

**ROBIN J. ELACKATT**  
Mayor

**VASHAUNDRA EDWARDS**  
Councilmember at Large Position No. 1

**LYNN CLOUSER**  
Councilmember at Large Position No. 2



**CHERYL STERLING**  
Councilmember District A  
**JEFFREY L. BONEY**  
Councilmember District B  
**ANTHONY G. MAROULIS**  
Mayor Pro Tem  
Councilmember District C  
**FLOYD EMERY**  
Councilmember District D

## **CITY COUNCIL SPECIAL MEETING MINUTES**

The City Council of the City of Missouri City, Texas, met in special session on **Friday, March 19, 2021**, at the Quail Valley Golf Course, Bluebonnet Room, 2880 La Quinta Drive, Missouri City, Texas 77459, at **5:00 p.m.** to consider the following:

### **1. ROLL CALL**

Mayor Elackatt called the meeting to order at 5:10 p.m.

Those also present: Mayor Pro Tem Maroulis, Councilmembers Clouser, Sterling, Boney, and Emery; City Manager Jones, City Attorney Iyamu, City Secretary Jackson, Assistant City Manager Atkinson, and Assistant City Manager Martel. Councilmember Edwards attended remotely. Also present: Jason Gray, JDGray Group LLC.

### **2. DISCUSSION/POSSIBLE ACTION**

(a) City Council strategic planning.

Jason Gray presented an overview on the facilitation of City Council's strategic planning. In the first exercise, Council described how they saw the City today, how they saw the City in five years and how they saw the City in twenty years in three words. Councilmember Emery saw the City today as growing, diverse, and aggressive; Councilmember Clouser saw it as diverse, growing, and unification; Mayor Pro Tem Maroulis saw it as growing, safe and diverse; Councilmember Boney saw it as diverse, safe, and suburban; Mayor Elackatt saw it was no branding, not business friendly and stagnant; Councilmember Sterling saw it as no branding, divided and potential; and, Councilmember Edwards saw it as diverse, opportunistic and stable.

City Secretary Jackson stepped away at 6:11 p.m. and returned at 6:18 p.m.

Councilmember Edwards saw the City in five years as flourishing, technology based, sustainable; Sterling saw it as business growth, branding, and more ties; Mayor saw it as branding, growth, and to be known as top suburban; Boney saw it as a destination, small business hub, and pride; Maroulis saw it as destination, balanced and safe; Clouser saw it as destination, business friendly, and workable readiness plan; and, Emery saw it as a balanced business corridor, remake image and more inclusive.

At 6:21 p.m., City Council took a recess and returned at 6:34 p.m.

Councilmember Emery saw the City in twenty years as new infrastructure, annexation of Sienna Plantation, and service citizens remotely; Clouser saw it as destination, District A booming, and inclusive; Maroulis saw it as a Show Me City; Boney saw it as bountiful, mobility, and fully developed/redeveloped; Elackatt saw it as branded, business hub and infrastructure; Sterling saw it as united, digital and mobility; and, Edwards saw it as collaborative partnership with major corporations, improvement in corridors, and smart technology city.

Gray discussed governance as leadership in three different areas: fiduciary, strategic and generative. Councilmember Boney inquired on time frames on when they see governance start to happen, and he gave the recent election as an example. Gray stated there was a general trend but it would not occur immediately.

He stated he tended to see Council engagement go up around election time and how staff respond would be a personal issue. He added he saw it as a great opportunity as staff to get more engaged when Council got more engaged. Gary spoke about moving forward once a vote was taken, even if you were for that item. He noted that if clear direction was provided from Council to staff they would be able to get the job done.

Gary presented on strategy mapping and alignment. He noted that alignment to strategic focus areas allow for: meaningful roll-up reporting, blind-spot detection, tangible connections between field work and community vision and ability to enhance date-driven decision making and real performance management.

Gary discussed the City's strategic focus areas as:

- Create a Great Place to Live;
- Maintain a Financially Sound Government;
- Grow Business Investments in Missouri City;
- Develop a High-Performance City Team; and,
- Have High Quality Development throughout Buildout.

Councilmember Boney asked if City Manager Jones thought they had moved forward with the five strategic areas discussed since his arrival to the City. Jones stated he thought they had made some strides in building quality neighborhoods as well as having a strategic plan in industrial businesses. Assistant City Manager Atkinson provided an overview on the strategic areas since 2014 and how they have evolved since then. He noted he has seen quality development, great park systems but there was always opportunity for improvement. Jones stated that through his SWOT analysis, he found some areas needed more attention than others such as infrastructure and reimagining parks. Councilmember Sterling stated last year they had a solid budget and there was tremendous improvement. Council rated each of the strategic focus areas. Jones stated the dialogue Council had during this session was helpful for him and staff as it gave them perspective of why items were important to them. Mayor Elackatt stated one of his goal from having this meeting was to meet department directors and hear their goals. He said he was looking forward to hear what the community wants. Elackatt would also like to hear every Councilmember's vision in order to create collective goals.

No action was taken.

### **3. ADJOURN**

The special City Council meeting adjourned at 8:13 p.m.

Minutes PASSED AND APPROVED this the 19<sup>th</sup> day of April 2021.

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Maria Jackson, City Secretary