTEER PROGRAM MATERIALS & COMMUNITY PARTNERSHIPS: $2,500; CITY IMAGE BANNERS; CITY TABLE CLOTHS; HIPHOP PRODUCT (MCTV BROADCAST GRAPHIC DESIGN SERVICES); COMMUNICATIONS INTERN (MULTI-MEDIA SERVICES); VOLUNTEER BACKGROUND CHECKS; SWAG ITEMS (CORPORATE AND EXECUTIVE GIVEAWAYS, BRANDING & MARKETING MATERIALS FOR STATE OF THE CITY, MVP, MCCU, LEADERSHIP LUNCHEON ETC.); EASON PHOTOGRAPHY; AUDIO/VISUAL SETUP FOR SOC	68,000
		EASE (SWAGIT)	12,000
		COSMO (SWAGIT)	9,000
		MAILCHIMP	1,100
		MVP BACKGROUND CHECKS	650
		TVEYES	1,800
		ARCHIVE SOCIAL ANNUAL RENEWAL	2,388
		DAKTRONICS ANNUAL RENEWAL	1,625
		STATE OF THE CITY BUDGET IN THE AMOUNT OF $31,740 MOVED FROM 101-53504-99-999 TO COMMUNICATIONS.	31,740
	ECONOMIC DEVELOPMENT	ECONOMIC DEVELOPMENT	200,000

GENERAL FUND SUMMARY BREAKDOWN OF 53504 - CONTRACTUAL SERVICES

DEPARTMENT DESCRIPTION	DIVISION DESCRIPTION	SERVICES/POTENTIAL PROVIDERS		TOTAL
GENERAL GOVERNMENT	CPO	FOUR CITY-WIDE TRAININGS OF ONE HOUR EACH. OR, ONE CITY-WIDE FOUR-HOUR TRAINING.		12,500
		TRANSFERRING FUNDS TO CITY MANGER'S DIVISION		(12,500)
	CITY COUNCIL	ANNUAL BOARD THANK YOU RECEPTION DJ	$	400
GENERAL GOVERNMENT Total			**$**	**985,203**
FINANCIAL SERVICES	FINANCIAL SERVICES ADMIN	CONSULTANT SERVICES FOR AGREED UPON PROCEDURES REPORTS, USER FEE STUDY, CONTINUING DISCLOSURE, ARBITRAGE CALCULATIONS, SALES TAX COMPLIANCE AND UNANTICIPATED ITEMS THAT MAY BE NEEDED THROUGHOUT THE FISCAL YEAR		28,300
		PROCESS REVIEW AND IMPROVEMENTS - ONE-TIME		100,000
	ACCOUNTING/TREASURY	BRINKS $25,500 VALLEY VIEW $45,000 CONWAY CONSULTING-CLR REC $1,200 GABRIEL ROEDER SMITH $8,000 FORT BEND COUNTY TC$17,000	$	97,500
FINANCIAL SERVICES Total			**$**	**225,800**
POLICE	CID	7 UNDERCOVER LEASE VEHICLES@$695 PER MONTH - $58,380, LEADS ON-LINE-$3000 (PAWN SHOP INVESTIGATIVE DATABASE) TLO ACCESS-$1500 COVERT TRACKERS ANNUAL FEE (600 X 2)$1200 LEXISNEXIS (ACCURINT)$4020 CALLYO PHONE TECH $840 CID VEHICLE TOWS $2000		70,940
	CODE ENF	PROFESSIONAL TYPE SERVICES - CODE ENFORCEMENT STAFF TO OBTAIN VEHICLE REGISTRATION INFOMRATION AND PROPERTY OWNER INFORMATION THROUGH ACCURIT AND TDMV (300 LOOK-UPS MONTHLY FOR 9 CE OFFICERS)		1,000
	PATROL	RICHMOND PD RANGE-$500.00 ROSENBERG PD RANGE-$1000.00	$	1,500
	SUPRT SVC	COVERS COST OF LEXIS/NEXIS CRIME ANALYTICS - 350 X 12 COMCAST CABLE SERVICE - 100 X 12 DISPATCH LANGUAGE TRANSLATION LINE - 280 X 12		8,760
	POLICE ADMIN	IACP MEMBERSHIP $1,400 PDI (RACIAL PROFILING REPORT0 $2,500 WORK SCHEDULER.NET $1,500 TPCA $1,600 POWER DMS $4,671.86 POLICE ONE $5,324 TCCLEDS ACCESS $2,085 PROMOTIONAL ASSESSMENT CENTER $9,880		28,961
POLICE Total			**$**	**111,161**
FIRE	FIRE ADMN	Contractual Service (TX Dept. State Health Services First Responder Certificate, TX Commission on Fire Protection Agency Recertification, Comcast digital boxes/ cable fee's for EOC TV's).		28,000
		REMOVING ONE-TIME BUDGET ALLOCATION FOR DESKTOP AUDIT\WORKLOAD ASSESSMENT		(15,000)
	FIRE OPER	CONTRACT WITH MEDICAL DIRECTOR, LEXIPOL (TO QUANTIFY SOG'S & GO'S) SOFTWARE, ANNUAL BUNKER GEAR TESTING, SELF CONTAINED BREATHING APPARATUS FLOW TESTING HYDROSTATIC TESTING OF SELF CONTAINED BREATHING APPARATUS CYLINDERS,COMCAST CABLE,QUARTERLY COMPRESSOR TESTING SELF CONTAINED BREATHING APPARATUS MASK ANNUAL FIT TEST, PS TRAXX SUBSCRIPTION,ACTIVE 911 SUBSCRIPTION,ANNUAL HOSE TESTING,FARR WEST,PHYSIO CONTROL LIFE PAK'S SERVICE CONTRACT AND FIRE RESCUE 1 TRAINING SOFTWARE.		138,203
		LEXIPOL - ANNUAL SUBSCRIPTION FEE FOR POLICY, RULES AND REGULATION MANAGEMENT SOFTWARE.		9,161

GENERAL FUND SUMMARY BREAKDOWN OF 53504 - CONTRACTUAL SERVICES

DEPARTMENT DESCRIPTION	DIVISION DESCRIPTION	SERVICES/POTENTIAL PROVIDERS	TOTAL
FIRE	FIRE OPER	ANIMATED DATA STATSFD - ANNUAL SUBSCRIPTION FOR SUPPORT, SOFTWARE UPGRADES AND WEBINAR TRAINING RELATED TO CAD INTEGRATED DATA COLLECTION AND PERFORMANCE MEASURES.	450
		FIRE RESCUE 1 ACADEMY - ANNUAL SUBSCRIPTION FEE FOR TRAINING AND CONTINUING EDUCATION SOFTWARE.	6,220
	FIRE PREV	ANNUAL BUDGET LINE ITEM FOR OUTSOURCING NEW CONSTRUCTION PLAN SUBMITTALS DURING SURGES IN SUBMITTALS.	$ 15,000
FIRE Total			**$ 182,034**
PUBLIC WORKS	ENGUTPLAN	INFRASTRUCTURE MAINTENANCE AND DEMOLITION	1,500
		LAND AND DRAINAGE SURVEYS	2,500
	FACMNTC	BEAUTIFICATION - ONE-TIME	$ 100,000
		FIRE ALARM MONITORING,SECURITY, STATE INSP.	9,002
		FIRETROL ALARM/SPRINKLER INSPECTIONS	16,500
		PEST MANAGEMENT	9,500
	FLEETMNTC	ANNUAL SERVICE CENTER FUEL ISLAND AND LINE TESTING - TCEQ REQUIREMENT FOR UNDERGROUND STORAGE TANKS	1,500
		ANNUAL TESTING - TCEQ REQUIREMENT FOR ABOVE GROUND STORAGE TANKS	1,000
	GIS	DEVELOPER HELP TO ADDRESS GIS APPLICATION PROGRAMMING PROBLEMS	7,000
		HELP CONFIGURING AND CUSTOMIZING APPLICATIONS	4,500
	PW ADMIN	TRAFFIC ENGINEERING/PUBLIC SAFETY RELATED ISSUES	10,000
	STRTS	QUAIL VALLEY FUND ANNUAL ASSESSMENT	4,500
	ANIMAL SERVICES	MONTHLY CREMATORY SERVICES	8,650
		MONTHLY VETERINARY WELLNESS SERVICES/FEES	41,865
		VETERINARY SURGICAL SERVICES	41,715
PUBLIC WORKS Total			**$ 259,732**
PARKS & RECREATON	PARKSADM	CONTRACTED ELECTRICAL REPAIRS/UPGRADES; A/C REPAIRS: $5,200 CONTRACTED PLUMBING REPAIRS: $ 3,000 CONTRACT PAINTING SERVICES: $ 2,000	$ 10,200
		CONTRACTED LABOR FOR PARKS AND FORESTRY CREWS	60,000
		CONTRACTED PEST & WILDLIFE CONTROL (BEE, HOGS, GATOR RELOCATION) $ 1,000	1,000
		LAKE MANAGEMENT CONTRACT $ 25,000 ANNUALLY	25,000
		LIFT STATION INSPECTIONS FOR COMMUNITY PARK ($386/MONTH AVG): $ 5,400 LIFT STATION REPAIRS; $ 3,000	8,400
		RENOVATE 4 INFIELDS AT COMMUNITY PARK - ONE-TIME	50,000
		SKYLOGIX ANNUAL SERVICE FEE (4 UNITS @ 350/YR.) $ 1,400	1,400
		STAGELINE ANNUAL INSPECTION $ 4,000	4,000
		TEMPORARY BUILDING FOR PARKS & REC ONE-TIME	70,000
		REQUEST FOR CONTRACTING WEEKLY LITTER COLLECTION IN ALL PARKS. SERVICE WOULD INCLUDE CONTRACTOR TO EMPTY ALL LITTER BARRELS IN PARKS AND DISPOSE. ESTIMATE WAS GIVEN FOR A 3 PERSON CREW ON A WEEKLY SCHEDULE FOR MONDAYS. IN-HOUSE PARK MAINTENANCE WORKS WILL STILL BE RESPONSIBLE FOR COLLECTING GROUND LITTER AND PLACING IN LITTER BARRELS IN EACH PARK.	56,000
		ADDITIONAL MOWING	21,376
		PARK AND RECREATION MASTER PLAN UPDATE BY CONSULTANT	40,000
		ADDITIONS OF AMERICAN LEGION PARK RESTROOM AND MCLL RESTROOM TO CONTRACT AND 3% OVERALL ANNUAL CONTRACT INCREASE EFFECTIVE NOVEMBER 2020.	6,731
		INCREASE CONTRACT LITTER COLLECTION FOR 12 MONTHS BI-WEEKLY SERVICES IN PARKS	17,610

GENERAL FUND SUMMARY BREAKDOWN OF 53504 - CONTRACTUAL SERVICES

DEPARTMENT DESCRIPTION	DIVISION DESCRIPTION	SERVICES/POTENTIAL PROVIDERS		TOTAL
PARKS & RECREATON	PARKSADM	INCREASE ANNUAL LAKE MANAGEMENT CONTRACT		5,000
	REC	CONTRACTUAL AGREEMENTS FOR SERVICES PROVIDED BY ACTIVE NET. MARATHON FITNESS AND METRO CLEAN JANITORIAL SERVICES.		42,000
PARKS & RECREATON Total			**$**	**418,717**
DEVELOPMENT SERVICES	PLANNING	INFO GROUP COST SHARE WITH PUBLIC WORKS FOR DEVELOPMENT DATA FROM HGAC; MAINTENANCE OF SCENIC CITY DESIGNATION (HOUSTON GALVESTON AREA COUNCIL)	$	2,000
	INSPECTIONS	THIRD PARTY INSPECTION SERVICES BY CONTRACT TO ASSIST DURING PEAK TIMES OF DEVELOPMENT.		86,540
DEVELOPMENT SERVICES Total			**$**	**88,540**
IT	INNOV&TECH	FUNDING FOR UNANTICIPATED SERVICE REQUIREMENTS FROM OSSI THE CITY PUBLIC SAFETY ERP SOLUTION.	$	35,600
		MUNICIPAL CODE SERVICES CONTRACTUAL DUES.		16,400
		RELIABLE IT SOLUTIONS SERVICES - FUNDING FOR UNANTICIPATED SERVICE REQUIREMENTS FROM RELIABLE IT SOLUTIONS.		11,750
		TYLER CONSULTING SERVICES - FUNDING FOR UNANTICIPATED SERVICE REQUIREMENTS FROM TYLER THE CITY FINANCIAL ERP SOLUTION.		40,000
IT Total			**$**	**103,750**
NON-DEPARTMENTAL	NONDIV	BEAUTIFICATION OF THE ENTRY POINTS.	$	96,367
		REVENUE AND EXPENDITURES REPRESENTS CARES ACT FUNDING RECEIVED THROUGH FORT BEND COUNTY.		3,763,760
		REVENUE AND EXPENDITURES REPRESENTS CARES ACT FUNDING RECEIVED THROUGH HARRIS COUNTY.		345,015
		BEAUTIFICATION MAINTENANCE		85,000
		GALLAGHER WILL CONDUCT OF A SALARY SURVEY THAT UTILIZES THE SAME BENCHMARK JOBS AND SAME COMPARATOR ORGANIZATIONS (NO BENEFITS OR PAY PRACTICES) WOULD COST $50K (INCLUDES ON-SITE VISIT AT END OF STUDY WITH ALL OTHER MEETINGS HELD VIA WEBINAR).		50,000
		REDUCED TO FUND ADDITIONAL MEMBERSHIPS AND SUBSCRIPTIONS FOR CITY COUNCIL.		(5,019)
		MOVE THE STATE OF THE CITY BUDGET BACK TO COMMUNICATIONS. TOTAL $31,740 MOVED TO 101-53504-10-108		(31,740)
NON-DEPARTMENTAL Total			**$**	**4,303,383**
Grand Total			**$**	**6,678,320**

53 - PROFESSIONAL/CONTRACTUAL SERVICES BREAKDOWN BY FUND

FUND DESCRIPTION/OBJECT CODE DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
101 - GENERAL FUND				
53004 - LEGAL SERVICES	$ 43,823	$ 97,386	$ 97,386	$ 64,360
53005 - PROFESSIONAL SERVICES	2,700	-		-
53021 - CAD APPRAISAL SERVICES	317,534	329,244	329,244	329,244
53024 - ENGINEERING SERVICES	49,584	48,000	18,000	48,000
53034 - SPECIAL PRODUCT DISPOSAL	7,439	17,068	17,321	9,500
53038 - STA-MO LEASE & OPERATION	43,526	78,890	78,890	110,622
53045 - AUDIT SERVICES	118,480	88,484	88,484	87,500
53130 - PHYSICAL EXAMS	53,020	43,200	35,000	37,000
53131 - JAIL MEDICAL SERVICES	35	1,500	500	1,500
53501 - PRINTING & PUBLICATIONS	20,132	40,698	15,905	52,051
53503 - FIRE PREVENTION SERVICES	3,006	3,500	3,500	3,500
53504 - CONTRACTUAL SERVICES	1,512,321	1,674,091	1,262,885	2,569,545
53505 - SERVICE & REPAIR AGREEMENTS	1,460,237	1,619,660	1,061,305	1,778,613
53506 - CONTRACTUAL SVCS- PLAN REVIEW	97,281	300,245	300,245	300,245
53511 - ELECTION EXPENSES	60,100	60,200	60,200	60,200
53518 - CREDIT CARD PROCESSING FEES	67,871	60,000	66,770	60,000
53519 - BANK FEES	23,954	23,400	23,400	23,400
53520 - TRANSACTION FEES	14,666	-		-
53522 - EMPLOYMENT EXAMS	19,744	30,000	15,000	30,000
53524 - JUDICIAL EFF EXP	642	21,016	1,000	23,575
53525 - LEGAL NOTICES EXP.	13,662	20,000	20,000	20,000
53527 - COMMUNITY COMMUNICATIONS EXP	33,627	54,590	10,000	100,600
53529 - CONTRACTUAL SERVICES-DRAINAGE	103,537	40,000	40,000	40,000
53530 - TREE TRIMMING SERVICES	1,000	1,000	1,400	1,000
53531 - PEST CONTROL SERVICES	60,080	55,000	55,000	55,000
53532 - LANDFILL COLLECTION EXPENSES	846	7,000	500	7,000
53537 - CONTRACTUAL SERVICES-STREETS	11,017	28,850	14,425	25,000
53540 - SUBSTANDARD PROPERTY EXP	7,188	24,500	10,000	24,500
53551 - RECYCLING	-	-		1,000
53568 - LANDSCAPING SERVICES	498,629	587,059	587,059	574,988
53571 - INSTRUCTOR PAY-CONTRACTUAL	125,809	176,000	176,000	176,000
53574 - STORMWATER MANAGEMENT SERV	18,484	27,300	27,300	25,000
53582 - JANITORIAL SERVICES	197,021	223,021	223,021	222,971
53585 - COMPUTER/EQUIPMENT LEASING	392,707	674,988	674,988	674,988
101 - GENERAL FUND Total	**$ 5,379,704**	**$ 6,455,888**	**$ 5,314,727**	**$ 7,536,902**
205 - POLICE SEIZURE/FORFEITURE FUND				
53504 - CONTRACTUAL SERVICES	$ 20,052	$ 20,000		$ 20,000
205 - POLICE SEIZURE/FORFEITURE FUND Total	**$ 20,052**	**$ 20,000**	**$ -**	**$ 20,000**
220 - RADIO COMM SYSTEM FUND				
53505 - SERVICE & REPAIR AGREEMENTS	$ 50,459	$ 52,000	$ 52,000	$ 52,000
220 - RADIO COMM SYSTEM FUND Total	**$ 50,459**	**$ 52,000**	**$ 52,000**	**$ 52,000**
222 - COURT TECHNOLOGY FUND				
53504 - CONTRACTUAL SERVICES	$ 11,930	$ 40,000	$ 40,000	$ 30,000
222 - COURT TECHNOLOGY FUND Total	**$ 11,930**	**$ 40,000**	**$ 40,000**	**$ 30,000**
223 - COURT JUVENILE CASE FUND				
53504 - CONTRACTUAL SERVICES	$ -	$ -	$ 5,066	$ 10,000
223 - COURT JUVENILE CASE FUND Total	**$ -**	**$ -**	**$ 5,066**	**$ 10,000**

53 - PROFESSIONAL/CONTRACTUAL SERVICES BREAKDOWN BY FUND

FUND DESCRIPTION/OBJECT CODE DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
224 - PEG/MCTV FACILITY &EQUIP FUND				
53505 - SERVICE & REPAIR AGREEMENTS	$ 29,028	$ 71,541	$ 71,541	$ 71,541
224 - PEG/MCTV FACILITY &EQUIP FUND Total	**$ 29,028**	**$ 71,541**	**$ 71,541**	**$ 71,541**
231 - DONATIONS FUND				
53504 - CONTRACTUAL SERVICES	$ 11,918	$ 17,340		$ 17,340
231 - DONATIONS FUND Total	**$ 11,918**	**$ 17,340**	**$ -**	**$ 17,340**
240 - CDBG FUND				
53501 - PRINTING & PUBLICATIONS	$ 1,014	$ 1,200	$ 600	$ 2,800
53504 - CONTRACTUAL SERVICES	-	191,226	30,000	229,226
53620 - HOUSING REHABILITATION EXP.	154,553	371,160	80,000	452,512
53622 - MEALS ON WHEELS EXPENSE	10,200	11,770		21,000
53623 - CDBG -ART PROGRAM EXPENSE	9,590	11,336	836	21,000
53624 - CHILD ADVOCACY EXPENSE	10,200	11,996		20,999
53626 - SCHOLARSHIP EXP.	8,963	12,217	9,331	15,000
53628 - FAIR HOUSING EXPENSE	-	1,050		2,000
240 - CDBG FUND Total	**$ 194,520**	**$ 611,955**	**$ 120,767**	**$ 764,537**
255 - HOTEL OCCUPANCY TAX FUND				
53504 - CONTRACTUAL SERVICES	$ 87,798	$ 58,600	$ 1,000	$ 48,600
53700 - MARKETING SERVICES	7,141	15,000	15,000	10,000
255 - HOTEL OCCUPANCY TAX FUND Total	**$ 94,939**	**$ 73,600**	**$ 16,000**	**$ 58,600**
260 - MC DEVELOPMENT AUTHORITY FUND				
53509 - DEVELOPER AGREEMENT EXP	$ 1,279,114	$ 1,000,000		$ 3,000,000
260 - MC DEVELOPMENT AUTHORITY FUND Total	**$ 1,279,114**	**$ 1,000,000**	**$ -**	**$ 3,000,000**
261 - TIRZ#1 FUND				
53045 - AUDIT SERVICES	$ -	$ 10,000		$ 10,000
53504 - CONTRACTUAL SERVICES	-	-		4,150
53509 - DEVELOPER AGREEMENT EXP	-	-		850,703
261 - TIRZ#1 FUND Total	**$ -**	**$ 10,000**	**$ -**	**$ 864,853**
262 - TIRZ#2 FUND				
53045 - AUDIT SERVICES	$ -	$ 15,000		$ 15,000
53504 - CONTRACTUAL SERVICES	-	-		46,190
53509 - DEVELOPER AGREEMENT EXP	-	650,000	650,000	2,216,655
262 - TIRZ#2 FUND Total	**$ -**	**$ 665,000**	**$ 650,000**	**$ 2,277,845**
263 - PID#2 FUND				
53005 - PROFESSIONAL SERVICES	$ -	$ 9,804		$ -
53504 - CONTRACTUAL SERVICES	-	196	196	-
53509 - DEVELOPER AGREEMENT EXP	2,000,000	246,278		246,278
53598 - ADMIN EXPENDITURES	-	16,000		25,000
263 - PID#2 FUND Total	**$ 2,000,000**	**$ 272,278**	**$ 196**	**$ 271,278**
265 - TIRZ#3 FUND				
53045 - AUDIT SERVICES	$ -	$ 7,500		$ -
53504 - CONTRACTUAL SERVICES	249,132	-	17,184	30,306
53509 - DEVELOPER AGREEMENT EXP	-	947,115	473,558	-
265 - TIRZ#3 FUND Total	**$ 249,132**	**$ 954,615**	**$ 490,742**	**$ 30,306**

53 - PROFESSIONAL/CONTRACTUAL SERVICES BREAKDOWN BY FUND

FUND DESCRIPTION/OBJECT CODE DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
266 - PID#4 FUND				
53005 - PROFESSIONAL SERVICES	$ -	$ 9,896		$ -
53504 - CONTRACTUAL SERVICES	-	104	104	-
53598 - ADMIN EXPENDITURES	-	9,000		15,000
266 - PID#4 FUND Total	**$ -**	**$ 19,000**	**$ 104**	**$ 15,000**
275 - PARKLAND ZONE 5 FUND				
53504 - CONTRACTUAL SERVICES	$ 1,000	$ -		$ -
275 - PARKLAND ZONE 5 FUND Total	**$ 1,000**	**$ -**	**$ -**	**$ -**
280 - PARKLAND ZONE 10 FUND				
53504 - CONTRACTUAL SERVICES	$ -	$ 46,300	$ 46,300	$ -
280 - PARKLAND ZONE 10 FUND Total	**$ -**	**$ 46,300**	**$ 46,300**	**$ -**
301 - DEBT SERVICE FUND				
53005 - PROFESSIONAL SERVICES	$ 4,060	$ 2,030	$ 2,030	$ 2,030
301 - DEBT SERVICE FUND Total	**$ 4,060**	**$ 2,030**	**$ 2,030**	**$ 2,030**
401 - METRO PROJECT FUND				
53024 - ENGINEERING SERVICES	$ 14,200	$ 328,406	$ 100,000	$ -
53507 - CONTRACTUAL SERVICES-TRAFFIC	243,061	1,557,078	899,300	-
53537 - CONTRACTUAL SERVICES-STREETS	499,672	1,289,835	1,245,500	-
53580 - CONTRACTUAL SERVICES-TECHNOLOG	20,900	47,214	17,200	-
53593 - CONTRACTUAL SERVICES-PROJECTS	-	-		2,951,261
401 - METRO PROJECT FUND Total	**$ 777,833**	**$ 3,222,532**	**$ 2,262,000**	**$ 2,951,261**
402 - GENERAL GOV'T PROJECT FUND				
53504 - CONTRACTUAL SERVICES	$ 210,165	$ 19,960	$ 19,960	$ 1,800,000
402 - GENERAL GOV'T PROJECT FUND Total	**$ 210,165**	**$ 19,960**	**$ 19,960**	**$ 1,800,000**
404 - FACILITY/PUBLIC SAFETY PJS				
53504 - CONTRACTUAL SERVICES	$ 9,865	$ -		$ -
404 - FACILITY/PUBLIC SAFETY PJS Total	**$ 9,865**	**$ -**	**$ -**	**$ -**
405 - PARKS PROJECT FUND				
53005 - PROFESSIONAL SERVICES	$ 2,640	$ 2,989	$ 2,989	$ -
405 - PARKS PROJECT FUND Total	**$ 2,640**	**$ 2,989**	**$ 2,989**	**$ -**
505 - WATER WASTEWATER UTIL. FUND				
53065 - LABORATORY TESTING	$ 16,751	$ 19,300	$ 19,300	$ -
53504 - CONTRACTUAL SERVICES	119,997	132,172	132,172	-
53547 - OPERATOR FEES	180,409	160,705	160,705	-
53548 - SLUDGE REMOVAL	104,483	120,163	120,163	-
53549 - PERMIT SERVICES	11,162	11,608	11,608	-
53557 - MUSTANG BAYOU-CONTRACT SERV	151,476	131,000	131,000	-
53563 - GRP PUMPAGE FEE EXP.	597,148	500,000	500,000	-
53568 - LANDSCAPING SERVICES	43,631	53,228	53,228	-
53569 - WATER CAPACITY EXPENSES	4,480	-	-	-
53570 - WW CAPACITY EXPENSES	509,265	13,539	13,539	-
53572 - WATER SERVICE INSTALLATION	189,772	188,571	188,571	-
505 - WATER WASTEWATER UTIL. FUND Total	**$ 1,928,574**	**$ 1,330,285**	**$ 1,330,285**	**$ -**
506 - SBFB WWTP FUND				
53065 - LABORATORY TESTING	$ 54,852	$ 52,440	$ 52,440	$ 65,000
53504 - CONTRACTUAL SERVICES	71,569	70,000	70,000	80,000
53547 - OPERATOR FEES	190,947	160,000	160,000	200,000
53548 - SLUDGE REMOVAL	83,547	88,594	88,594	150,000
53549 - PERMIT SERVICES	27,813	29,000	29,000	40,000
53568 - LANDSCAPING SERVICES	24,656	18,880	18,880	20,000

53 - PROFESSIONAL/CONTRACTUAL SERVICES BREAKDOWN BY FUND

FUND DESCRIPTION/OBJECT CODE DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
53570 - WW CAPACITY EXPENSES	-	598,950	598,950	-
506 - SBFB WWTP FUND Total	**$ 453,385**	**$ 1,017,864**	**$ 1,017,864**	**$ 555,000**
511 - WATER IMPACT FEE FUND				
53569 - WATER CAPACITY EXPENSES	$ -	$ 50,400	$ 50,400	$ 194,880
511 - WATER IMPACT FEE FUND Total	**$ -**	**$ 50,400**	**$ 50,400**	**$ 194,880**
512 - WASTEWATER IMPACT FEE FUND				
53570 - WW CAPACITY EXPENSES	$ -	$ 896,969	$ 896,969	$ 758,302
512 - WASTEWATER IMPACT FEE FUND Total	**$ -**	**$ 896,969**	**$ 896,969**	**$ 758,302**
520 - MUST BAYOU SHARED WATER (NEW FUND)				
53065 - LABORATORY TESTING	$ -	$ -		$ 2,520
53504 - CONTRACTUAL SERVICES	-	-		28,000
53547 - OPERATOR FEES	-	-		22,000
53549 - PERMIT SERVICES	-	-		15,000
53557 - MUSTANG BAYOU-CONTRACT SERV	-	-		5,000
520 - MUST BAYOU SHARED WATER Total	**$ -**	**$ -**	**$ -**	**$ 72,520**
521 - MUST BAYOU SHARED WASTEWATER (NEW FUND)				
53065 - LABORATORY TESTING	$ -	$ -		$ 13,000
53504 - CONTRACTUAL SERVICES	-	-		40,300
53547 - OPERATOR FEES	-	-		186,000
53548 - SLUDGE REMOVAL	-	-		150,000
53549 - PERMIT SERVICES	-	-		75,000
53557 - MUSTANG BAYOU-CONTRACT SERV	-	-		6,000
53568 - LANDSCAPING SERVICES	-	-	-	12,580
521 - MUST BAYOU SHARED WASTEWATER Total	**$ -**	**$ -**	**$ -**	**$ 482,880**
522 - MUST BAYOU RETAIL ONLY WATER (NEW FUND)				
53065 - LABORATORY TESTING	$ -	$ -		$ 3,480
53504 - CONTRACTUAL SERVICES	-	-		42,000
53557 - MUSTANG BAYOU-CONTRACT SERV	-	-	-	95,000
53563 - GRP PUMPAGE FEE EXP.	-	-	-	700,000
53568 - LANDSCAPING SERVICES	-	-	-	22,000
53572 - WATER SERVICE INSTALLATION	-	-	-	200,000
522 - MUST BAYOU RETAIL ONLY WATER Total	**$ -**	**$ -**	**$ -**	**$ 1,062,480**
523 - MUST BAYOU RETAIL ONLY WASTEWT (NEW FUND)				
53504 - CONTRACTUAL SERVICES	$ -	$ -		$ 114,700
53547 - OPERATOR FEES	-	-		14,000
53557 - MUSTANG BAYOU-CONTRACT SERV	-	-	-	94,000
53568 - LANDSCAPING SERVICES	-	-	-	4,420
53570 - WW CAPACITY EXPENSES	-	-	-	275,000
523 - MUST BAYOU RETAIL ONLY WASTEWT Total	**$ -**	**$ -**	**$ -**	**$ 502,120**
525 - HIGHTOWER LIFT STATION (NEW FUND)				
53547 - OPERATOR FEES	$ -	$ -		$ 6,500
53568 - LANDSCAPING SERVICES	-	-	-	750
525 - HIGHTOWER LIFT STATION Total	**$ -**	**$ -**	**$ -**	**$ 7,250**
535 - WWW UTILITY CONSTRUCTION FUND				
53005 - PROFESSIONAL SERVICES	$ 2,730	$ 1,365	$ 1,365	$ 1,365
53593 - CONTRACTUAL SERVICES-PROJECTS	-	-		565,000
535 - WWW UTILITY CONSTRUCTION FUND Total	**$ 2,730**	**$ 1,365**	**$ 1,365**	**$ 566,365**
540 - SURFACE WATER OPERATING FUND				
53065 - LABORATORY TESTING	$ 47,524	$ 47,000	$ 47,000	$ 57,000
53504 - CONTRACTUAL SERVICES	239,195	299,732	299,732	350,000

53 - PROFESSIONAL/CONTRACTUAL SERVICES BREAKDOWN BY FUND

FUND DESCRIPTION/OBJECT CODE DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATES	FY 2021 BUDGET
53547 - OPERATOR FEES	547,002	600,000	550,000	635,000
53548 - SLUDGE REMOVAL	98,827	162,680	145,220	160,000
53549 - PERMIT SERVICES	72,275	67,000	4,403	80,000
53568 - LANDSCAPING SERVICES	65,545	66,000	66,000	67,980
540 - SURFACE WATER OPERATING FUND Total	**$ 1,070,367**	**$ 1,242,412**	**$ 1,112,355**	**$ 1,349,980**
542 - SURFACE WATER CONST FUND				
53005 - PROFESSIONAL SERVICES	$ 210	$ 1,469	$ 1,469	$ 105
542 - SURFACE WATER CONST FUND Total	**$ 210**	**$ 1,469**	**$ 1,469**	**$ 105**
571 - MC REC & LEISURE LGC FUND				
53504 - CONTRACTUAL SERVICES	$ 76,239	$ 78,245	$ 69,069	$ 71,086
53505 - SERVICE & REPAIR AGREEMENTS	15,694	22,752	17,697	14,400
53519 - BANK FEES	74,332	88,638	78,981	91,800
53531 - PEST CONTROL SERVICES	3,699	3,900	3,749	3,699
53534 - MOWING SERVICES	1,212,380	1,175,150	1,185,970	1,184,380
53549 - PERMIT SERVICES	5,314	7,650	6,854	5,370
53571 - INSTRUCTOR PAY-CONTRACTUAL	22,100	18,000	11,869	12,000
53585 - COMPUTER/EQUIPMENT LEASING	22,869	13,800	13,939	6,720
53700 - MARKETING SERVICES	39,455	41,496	38,498	39,996
53750 - COMMISSION EXPENDITURES	30,160	32,432	17,594	15,541
53766 - SECURITY MONITORING SERVICES	845	600	544	865
53779 - TOURNAMENT RENTALS	10,840	15,000	5,980	10,500
571 - MC REC & LEISURE LGC FUND Total	**$ 1,513,925**	**$ 1,497,663**	**$ 1,450,744**	**$ 1,456,356**
580 - SOLID WASTE UTILITY FUND				
53042 - SOLID WASTE ADMIN FEES	$ (115,752)	$ 127,200	$ 127,200	$ 127,200
53501 - PRINTING & PUBLICATIONS	-	2,500	1,250	2,500
53504 - CONTRACTUAL SERVICES	-	-	2,500	-
53539 - SOLID WASTE SERVICES	3,713,826	3,699,345	3,699,345	3,699,345
580 - SOLID WASTE UTILITY FUND Total	**$ 3,598,074**	**$ 3,829,045**	**$ 3,830,295**	**$ 3,829,045**
611 - IT REPLACEMENT FUND				
53585 - COMPUTER/EQUIPMENT LEASING	$ 238,625	$ 70,000	$ 70,000	$ 167,429
611 - IT REPLACEMENT FUND Total	**$ 238,625**	**$ 70,000**	**$ 70,000**	**$ 167,429**
800-EMERGENCY OPERATIONS				
53504 - CONTRACTUAL SERVICES	$ -	$ -	$ -	$ 4,108,775
800-EMERGENCY OPERATIONS Total	**$ -**	**$ -**	**$ -**	**$ 4,108,775**
Grand Total	**$ 19,132,248**	**$ 23,494,500**	**$ 18,856,168**	**$ 34,886,980**

FY 2021 BUDGET DETAILS
OBJECT CLASS 53 - PROFESSIONAL/CONTRACTUAL SERVICES BY FUND

FUND DESCRIPTION/SERVICES & POTENTIAL PROVIDERS		TOTAL
101-GENERAL FUND		
LICENSING FEE FOR ADVANCED TRAFFIC SOLUTIONS SOFTWARE LICENSING FEE FOR FLIR 360 CHAMELEON SOFTWARE LICENSING FEE FOR CENTRACS SIGNAL PERFORMANCE SOFTWARE	$	50,000
$100,000 FOR PLAN REVIEW;FUNDED FROM UTILITIES SAVINGS.	$	100,000
$100K FOR LEAN SIX SIGMA - ONE-TIME	$	100,000
$200K TO CONTRACTUAL SERVICES FOR ECONOMIC DEVELOPMENT.	$	200,000
7 UNDERCOVER LEASE VEHICLES@$695 PER MONTH $58,380, LEADS ON-LINE-$3000 (PAWN SHOP INVESTIGATIVE DATABASE) TLO ACCESS-$1500 COVERT TRACKERS ANNUAL FEE (600 X 2)$1200 LEXISNEXIS (ACCURINT)$4020 CALLYO PHONE TECH $840 CID VEHICLE TOWS $2000	$	70,940
ADDITIONAL $52,010 FUNDS 2 NEWSLETTERS, ONE ANNUAL REPORT AND SIGNAGE.	$	52,010
ADDITIONAL MOWING	$	21,376
ADDITIONS OF AMERICAN LEGION PARK RESTROOM AND MCLL RESTROOM TO CONTRACT AND 3% OVERALL ANNUAL CONTRACT INCREASE EFFECTIVE NOVEMBER 2020.	$	6,731
ADOBE ACROBAT (PURCHASES)	$	27,500
ANIMATED DATA STATSFD - ANNUAL SUBSCRIPTION FOR SUPPORT, SOFTWARE UPGRADES AND WEBINAR TRAINING RELATED TO CAD INTEGRATED DATA COLLECTION AND PERFORMANCE MEASURES.	$	450
ANNUAL ASSESSMENT	$	4,500
ANNUAL AUDIT $77,300; FIRST SINGLE AUDIT $10,200	$	87,500
ANNUAL BOARD THANK YOU RECEPTION DJ	$	400
ANNUAL BUDGET LINE ITEM FOR OUTSOURCING NEW CONSTRUCTION PLAN SUBMITTALS DURING SURGES IN SUBMITTALS.	$	15,000
ANNUAL RIGHT-OF-WAY (ROW) MOWING CONTRACT # FBC 15-008	$	24,400
ANNUAL SERVICE CENTER FUEL ISLAND AND LINE TESTING	$	1,500
ANNUAL SERVICE FOR 6 HOLMATRO RESCUE TOOLS SERVICE FOR DEPARTMENT THERMAL IMAGING CAMERAS	$	17,229
ANNUAL TESTING	$	1,000
ANNUAL UPDATES	$	10,000
ANNUALLY PROVIDED SERVICES ASSOCIATED WITH THE POLICE ADMINISTRATIVE DIVISION	$	28,961
ARCGIS FOR DESKTOP	$	39,500
ARCHIVE SOCIAL ANNUAL RENEWAL	$	2,388
AUTODESK AUTO CAD LT	$	950
BANK FEES AND COST.	$	23,400
BEAUTIFICATION - ONE-TIME	$	100,000
BEAUTIFICATION MAINTENANCE	$	85,000
BEAUTIFICATION OF THE ENTRY POINTS.	$	96,367
BLUEBEAM	$	7,500
BMI ASSETTRAK FIXED ASSET SCANNING	$	1,600
BOB JOHNSON CO	$	1,300

FY 2021 BUDGET DETAILS
OBJECT CLASS 53 - PROFESSIONAL/CONTRACTUAL SERVICES BY FUND

FUND DESCRIPTION/SERVICES & POTENTIAL PROVIDERS	TOTAL
BRINKS $25,500 VALLEY VIEW $45,000 CONWAY CONSULTING-CLR REC $1,200 GABRIEL ROEDER SMITH $8,000 FORT BEND COUNTY TC$17,000	$ 97,500
BROADLEAF-SAAS PROTECTION: EMAIL MONITORING SOFTWARE SUBSCRIPTION	$ 26,000
BUILDING PLANNING PLAN REVIEW/EXPEDITED SERVICES FOR COMMERCIAL APPLICATIONS	$ 200,245
BUSINESS CARDS	$ 75
BUSINESS CARDS FOR STAFF	$ 200
BUSINESS CARDS FOR STAFF.	$ 100
BUSINESS CARDS, EMPLOYER ADVERTISEMENTS, PRINTED SCHEDULES FOR EMPLOYEE CONFERENCE.	$ 8,500
BUSINESS CARDS, SUBSCRIPTIONS TO MAIL CHIMP, SHUTTER STOCK, ADOBE CREATIVE SUITE, SURVEY MONKEY AND DROP BOX.	$ 3,350
BUSINESS CARDS/SUPERVISORS, BMV REPORT CARDS, BURGLARY REPORT CARDS, ALARM NOTIFICATION CARDS,	$ 300
CAR WASH GRIT TRAP AND OIL TRAP CLEANING	$ 6,500
CARTEFLEX GISCONNECT FOR ESRI	$ 39,900
CISCO FINANCIAL SERVICES	$ 105,430
CISCO SMARTNET	$ 195,934
CITY WIDE MOSQUITO SPRAYING CONTRACT	$ 55,000
CITYWIDE JANITORIAL CONTRACT	$ 205,976
CLEARREC LICENSE AMA	$ 1,500
COBAN AMA DVMS	$ 49,500
CONSULTANT SERVICES FOR AGREED UPON PROCEDURES REPORTS, USER FEE STUDY, CONTINUING DISCLOSURE, ARBITRAGE CALCULATIONS, SALES TAX COMPLIANCE AND UNANTICIPATED ITEMS THAT MAY BE NEEDED THROUGHOUT THE FISCAL YEAR	$ 28,300
CONSULTANT TO REVIEW DEVELOPMENT DRAINAGE REPORTS THAT COME INTO THE CITY	$ 9,000
CONSULTANT(S) TO PERFORM OR REVIEW CITY-WIDE OR LOCAL UTILITY OR DRAINAGE STUDIES, ANALYSES OR TROUBLESHOOTING NOT FOCUSED IN ESTABLISHED CITY UTILITY WATER OR WASTEWATER SERVICE AREAS.	$ 4,000
CONTRACT LITTER COLLECTION ONCE A WEEK IN PARKS	$ 56,000
CONTRACT TO COVER STORMWATER ADMINISTRATION	$ 25,000
CONTRACT WITH MEDICAL DIRECTOR, LEXIPOL (TO QUANTIFY SOG'S & GO'S) SOFTWARE, ANNUAL BUNKER GEAR TESTING, SELF CONTAINED BREATHING APPARATUS FLOW TESTING HYDROSTATIC TESTING OF SELF CONTAINED BREATHING APPARATUS CYLINDERS,COMCAST CABLE,QUARTERLY COMPRESSOR TESTING SELF CONTAINED BREATHING APPARATUS MASK ANNUAL FIT TEST, PS TRAXX SUBSCRIPTION,ACTIVE 911 SUBSCRIPTION,ANNUAL HOSE TESTING,FARR WEST,PHYSIO CONTROL LIFE PAK'S SERVICE CONTRACT AND FIRE RESCUE 1 TRAINING SOFTWARE.	$ 138,203
CONTRACTED ELECTRICAL REPAIRS/UPGRADES; A/C REPAIRS: $5,200 CONTRACTED PLUMBING REPAIRS: $ 3,000 CONTRACT PAINTING SERVICES: $ 2,000	$ 10,200
CONTRACTED LABOR FOR PARKS AND FORESTRY CREWS: $60,000	$ 60,000
CONTRACTED PEST & WILDLIFE CONTROL (BEE, HOGS, GATOR RELOCATION) $ 1,000	$ 1,000
CONTRACTED SERVICES FOR COURT OPERATIONS	$ 5,000

FY 2021 BUDGET DETAILS
OBJECT CLASS 53 - PROFESSIONAL/CONTRACTUAL SERVICES BY FUND

FUND DESCRIPTION/SERVICES & POTENTIAL PROVIDERS	TOTAL
CONTRACTED SERVICES FOR: IRRIGATION SYSTEM INSPECTION & REPAIRS, BACKFLOW PREVENTER INSPECTIONS, HIGH IMPACT LANDSCAPE AREA MAINTENANCE, SPECIALTY HERBICIDE APPLICATIONS, TREE PRUNING AND STUMP GRINDING.	$ 69,500
CONTRACTUAL AGREEMENTS FOR RECREATION PROGRAM INSTRUCTORS.	$ 176,000
CONTRACTUAL AGREEMENTS FOR SERVICES PROVIDED BY ACTIVE NET. MARATHON FITNESS AND METRO CLEAN JANITORIAL SERVICES.	$ 42,000
CONTRACTUAL SERVICE (TX DEPT. STATE HEALTH SERVICES FIRST RESPONDER CERTIFICATE, TX COMMISSION ON FIRE PROTECTION AGENCY RECERTIFICATION, COMCAST DIGITAL BOXES/ CABLE FEE'S FOR EOC TV'S	$ 28,000
CONTRACTUAL SERVICES	$ 101,000
CONTRACTUAL SERVICES FOR CSO	$ 11,000
COSMO (SWAGIT)	$ 9,000
COST TO PROCESS CREDIT CARD TRANSACTION.	$ 35,000
COSTS OF PRINTING CHECKS, W2S, 1095, 1099S AND THE ENVELOPES THEY ARE SUBMITTED IN. ALSO, USED TO PURCHASE PRINTED PROFESSIONAL GUIDANCE MANUALS.	$ 1,000
COVER COMMUNICATIONS DEPARTMENTAL GOALS AND COUNCIL/CITY MANAGEMENT APPROVED STRATEGIC INITIATIVES.	$ 68,000
COVER COMMUNICATIONS DEPARTMENTAL GOALS AND COUNCIL/CITY MANAGEMENT APPROVED STRATEGIC INITIATIVES.	$ 54,590
COVERS ANY CONTRACTUAL NEEDS LIKE THE PAYMENT OF ACCURINT, CABLE AND THE LANGUAGE TRANSLATION LINE NEEDED IN DISPATCH.	$ 8,760
CREDIT CARD ACCEPTANCE FEES	$ 15,000
CRYWOLF AMA	$ 6,500
CSI LEASING	$ 153,332
DAKTRONICS ANNUAL RENEWAL	$ 1,625
DATAVOX AMA	$ 39,179
DELL FINANCIAL SERVICES LEASE	$ 132,838
DELL KACE 1000 AMA	$ 7,900
DEPARTMENT'S PRORATED SHARE OF PRINTING	$ 50
DEVELOPER HELP TO ADDRESS GIS APPLICATION PROGRAMMING PROBLEMS	$ 7,000
DITCH CLEANING SERVICES CONTRACT	$ 40,000
DIVISION BUSINESS CARDS: $ 100; PROMOTIONAL PUBLICATIONS: AS NEEDED	$ 100
DOCUSIGN	$ 9,899
DOOR HANGERS FOR PUBLIC INFORMATION	$ 50
DYNASIGN	$ 1,599
EASE (SWAGIT)	$ 12,000
ECIVIS-FINANCE	$ 8,200
ECONOMIC DEVELOPMENT CONSULTING AND COMMUNITY DEVELOPMENT CORPORATION SEED CAPITAL.	$ 200,000
ELECTION EXPENSE FOR NOVEMBER ELECTION AND RUN OFF ELECTIONS	$ 60,200
ELECTRICAL /PLUMBING REPAIR	$ 17,000
EMC MAINTENANCE RENEWAL	$ 85,150
EMERSON (VERTIV) - 1520/3845/3849 AMA	$ 65,200
EMPLOYMENT EXAMS	$ 30,000
ESRI END USER SOFTWARE MAINTENANCE	$ 19,500
EXAVAULT-EXTERNAL FTP SITE	$ 1,750
EXPENDITURE FOR PROFESSIONAL TYPE SERVICES	$ 1,000

FY 2021 BUDGET DETAILS
OBJECT CLASS 53 - PROFESSIONAL/CONTRACTUAL SERVICES BY FUND

FUND DESCRIPTION/SERVICES & POTENTIAL PROVIDERS	TOTAL
FA FOR FIRE	$ 22,500
FEES FOR CREDIT CARD MACHINE @ REC. CENTER $ 10,000	$ 10,000
FIRE ALARM MONITORING,SECURITY, STATE INSP.	$ 9,002
FIRE RESCUE 1 ACADEMY - ANNUAL SUBSCRIPTION FEE FOR TRAINING AND CONTINUING EDUCATION SOFTWARE.	$ 6,220
FIRETROL ALARM/SPRINKLER INSPECTIONS	$ 16,500
FORCE MOWING AND ABATEMENT OF UNSANITARY MATTER	$ 20,000
FORMS, NOTICES, WHICH ARE ALL ON LETTERHEAD AND PRE-PRINTED. THESE INCLUDE ALL CITY REQUIRED FORMS.	$ 1,500
FOUR CITY-WIDE TRAININGS OF ONE HOUR EACH. OR, ONE CITY-WIDE FOUR-HOUR TRAINING.	$ 12,500
FOUR WINDS LICENSE	$ 2,200
FUNDING TO ADDRESS CITIZENS CONCERNS - ONE-TIME	$ 100,000
FY 2020 BUDGET OF $565,683 INCLUDED A ONE-TIME ALLOCATION OF $30,000. ANNUAL MOWING CONTRACT FOR TRIM MOWING ANNUAL CONTRACT # 16-153	$ 453,088
GREEN WASTE DISPOSAL AND RECYCLING FEES	$ 1,000
GTG-GEOMAX/VANTAGE POINT	$ 5,990
HELP CONFIGURING AND CUSTOMIZING APPLICATIONS	$ 4,500
HEWLETT-PACKARD	$ 104,400
HP C7000 MAINTENANCE	$ 15,500
INCREASE ANNUAL LAKE MANAGEMENT CONTRACT	$ 5,000
INCREASE CONTRACT LITTER COLLECTION FOR 12 MONTHS BI-WEEKLY SERVICES IN PARKS	$ 17,610
INFO GROUP COST SHARE WITH PUBLIC WORKS FOR DEVELOPMENT DATA FROM HGAC; MAINTENANCE OF SCENIC CITY DESIGNATION	$ 2,000
INFORMACAST-BROADLEAF	$ 3,950
INFRASTRUCTURE MAINTENANCE AND DEMOLITION	$ 1,500
ITEMS PURCHASED FROM THIS LINE ITEM INCLUDE FIRE HELMETS FOR KIDS, SMOKE DETECTORS, BADGES FOR KIDS, FIRE PREVENTION FLYERS, FIRE PREVENTION WEEK BANNERS AND HAND OUTS, ETC.	$ 3,500
JAIL MEDICAL EXPENSES:	$ 1,500
KILGORE INDUSTRIES	$ 1,220
KNOWBE4-DATAVOX	$ 9,500
KONE ELEVATOR PM	$ 1,200
LAKE MANAGEMENT CONTRACT $ 25,000 ANNUALLY	$ 25,000
LAND AND DRAINAGE SURVEYS	$ 2,500
LANDFILL FEES FOR DEBRIS HAULING	$ 7,000
LANDSCAPE MAINTENANCE CONTRACT INCREASE; REQUESTED $32,800; PARTIALLY FUNDED AT $28,000 DUE TO TIMING OF CONTRACT.	$ 28,000
LANG-HUNTON -A/C- B.A.S.-CHILLERS PM'S	$ 32,800
LEGAL NOTICES TO NEWSPAPER	$ 20,000
LEGAL SERVICES	$ 60,860
LEGAL SERVICES FOR GRIEVANCES.	$ 3,500
LEXIPOL - ANNUAL SUBSCRIPTION FEE FOR POLICY, RULES AND REGULATION MANAGEMENT SOFTWARE.	$ 9,161
LICENSE AGREEMENT-BROADLEAF	$ 9,850
LIFT STATION INSPECTIONS FOR COMMUNITY PARK ($386/MONTH AVG): $ 5,400 LIFT STATION REPAIRS; $ 3,000	$ 8,400
LOGMEIN REMOTE ACCESS	$ 990
LSA-BODYWORN AND IN-CAR SOLUTION	$ 169,000

FY 2021 BUDGET DETAILS
OBJECT CLASS 53 - PROFESSIONAL/CONTRACTUAL SERVICES BY FUND

FUND DESCRIPTION/SERVICES & POTENTIAL PROVIDERS	TOTAL
MAILCHIMP	$ 1,100
MAINTENANCE AGREEMENT FOR SIGH CAD SOFTWARE	$ 1,418
MAINTENANCE AGREEMENTS / RENEWALS	$ 200
MAPLOGIC	$ 750
MCAFEE VIRUS SUBSCRIPTION	$ 7,500
MICROSOFT VOLUME LICENSE AMA	$ 129,000
MISCELLANEOUS UNEXPECTED INCREASES-DATAVOX	$ 19,500
MOBILITY XE PREMIUM SOFTWARE (NETMOTION)	$ 23,500
MONITORED ENDPOINT PROTECTION	$ 60,000
MONTHLY CREMATORY SERVICES	$ 8,650
MONTHLY VETERINARY WELLNESS SERVICES/FEES	$ 41,865
MSDS ONLINE-MSDS SOFTWARE RENEWAL	$ 3,500
MUD JACKING AND CONCRETE REPAIR CONTRACT	$ 25,000
MUNICIPAL CODE SERVICES	$ 16,400
MUNICODE ONLINE CODE HOSTING	$ 1,200
MVP BACKGROUND CHECKS	$ 650
NEOGOV ONLINE APPLICATIONS	$ 12,500
NFPA 1582 ANNUAL PHYSICAL EXAMS FOR 75 EMPLOYEES.	$ 35,000
NICE VOICE AND VISION AMA	$ 29,500
OFFICER MATERIALS	$ 600
ONLINE MEETINGS SOLUTION-CISCO WEBEX	$ 4,500
ORDER BUSINESS CARDS FOR NEW UTILITY MANAGER, UTILITY CLERK, AND ENGINEERING ASSISTANT	$ 100
OSSI SERVICES	$ 35,600
OUTSOURCED PRINTING	$ 150
OVER HEAD DOOR CO.	$ 5,600
PAGE GATE SUPPORT	$ 750
PARK AND RECREATION MASTER PLAN UPDATE BY CONSULTANT	$ 40,000
PERFORMANCE PRO	$ 7,500
PEST MANAGEMENT	$ 9,500
POWERDMS - POLICY/STANDARD - (111 LICENSES)	$ 9,750
PRINT DOOR HANGERS - 6 BOXES (2000 DOOR HANGERS PER BOX @ $292 A BOX)	$ 1,752
PRINT NOTICE OF VIOLATION - W/SIG LINE - DUPLICATE FORMS	$ 584
PRINTED HAND OUTS AND PUBLICATIONS FOR CITIZENS AND EXTERNAL STAKEHOLDERS ON VARIOUS COMMUNITY RISK REDUCTION TOPICS.	$ 250
PRINTED MATERIALS FOR COURT OPERATIONS.	$ 2,500
PRINTING & PUBLICATIONS	$ 4,400
PRINTING AND BINDING COSTS FOR A MINIMUM OF 25 BUDGET DOCUMENTS.	$ 2,375
PRINTING AND PUBLICATIONS	$ 400
PRINTING AND PUBLICATIONS COVERS THE COST OF ANY BUSINESS CARD AND STATIONARY NEEDS FOR THE RECORDS AND DISPATCH DIVISIONS.	$ 300
PRINTING AND PUBLICATIONS FOR PATROL DIVISION	$ 3,000
PRINTING EXPENSES FOR VARIOUS FINANCIAL PUBLICATIONS.	$ 500
PRINTING OF BUSINESS CARDS, 1 BOX EACH FOR CODE OFFICERS @ $28 PER BOX	$ 140
PRINTING SUPPLIES	$ 1,000
PROCESS REVIEW AND IMPROVEMENTS - ONE-TIME	$ 100,000
PROMOTIONAL EXAM DEVELOPMENT DOCUMENTS AND PRINTING AND PURCHASE OF HIRING AND PROMOTIONAL TESTS AND GRADING.	$ 250
PROMOTIONAL PUBLICATIONS AND BUSINESS CARDS	$ 100

FY 2021 BUDGET DETAILS
OBJECT CLASS 53 - PROFESSIONAL/CONTRACTUAL SERVICES BY FUND

FUND DESCRIPTION/SERVICES & POTENTIAL PROVIDERS		TOTAL
PROPERTY APPRAISAL COSTS	$	329,244
PUBLIC INFORMATIONAL PRINTS	$	200
PUBLICATIONS FOR WATER/WASTEWATER	$	425
PURSUE FUNDING OPPORTUNITIES, SUCH AS THE HAZARD MITIGATION GRANT FROM TDEM/FEMA	$	12,000
QUESTYS SUPPORT AMA	$	39,550
REDUCED TO FUND ADDITIONAL MEMBERSHIPS AND SUBSCRIPTIONS FOR CITY COUNCIL	$	(5,019)
REDUCTION IN CONTRACTUAL SERVICES TO FUND $15K FOR UNEMPLOYMENT COMPENSATION AND PROVIDE $8,500 TOWARDS CREATION OF FULL-TIME POSITION. ELIMINATED PART-TIME BUDGET TO CREATE FULL-TIME POSITION	$	(23,500)
RELIABLE IT SOLUTIONS SERVICES	$	11,750
REMOTE SUPPORT-CONTROLWISE	$	4,000
REMOVE $19K FOR CITIZEN SURVEY	$	(19,000)
REMOVING ONE-TIME BUDGET ALLOCATION	$	(15,000)
REMOVING ONE-TIME BUDGET ALLOCATION: PROMOTIONAL CHLOROPLAST SIGNS TO PROMOTE CITY EVENTS	$	(6,000)
RENOVATE 4 INFIELDS AT COMMUNITY PARK - ONE-TIME	$	50,000
REPAIRS FOR GIS/GPS/PLOTTER EQUIPMENT	$	500
RESCUENET MAINTENANCE (ZOLL FIRE RESCUE)	$	14,500
RESTROOM CLEANING CONTRACT #18-044	$	16,995
SAFRAN MORPHO TRAK (NO CONTRACT-REPAIRS ONLY)	$	6,900
SCARP TIRE DISPOSAL	$	3,000
SEECLICKFIX	$	21,550
SEEK OUTSIDE ENGINEERING OPINION ON CRITICAL ENGINEERING RELATED MATERS	$	8,000
SEPTIC CLEANING/ INDUSTRIAL HOOD PM'S	$	3,000
SERVICE & REPAIR AGREEMENTS	$	17,510
SERVICE AGREEMENTS	$	700
SERVICES FOR CONSULTANTS, SURVEYS, SPECIAL EVENTS, STRATEGIC PLANNING, LEGAL SERVICES FOR GRIEVANCES	$	171,000
SEXUAL ASSAULT EXAMS.	$	2,000
SIGNCAD MAINTENANCE	$	4,500
SKYLOGIX ANNUAL SERVICE FEE (4 UNITS @ 350/YR.) $ 1,400	$	1,400
SOLARWINDS AMA	$	26,900
SOLICITATION LEGAL NOTICES	$	1,800
SPECTION FORMS, INSPECTION TAGS. INSPECTION NOTICES, WHICH ARE ALL ON LETTERHEAD AND PRE-PRINTED. THESE INCLUDE ALL CITY REQUIRED FORMS.	$	1,000
STAGELINE ANNUAL INSPECTION $ 4,000	$	4,000
STATE OF THE CITY - MOVE THE STATE OF THE CITY BUDGET BACK TO COMMUNICATIONS. TOTAL $31,740 MOVED TO 101-53504-10-108	$	(31,740)
STATE OF THE CITY BUDGET IN THE AMOUNT OF $31,740 MOVED FROM 101-53504-99-999 TO COMMUNICATIONS.	$	31,740
SUB-STANDARD STRUCTURES TO BE INSPECTED FOR CODE VIOLATIONS AND POSSIBLE DEMOLISHING.	$	4,500
SUPERION FREEDOM	$	26,900
SUPERION OSSI	$	220,600
SUPPLEMENTAL REQUEST - "CITY OUTLET CAMPAIGN TO EDUCATE RESIDENTS $4,000 MARKETING TOOL FOR 6 EVENTS - DIGITAL/PRINT ADS $8,000 CLEAR CHANNEL BILL BOARD TO PROMOTE CITY EVENT $3,000"	$	15,000
SUPPLEMENTAL REQUEST - RENOVATE 3 BALLFIELD INFIELDS AT STAMO PARK	$	34,830
TEMPORARY BUILDING FOR PARKS & REC ONE-TIME	$	70,000

FY 2021 BUDGET DETAILS
OBJECT CLASS 53 - PROFESSIONAL/CONTRACTUAL SERVICES BY FUND

FUND DESCRIPTION/SERVICES & POTENTIAL PROVIDERS		TOTAL
THIRD PARTY INSPECTION SERVICES BY CONTRACT	$	86,540
THIS IS A SPECIAL REVENUE FUND FOR JUDICIAL EFFICIENCY USES ONLY.	$	23,575
TRAFFIC ENGINEERING/PUBLIC SAFETY RELATED ISSUES	$	10,000
TRANSFER FROM CPO DIVISION - FOUR CITY-WIDE TRAININGS OF ONE HOUR EACH. OR, ONE CITY-WIDE FOUR-HOUR TRAINING - 2,000; ONE MULTI-MONTH SYSTEM REVIEW OR ORGANIZATIONAL ENHANCEMENT BY OUTSIDE ENTITY - $10,500	$	12,500
TRANSFERRING CPO FUNDS TO CITY MANGER'S DIVISION	$	(12,500)
TREE TRIMMING SERVICE CONTRACT	$	1,000
TVEYES	$	1,800
TYLER CONSULTING SERVICES	$	40,000
TYLER ENERGOV AMA	$	44,420
TYLER FLEETVISION AMA	$	9,760
TYLER INCODE AMA	$	54,290
TYLER MUNIS AMA	$	72,500
UNTIL NEW ENGINEERING & UTILITY STAFF IS FULLY TRAINED, INTERIM CONSULTANT TO REVIEW DEVELOPMENT APPLICATIONS AND REVIEW AND SIGN PLANS	$	5,000
UPDATING COMPENSATION STUDY PRICING; REMOVED FROM 101-53504-98-999 AND ADDED HERE.	$	50,000
UTILITY ROCKETS-PD INCAR MODEMS	$	15,500
VAR. LEASED COMPUTERS AND EQUIPMENT	$	9,987
VARIPHY	$	1,925
VETERINARY SURGICAL SERVICES	$	41,715
VMWARE AMA	$	49,500
WATER USAGE: $ 3,000 LIFT STATION MAINT./REPAIRS ($195/MONTH)$2350/YR + REPAIRS: $ 4,850 ELECTRICAL USAGE: $ 25,000 CONSTRUCTION/MAINT./REPAIRS: $ 4,300 RESTROOM CLEANING (CONTRACT $283.25 PER MONTH X 12): $ 3,399 CONTRACT MOWING WITH 3% INCREASE (583.39 X 41 CYCLES): $ 23,918.99 SKYLOGIX ANNUAL SERVICE FEE (3 UNITS @ $350/YR.): $ 1,100 GARBAGE COLLECTION (WCA CONTRACT, NO CHARGE)	$	75,792
WORKSHARE PROFESSIONAL SOFTWARE	$	950
101-GENERAL FUND Total	**$**	**7,536,902**
205-POLICE SEIZURE/FORFEITURE FUND		
CONTRACTUAL SERVICES EXPENSES PAID FOR WITH POLICE SEIZURE FUNDS	$	20,000
205-POLICE SEIZURE/FORFEITURE FUND Total	**$**	**20,000**
220-RADIO COMM SYSTEM FUND		
RADIO TOWER/SYSTEM SUPPORT AND MAINTENANCE AGREEMENT THOUGH HARRIS COUNTY/TXWARN RADIO SYSTEM.	$	52,000
220-RADIO COMM SYSTEM FUND Total	**$**	**52,000**
222-COURT TECHNOLOGY FUND		
SERVICES PROVIDED FOR COURT OPERATIONS	$	30,000
222-COURT TECHNOLOGY FUND Total	**$**	**30,000**
223-COURT JUVENILE CASE FUND		
COURT SPECIAL REVENUE FOR JUVENILE PROGRAM RELATED EXPENSES	$	10,000
223-COURT JUVENILE CASE FUND Total	**$**	**10,000**

FY 2021 BUDGET DETAILS
OBJECT CLASS 53 - PROFESSIONAL/CONTRACTUAL SERVICES BY FUND

FUND DESCRIPTION/SERVICES & POTENTIAL PROVIDERS	TOTAL
224-PEG/MCTV FACILITY &EQUIP FUND	
SERVICE & REPAIR AGREEMENTS	$ 71,541
224-PEG/MCTV FACILITY &EQUIP FUND Total	**$ 71,541**
231-DONATIONS FUND	
CONTRACTUAL SERVICES	$ 17,340
231-DONATIONS FUND Total	**$ 17,340**
240-CDBG FUND	
CDBG -ART PROGRAM EXPENSE	$ 21,000
CHILD ADVOCACY EXPENSE	$ 20,999
CONTRACTUAL SERVICES	$ 229,226
FAIR HOUSING ACTIVITY AS REQUIRED BY HUD. PROGRAM ADMINISTRATION (20% CAP= $59,332.40)	$ 1,000
FAIR HOUSING EXPENSE	$ 1,000
HOUSING REHABILITATION EXP.	$ 95,518
MEALS ON WHEELS EXPENSE	$ 21,000
NOTICES, AND ANY PUBLIC PRINTING NECESSARY FOR PROGRAMS AND APPLICATIONS, AND HUD REQUIREMENTS.	$ 1,400
OWNER OCCUPIED HOUSING REHABILITATION; FIRST TIME HOMEBUYER PROGRAM; PAINT PROGRAM.	$ 133,518
POST-SECONDARY SCHOLARSHIPS FOR COLLEGE OR TECHNICAL SCHOOL STUDENTS. BASED ON 2020 HUD ALLOCATION.	$ 2,000
PRINTING & PUBLICATIONS	$ 1,400
SCHOLARSHIP EXP.	$ 13,000
UNEXPENDED CARRYOVER FUNDS FOR PY17: HOUSING REHAB $108,618.49; ADC COSTS $12,855.23; HOUSING STUDY $30,000. $57,047.00 DRAWN IN MAY 2020 FOR CB17 PER OTIS	$ 94,427
UNEXPENDED CARRYOVER FUNDS FOR PY18: HOUSING REHAB $83,524.14; ADC COSTS $7,164.46; PARKS & REC PARK PROJECT $37,000; EDISON ARTS $835.83; SCHOLARSHIP AWARD (JULIANNA SMITH) $525.	$ 129,049
240-CDBG FUND Total	**$ 764,537**
255-HOTEL OCCUPANCY TAX FUND	
CONTRACTUAL SERVICES INCLUDE FUNDING FOR PUBLIC ART INSTALLATIONS, THE ANNUAL MAINTENANCE OF THE GO BOARD, AND ANY ADDITIONAL CONTRACTED SERVICES FOR THE PROMOTION OF MISSOURI CITY AND LOCAL HOTELS.	$ 48,600
MARKETING SERVICES FUNDING IS TO BE USED FOR REGIONAL ADVERTISEMENTS AND ONLINE MEDIA CAMPAIGNS FOR AN EXTERNAL TOURISM MARKET.	$ 10,000
255-HOTEL OCCUPANCY TAX FUND Total	**$ 58,600**
260-MC DEVELOPMENT AUTHORITY FUND	
DEVELOPER AGREEMENT EXPENSE	$ 3,000,000
260-MC DEVELOPMENT AUTHORITY FUND Total	**$ 3,000,000**
261-TIRZ#1 FUND	
AGREED UPON PROCEDURES REPORT FOR DEVELOPER AGREEMENTS:	
VETERAN'S MEMORIAL	
TEXAS PARKWAY/DANNY NGUYEN PROJECT	
MISSOURI CITY GYM	$ 10,000
CONTRACTUAL SERVICES	$ 4,150
DEVELOPER AGREEMENT EXP	$ 850,703
261-TIRZ#1 FUND Total	**$ 864,853**
262-TIRZ#2 FUND	
AGREED UPON PROCEDURES REPORT FOR PERRY HOMES - CREEKMONT	$ 15,000

FY 2021 BUDGET DETAILS
OBJECT CLASS 53 - PROFESSIONAL/CONTRACTUAL SERVICES BY FUND

FUND DESCRIPTION/SERVICES & POTENTIAL PROVIDERS		TOTAL
CONTRACTUAL SERVICES	$	46,190
DEVELOPER AGREEMENT EXPENSE	$	2,216,655
262-TIRZ#2 FUND Total	**$**	**2,277,845**
263-PID#2 FUND		
ADMIN EXPENDITURES	$	25,000
DEVELOPER AGREEMENT EXP	$	246,278
263-PID#2 FUND Total	**$**	**271,278**
265-TIRZ#3 FUND		
ESCROW PAYMENT ACCORDING TO SPMD DEBT SCHEDULE. PER FY2019 AUDIT, OVERAGES ARE TO BE CODED TO CONTRACTUAL SERVICES INSTEAD OF ESCROW ACCOUNT.	$	30,306
265-TIRZ#3 FUND Total	**$**	**30,306**
266-PID#4 FUND		
ADMIN EXPENDITURES	$	15,000
266-PID#4 FUND Total	**$**	**15,000**
301-DEBT SERVICE FUND		
CONTINUING DISCLOSURE REPORTING UNDER THE SEC RULE 15C2-12.	$	2,030
301-DEBT SERVICE FUND Total	**$**	**2,030**
401-METRO PROJECT FUND		
GIS-MAPPING, PLOTTER, FLYOVER	$	30,000
HWY 6 @ TOWNSHIP SIGNAL UPGRADE	$	50,000
PAVEMENT MAINTENANCE & MGMT PROGRAM	$	1,500,000
SIDEWALK	$	411,261
SIGNAL UPGRADE/SEQUENCING	$	400,000
THOROUGHFARE AND ITS MASTER PLAN	$	500,000
TRAFFIC STUDIES	$	60,000
401-METRO PROJECT FUND Total	**$**	**2,951,261**
402-GENERAL GOV'T PROJECT FUND		
SIDEWALKS REPAIRS- ONE-TIME	$	1,800,000
402-GENERAL GOV'T PROJECT FUND Total	**$**	**1,800,000**
506-SBFB WWTP FUND		
CONTRACTUAL ENGINEERING, FINANCIAL AND ODOR CONTROL SERVICES.	$	80,000
OPERATOR FEES/SBFB WWTP & REGIONAL LIFT STATIONS	$	200,000
REPRESENTS COST FOR LAB WORK PERFORMED BY OUTSIDE LABS AND ONSITE LAB. STATE REQUIREMENT.	$	65,000
SLUDGE HAULING SERVICE	$	150,000
THIS LINE REPRESENTS LAWN AND LANDSCAPING SERVICES	$	20,000
THIS LINE REPRESENTS PERMIT SERVICES REQUIRED BY THE TCEQ FOR WASTEWATER AND STORM WATER FOR THE PLANT AND SITE.	$	40,000
506-SBFB WWTP FUND Total	**$**	**555,000**
511-WATER IMPACT FEE FUND		
NEOC WATER IMPACT FEE EXPENSE	$	194,880
511-WATER IMPACT FEE FUND Total	**$**	**194,880**
512-WASTEWATER IMPACT FEE FUND		
NEOC WW IMPACT FEE EXPENSE	$	483,302
THIS ACCOUNT REPRESENTS EXPENSES FOR TREATMENT AND CAPACITY AT WWTP'S IN OTHER DISTRICTS; CURRENTLY INCLUDING QUAIL VALLEY UD AND PALMER PLANTATION MUDS WWTPS.	$	275,000
512-WASTEWATER IMPACT FEE FUND Total	**$**	**758,302**

FY 2021 BUDGET DETAILS
OBJECT CLASS 53 - PROFESSIONAL/CONTRACTUAL SERVICES BY FUND

FUND DESCRIPTION/SERVICES & POTENTIAL PROVIDERS		TOTAL
520-MUST BAYOU SHARED WATER		
CONTRACTUAL PROVIDES SPECIALTY SERVICES ASIDE OF STAFFS AND EXPERTISE.	$	28,000
MBSA CONTRACT SERVICES FOR WATER	$	5,000
OPERATOR FEES/MBSA WATER	$	22,000
TCEQ PERMIT FEES REQUIRED TO MAINTAIN PERMIT FOR WATER SYSTEM	$	15,000
WATER LAB TESTING - REQUIRED BY STATE	$	2,520
520-MUST BAYOU SHARED WATER Total	**$**	**72,520**
521-MUST BAYOU SHARED WASTEWATER		
CONTRACTUAL PROVIDES SPECIALITY SERVICES ASIDE OF STAFFS AND EXPERTISE.	$	40,300
LANDSCAPING SERVICES	$	12,580
MBSA CONTRACT SERVICES FOR SEWER	$	6,000
OPERATOR FEES/MBSA SEWER	$	186,000
SEWER LAB TESTS - REQUIRED BY STATE	$	13,000
SLUDGE HAULING BY CONTRACTOR	$	150,000
TCEQ PERMIT FEES REQUIRED TO MAINTAIN PERMIT FOR SEWER SYSTEM	$	75,000
521-MUST BAYOU SHARED WASTEWATER Total	**$**	**482,880**
522-MUST BAYOU RETAIL ONLY WATER		
CONTRACTUAL PROVIDES SPECIALTY SERVICES ASIDE OF STAFFS AND EXPERTISE.	$	42,000
LANDSCAPING AT MBSA WATER PLANTS	$	22,000
MBSA CONTRACT SERVICES FOR WATER	$	95,000
MBSA GRP PUMPAGE FEES	$	700,000
NEW WATER INSTALLATION	$	200,000
WATER LAB TESTING - REQUIRED BY STATE	$	3,480
522-MUST BAYOU RETAIL ONLY WATER Total	**$**	**1,062,480**
523-MUST BAYOU RETAIL ONLY WASTEWT		
CONTRACTUAL PROVIDES SPECIALTY SERVICES ASIDE OF STAFFS AND EXPERTISE.	$	114,700
LANDSCAPING SERVICES	$	4,420
MBSA CONTRACT SERVICES FOR SEWER	$	94,000
OPERATOR FEES/MBSA SEWER	$	14,000
THIS ACCOUNT REPRESENTS EXPENSES FOR TREATMENT AND CAPACITY AT WWTP'S IN OTHER DISTRICTS; CURRENTLY INCLUDING QUAIL VALLEY UD AND PALMER PLANTATION MUDS WWTPS.	$	275,000
523-MUST BAYOU RETAIL ONLY WASTEWT Total	**$**	**502,120**
525-HIGHTOWER LIFT STATION		
LANDSCAPING HIGHTOWER LS	$	750
OPERATOR FEES/LIFT STATION	$	6,500
525-HIGHTOWER LIFT STATION Total	**$**	**7,250**
535-WWW UTILITY CONSTRUCTION FUND		
AWIA UTILITIY RISK & RESILIENCE ASSESSMENTS	$	150,000
CONTINUING DISCLOSURE REPORTING UNDER THE SEC RULE 15C2-12.	$	1,365
MUSTANG BAYOU ENGINEERING ASSESSMENT OF EST	$	75,000
MUSTANG BAYOU LIFT STATION REPAIRS	$	100,000
MUSTANG BAYOU WATER PLANT #1 IMPROVEMENTS	$	100,000
MUSTANG BAYOU WATER PLANT #2 IMPROVEMENTS	$	140,000
535-WWW UTILITY CONSTRUCTION FUND Total	**$**	**566,365**
540-SURFACE WATER OPERATING FUND		
CONTRACTUAL SERVICES	$	350,000
LAB WORK - REQUIREMENT	$	57,000

FY 2021 BUDGET DETAILS
OBJECT CLASS 53 - PROFESSIONAL/CONTRACTUAL SERVICES BY FUND

FUND DESCRIPTION/SERVICES & POTENTIAL PROVIDERS	TOTAL
LANDSCAPING	$ 67,980
OPERATORS FEES - COMPENSATION FOR SERVICES	$ 635,000
SLUDGE HAULING SERVICE	$ 160,000
TCEQ STATE PERMIT RENEWAL & FORT BEND SUBSIDENCE DISTRICT ANNUAL AGGREGATED WELL PERMIT FEES AND RENEWAL FEES.	$ 80,000
540-SURFACE WATER OPERATING FUND Total	**$ 1,349,980**
542-SURFACE WATER CONST FUND	
PROFESSIONAL SERVICES	$ 105
542-SURFACE WATER CONST FUND Total	**$ 105**
571-MC REC & LEISURE LGC FUND	
BANK FEES	$ 91,800
COMMISSION EXPENDITURES	$ 15,541
COMPUTER/EQUIPMENT LEASING	$ 6,720
CONTRACTUAL SERVICES	$ 71,086
INSTRUCTOR PAY-CONTRACTUAL	$ 12,000
MARKETING SERVICES	$ 39,996
MOWING SERVICES	$ 1,184,380
PERMIT SERVICES	$ 5,370
PEST CONTROL SERVICES	$ 3,699
SECURITY MONITORING SERVICES	$ 865
SERVICE & REPAIR AGREEMENTS	$ 14,400
TOURNAMENT RENTALS	$ 10,500
571-MC REC & LEISURE LGC FUND Total	**$ 1,456,356**
580-SOLID WASTE UTILITY FUND	
PRINTING & PUBLICATIONS	$ 2,500
SOLID WASTE ADMIN FEES	$ 127,200
SOLID WASTE SERVICES	$ 3,699,345
580-SOLID WASTE UTILITY FUND Total	**$ 3,829,045**
611-IT REPLACEMENT FUND	
COMPUTER/EQUIPMENT LEASING	$ 167,429
611-IT REPLACEMENT FUND Total	**$ 167,429**
800-EMERGENCY OPERATION FUND	
REVENUE AND EXPENDITURES REPRESENTS CARES ACT FUNDING RECEIVED THROUGH FORT BEND CO.	$ 3,763,760
REVENUE AND EXPENDITURES REPRESENTS CARES ACT FUNDING RECEIVED THROUGH HARRIS CO.	$ 345,015
800-EMERGENCY OPERATION FUND Total	**$ 4,108,775**
Grand Total	**$ 34,886,980**

Date: 08/07/2020 11:12 AM

2020 Tax Rate Calculation Worksheet

Taxing Units Other Than School Districts or Water Districts

City of Missouri City	(281) 403-8614
Taxing Unit Name	Phone (area code and numbe
1522 Texas Parkway, Missouri City, TX, 774892170	www.missouricitytx.gov
Taxing Unit Address, City, State, ZIP Code	Taxing Unit's Website Address

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per $100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller For 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements.*

Water districts as defined under Water Code Section 49.001(1) do use this form but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed water District Voter-Approval Tax Rate Worksheet.*

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

STEP 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

Line	No-New-Revenue Rate Activity		Amount/Rate
1.	**2019 total taxable value.** Enter the amount of 2019 taxable value on the 2019 tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (will deduct taxes in Line 17).[1]		$6,991,228,247
2.	**2019 tax ceilings.** Counties, cities and junior college districts. Enter 2019 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2019 or a prior year for homeowners age 65 or older or disabled, use this step.[2]		$0
3.	**Preliminary 2019 adjusted taxable value.** Subtract Line 2 from Line 1.		$6,991,228,247
4.	**2019 total adopted tax rate.**		$.630000
5.	**2019 taxable value lost because court appeals of ARB decisions reduced 2019 appraised value.**		
	A. Original 2019 ARB values:	$90,483,734	
	B. 2019 values resulting from final court decisions:	$84,078,921	
	C. 2019 value loss. Subtract B from A.[3]		$6,404,813

Line	No-New-Revenue Rate Activity		Amount/Rate
6.	**2019 taxable value subject to an appeal under Chapter 42, as of July 25.**		
	A. 2019 ARB certified value:	48,569,899	
	B. 2019 disputed value:	21,151,084	
	C. 2019 undisputed value Subtract B from A.[4]		27,418,815
7.	**2019 Chapter 42-related adjusted values.** Add Line 5 and 6		33,823,628
8.	**2019 taxable value, adjusted for court-ordered reductions.** Add Lines 3 and 7		$7,025,051,875
9.	**2019 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2019.** Enter the 2019 value of property in deannexed territory.[5]		$0
10.	**2019 taxable value lost because property first qualified for an exemption in 2020.** If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in 2020 does not create a new exemption or reduce taxable value.		
	A. Absolute exemptions. Use 2019 market value:	$3,985	
	B. Partial exemptions. 2020 exemption amount or 2020 percentage exemption times 2019 value:	$4,430,751	
	C. Value loss. Add A and B.[6]		$4,434,736
11.	**2019 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1),timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2020.** Use only properties that qualified in 2020 for the first time; do not use properties that qualified in 2019.		
	A. 2019 market value:	$0	
	B. 2020 productivity or special appraised value:	$0	
	C. Value loss. Subtract B from A.[7]		$0
12.	**Total adjustments for lost value.** Add Lines 9, 10C and 11C.		$4,434,736
13.	**Adjusted 2019 taxable value.** Subtract Line 12 from Line 8		$7,020,617,139
14.	**Adjusted 2019 total levy.** Multiply Line 4 by Line 13 and divide by $100		$44,229,887
15.	**Taxes refunded for years preceding tax year 2019.** Enter the amount of taxes refunded by the district for tax years preceding tax year 2019. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2019. This line applies only to tax years preceding tax year 2019.[8]		$91,105
16.	**Taxes in tax increment financing (TIF) for tax year 2019** Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2020 captured appraised value in Line 18D, enter 0.[9]		$3,854,320
17.	**Adjusted 2019 levy with refunds and TIF adjustment.** Add Lines 14, and 15, subtract Line 16.[10]		$40,466,672
18.	**Total 2020 taxable value on the 2020 certified appraisal roll today.** This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled.[11]		
	A. Certified values:	$7,047,970,527	
	B. Counties: Include railroad rolling stock values certified by the Comptroller's office.	$0	
	C. Pollution control and energy storage system exemption: Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property	$0	
	D. Tax increment financing: Deduct the 2020 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2020 taxes will be deposited into the tax increment fund. Do not include any new	$702,380,206	

Line	No-New-Revenue Rate Activity		Amount/Rate
	property value that will be included in Line 23 below.[12]		
	E. Total 2020 value Add A and B, then subtract C and D		$6,345,590,321
19.	**Total value of properties under protest or not included on certified appraisal roll.[13]**		
	A. 2020 taxable value of properties under protest The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest.[14]	$246,836,332	
	B. 2020 value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll.[15]	$336,466,796	
	C. Total value under protest or not certified. Add A and B.		$583,303,128
20.	**2020 tax ceilings.** Counties, cities and junior colleges enter 2020 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2019 or a prior year for homeowners age 65 or older or disabled, use this step.[16]		$0
21.	**2020 total taxable value.** Add Lines 18E and 19C. Subtract Line 20C.[17]		$6,928,893,449
22.	**Total 2020 taxable value of properties in territory annexed after Jan. 1, 2019.** Include both real and personal property. Enter the 2020 value of property in territory annexed.[18]		$2,268,250
23.	**Total 2020 taxable value of new improvements and new personal property located in new improvements.** New means the item was not on the appraisal roll in 2019. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2019 and be located in a new improvement. New improvements **do** include property on which a tax abatement agreement has expired for 2020.[19]		$160,024,434
24.	**Total adjustments to the 2020 taxable value.** Add Lines 22 and 23.		$162,292,684
25.	**Adjusted 2020 taxable value.** Subtract Line 24 from Line 21.		$6,766,600,765
26.	**2020 NNR tax rate.** Divide Line 17 by Line 25 and multiply by $100.[20]		$.598035 /$100
27.	**COUNTIES ONLY.** Add together the NNR tax rates for each type of tax the county levies. The total is the 2020 county NNR tax rate.[21]		

[1]Tex. Tax Code Section

[2]Tex. Tax Code Section

[3]Tex. Tax Code Section

[4]Tex. Tax Code Section

[5]Tex. Tax Code Section

[6]Tex. Tax Code Section

[7]Tex. Tax Code Section

[8]Tex. Tax Code Section

[9]Tex. Tax Code Section

[10]Tex. Tax Code Section

[11]Tex. Tax Code Section

[12]Tex. Tax Code Section

[13]Tex. Tax Code Section

[14]Tex. Tax Code Section

[15]Tex. Tax Code Section

[16]Tex. Tax Code Section

[17]Tex. Tax Code Section

[18]Tex. Tax Code Section

[19]Tex. Tax Code Section

[20]Tex. Tax Code Section

[21]Tex. Tax Code Section

STEP 2: Voter-Approval Tax Rate

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

1. **Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.

2. **Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

Line	Voter Approval Tax Rate Activity		Amount/Rate
28.	**2019 M&O tax rate.** Enter the 2019 M&O tax rate.		$.466387
29.	**2019 taxable value, adjusted for actual and potential court-ordered adjustments.** Enter the amount in Line 8 of the *No-New-Revenue Tax Rate Worksheet.*		7,025,051,875
30.	**Total 2019 M&O levy.** Multiply Line 28 by Line 29 and divide by 100.		32,763,928
31.	**Adjusted 2019 levy for calculating NNR M&O rate.**		
	A. 2019 sales tax specifically to reduce property taxes. For cities, counties and hospital districts, enter the amount of additional sales tax collected and spent on M&O expenses in 2019, if any. Other taxing units, enter 0. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent.	0	
	B. M&O taxes refunded for years preceding tax year 2019. Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2019. This line applies only to tax years preceding tax year 2019.	66,537	
	C. 2019 taxes in TIF: Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2020 captured appraised value in Line 18D, enter 0.	2,853,359	
	D. 2019 transferred function: If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in E below. The taxing unit receiving the function will add this amount in E below. Other taxing units enter 0.	0	
	E. 2019 M&O levy adjustments. Add A and B, then subtract C. For taxing unit with D, subtract if discontinuing function and add if receiving function	-2,786,822	
	F. Add Line 30 to 31E.		29,977,106
32.	**Adjusted 2020 taxable value.** Enter the amount in Line 25 of the *No-New-Revenue Tax Rate Worksheet.*		6,766,600,765
33.	**2020 NNR M&O rate (unadjusted)** Divide Line 31F by Line 32 and multiply by $100.		0.443015
34.	**Rate adjustment for state criminal justice mandate.**[23]		
	A. 2020 state criminal justice mandate. Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose.	0	
	B. 2019 state criminal justice mandate Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies	0	

Line	Voter Approval Tax Rate Activity		Amount/Rate
	C. Subtract B from A and divide by Line 32 and multiply by $100	0.000000	
	D. Enter the rate calculated in C. If not applicable, enter 0.		0.000000
35.	**Rate adjustment for indigent health care expenditures**[24]		
	A. 2020 indigent health care expenditures Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2019 and ending on June 30, 2020, less any state assistance received for the same purpose	0	
	B. 2019 indigent health care expenditures Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2018 and ending on June 30, 2019, less any state assistance received for the same purpose	0	
	C. Subtract B from A and divide by Line 32 and multiply by $100	0.000000	
	D. Enter the rate calculated in C. If not applicable, enter 0.		0.000000
36.	**Rate adjustment for county indigent defense compensation.**[25]		
	A. 2020 indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals for the period beginning on July 1, 2019 and ending on June 30, 2020, less any state grants received by the county for the same purpose	0	
	B. 2019 indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals for the period beginning on July 1, 2018 and ending on June 30, 2019, less any state grants received by the county for the same purpose	0	
	C. Subtract B from A and divide by Line 32 and multiply by $100	0.000000	
	D. Multiply B by 0.05 and divide by Line 32 and multiply by $100.	0.000000	
	E. Enter the lessor of C and D. If not applicable, enter 0.		0.000000
37.	**Rate adjustment for county hospital expenditures.**		
	A. 2020 eligible county hospital expenditures Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2019 and ending on June 30, 2020	0	
	B. 2019 eligible county hospital expenditures Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2018 and ending on June 30, 2019	0	
	C. Subtract B from A and divide by Line 32 and multiply by $100	0.000000	
	D. Multiply B by 0.08 and divide by Line 32 and multiply by $100	0.000000	
	E. Enter the lessor of C and D, if applicable. If not applicable, enter 0.		0.000000
38.	**Adjusted 2020 NNR M&O rate.** Add Lines 33, 34D, 35D, 36E, and 37E.		0.443015
39.	**2020 voter-approval M&O rate.** Enter the rate as calculated by the appropriate scenario below. **Special Taxing Unit** If the taxing unit qualifies as a special taxing unit, multiply Line 38 by 1.08 **-or-** **Other Taxing Unit** If the taxing unit does not qualify as a special taxing unit, multiply Line 38 by 1.035. **-or-** **Taxing unit affected by disaster declaration** If the taxing unit is located in an area declared as disater area, the governing body may direct the person calculating the voter-approval rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval rate in this manner until the earlier of 1) the second year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred, and 2) the third tax year after the tax year in which the disaster occurred. If the taxing unit qualifies under this scenario, multiply Line 38 by 1.08. [27]		0.458520

Line	Voter Approval Tax Rate Activity		Amount/Rate
40.	**Total 2020 debt to be paid with property taxes and additional sales tax revenue.** Debt means the interest and principal that will be paid on debts that: (1) are paid by property taxes, (2) are secured by property taxes, (3) are scheduled for payment over a period longer than one year, and (4) are not classified in the taxing unit's budget as M&O expenses.		
	A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. Enter debt amount	10,954,398	
	B. Subtract **unencumbered fund amount** used to reduce total debt.	0	
	C. Subtract **certified amount spent from sales tax to reduce debt**(enter zero if none)	0	
	D. Subtract **amount paid** from other resources	0	
	E. Adjusted debt Subtract B, C and D from A		10,954,398
41.	**Certified 2019 excess debt collections** Enter the amount certified by the collector.		925,759
42.	**Adjusted 2020 debt** Subtract Line 41 from Line 40E		10,028,639
43.	**2020 anticipated collection rate.**		
	A. Enter the 2020 anticipated collection rate certified by the collector	100.16	
	B. Enter the 2019 actual collection rate	100.16	
	C. Enter the 2018 actual collection rate	100.73	
	D. Enter the 2017 actual collection rate	102.79	
	E. If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note thet the rate can be greater than 100%.		100.16
44.	**2020 debt adjusted for collections.** Divide Line 42 by Line 43E.		10,012,618
45.	**2020 total taxable value.** Enter the amount on Line 21 of the No-New-Revenue Tax Rate Worksheet.		6,928,893,449
46.	**2020 debt rate** Divide Line 44 by Line 45 and multiply by $100.		0.144505
47.	**2020 voter-approval tax rate.** Add Line 39 and 46.		0.603024
48.	**COUNTIES ONLY.** Add together the voter-approval tax rate for each type of tax the county livies. The total is the 2020 county voter-approval tax rate.		

STEP 3 NNR Tax Rate and Voter-Approval Tax Rate Adjustments for Additional Sales tAx to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

Line	Additional Sales and Use Tax Worksheet	Amount/Rate
49.	**Taxable sales.** For taxing units that adopted the sales tax in November 2019 or May 2020, enter the Comptroller's estimate of taxable sales for the previous four quarters [32]. Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November 2019, skip this line.	0
50.	**Estimated sales tax revenue.** Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue.[33] **Taxing units that adopted the sales tax in November 2019 or in May 2020.** Multiply the amount on Line 49 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95 [34] **-or-** **Taxing units that adopted the sales tax before November 2019.** Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	0

Line	Additional Sales and Use Tax Worksheet	Amount/Rate
51.	**2020 total taxable value.** Enter the amount from Line 21 of the *No-New-Revenue Tax Rate Worksheet.*.	6,928,893,449
52.	**Sales tax adjustment rate.** Divide Line 50 by Line 51 and multiply by $100.	0.000000
53.	**2020 NNR tax rate, unadjusted for sales tax**[35]. Enter the rate from Line 26 or 27, as applicable, on the *No-New-Revenue Tax Rate Worksheet.*	$.598035
54.	**2020 NNR tax rate, adjusted for sales tax.** **Taxing units that adopted the sales tax in November 2019 or in May 2020.** Subtract Line 52 from Line 53. Skip to Line 55 if you adopted the additional sales tax before November 2019.	$.598035
55.	**2020 voter-approval tax rate, unadjusted for sales tax.**[36] Enter the rate from Line 47 or Line 48 as applicable, of the *Voter-Approval Tax Rate Worksheet*	0.603024
56.	**2020 voter-approval tax rate, adjusted for sales tax.** Subtract Line 52 from Line 55.	0.603024

[37]Tex. Tax Code Section **[38]Tex. Tax Code Section**

STEP 4: Additional Rollback Protection for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O Funds to pay for a facility, device or method for the control of air, water or land pollution.

This section should only by completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Line	Activity	Amount/Rate
57.	**Certified expenses from the Texas Commission on Environmental Quality (TCEQ).** Enter the amount certified in the determination letter from TCEQ [37]. The taxing unit shall provide its tax assessor-collector with a copy of the letter.[38]	$0
58.	**2020 total taxable value.** Enter the amount from Line 21 of the *No-New-Revenue Tax Rate Worksheet.*	$6,928,893,449
59.	**Additional rate for pollution control.** Divide Line 57 by Line 58 and multiply by $100.	0.000000
60.	**2020 voter-approval tax rate, adjusted for pollution control.** Add Line 59 to one of the following lines (as applicable): Line 47, Line 48 (counties) or Line 56 (taxing units with the additional sales tax).	0.603024

[37]Tex. Tax Code Section **[38]Tex. Tax Code Section**

STEP 5: Voter-Approval Tax Rate Adjustment for Unused Increment Rate

FY 2021 PROPOSED BUDGET

The unused increment rate is the rate equal to the difference between the adopted tax rate and voter-approval tax rate before the unused increment rate for the prior three years [39]. In a year where a special taxing unit adopts a rate above the voter-approval tax rate by applying any portion of the unused increment rate, the unused increment rate for that year would be zero.

For each tax year before 2020, the difference between the adopted tax rate and voter-approval rate is considered zero, therefore the unused increment rate for 2020 is zero.[40]

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit. [41]

Line	Activity	Amount/Rate
61.	**2019 unused increment rate.** Subtract the 2019 actual tax rate and the 2019 unused increment rate from the 2019 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2020, enter zero.	0.000000
62.	**2018 unused increment rate.** Subtract the 2018 actual tax rate and the 2018 unused increment rate from the 2028 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2020, enter zero.	0.000000
63.	**2017 unused increment rate.** Subtract the 2017 actual tax rate and the 2017 unused increment rate from the 2017 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2020, enter zero.	0.000000
64.	**2020 unused increment rate.** Add Lines 61, 62 and 63.	0.000000
65.	**2020 voter-approval tax rate, adjusted for unused increment rate.** Add Line 64 to one of the following lines (as applicable): Line 47, Line 48 (counties), Line 56 (taxing units with the additional sales tax) or Line 60 (taxing units with pollution control).	

STEP 6: De Minimis Rate

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise $500,000, and the current debt rate for a taxing unit.[42]

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit. [43]

Line	Activity	Amount/Rate
66.	**Adjusted 2020 NNR M&O tax rate.** Enter the rate from Line 38 of the *Voter-Approval Tax Rate Worksheet*	0.000000
67.	**2020 total taxable value.** Enter the amount on Line 21 of the *No-New-Revenue Tax Rate Worksheet*	0
68.	**Rate necessary to impose $500,000 in taxes.** Divide $500,000 by Line 67 and multiply by $100.	0.000000
69.	**2020 debt rate** Enter the rate from Line 46 of the *Voter- Approval Tax Rate Worksheet*	0.000000
70.	**De minimis rate** Add Lines 66, 68 and 69.	0.000000

STEP 7: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

No-new-revenue tax rate	0.598035
Voter-Approval Tax Rate	0.603024
De minimis rate	0.000000

STEP 8: Taxing Unit Representative Name and Signature

print here CARRIE SURRATT

Printed Name of Taxing Unit Representative

sign here Carrie Surratt

Taxing Unit Representative

August 7, 2020

Date

GENERAL COMMUNITY INFORMATION

CITY PROFILE

Date of Incorporation:	March 12, 1956
Form of Government:	Council/City Manager
City Size (square miles) = 29.80 consisting of	
Square Miles of Land	28.40
Square Miles of Water	1.40
Population (2018)	77,242
Median Household Income in 2018	$90,976
Average Household Income in 2018	$115,288

FINANCIAL CHARACTERISTICS

Bond Rating - Moody's Investors Service, Inc.	Aa2
Bond Rating - Standard & Poor's	AA
M&O Tax Rate (Proposed)	0.45353
Debt Tax Rate Proposed)	0.14451
Total Tax Rate (Proposed)	0.59804

DEMOGRAPHICS

Population:	
1980 Census	24,423
1990 Census	36,176
2000 Census	52,913
2010 Census	67,772
2019 as of 09/27/2018*	77,242

EDUCATION

Number of Schools:	
Elementary Schools	
Located in District	51
Located in Missouri City	8
Located in ETJ	4
Total Elementary Schools	63
Middle Schools	
Located in District	15
Located in Missouri City	4
Total Middle Schools	19
High Schools	
Located in District	11
Located in Missouri City	3
Located in ETJ	1
Total High Schools	15
Area Private/Parochial School	14
Total Number of Schools	111
Area Colleges	20
Student Population - Missouri City (as of September 2018)	20,353

SERVICES PROVIDED

Police Protection	
Number of Stations	2
Officers	102
Civilians	47
Fire Protection	
Number of Stations	5
Firefighters	77
Health Facilities	
Special Purpose Care Centers	37
Religious Facilities	
Number of Religion Facilities	78
Parks & Recreation	
Number of Parks Developed	20
Trails	5
Number of Undeveloped Parks	11
Recreation Center	1
Golf Course	1
Acres (Including Rec Center & Golf Course)	1,188

ECONOMICS

Top Taxpayers (Taxable Value in Millions)	
Park 8Ninety Phase I LP & Phase II LP	$50.5
Ben E. Keith CO/Keith Ben E Company	$54.8
Watermark Retreat at Sienna Plantation	$35.8
Comcast of Houston LLC	$30.0
CenterPoint Energy Electric	$29.3
TPP SW Commerce LLC	$28.5
MDC Coastal 2 LLC	$26.6
Elysian at Sienna Plantation LP	$26.3
Niagara Bottling LLC	$25.2
RS Shopping Center Associates LLC	$24.4
Employment Industries	
Healthcare	18.4%
Education	11.0%
Retail	10.3%
Professional, Scientific, and Technical Services	8.7%
Manufacturing	8.2%
Accommodation	5.3%
Finance	5.0%
Construction	4.9%
Transportation	4.4%
Other	4.0%
Public Service	3.6%
Mining	3.1%
Wholesale	3.0%
Administration	2.8%
Real Estate	2.3%
Information Technology	2.2%

Source: https://www.fortbendcounty.com/wp-content/uploads/2018/07/MissouriCity-7_2018.pdf

CHART OF ACCOUNTS – EXPENSE OBJECT/DESCRIPTION	
51 - Personnel Costs	
51001	**Regular Salaries** - To record salaries and wages for all full-time employees.
51002	**Additional Compensation -** To record certification and longevity pay for all full-time employees.
51004	**Overtime** - To record all overtime pay for full-time employees.
51102	**Part-time** - To record salaries of employees working less than 30 hours per week.
51103	**Mayor/Council Pay** - To record salaries of mayor and council.
51104	**Judges Pay** - A Municipal Court Division ONLY account to record salaries of judges.
51105	**Seasonal** - To record salaries of part-time "seasonal" employees.
51106	**Contingency Workers** - To record wages for hourly employees.
51302	**Taxes, Social Security** - To record City's contributions to FICA and FWT.
51305	**Retirement** - To record the expenditure for the City's share of the Texas Municipal Retirement System (TMRS), which includes 5-year vesting, 20-year retirement, buy back of benefits with other government agencies, veteran benefits, and yearly service credits earned by full-time employees.
51403	**ER-Group Health Insurance** - Used by "FINANCIAL SERVICES ONLY" to record partial month's health/dental/vision insurance costs are allocated for either a "new hire" or "terminating" employee (i.e. no specific amount budgeted and costs are reimbursed out of 51403 as necessary).
51408	**Long-Term Disability** - To record expenditures for disability insurance for absences exceeding 90 days.
51415	**Flex/COBRA Admin Fees** - A Human Resources account only to record expenditures for flexible spending and COBRA administration fees charged by the health insurance administrator.
51501	**Car/Clothing Allowance** - To record car allowance for personnel and clothing allowance for some personnel.
51502	**Cell-Phone Allowance** - To record allowance for some personnel to reimburse for use of personnel cell phone for City business.
51504	**Education Reimbursement** - Expenditure reimbursements of approved Tuition Reimbursement Program requests that are approved by HR -ONLY USED BY HR.
51710	**Workers' Compensation** - To record City's cost of participation in the Workers' Compensation Intergovernmental Risk Pool provided by the Texas Municipal League (TML).
51805	**Unemployment Compensation** - This is a "Human Resources ONLY" account used to record City's costs for unemployment compensation paid on a reimbursement basis to the state.
51814	**Retiree Insurance** - City's expense for retirees' insurance premiums (65 years old and more than 10 years of service).

52 - Supplies & Materials	
52001	**Office Supplies** - To record expenditures for consumable office and computer supplies for general office operation, such as batteries, paper clips, pencils, legal pads, file folders, notary license and recording fees, awards and plaques, printer ribbons, toner cartridges, envelopes and labels.
52002	**Hospitality Supplies** - To record costs for coffee service for City offices, food & refreshments for Council, committee, jurors or special events requiring food service.
52003	**Wearing Apparel** - To record expenditures for purchase or rental of uniforms, rental of floor mats, jackets and badges for police and fire, judge's robes, patches, name tags, rain suits, rubber boots, goggles, work shoes, gloves, protective fire clothing, and body armor, uniform dry-cleaning, and repair of bunker gear.
52004	**Minor Tools, Furniture, & Equipment** - To record expenditures for tools, furniture, & equipment less than $5,000.
52005	**Education & Training Supplies** - To record all supplies, instructor fees, reference books, and other educational resources for employees, training programs, and fire and police academies.
52006	**Postage** - To record expenditures for postage such as meter rental, stamps, postal equipment maintenance agreement, FEDEX, bulk mailing permit, post office box rental, courier service, and postage refill.
52007	**Building Materials & Supplies** - To record expenditures to purchase building supplies, flags, and first aid supplies.
52008	**Identification Supplies/Film** - To record supplies such as fingerprint supplies, film and chemicals (CID). All other Divisions will record purchase of film, photo processing, cameras, and ID tags.
52009	**Other/Miscellaneous Supplies** - To record small or one-time purchases not properly accounted in any other accounts.
52010	**Employee Awards** - A Human Resources ONLY account to record expenditures associated with employee retirement ceremonies. Formerly titled Employee Awards/Ceremonies.
52011	**Firearms** - A Police, Animal Control, and Fire Marshall account, to purchase firearms and supplies such as ammunition and targets; and for repairs to firearms and related equipment.
52013	**Janitorial Supplies** - To record the purchase of mops, brooms, paper products, and cleaning supplies.
52014	**Computer, Tech, & Software Equipment** - To record purchase of computer, technology and software equipment.
52017	**Fuel, Oil & Lubricants** - To record expenditures for fuel, oil and lubricants for City vehicles and equipment.
52023	**Jail Supplies** - A Patrol Division ONLY account to record expenditures for sheets, blankets, laundry, clothing, and miscellaneous other supplies for prisoners.
52024	**Jail Food** - A Patrol Division ONLY account to record food costs for prisoners.
52025	**Pesticide/Haz-Mat Control Supplies** - To record the purchase of herbicides, insecticides, chemicals, hazardous materials and supplies for Fire, Parks, Building Maintenance and Streets Divisions.

52026	Animal Control Food/Supplies - An Animal Control Division Account ONLY to record expenditures for food for animals and other supplies needed by Animal Control Officers.
52034	EOC Supplies - A Fire Administration Division ONLY account to record supplies purchased for the Emergency Operations Center and subscription to the Piers System for the City's emergency management website.
52035	EMS Medical Supplies - A Fire Operations Division ONLY account to record medical supplies purchased to stock fire trucks.
52038	Streets Materials & Supplies - To record expenditures for asphalt, limestone, concrete, sand, redwood, rebar, tie wire and other materials for City street maintenance.
52039	Drainage Materials & Supplies - To record expenditures for culverts, fill dirt, manhole covers and other materials for City drainage maintenance.
52040	Traffic Equipment & Supplies - To record expenditures for materials, supplies, sign faces, blanks, reflective material and posts required to install and maintain traffic control devices for public right-of-ways.
52041	Pavement Marking Materials - To record expenditures for materials, supplies, and finished products such as paint, buttons and markings required to install and maintain all pavement markings in public rights-of-ways.
52046	Equipment Repair Parts - Expenditures for parts used to repair equipment.
52048	Park Materials & Supplies - A Parks Division ONLY account to record expenditures for plants, grass, lumber, fencing and all supplies for Parks that are not capitalized.
52057	Purchase of Water - To record the "take or pay" purchase of water for Surface Water Treatment Plant.
52062	Copy Machine Supplies - To record expenditures for copy paper, toner and other copier supplies.
52073	Chemicals - An account used to record the purchase of chemicals, such as chlorine, polymer, insecticides, hydrochloric acid, aluminum sulfate, poly aluminum chloride, etc.
52076	Fed Grant Expense-BP Vests - To record grant expenditures for rifle ballistic vest.
52102	Marketing Supplies - Any supplies such as newsletters, brochures, letterhead, business cards, banners, posters, or presentation folders used for promotional and advertising purposes.
52260	Equip/Computer Replacements - Replacement of equipment and computers throughout the City.
52771	Linen Supplies - To record expenditures for table linens, chair covers, specialty linens, and kitchen cloths.
52772	Dishware & Glass Supplies - To record expenditures for dishes, glasses, and utensils for serving.
52773	Paper & Disposable Supplies - To record expenditures for to go cups and containers, paper towels, and trash bags.
52777	Food Purchases - To record expenditures for food to be served at Golf Center.
52778	Liquor Purchase - To record expenditures for liquor to be served at Golf Center.
52781	Merchandise Purchases - To record expenditures for golf equipment, clothing, and accessories for sale.

53 - Professional/Contract Services	
53004	Legal Services - To record payment for outside council, publication fees, and recording fees for the city.
53005	Professional Services - To record expenditures for occupations that require special training such as Architectural, Engineering, Doctors , and Lawyers, etc.
53017	Delinquent Attorney Fees - To record delinquent attorney fees associated with the collection of property taxes.
53021	CAD Appraisal Services - Central Appraisal District appraisal services. To record expenditures for property tax appraisal services performed by the County or other specially trained property tax appraisal professionals. Examples are expenditures for Fort Bend and Harris County Appraisal District services.
53024	Engineering Services - To record expenditures for contract engineering services.
53034	Special Product Disposal - To dispose of used tires, oil, batteries and other used or consumed products not allowed in garbage collection.
53038	Sta-Mo Lease & Operation - A Parks Division ONLY account. To record all costs, including utilities, associated with the Sta-Mo Park operation.
53042	Solid Waste Admin Fees - To record expenditures associated with the administration and billing of solid waste collection by outside contractor.
53045	Audit Services - To record expenditures for professional auditing services.
53064	Store Front Operations - To record Police related store front operating costs such as electricity, security system monitoring, cleaning services, t.v./internet, lease payment, etc.
53065	Laboratory Testing - To record lab testing expenses.
53083	Hotel Tax Rebate Expense - To record expenditures related to hotel tax rebate.
53130	Physical Exams - Used to record cost incurred for sexual assault examinations, or other physical exams.
53131	Jail Medical Services - A Patrol Division ONLY account to record expenditures for fit for jail exams, medical treatment, prescriptions, and other prisoner medical expenses.
53501	Printing & Publications - To record expenditures for printing of stationery, signs, asset tags, envelopes, business cards and forms. Also includes printing of budget, financial and audit reports.
53503	Fire Prevention Services - A Fire Department ONLY account to record expenses relating to fire prevention.
53504	Contractual Services - To record expenditures for contractual services rendered per agreement.
53505	Service & Repairs Agreements - To record expenditures for maintenance agreements on equipment, computer software, computer hardware, and office machines. This excludes radios and radars. Maintenance agreements for unbudgeted software shall be charged to the user department for the first year only along with the purchase of the software package (which is charged to 52004). Subsequent renewals of maintenance in future years shall be budgeted in Innovation & Technology (IT).

53507	Contractual Services-Traffic - To record expenditures for contractual services related to traffic, such as signal sequencing or upgrade.
53508	Contractual Services-Sienna - To record quarterly Metro sales tax rebate to Sienna Management District, per contractual agreement.
53509	Developer Agreement Expense - To record expenditures paid to developers for reimbursement of project costs per agreements with the City.
53511	Election Expenses - To record expenditures for services for local voter elections for bond ballots, councilmember elections, charter revisions, etc.
53513	Microfilming & Storage - An account used for microfilming and film storage related costs.
53518	Credit Card Processing Fees - To record expenditures for credit card processing fees charged by banks and other merchant credit card processing companies.
53519	Bank Fees - To record expenditures for bank fees which are monthly bank statement charges including credit card service charges.
53520	Transaction Fees - Parks and Recreation transactions fees.
53522	Employee Exams - To record expenditures related to pre-employment examination.
53524	Judicial Efficiency Expense - To record expenditures for improving the administration of justice and promote the efficiency of municipal courts.
53525	Legal Notices Exp. - To record expenditures for legal notices required to be published by local, State, or Federal guidelines and legal statutes.
53527	Community Communications Expense - A Communications Division account to record expenditures for annual reporting to citizens.
53529	Contractual Services-Drainage - To record expenditure for contractual services provided for drainage.
53530	Tree Trimming Services - To record expenditures for tree trimming services.
53531	Pest Control Services - To record expenditures for control and extermination of various insects, rodents, and pests at city facilities.
53532	Garbage Collection Services - To record expenditures for the hauling of debris to landfill and garbage collection.
53534	Mowing Services - To record expenditures for moving services.
53537	Contractual Services-Streets - To record expenditure for contractual services provided for street repair and maintenance program.
53539	Solid Waste Services - To record expenditures for solid waste services.
53540	Sub-Standard Property Expense - To record expenditures for repairs, demolition, lawn maintenance and related costs required to make property condition in compliance with applicable property codes.
53547	Operator Fees - To record the expenditures of contracted operators for various utility functions within the City's enterprise operations.

53548	**Sludge Removal** - To record expenditures for the removal of sludge for the Wastewater Treatment Plant.
53549	**Permit Services** - To record expenditures for permits for the Wastewater Treatment Plant.
53551	**Recycling** - A Parks Division Account ONLY to record expenditures for the Recycling Center.
53557	**Mustang Bayou-Contract Services** - To record expenditures for services by Quail Valley Utility District on Mustang Bayou.
53563	**GRP Pumpage Fee Expense** - To record the fee associated with the City's share of gallons pumped monthly to be paid to the Surface Water Treatment Plant Operations Fund for groundwater reduction.
53568	**Landscaping Services** - Cost for expenses incurred for landscaping services.
53569	**Water Capacity Buy-In Fees** - To record water capacity buy-in fees for utility districts.
53570	**Wastewater Capacity Buy-In Expenses** - To record for North East Oyster Creek water and wastewater capacity fees.
53571	**Instructor Pay-Contractual** - To record pay for instructors per contractual agreement.
53572	**Water Service Installations** - To record costs associated with the installation of water service.
53574	**Stormwater Management Service** - To record for services provided for Stormwater management program.
53582	**Janitorial Services** - To record expenditures for services provided for facility cleaning, dusting, trash pick-up, etc.
53585	**Computer/Equipment Leasing** - To record expenditures for leasing of desktops, laptops, servers, storage and other technical equipment.
53593	**Contractual Services-Projects** - To record expenditure for contractual services for CIP projects.
53598	**Administrative Expenditures** - Administrative expenditures which include administrative items , comprising of 20% of the annual CDBG funding allocation to cover expenditures such as salaries & benefits, printing & publication, training and travel, membership dues, etc.
53620	**Housing Rehabilitation Expense** - Housing Rehabilitation is a Non-Public Service Activity that provides minor home repairs, prevents hazardous health conditions and code violations in owner-occupied homes, prevents the deterioration of property & neighborhoods, and improves the quality of the owner-occupied housing stock for low and moderate income persons.
53622	**Meals On Wheels Expense** - Fort Bend Senior Citizens Meals on Wheels is a CDBG approved and funded sub recipient in the City's Action Plan. Such entities are provided CDBG funds by the grantee for their use in carrying out agreed-upon eligible activities. (Note that Public Service activities are allotted at a 15% cap of the annual allocation and must serve low/moderate Income persons, prevent/eliminate slum and blight, or must address an urgent community need).
53623	**CDBG-Art Program Expense** - To record expenditures devoted to activities related to art programs on behalf of CDBG.

53624	Child Advocacy Expense - A CDBG approved and funded sub recipient in the City's Action Plan. Such entities are provided CDBG funds by the grantee for their use in carrying out agreed-upon eligible activities (Note that Public Service activities are allotted at a 15% cap of the annual allocation and must serve low/moderate Income persons, prevent/eliminate slum and blight, or must address an urgent community need). Child Advocacy of FB provides counseling to 80 children who are alleged victims of sexual and physical abuse and/or neglect. Fort Bend Seniors provides home-delivered meals to 25 home-bound elderly and frail elderly residents of Missouri City.
53626	Scholarship Expense - The educational scholarship provides educational reimbursement assistance to college students within the CDBG targeted area and represents a CDBG Public Service Activity (Note that Public Service activities are allotted at a 15% cap of the annual allocation and must serve low/moderate Income persons, prevent/eliminate slum and blight, or must address an urgent community need).
53627	HUD Housing Study - Consultant fees related to the Housing and Urban Development housing study.
53628	Fair Housing Expense - To record expenditures devoted to activities that affirmatively further Fair Housing measures on behalf of the CDBG program.
53650	ERP Contractual Services - To record expenditures for contractual services for Tyler Technologies for the ERP System.
53700	Marketing Services - To record expenditures for services provided for marketing and advertising.
53750	Commission Expenditures - To record LGC commission expenditures.
53766	Security Monitoring Services - To record expenditures for alarm monitoring services by a City entity or department.
54 - Repair & Maintenance	
54006	Radio Repair and Maintenance - To record maintenance service agreements or repairs on radios, radars, etc.
54023	Building Repairs - To record expenditures for HVAC, plumbing, electrical, elevators, Halon system or fire alarm repair, standpipe repairs, electrical, or other repairs performed by contractors. Repairs to City facilities other than the golf course are to be charged to Building Maintenance Division. If cost is to repair or maintain the roof, use object code 54104.
54053	Lift Station Maintenance - To record the expenditures for lift station maintenance.
54061	Computer Repair/Replacement - To record expenditures for computer repair/replacement not subject to our capital asset policy.
54078	HVAC General Maintenance - To record expenditures for heating, ventilation, and air conditioning system maintenance.
54080	Elevator Maintenance - To record expenditures for elevator maintenance.
54090	Generator Maintenance - To record expenditures used by the Fleet Division ONLY to record fuel and maintenance costs on generators.
54101	Equipment Maintenance/Repair - To record expenditures for maintenance and repair of equipment.

54104	**Roof Repairs & Maintenance** - To record expenditures to repair and maintain the roof.
54105	**Street Repair & Maintenance** - Used to record street repairs and related street maintenance cost for bonded capital projects ONLY.
54106	**Drainage Repairs & Maintenance** - To record expenditures for drainage repair or maintenance cost.
54109	**Sidewalk Repairs** - Used for the Metro Fund ONLY to record sidewalk related repairs and maintenance.
54135	**Traffic Signal Maintenance** - To record expenditures for parts, supplies and contractors to repair City traffic signals which are not subject to capitalization.
54137	**Fleet Repair Costs** - Fleet Maintenance ONLY account. To record the purchases of repair and preventive parts, repairs contracted out, wrecker service, state inspection and body work for all automobiles, trucks, minor equipment and heavy equipment expensed at month end in Fleet billings.
54145	**General Maintenance & Repairs** - To record the expenditures for general maintenance and repairs to the Wastewater Treatment Plant.
55 - Utilities	
55008	**Telecommunications** - To record expenditures telecommunication charges.
55033	**Electric Utility/Streetlights** - To record expenditures for electric utility for streetlights.
55034	**Electric Utility/Traffic Signal** - To record expenditures for electric utility for traffic signals.
55037	**Electric Utilities** - To record expenditures for electricity for City facilities.
55041	**Water Utilities** - To record expenditures for water and sewer service for City facilities.
55046	**Gas Utilities** - To record expenditures for natural gas for City facilities.
55767	**Cable & Internet Services** - To record expenditures for cable and internet services.
56 - Other Expenditures	
56003	**Training and Travel** - To record expenditures for all registrations, transportation, lodging, parking, tolls, and per diems for employees (other than Department/Division Heads and Council Members) while attending conferences, seminars, background checks, prisoner pickup and professional organization meetings.
56004	**Employee Development** - To record expenditures for reimbursement of approved college tuition and associated expense. Formerly titled Educational Reimbursements.
56005	**Mileage** - To record expenditures for employee reimbursement for city approved vehicle expenses related to mileage, parking, and personal tolls.
56010	**Technology Training** - To record expenditures for technology training.
56019	**Donation Purchases** - To record purchases of equipment and services made with donation monies.
56027	**TCLEOSE Training** - A Police and Fire account to record expenditures for Texas Commission on Law Enforcement Officer Standards and Education training expenses.
56028	**Police Seminar Expense** - To record expenditures of seminars/schools put on by outside contractors for the City and outside law enforcement agencies.
56040	**Community Outreach/Contingencies** - To record expenditures for community outreach and other contingencies.
56041	**Community Engagement** - Expenditures for community engagement events.

56051	Legislative Affairs - To record expenditures for legislative affairs.
56053	Solid Waste Education - To record costs for education related to solid waste.
56082	Donation Purchas-Play It Forward - To track expenses related to donations to Fund 231 for the Play IT Forward Initiative.
56092	Donation Purchases-AACA - To record expenditures related to the All American City Award.
56210	Grant Expense Economic Development - To record expenditures related to the economic development grant.
56303	Membership & Subscriptions - To record expenditures for organizational membership and subscriptions to magazines and newspapers.
56308	County Economic Development Expense - To record expenditures for county economic development.
56409	City Economic Development Expense - To record expenditures related to the City economic development.
56413	Police Explorer Program: To record expenditures associated with the Junior fire Explorer program for Missouri City students.
56422	K-9 Unit Expenditures - A Patrol Division ONLY account to record expenditures associated with the division's K-9 dog, such as dog food, boarding, vet visits, supplies, etc.
56429	Special Investigations - A Police Department and Fire Marshal account to record buy money, new employee background investigations, and other investigation expenditures.
56439	Wellness Program - A Recreation Division ONLY account to record expenditures associated with the Employee Wellness Program.
56449	Recreational Activities - A Recreation Division Account ONLY to record expenditures for recreational activities that include athletic events, related supplies, senior programming, and other activities not described under Special Events. Part-time summer instructors are charged to the Personnel account, and contract instructor pay is charged to 53571-Contractor Instructor Pay.
56450	Special Events Expense - A Recreation Division Account ONLY. To record expenditures directly related to any planned recreation events such as SNOWFEST, Bunny Hop, Boo in the Run, Dad-n-Daughter Valentine Dance, Spring Clean-Up, etc. Examples of these expenditures may include, but are not limited to, entertainment, fireworks, decorations, advertisements, food, supplies, equipment rentals and printed materials.
56452	Mayor's Youth Commission Expense - A Recreational Account Only. To record expenditures such as food, clothing, printed materials and office supplies associated with the Mayor's Youth Commission.
56483	Employee Relations Committee Expense - To record expenditures for employee relations committee.
56530	Property/Liability Insurance - To record expenditures for property and liability insurance.
56535	Insurance Claim Expenses - To record expenditures for insurance claims.
56680	Federal Grant-Houston High Intensity Drug Trafficking Area (HIDTA): To record expenditures for enforcement activities and operations related to HIDTA.

57 - Debt Expenditures	
57050	**Bond Interest Expense** - To record interest paid to bondholders of Missouri City General Obligation and Certificate of Obligation bonds.
57060	**Tax Note Interest Expense** - To record interest paid on Tax Anticipation Note debt.
57070	**Capital Lease Interest Expense** - To record interest paid on capital lease payments on equipment purchases.
57100	**Arbitrage Compliance Expense** - To record expenditures to comply with IRS guidelines for computation of the maximum yield requirement on invested bond proceeds to determine possible rebates owned to IRS.
57300	**Payment To Refund Escrow** - To record the amount of funds that are required to be put in an escrow account to refund bonds at a later date.
57525	**Bond Issue Costs** - To record expenditures for issuing bonds, such as Financial Advisor fees, discounts, Bond Counsel fees, Underwriter counsel, etc.
57550	**Pay Agent/Registrar/ Esc Expense** - To record expenditures for trustees and pay agent banks that pay our bondholders and track our bond payment schedules.
57600	**Go Refund Principal Expense** - To record expenditures for the Go Refund Principal.
57650	**Go Bond Principal Expense** - To record expenses for Go Bond Principal.
57675	**Certificate of Obligation Principal Expense** - To record expenditures for the Certificate of Obligation Principal.
57680	**Revenue Bond Principal** - To record expenditures of Revenue Bond Principal.
57690	**Revenue Refunding Principal Expense** - To record expenditures for Revenue Refunding Principal.
57710	**Tax Anticipation Notes Principal** - To record expenditures related to Tax Anticipation Notes Principal
57790	**Capital Lease Principal Expense** - To record expenditures for capital lease principal.
57800	**Debt Service Reimbursement Expenses** - To record expenditures related to debt service reimbursements.
57850	**Debt Service Interest Reimbursement**: To record interest expenditures related to debt service reimbursements.
58 - Capital Outlay	
58050	**Capital Outlay** - To record the general capital expenditures for items over $5,000/each.
58100	**Land** - To record the purchase of land that has unlimited (indefinite) life.
58200	**Land Improvement** - To record the cost of the permanent (i.e. non-removable) improvements, other than buildings that add value to land, but do not have an indefinite useful life.
58400	**Building & Building Improvements** - To record the cost of the construction of buildings or the improvement of the existing building with cost $5,000 or more.
58450	**Visitor Center** - To record the cost of construction of the visitor center.
58600	**Machinery & Equipment** - To record any purchase of machinery, furniture, fixtures, equipment, or other similar movable individual items that cost $5,000 or more.
58650	**Transportation Equipment** - To record purchase of vehicles or other similar transportation equipment, such as trailers.

58700	**Infrastructure Improvements** - To record the cost of the construction or improvement of the infrastructure, such as streets, bridges, drainage, water or Wastewater Treatment Plant.
59 - Transfers to Other Funds	
59101	**Transfer to 101-General Fund** - To record transfers to General Fund 101.
59201	**Transfer to 201-Parkland Deed Fund** - To record transfers to Parkland Deed Fund 201.
59220	**Transfer to 220-Radio Communication System** - To record transfers to Radio Communication System fund 220.
59222	**Transfer to 222-Court Tech** - to record transfers to Court Tech fund 222.
59223	**Transfer to 223-Juvenile Court** - To record transfers to Grants fund 223.
59230	**Transfer to 230-Grant**s - To record transfers to Grants fund 230.
59231	**Transfer to 231-Donations** - To record transfers to Donations Fund 231.
59240	**Transfer to Fund 240 Community Development Block Grant (CDBG)**: To record transfers to Fund 240.
59260	**Trans to 260-MC Dev Augh** - To record transfers to the Missouri City Development Authority Fund 260.
59261	**Transfer to 261-TIRZ #1** - To record transfer to TIRZ #1 Fund 261.
59262	**Transfer to 262-TIRZ #2** - To record transfers to TIRZ #2 Fund 262.
59263	**Transfer to 263-PID #2** - To record transfers to PID #2 Fund 263.
59264	**Transfer to 264-PID #3** - To record transfers to PID #3 Fund 264.
59265	**Transfer to 265-TIRZ #3** - To record transfers to TIRZ #2 Fund 265.
59271	**Transfer to 271-Parkzone 1** - To record transfers to Park zone 1 Fund 271.
59272	**Transfer to 272-Parkzone 2** - To record transfers to Park zone 2 Fund 272.
59273	**Transfer to 273-Parkzone 3** - To record transfers to Park zone 3 Fund 273.
59274	**Transfer to 274-Parkzone 4** - To record transfers to Park zone 4 Fund 274
59275	**Transfer to 275-Parkzone 5** - To record transfers to Park zone 5 Fund 275.
59276	**Transfer to 276-Parkzone 6** - To record transfers to Parkzone 6 Fund 276.
59277	**Transfer to 277-Parkzone 7** - To record transfers to Parkzone 7 Fund 277.
59278	**Transfer to 278-Parkzone 8** - To record transfers to Parkzone 8 Fund 278.
59279	**Transfer to 279-Parkzone 9** - To record transfers to Parkzone 9 Fund 279.
59280	**Transfer to 280-Parkzone 10** - To record transfers to Parkzone 10 Fund 280.
59281	**Transfer to 281-Parkzone 11** - To record transfers to Parkzone 11 Fund 281.
59282	**Transfer to 282-Parkzone 12** - To record transfers to Parkzone 12 Fund 282.
59283	**Transfer to 283-Parkzone 13** - To record transfers to Parkzone 13 Fund 283.
59301	**Trans to Fund 301-Debt Service** - To record transfer to the Debt Service Fund 301.
59401	**Trans to Fund 401-Metro Project** - To record transfer to the Metro Sales Tax Project Fund 301.
59402	**Trans to Fund 402-Gen Go Project** - To record transfer to the General Government Project Fund 402.
59403	**Trans to Fund 403-Transp Projects** - To record transfer to the Transportation Project Fund 403.

59404	**Trans to 404-Facility/PS Fund** - To record transfer to Facility and Public Safety Project Fund 404.
59405	**Trans to 405-Park Project Fund** - To record transfer to Park Project Fund 405.
59410	**Trans to 410 General Obligation Bonds**: Tot record transfers to General Obligation Bonds Project Fund 410.
59505	**Trans to Fund 505-WWW Utility** - To record transfer to Water and Wastewater Utility operation Fund 505.
59515	**Trans to 515 2018A Certificate of Obligation Bonds**: To record transfers to 2018A Certificate of Obligation Bonds Fund 515.
59535	**Trans to Fund 535-Utility Construction** - To record transfer to Water and Wastewater Utility Construction Fund 535.
59540	**Trans to Fund 540-Surface Water Operation** - To record transfer to Regional Surface Water Operations Fund 540.

ACRONYMS

ACM	Assistant City Manager
ADA	American Disability Act
A/E	Architect / Engineer
BA	Budget Amendment
BT	Budget Transfer
CCTV	Closed Caption Television
C-DR	CIP - Drainage
C-FC	CIP - Facilities
CIP	Capital Improvement Program
C-PK	CIP - Parks
C-PS	CIP - Public Safety
C-TR	CIP - Transportation
C-UT	CIP - Utilities
CFO	Chief Financial Officer
CM	City Manager
CPA	Certified Public Accountant
CPD	Cars per Day
CPO	Chief Performance Officer
CY	Calendar Year
DMS	Digital Management System
DR	Drainage
EMS	Emergency Medical Services
ERC	Employee Relations Committee
ERP	Enterprise Resource Planning
ETR	Effective Tax Rate
FA	Facilities
HQ	Head Quarters
I&S	Interest and Sinking (tax rate used for debt)
ISO	International Organization for Standardization
IT	Information Technology
ITS	Intelligent Transportation System
LGC	Local Government Corporation
MCPD	Missouri City Police Department
MCTV	Missouri City Television
METRO	Metropolitan Transit Authority
MGD	Million Gallons per Day
MUD	Municipal Utility District
MUNIS	Municipal Uniform Information System (City's Accounting System)
PD	Police Department
PEG	Public Education Governmental
PID	Public Improvement District
PK	Parks
PM	Project Manager
PMMP	Pavement Maintenance and Management Program
PSA	Professional Service Agreement
PS	Public Safety
PSHQ	Public Safety Head Quarters
QBS	Qualification Based Selection
QV	Quail Valley
QVGC	Quail Valley Golf Course
RFI	Request For Information
ROW	Right Of Way

ACRONYMS

FBC	Fort Bend County
FBSD	Fort Bend Subsidence District
FERP	Fleet/Equipment Replacement Program
FM	Farm to Market Road
FS	Fire Station
FTE	Full-time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GCWA	Gulf Coast Water Authority
GIS	Geographical Information Systems
GPD	Gallons Per Day
GRP	Groundwater Reduction Plan
GST	Ground Storage Tank
H.B.	House Bill
HR/OD	Human Resources & Organizational Development
HOA	Homeowners Association
HCC	Houston Community College
HIDTA	High Intensity Drug Trafficking Area
RSQ	Request for Statement of Qualifications
RWTP	Regional Water Treatment Plant
S.B.	Senate Bill
SEC	Security Exchange Commission
SF	Square Feet
SH6	State Highway 6
SWMP	Storm Water Management Program
SWPPP	Storm Water Pollution Prevention Plan
TBA	To Be Assigned
TCEQ	Texas Commission of Environmental Quality
TDLR	Texas Department of Licensing and Regulations
TIP	Transportation Improvement Program Funds
TIRZ	Tax Increment Reinvestment Zone
TMRS	Texas Municipal Retirement System
TR	Transportation
TXDOT	Texas Department of Transportation
WWTP	Wastewater Treatment Plant
YTD	Year to Date

GLOSSARY OF TERMS

A

ACCOUNT. A term used to identify an individual asset, liability, expenditure control, revenue control, encumbrance control, or fund balance.

ACCOUNT NUMBER. A set of accounts used in the general ledger by the City to indicate the fund, department, division and sub-activity.

ACCRUAL BASIS. The basis of accounting under which transactions are recognized when they occur regardless of the timing of related cash flows.

ACCRUED EXPENSES. Expenses incurred but not due until a later date.

ACTIVITY. A group of related functions performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible.

ACTIVITY MEASURES. Divisional efforts that measure the achievement of a specific set of program objectives.

AD VALOREM TAXES. Commonly referred to as property taxes, levied on real and personal property at 100% valuation according to the properties valuation and the tax rate.

ADOPTED BUDGET. The final budget adopted by ordinance by the City Council.

AMORTIZATION. The reduction of the value of an asset by prorating its cost over a period of years.

APPROPRIATION. An authorization granted by a legislative body to make expenditures to incur obligations for specific purposes. An appropriation is limited in amount to the time it may be expended.

ASSESSED VALUATION. Total gross valuation assigned to property for ad valorem taxation purposes. In Texas, taxable property is assessed at 100% of market value.

ASSET. A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

AUDIT. A systematic collection of the sufficient, competent, evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

B

BALANCED BUDGET. The operating budget is balanced with current revenues greater than or equal to current expenditures or expenses.

BASIC BUDGET. Desirable expenditure levels to maintain services at the present level based on last year's adopted budget.

GLOSSARY OF TERMS

BASIS OF ACCOUNTING. A term used to refer to when revenues, expenditures, expenses, and transfers - and the related assets and liabilities - are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash or the accrual method.

BOND. A written promise, generally under seal, to pay a specified amount of money, called the face value, at a fixed time in the future, called the date of maturity, and carrying interest at a fixed rate, usually payable periodically.

BONDED INDEBTEDNESS. That portion of indebtedness represented by outstanding bonds.

BONDS ISSUED. Bonds sold by the City.

BUDGET AMENDMENT. A formal legal procedure (adopted by ordinance) to revise a budget appropriation during the fiscal year.

BUDGET CALENDAR. The schedule of key dates which the City follows in the preparation and adoption of the budget.

BUDGET DOCUMENT. The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Council.

BUDGET MESSAGE. A general discussion of the proposed budget, as presented in writing by the budget-making authority, to the legislative body.

BUDGET (OPERATING). A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. The term usually indicates a financial plan for a single fiscal year.

BUDGET ORDINANCE. The official enactment by the City Council establishing the legal authority for officials to obligate and expend resources.

BUDGET SUMMARY. Provides historical and graphical comparisons and projections. It also includes highlights of major items included in the 2017 adopted budget. Staffing of all full and part time positions are also included.

C

CAPITAL IMPROVEMENTS PROGRAM (CIP). A plan for capital expenditures to be incurred each year over a fixed period of several future years setting forth each capital project and the amount and the method of financing.

CAPITAL OUTLAY OR CAPITAL EXPENDITURE. Any item purchased by the City which meets the City's capitalization criteria. They are: has a value of $5,000 or more, has an anticipated life of more than one year, and/or can be readily identified and tracked as an individual item. These expenditures result in the acquisition of or addition to fixed assets.

GLOSSARY OF TERMS

CAPITAL PROJECTS FUND. Established to account for and report financial resources that are restricted, committed and assigned to expenditure for capital outlay including the acquisition or construction of capital facilities and other capital assets.

CASH BASIS. A basis of accounting under which transactions are recognized only when cash is received or disbursed.

CENTRAL APPRAISAL DISTRICT (CAD). A countywide district formed by legislation to provide appraisal of property located within the county. These countywide appraisals are provided to the county, schools, cities, and municipal utility districts for basis of taxation.

CERTIFICATES OF OBLIGATION (C.O.). Legal debt instruments which finance a variety of projects such as major equipment purchases, improvements and infrastructure construction. These certificates are backed by the full faith and credit of the issuing government and are financed through property tax and/or utility revenues, generally for a shorter term than bonds. C.O.'s are authorized by the City Council.

CHARGES FOR SERVICES. The payment of a fee for direct receipt of a public service by the party benefiting from the service.

CITY CHARTER. The document of a home rule City similar to a constitution, which establishes the City's government structure and provides for the distribution of powers and duties among the various branches of the government.

CITY COUNCIL. The Mayor and six (6) Council members collectively acting as the legislative and policymaking body of the City.

COMMODITIES. Include articles and supplies, which are consumed or materially altered when used. Examples are office supplies and minor tools and equipment.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG). An entitlement grant from the U.S. Department of Housing and Urban Development to improve the safety and livability of the citizens in blight areas of the City.

CONTRACTUAL SERVICES. Include expenditures for auditing services, legal services, utilities and services of outside contractors.

D

DEBT SERVICE FUND. A fund established to finance and account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Also called sinking fund.

DEBT SERVICE REQUIREMENTS. The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds and required contributions to accumulate monies for future retirement of term bonds.

GLOSSARY OF TERMS

DEFICIT. The excess of liabilities of a fund over its assets of (2) the excess of expenditures over revenues during an accounting period or in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

DELINQUENT TAXES. Taxes remaining unpaid at end of current fiscal year. Although taxes become delinquent and accrue penalties and interest on February 1 of each year, they are carried as current taxes receivable during the current fiscal year.

DEPARTMENT. A section of the total organization, which is comprised of Divisions and is under the oversight of a Director who reports to the City Manager.

DEPRECIATION. The periodic expiration of a fixed asset's useful life. There are several methods for computing depreciation. Straight line, which is the most common, divides the value of the asset at acquisition by its estimated useful life. This amount is then charged to expense until the asset is fully depreciated. Depreciation is not a budgeted item.

DESCRIPTION OF OPERATIONS. Narratives explaining in detail the duties and responsibilities of the Department and/or Division.

DESIGNATED UNRESERVED FUND BALANCE. Management's intended use of available expendable financial resources in governmental funds reflecting actual plans approved by the government's senior management. Expressed in other words, designations reflect a government's self-imposed limitations on the use of otherwise available financial resources in governmental funds.

DETAIL OF EXPENDITURES. Line item expenditures by account within each division of the General Operating Fund of the City.

DISTINGUISHED BUDGET PRESENTATION AWARD. A voluntary program administered by the Government Finance Officer Association to encourage governments to publish well organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

DIVISION. A subsection of a Department, which carries out a specific program or line of work assigned by the Department.

E

EFFECTIVE INTEREST RATE. The rate of earnings on a bond investment based on actual price paid for the bond, the coupon rate, the maturity date, and length of time between interest dates.

EFFECTIVE TAX RATE. Calculation as required by the State Property Tax Code. The Effective Tax Rate applied to the year's tax base would generate the same amount of taxes levied last year if you adjusted for new property and new exemption

GLOSSARY OF TERMS

ENCUMBRANCES. Obligations in the form of purchase orders, contracts, or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid or when the actual liability is set up.

ENTERPRISE FUND. A fund established to account for operations financed and operated in a manner similar to private business enterprises such as water and sewer funds, airport, and other services where primarily the cost of goods and services to the general public are recovered through user charges.

EQUIPMENT REPLACEMENT FUND. A Fund whereby monies provide solely for the replacement of City owned equipment.

EXECUTIVE SUMMARY. A summary of information pertaining to the various sections located in this budget, including budget presentation guidelines, objectives, philosophy, policies, Financial Policy Plan, Debt Service Policy, fund accounting, basics of accounting, Fixed Asset Capitalization Policy, cash management, investments, and others.

EXPENDITURES. If the accounts are kept on the accrual basis, this item designates total charges incurred, whether paid or unpaid, including expenses, provision for retirement of debt not reported as a liability of the fund for which retired and capital outlays. Note: Encumbrances are not considered expenditures.

EXPENSES. Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest and other charges.

EXTRA-TERRITOTIAL JUSRISDICTION (ETJ). Extra-territorial jurisdiction is the land bordering a City's limits that the City has limited control over but does not furnish City services to nor collect ad valorem taxes from. This is an area outside of City limits that could become part of the City.

F

FISCAL YEAR (FY). A twelve-month period at the end of which a governmental unit determines its financial condition and the results of its operations and closes its books.

FIXED ASSETS. Assets of long-term character that is intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

FORT BEND SUBSIDENCE DISTRICT (FBSD). The purpose is to provide for the regulation of the withdrawal of groundwater within the District to prevent subsidence that contributes to flooding, inundation or overflow of areas within the District, including rising waters resulting from storms or hurricanes. The District's boundaries are defined as all the territory within Fort Bend County.

FRANCHISE FEE. The fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, natural gas and cable television.

GLOSSARY OF TERMS

FUND. An independent fiscal and accounting entity with a self-balancing set of accounts regarding cash and/or other resources, together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

FUND ACCOUNTING. A governmental accounting system that is organized and operated on a fund basis.

FUND BALANCE. The difference between fund assets and fund liabilities of governmental and similar trust funds.

FUND EQUITY. The difference between fund assets and fund liabilities of proprietary funds.

FUND TYPE. Any one of seven categories, which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

G

GENERAL FUND. The fund that is available for any legal authorized purpose and which is therefore used to account for all revenues and all activities except those required to be accounted for in another fund. Note: The General Fund is used to finance the ordinary operation.

GENERAL OBLIGATION BONDS. Bonds for whose payments the full faith and credit of the issuing body are pledged. More commonly, but not necessarily, general obligation bonds are considered to be those payable from taxes and other general revenues.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP). Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedure. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Government Accounting Standards Board.

GOALS. A statement of broad definition, purpose or intent based on the needs of the community.

GOVERNMENTAL ACCOUNTING. The composite activity of analyzing, recording, summarizing, reporting and interpreting the financial transactions of government.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB). The authoritative accounting and financial reporting standard-setting body for governmental entities.

GLOSSARY OF TERMS

GOVERNMENTAL FUND TYPES. Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities—except those accounted for in proprietary funds and fiduciary funds. In essence, these funds are accounting segregations of financial resources. Expendable assets are assigned to a particular governmental fund type according to the purposes for which they may or must be used. Current liabilities are assigned to the fund type from which they are to be paid. The difference between the assets and liabilities of governmental fund types is referred to as fund balance. The measurement focus in these fund types is on the determination of financial position and changes in financial position (source, uses and balances of financial resources), rather than on net income determination. The statement of revenues, expenditures and changes in fund balance is the primary governmental fund type operating statement. It may be supported or supplemented by more detailed schedules of revenues, expenditures, transfers and other changes in fund balance. Under current GAAP, there are four governmental fund types: general, special revenue, debt service and special projects.

GRANT. A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function. Typically, these contributions are made to local governments from the state and federal governments.

I

INSURANCE SERVICE OFFICE (ISO). The Insurance Service Office (ISO) performs surveys to assist insurance organizations with setting up the insurance ratings for the communities. The ISO will perform a survey to assign a public protection grade to each fire department, which is used in the development of insurance rates for all properties within the protected area. Grading starts at 1, which is the best possible score and ends at 10 which is considered unacceptable.

INTEREST & SINKING (I & S) (also known as Debt Service). A fund established to finance and account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

INTERGOVERNMENTAL REVENUES. Grants, entitlements and cost reimbursements from other federal, state or local governments.

INTERNAL SERVICE FUND. Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government on a cost-reimbursement basis.

INFRASTRUCTURE. Public domain assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems and similar assets that are immovable and of value to the City.

L

LEGAL DEBT MARGIN. The maximum debt a city may issue. Under the House Rule Charter, the City is not limited by law in the amount of debt it may issue.

LEVY. To impose taxes, special assessments, or service charges for the support of City services.

GLOSSARY OF TERMS

LIABILITIES. Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide service to other entities in the future as a result of past transactions or events.

LONG TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

LONG-TERM PLAN. Summations of the City's Comprehensive Long-Range Plan adopted in 1990, various other individual provided approved plans and objectives, and population estimates for the future.

M

MAJOR FUND. In a major fund, total assets, liabilities, revenues or expenditures/expenses of the individual governmental or enterprise fund are at least 10% of the corresponding total of all funds of that category, and total assets, liabilities, revenues or expenditures/expenses of the individual governmental or enterprise fund are at least 5% of the total for all governmental and enterprise finds combined. The General Fund is always reported as a major fund. Major funds only apply to governmental and enterprise funds.

METROPOLITAN TRANSIT AUTHORITY (METRO). An entity established to deliver mass transportation services by means of an efficient, convenient and cost effective system as an alternative to the automobile and as a means of travel for the transit-dependent population. METRO is a component unit of the City of Houston, although the Board reports independently. Missouri City joined the METRO district August 12, 1978. A 1% sales tax is imposed and collected for contributions to this district. The City and METRO have an interlocal agreement under which METRO provided $2.25 Million in revenue for street maintenance and traffic control over a period of three years. This agreement expires during the fiscal year 1994-95. Various other projects totaling $10 Million have been approved within the City over the years.

MODIFIED ACCRUAL BASIS OF ACCOUNTING. Under this basis of accounting, revenues are recognized when susceptible to accrual when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the incurred period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred. Principal and interest on general long-term debt are recorded as liabilities when due.

MUNICIPAL. In its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments.

MUNICIPAL UTILITY DISTRICTS (MUD). Utility districts authorized by legislation to provide water, sewer and storm drainage services to the commercial and residential population which would otherwise be provided by the City.

N

NON-MAJOR FUND. A fund presented as a single column on the fund financial statements called Other Governmental Funds.

GLOSSARY OF TERMS

O

OBJECTIVES. Something that is specific and measurable and that is achievable within a specific time frame.

OPERATING BUDGET. Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law. Even when not required by law, however, annual operating budgets are essential to sound financial management and should be adopted by every government.

OPERATING EXPENSES. The cost of personnel, materials and equipment required for a Department to function.

ORDINANCE. A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue-raising measures, such as the imposition of taxes, special assessments and service charge, universally require ordinances.

OTHER ENTERPRISE FUNDS. Account for funds outside of the Utility Funds and include the Solid Waste Collections Fund, which operates similar to a private business enterprise, and the Local Government Corporation (LGC), which provides for operation of the City Center and golf course.

OTHER SERVICES. Includes miscellaneous expenditures not accounted for in personnel, commodities or contractual services.

OVERLAPPING TAX RATE. The total overlapping tax rate per property determined by adding the county tax rate, school tax rate, and applicable utility tax rate in addition to the Missouri City Tax rate.

P

PERFORMANCE AND SERVICE LEVELS. Expected output of a given program, which determines how objective or efficient the program is in achieving its objectives within, limits of given personnel.

PERSONNEL. Refers to the costs associated with salaries and related fringe benefits provided to employees. When utilized in association with the department/devise detail expenditures, personnel refers to the division responsible for formulating policies and procedures that apply to all City employees.

PROMPT PAYMENT ACT. Adopted in 1985 by the State of Texas requiring cities to pay for goods and services within 30 days of the receipt of the invoice or the goods or services, whichever comes later. If this requirement is not satisfied, the City may be required to pay 1% interest per month on the unpaid balance.

GLOSSARY OF TERMS

PROPRIETARY FUNDS. Funds that focus on the determination on operating income, changes in nets assets, (or cost recovery). Financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

PUBLIC HEARING. The portions of open meetings held to present evidence and provide information on both sides of an issue.

PUBLIC IMPROVEMENT DISTRICT (PID). A financing tool created under the Public Improvement District Act, Chapter 372 of the Texas Local Government Code. This tool allows a city to initiate or receive a petition from property owners requesting the establishment of a special district to finance improvements. A PID can even be used to actively market an area. A PID is created by the City Council and needs no state agency approval.

PUBLIC IMPROVEMENT DISTRICT (PID) ASSESSMENTS. A PID district enables a neighborhood or commercial area to make improvements benefiting the area and spread the cost equally among all the property owners. Under the PID statute, a city can issue PID bonds for authorized improvements to the specific area and assess the cost to the property owners who benefit from the improvements based on the benefit. These assessments are used to pay the debt service on the PID bonds. It is an overlapping assessment, i.e., an addition to City, County, and school district taxes (for that area only). The assessments may be assessed per linear foot of property, according to property value, or any equitable manner established by City Council ordinance.

PURCHASE ORDER. A document issued to authorize a vendor or vendors to deliver specified merchandise or render a specified service for a stated price. Outstanding purchase orders are called encumbrances.

R

RESERVE. An account which records a portion of fund balance which must be segregated for some future use and which is, therefore, not available for future appropriation or expenditure. A reserve for contingencies is an example of such a reserve.

RESERVE FOR CONTINGENCIES. An account used to set aside appropriations in the current year as reserves against the fund balance for inventory and prepaid items, equipment, pay plan adjustments and to take care of emergencies.

REVENUES. (1) Increases in the net current assets of a governmental fund type from other than expenditure funds and residual equity transfers. Also, general long-term debt proceeds and operating transfers are classified as “other financing sources” rather than as revenues. (2) Increases in the net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Also, operating transfers in are classified separately from revenues.

S

SPECIAL REVENUE FUND. A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes. An example is the Revenue Sharing Fund typically maintained by cities.

SUMMARY OF BONDED INDEBTEDNESS. The total amount by year of principal and interest needed for all bond issues.

GLOSSARY OF TERMS

SUPPLEMENTAL REQUESTS. Programs and services which departments would like to have added (in priority order) over their basic budget.

SURPLUS. Exceeding what is needed or used.

T

TAX ABATEMENT. A full or partial exemption of ad valorem taxes for a specified time of certain real and/or personal property. Used as an economic development tool by cities.

TAXABLE VALUE. Estimated value of taxable property to which the ad valorem tax rate is applied.

TAXES. Compulsory charges levied by a government to finance services performed for the common benefit. This term does not include specific charges made against a particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for service rendered only to those paying such charges (e.g., sewer service charges).

TAX INCREMENT FINANCING (TIF). The amount of tax generated on the increased property values, which result from new development, or re-development from the base year set by ordinance. While a TIRZ can only be created by a municipality, any jurisdiction that levies a tax on the property may participate in the TIRZ. The tax revenue generated on the increased value over and above the base year is known as the "increment" and can be used to pay for the public improvements within the TIRZ.

TAX INCREMENT REINVESTMENT ZONE (TIRZ). A development or re-development financing tool created under the provisions of the Texas State Statute, Chapter 311 of the Tax Increment Financing Act. A TIRZ provides a method to finance improvements in a specifically designated zone using tax increment funds.

TAX LEVY. The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

TAX RATE. The amount of tax levied for each $100 of assessed valuation.

TRUTH IN TAXATION LAWS. Texas State Law that requires all taxing units to calculate and publish the effective tax rate and other notices as assessed values increase to notify the taxpayer of the entities intent to raise taxes; Taxpayers may then by election roll back these taxes to the current rate plus amounts needed to pay debt service they desire.

U

UNDESIGNATED UNRESERVED FUND BALANCE. Available expendable financial resources in a governmental fund that are not the object of tentative management plans (i.e., designations).

UNENCUMBERED APPROPRIATION. That portion of an appropriation not yet expended or encumbered.

UTILITY FUNDS. Account for the City's utility operations, which are financed and operated similar to a private business enterprise.

W

WORKING CAPITAL. The current assets less current liabilities of a fund. For budgetary purposes, working capital, rather than retained earnings, is generally used to reflect the available resources of proprietary funds.